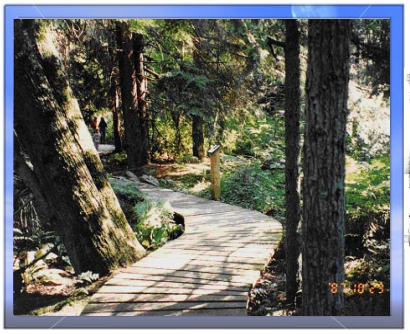

City of Federal Way,

WASHINGTON

2009/2010

ADOPTED BUDGET

For the Biennium
January 1, 2009 through December 31, 2010

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Federal Way

Washington

For the Biennium Beginning

January 1, 2007

President

Executive Director

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December 2, 2008

Dear City Council, Residents, and Staff:

This letter transmits the City's Operating Budget for 2009-2010 and our six-year Capital Improvement Plan (CIP) for 2009-2014. In these difficult economic times, I am pleased to present a balanced budget that preserves existing services and modestly initiates some important new services without a general tax or fee increase. And our CIP enables us to continue to improve our City in 2009-2010 and beyond.

2009-10 BUDGET PROCESS

This biennial budget is developed in a time of national and international financial crisis. As I write, the NYSE Dow Jones Industrial average is down 43% from its high last year. Stock exchanges in other countries are also down significantly. While federal and international efforts are underway to stabilize and repair financial markets, time and patience are required while those efforts take hold.

Examples of the national and international stress on the City's budget include:

- A leveling off in sales tax collections and REET (real estate excise tax)
- A large reduction in building permit and plan review fees
- Much lower earnings on the City's investments

Coupled with depressed revenues resulting from the downturn in the national and international economies are increases in the cost of providing local government services, particularly in the following areas:

- Fuel and other petroleum products (such as asphalt)
- Contracts for Service, ranging from street construction to street sweeping
- Employee Compensation and Benefits

As if these two trends were not enough, Washington cities and counties operate under a fiscal system where there is no state or local income tax and revenues from the property tax are capped at one percent per year, yet operating costs are not capped and are escalating at a rate well in excess of one percent.

Thus, this biennial budget is more austere than in the past.

Each department director was required to submit potential programmatic cuts to his or her tax-supported operating budget in the amount of at least 4%. The entire Management Team prioritized these cuts. It is also a good practice to evaluate the strength and productivity of existing programs in order to build upon what we do well and to evaluate where we can improve. So each department also created a list of potential program enhancements. Those lists of proposed cuts and enhancements are attached as Exhibits A & B.

PROJECTED 2008 GENERAL FUND YEAR END BALANCES

Fortunately, following robust economic activity in 2005 – 2007, in the 2007 mid-biennium budget process the City Council prudently set aside $2 million in a Rainy Day Fund. This was the first time in the City's history that a Rainy Day Fund had been created.

And, our Police Department and Public Works Department have under-spent their 2008 operating budgets by $900K. I'm proud of this fiscal restraint.

When we add this $2.9M to the unallocated 2007 carry-forward amount of $1.9M and the $950K remaining in the City Manager's Contingency Fund this year, we have $5.75M. And then we need to subtract $1.25M in 2008 revenue shortfalls due to the sudden decline in the national economy and the subsequent dramatic drop in the amount of sales tax, building permit fees and plan review fees we received.

Thus, despite the downturn in the economy, we have healthy positive balance in our Year-End 2008 General Fund of $4.55M. If we have to operate in a recessionary economy, it is helpful to start with $4.55M in the bank.

BUDGET CHANGES TO ADVANCE COUNCIL GOALS

At your January retreat, Council reaffirmed a set of goals for the City. The adopted budget addresses these Council goals and priorities within our available resources:

A. ***Public Safety:*** **Integrate the public safety strategy into all facets of City operations, building on a strong Community-based approach.**

To meet the City's public safety needs, I have incorporated the following positions and programs within my recommended budget:

- Add a Crime Prevention and Information Specialist in the Police Department by converting 1.0 FTE of a Records Specialist and supplementing ongoing costs of $30K each year in 2009 and 2010 to make up the difference in salaries; we also need one-time funding in 2009 for a vehicle
- Provide a Fourth K9 Unit specializing in narcotics detection by using drug forfeiture funds. This requires $13K in one-time funding and $3K in ongoing revenues from the asset forfeiture fund
- Increase Jail Contract cost by 6% and 13% in 2009 and 2010, respectively, on an ongoing basis to make sure we continue to provide jail cells for misdemeanants while still managing this program efficiently and effectively
- Increase Public Defender Contract costs by 16% or $60K, of one-time funds in each year of the biennium to make sure we fulfill all legal requirements regarding prosecution of crime
- Increase Juror Pay by compensating jurors at $15 per day of jury duty instead of the current $10
- Continue our successful Graffiti Abatement Initiative by committing $17K of one-time funds for temporary help in each year of the biennium. I also recommend spending $10K of one-time funds for supplies (paint, silica) in 2009 and $20K in 2010

- Contract for additional Emergency Management services that will be necessary as we plan and prepare intensively for our important FEMA exercise in 2009. I have included $50K in one-time funding in the adopted budget for each year of the biennium.

- Increase Police Overtime by $300K in each year of the biennium, funded by one-time Proposition 1 reserves

B. ***City Center:*** **Create a multi-use urban City center that is pedestrian friendly, linked to neighborhoods and parks, and services as the social and economic hub of the City.**

- Use interest earnings in the Downtown Redevelopment Fund to contract for a downtown development specialist. This contractor would assist with important economic development initiatives in the downtown -- such as LIFT (Local Infrastructure Financing Tool), commercial redevelopment, destination retail development, more strategic and/or targeted business recruitment efforts, enhanced marketing and sales efforts, in-person sales and business outreach, and enhancing and maintaining our economic development webpage.

C. ***Economic Development:*** **Establish Federal Way as an economic leader and job center in South King County by attracting a regional market for high quality office and retail businesses.**

- Extend the Small Business Development Center for an additional two years to assist small businesses in Federal Way by providing $22.5K one-time funds in each year of the biennium.

- Support CDBG Coordinator position by dedicating $8K and $12K in 2009 and 2010, respectively in one-time funds to supplement declining CDBG funds.

- Provide $10K Challenge Grant on a one-time basis in 2009 to challenge the Community to step up and match the City's contribution which would highlight a specific need or concern for the residents of the City, such as supporting a food drive

D. ***Capital Investment:*** **Maintain the capital facilities plan and provide financing options for transportation and surface water improvements, parks, recreation, cultural arts and public facilities.**

- Implement $22M in Transportation improvements over the next two years by providing over $6.3M in City capital funds ($5.4M from utility tax, $200K from REET, and $700K from gas tax) combined with over $13.3M in grants received/anticipated and $2.6M in mitigation received/anticipated and prior year funding. Importantly, these improvements will include but not be limited to $2.6M utility tax for Phase 4 of SR 99/PAC Hwy grant match. We will also dedicate $2.8M for our asphalt overlay program.

- Invest $7.2M in Parks improvements by using $2.5M City funds ($1.2M from REET and $1.3M from utility tax) combined with $3.4M in grants received/anticipated and $1.1M prior year funding. The key projects to be implemented in 2009-2010 include Camp Kilworth and Lakota Park Design and Redevelopment.

- Construct $2M in Surface Water Management (SWM) improvements. We will continue the SWM System improvement program with $132K in grants and $1.9M in prior year funding. Proposed projects include but are not limited to Easter Lake Stormwater

Improvements, Small CIP Annual Programs, West Hylebos Creek Headwaters Restoration. All SWM System projects are fully funded by grants and user fees and do not require any tax support or rate increases.

E. ***Service Culture:*** **Ensure a responsive service culture within the City organization where employees listen carefully, treat citizens and each other respectfully and solve problems creatively, efficiently, and proactively.**

- Provide a Cost of Living Adjustment (COLA) to wages of non-represented City employees. The City's COLA is based on 90% of the Seattle/Tacoma/Bremerton area mid-year consumer price index; this translates into a COLA of 4.41% for 2009 and a projected COLA of 4% for 2010

- Provide additional Benefit cost adjustments to reflect inflation, including mandatory state pension expenses. Health insurance premium increases are approximately 10% for medical/dental. Fortunately, State pension contributions over the next two years are expected to remain relatively flat

- Enhance accounting services by providing $50K in one-time funding in each year of the biennium. The Finance department is one of the leanest areas within an already lean organization. We have great employees, but the workload is unhealthy, creating burnout and turnover.

F. ***Regional Leadership:*** **Position Federal Way as a regional leader by working collaboratively with other local and regional jurisdictions in order to leverage resources.**

- Continue the City's membership in state, regional, and national policy forums such as the Association of Washington Cities (AWC), the Suburban Cities Association (SCA), the Puget Sound Regional Council (PSRC), and the National League of Cities (NLC)

SUMMARY AND FUTURE CONSIDERATIONS

The budget attempts to address Council and Community priorities to the best of our ability and within current resources. To that end we were able to meet various mandatory cost adjustments that are beyond our control or required by law – such as fuel cost increases, and increases in bills we receive from contractors.

We are also able to continue our proactive transportation improvement program by aggressively leveraging state and federal grants as they become available.

In addition, Prop 1 enhancements in police and public safety services has resulted in significant crime reductions compared to our historical crime rates as well as to the crime rate in neighboring communities.

This budget preserves our current, high service level in a very challenging financial environment. And we are able to do so while increasing our Rainy Day Fund from $2M to $3.1M by the end of 2010. This Rainy Day Fund will be available in case we face fiscal challenges in the biennial budget for 2011 through 2012.

What I have not been able to address in this budget are some threats to the City's standing and attractiveness in this region. I worry about Federal Way's competitiveness as a city and as an organization compared to our neighboring cities.

And the other issue I was not able to address in this budget concerns future opportunities to improve our quality of life. It is hard to think about such opportunities when the current economic

downturns make it difficult even to balance our budget at current service levels. But, these poor economic times will eventually turn, the economy will improve, and it is important that Federal way be ready to pursue the projects and programs that capture the imagination of the Council and the Community for the future. Whether that is a performing arts center, a neighborhood outreach program, a new partnership with the School District, a housing reinvestment program, a new model for addressing human services and homelessness, reducing our small amount of debt to zero, or some other initiative, we need to plan and work together and be supportive of one another. I look forward to that effort.

THANKS

In closing, I want to extend my appreciation to everyone involved in the development of the budget. This includes the Council, residents and businesses, and City staff. I want to particularly thank Assistant City Managers Cary Roe and Bryant Enge, and Finance Director Tho Kraus who have been most helpful and supportive.

Respectfully submitted,

Neal Beets

Neal Beets
City Manager

EXHIBIT A: DETAIL OF RESOURCES AND ADOPTED BUDGET CHANGES

1. PROGRAM CUTS

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
PROGRAM CUTS															
GENERAL FUND															
11	HR	CL	Agenda Printing	-	-	-	(4,500)	-	(4,500)	-	-	-	(4,500)	-	(4,500)
8	HR	CL	Codification Costs	-	-		(3,000)	-	(3,000)	-	-	-	(3,000)	-	(3,000)
6	HR	CL	Records Storage	-	-	-	-	-	(1,500)	-	-	-	-	-	(1,500)
3	HR	HR	Labor Negotiation Contracts	-	-	-	(10,000)	-	(10,000)	-	-	-	(10,000)	-	(10,000)
n/a	HR	RISK	Change Insurance Carriers		-	-	(79,000)	-	(79,000)	-	-	-	(79,000)	-	(79,000)
8	IT	IT	Reduce 0.60 Analyst	(0.60)	-	-	(45,000)	-	(50,000)	(0.60)	-	-	(45,000)	-	(50,000)
4	IT	IT	Minor Hardware, Software and Supplies	-	-	-	(5,000)	-	(5,000)	-	-	-	(5,000)	-	(5,000)
1	IT	IT	Contracts & Services	-	-	-	(11,500)	-	(11,500)	-	-	-	(11,500)	-	(11,500)
2	PD	PD	Eliminate Records	(1.00)	-	-	(55,680)		(60,070)	(1.00)	-	-	(55,680)	-	(60,070)
0	PD	PD	4% Reduction - Fleet Management	-	-		(38,913)		(38,913)	-	-	-	(38,913)	-	(38,913)
8	PK	FAC (505)	City Hall Janitorial Service	-	-	-	(27,587)	-	(27,587)	-	-	-	(27,587)	-	(27,587)
3	PK	FAC (505)	Maintenance Office Janitorial Service	-	-	-	(2,976)	-	(2,976)	-	-	-	(2,976)	-	(2,976)
6	PW	DS	Temporary Help - Construction Inspection	-	-	-	(10,000)	-	(10,000)	-	-	-	(10,000)	-	(10,000)
			Total General Fund	**(1.60)**	**-**	**-**	**(293,156)**	**-**	**(304,046)**	**(1.60)**	**-**	**-**	**(293,156)**	**-**	**(304,046)**
			Total Non-General Fund	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
			Grand Total	**(1.60)**	**-**	**-**	**(293,156)**	**-**	**(304,046)**	**(1.60)**	**-**	**-**	**(293,156)**	**-**	**(304,046)**

2. PROGRAMS CUTS NOT RECOMMENDED

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
PROGRAM CUTS NOT RECOMMENDED															
GENERAL FUND															
0	CD	BL	Eliminate Development Specialist 1.0 FTE	(1.00)	-	-	(62,647)	-	(67,804)	-	-	-	-	-	-
0	CD	HS	Reduce Volunteer/ Neighborhood Program Coordinator by 0.50 FTE	(0.50)	-	-	(43,708)	-	(45,393)	-	-	-	-	-	-
0	CM	EDC	Economic Development Assistant 0.50 FTE	(0.50)	-	-	(21,671)	-	(23,258)	-	-	-	-	-	-
0	HR	CL	Deputy City Clerk	(0.25)	-	-	(14,259)	-	(15,468)	-	-	-	-	-	-
4	HR	RISK	Use of Interest to Offset Risk M&O Expense	-	-	-	(25,000)	-	(25,000)	-	-	-	-	-	-
0	IT	IT	Staff Training	-	-	-	(8,000)	-	(8,000)	-	-	-	-	-	-
0	LW	CI	Reduce Hours - Assistant City Attorney	(0.13)	-	-	(13,457)	-	(14,617)	-	-	-	-	-	-
0	LW	CI	Reduce Deputy City Attorney Hours	(0.13)	-	-	(16,792)	-	(18,213)	-	-	-	-	-	-
0	LW	CR	Reduce Hours - Chief Prosecutor	(0.13)	-	-	(13,384)	-	(14,544)	-	-	-	-	-	-
1	LW	CR	Reduction in Hours - DV Liaison	(0.20)	-	-	(16,812)	-	(17,574)	-	-	-	-	-	-
2	PD	PD	Eliminate 6 Police Officers	(6.00)	-	-	(503,940)	-	(562,893)	-	-	-	-	-	-
3	PW	TR	Neighborhood Traffic Safety Program	-	-	-	(10,000)	-	(10,000)	-	-	-	-	-	-
			Total General Fund	**(8.83)**	**-**	**-**	**(749,670)**	**-**	**(822,764)**	**-**	**-**	**-**	**-**	**-**	**-**
FEDERAL WAY COMMUNITY CENTER															
n/a	FWCC		FWCC Temp Help	-	-	-	(75,715)	-	(78,427)	-	-	-	-	-	-
			Total FWCC	**-**	**-**	**-**	**(75,715)**	**-**	**(78,427)**	**-**	**-**	**-**	**-**	**-**	**-**
DUMAS BAY CENTRE / KNUTZEN FAMILY THEATRE															
n/a	KFT		Fee Increase	-	-	-	(4,000)	-	(4,000)	-	-	-	-	-	-
n/a	DBC		Temp Help	-	-	-	(13,439)	-	(16,357)	-	-	-	-	-	-
n/a	KFT		Temp Help	-	-	-	(4,902)	-	(5,405)	-	-	-	-	-	-
n/a	DBC		Maintenance	-	-	-	(8,000)	-	(8,000)	-	-	-	-	-	-
			Total DBC	**-**	**-**	**-**	**(30,341)**	**-**	**(33,762)**	**-**	**-**	**-**	**-**	**-**	**-**
SOLID WASTE & RECYCLING															
n/a	SWR		Litter Control - Vadis	-	-	-	(9,340)	-	(10,211)	-	-	-	-	-	-
			Total SWR	**-**	**-**	**-**	**(9,340)**	**-**	**(10,211)**	**-**	**-**	**-**	**-**	**-**	**-**
SURFACE WATER MANAGEMENT															
n/a	SWM/MT		Reduce Street Sweeping	-	-	-	(33,012)	-	(34,153)	-	-	-	-	-	-
n/a	SWM/MT		Reduce Vacuum/Jet	-	-	-	(66,023)	-	(68,306)	-	-	-	-	-	-
			Total SWM	**-**	**-**	**-**	**(99,035)**	**-**	**(102,459)**	**-**	**-**	**-**	**-**	**-**	**-**
			Total Non-General Fund	**-**	**-**	**-**	**(214,431)**	**-**	**(224,859)**	**-**	**-**	**-**	**-**	**-**	**-**
			Grand Total	**(8.83)**	**-**	**-**	**(964,101)**	**-**	**(1,047,623)**	**-**	**-**	**-**	**-**	**-**	**-**

3. PROGRAMS CUTS AND RESTORED ON A 1-TIME BASIS

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
PROGRAMS CUT & RESTORED ON A 1-TIME BASIS															
GENERAL FUND															
8	CC	CC	Sister City Trip	-	-	-	(4,000)		(4,000)	-	-	4,000	(4,000)	4,000	(4,000)
7	CC	CC	NLC Dues	-	-	-	(6,500)	-	(6,500)	-	-	-	-	6,500	(6,500)
7	CC	CC	SCA Dues	-	-	-	(37,100)		(37,100)	-	-	-	-	37,100	(37,100)
4	CC	CC	Council Retreat Facilitator	-	-	-	(4,500)	-	(4,500)	-	-	-	-	4,500	(4,500)
n/a	CW	CW	Cut 4 Civilian Positions in 2010 - Positions to be determined			-	-	-	-	(4.00)	-	-	-	317,893	(322,893)
6	CD	HS	Volunteer Dinner	-	-	-	(3,500)	-	(3,500)	-	-	3,500	(3,500)	3,500	(3,500)
2	CD	HS	CERT Program	-	-	-	(2,500)	-	(2,500)	-	-	2,500	(2,500)	2,500	(2,500)
0	CD	PL	Reduce Intern	-	-	-	(13,878)	-	(13,878)	-	-	-	-	13,878	(13,878)
8	CM	GA	Reduce mailed newsletter from 2 to 1 per year			-	(13,343)		(14,270)		-	13,343	(13,343)	14,270	(14,270)
2	FI	FI	Reduce Financial Analyst	(0.40)	-	-	(33,258)	-	(36,142)	(0.40)	-	33,258	(33,258)	36,142	(36,142)
1	HR	HR	Education Assistance	-	-	-	(10,000)	-	(10,000)	-	-	10,000	(10,000)	10,000	(10,000)
0	HR	HR	Reduce Non-mandatory City-wide Training			-	(6,000)	-	(6,750)	-	-	6,000	(6,000)	6,750	(6,750)
0	HR	HR	Recognition & Wellness Program	-	-	-	(4,970)	-	(4,970)	-	-	4,970	(4,970)	4,970	(4,970)
3	IT	IT	Postage & Copier Usage	-	-	-	(7,500)	-	(8,500)	-	-	7,500	(7,500)	8,500	(8,500)
0	IT	IT	Overtime & Temp Help	-	-	-	(4,500)	-	(4,500)	-	-	4,500	(4,500)	4,500	(4,500)
0	MC	MC	Reduce Interpreter Services	-	-	-	-	-	(3,800)	-	-	-	-	3,800	(3,800)
1	MC	MC	Security Contract	-	-	-	(53,000)	-	(53,000)	-	-	53,000	(53,000)	53,000	(53,000)
2	PD	PD	Eliminate Records Supervisor 1.0 FTE	(1.00)	-	-	(85,195)	-	(88,483)	(1.00)	-	85,195	(85,195)	88,483	(88,483)
1	PK	MT	Seasonal Help	-	-	-	(6,726)	-	(7,312)	-	-	-	-	7,312	(7,312)
0	PK	MT	Landscape Contract	-	-	-	(80,122)	-	(83,220)	-	-	80,122	(80,122)	83,220	(83,220)
10	PK	RCS	Reduce RW&B Program	-	-	-	(14,500)	-	(14,500)	-	-	-	-	14,500	(14,500)
6	PK	RCS	Arts Commission Programs	-	-	-	(20,744)	-	(22,160)	-	-	-	-	22,160	(22,160)
4	PW	ST	Color Basket and Banners	-	-	-	(16,250)	-	(16,250)	-	-	16,250	(16,250)	16,250	(16,250)
1	PW	ST	Street Tree Replacement	-	-	-	(8,400)	-	(8,400)	-	-	-	-	8,400	(8,400)
1	PW	ST	Landscape Maintenance Contract	-	-	-	(10,000)	-	(10,000)	-	-	-	-	10,000	(10,000)
0	PW	ST	WSDOT Maintenance Contract	-	-	-	(30,000)	-	(30,000)	-	-	-	-	30,000	(30,000)
0	PW	ST	Equipment Rental	-	-	-	(10,000)	-	(10,000)	-	-	-	-	10,000	(10,000)
0	PW	ST	Small Work Projects	-	-	-	(9,375)	-	(9,375)	-	-	-	-	9,375	(9,375)
0	PW	TR	Electricity	-	-	-	(60,000)	-	(64,400)	-	-	-	-	64,400	(64,400)
			Total General Fund	**(1.40)**	**-**	**-**	**(555,861)**	**-**	**(578,010)**	**(5.40)**	**-**	**324,138**	**(324,138)**	**895,903**	**(900,903)**
			Total Non-General Fund	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
			Grand Total	**(1.40)**	**-**	**-**	**(555,861)**	**-**	**(578,010)**	**(5.40)**	**-**	**324,138**	**(324,138)**	**895,903**	**(900,903)**

4. PROGRAMS ADDED

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
New Programs Added															
GENERAL FUND															
0	CC	CC	Association Dues - PSRC	-	-	-	1,387	-	1,387	-	-	-	1,387	-	1,387
0	CC	CC	Association Dues - AWC	-	-	-	19,772	-	19,772	-	-	19,772	-	19,772	-
0	CC	CC	Association Dues - SCA	-	-	-	1,973	-	1,973	-	-	1,973	-	1,973	-
10	CD	HS	General Fund Support of CDBG Coord Position	-	-	-	16,360	-	20,464	-	-	8,378	-	12,482	-
n/a	CD	HS	Challenge Grant	-	-	-	-	-	-	-	-	10,000	-	-	-
1.5	CD	BL	Graffiti Temporary Help	-	-	17,160	-	17,160	-	-	-	17,160	-	17,160	-
0.5	CD	BL	Graffiti Program Supplies	-	-	20,000	-	20,000	-	-	-	10,000	-	20,000	-
3	CM	CM	Sustainability Coordinator	-	-	14,970	44,247	-	44,247	-	-	-	-	-	-
0	CM	CM	Admin Assist 0.25 FTE	0.25	-	14,970	17,594	-	19,018	0.25	-	-	17,594	-	19,018
n/a	CM	CM	Public Defender Contract	-	-	-	60,000	-	60,000	-	-	60,000	-	60,000	-
n/a	CM	CM	Sponsorship Program	-	-	-	-	-	-	-	-	-	-	-	-
n/a	CM	CM	Festival Management	-	-	-	50,000	-	50,000	-	-	-	-	-	-
1	CM	EDC	HCC Small Business Development Center	-	-	22,500	-	-	45,000	-	-	22,500	-	22,500	-
n/a	CM	EDC	Contract/Temporary Economic Dev Spec ($83K / 2009 & $86K / 2010), funded by CIP interest	-	-	-	-	-	-	-	-	-	-	-	-
4	CM	GA	City Survey	-	-	-	15,000	-	15,000	-	-	-	-	-	-
7	FI	FI	Senior Accountant	1.00	-	14,970	110,701	-	115,416	-	-	50,000	-	50,000	-
1	FI	FI	Staff Training	-	-	-	4,165	-	4,165	-	-	-	4,165	-	4,165
0	FI	FI	State Audit Fees	-	-	-	7,000	-	7,000	-	-	-	7,000	-	7,000
n/a	HR	CL	Election Services	-	-	-	12,769	-	56,299	-	-	-	12,769	-	13,000
5	IT	IT	On-Call Pay ($13,650 for PD, $350 for Court, $3,500 for City Hall) - *Adding PD portion only, funded by PD*	-	-	-	17,500	-	17,500	-	-	-	-	-	-
0	IT	IT	Replace Various Equip-Use Replace Rsvs ($304K / 2009, $359K / 2010)	-	-	-	-	-	-	-	-	-	-	-	-
0	IT	IT	Contracts & Services	-	-	-	21,600	-	21,600	-	-	21,600	-	21,600	-
0	MC	MC	Juror Pay & Reimb	-	-	-	2,500	-	2,500	-	-	-	2,500	-	2,500
3	MC	MC	Electronic Court Order Processing	-	-	2,400	1,600	-	1,600	-	-	-	1,600	-	1,600
0	MC	MC	Court Document Imaging	-	-	7,920	1,800	-	3,350	-	-	-	1,800	-	1,800
n/a	PD	PD	Replace Vehicles - Use Replace Reserves (5 vehicles $187K / 2009 & 9 vehicles $357K / 2010)	-	-	-	-	-	-	-	-	-	-	-	-
1	PD	AD	Overtime (Funded by Proposition 1 Reserves)	-	-	-	300,000	-	300,000	-	-	300,000	-	300,000	-
n/a	PD	FLT	Increase Fuel	-	-	-	138,000	-	138,000	-	-	138,000	-	138,000	-
n/a	PD	PO	K9 (Narcotics) - Funded by Seizures, Cost Neutral	-	-	12,659	3,200	-	3,200	-	-	-	-	-	-
3	PD	SS	Crime Prevention & Information Specialist 1.0	1.00	1	42,970	88,982	-	92,987	1.00	1	29,250	85,382	-	89,387
n/a	PK	MT	Utilities-Park System	-	-	-	41,000	-	41,000	-	-	41,000	-	41,000	-
n/a	PK	MT	Utilities-Celebration Park	-	-	-	15,800	-	15,800	-	-	14,500	-	14,500	-
n/a	PK	FAC	Natural Gas - City Hall	-	-	-	6,000	-	6,000	-	-	6,000	-	6,000	-
5	PW	EM	Emergency Mgmt Specialist 1.0 FTE	1.00	-	15,190	76,598	-	79,935	-	-	50,000	-	50,000	-
n/a	PW	FLT	Increase Fuel	-	-	-	19,000	-	19,000	-	-	19,000	-	19,000	-
n/a	PW	FLT	Replace Pool Car - Funded by Replace Rsv ($35,578 in 2010)	-	-	-	-	-	-	-	-	-	-	-	-
n/a	PW	FLT	Replace Truck #251- Funded by Replace Rsvs ($42,491 in 2010)	-	-	-	-	-	-	-	-	-	-	-	-
n/a	PW	FLT	Replace Truck #250 - Funded by Replacement Rsvs $44,500 in 2010)	-	-	-	-	-	-	-	-	-	-	-	-
n/a	PW	ST	Admin Assistant 0.50 FTE - funded by CIP	0.50	-	-	-	-	-	0.50	-	-	-	-	-
n/a	PW	TR	KC Maint Contract	-	-	-	29,116	-	60,643	-	-	29,116	-	60,643	-
n/a	PW	TR	Street Lighting	-	-	-	6,102	-	6,102	-	-	6,102	-	6,102	-
			Total General Fund	**3.75**	**1**	**185,709**	**1,129,766**	**37,160**	**1,268,957**	**1.75**	**1**	**854,351**	**134,197**	**860,732**	**139,857**

PROGRAMS ADDED (CONTINUED)

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
New Programs Added															
FEDERAL WAY COMMUNITY CENTER															
n/a	FWCC		Storm Vault Maintenance	-	-	-	5,000	-	5,000	-	-	-	5,000	-	5,000
n/a	FWCC		Utility Costs - Federal Way	-	-	-	160,000	-	160,000	-	-	-	160,000	-	160,000
n/a	FWCC		Convert temporary help to Lifeguard 1.0 FTE ($47,970	1.00	-	-	-	-	-	1.00	-	-	-	-	-
			Total FWCC	**1.00**	**-**	**-**	**165,000**	**-**	**165,000**	**1.00**	**-**	**-**	**165,000**	**-**	**165,000**
SOLID WASTE & RECYCLING															
n/a	SWR		Litter Control - Disposal	-	-	-	1,000	-	1,300	-	-	-	1,300	-	1,300
n/a	SWR		Contract Procurement	-	-	-	8,526	-	8,526	-	-	-	8,526	-	8,526
n/a	SWR		Recycling Project Mgt -	0.50	-	24,580	11,608	26,715	12,380	-	-	24,580	11,608	26,715	12,380
			Total SWR	**0.50**	**-**	**24,580**	**21,134**	**26,715**	**22,206**	**-**	**-**	**24,580**	**21,434**	**26,715**	**22,206**
SURFACE WATER MANAGEMENT															
n/a	SWM/MT		Increase Street Sweeping	-	-	-	12,500	-	12,500	-	-	-	12,500	-	12,500
n/a	SWM/MT		Increase vacuum/jet	-	-	-	13,594	-	13,594	-	-	-	13,594	-	13,594
n/a	SWM/WQ		WRIA Watershed Council	-	-	-	3,323	-	3,323	-	-	-	3,323	-	3,323
n/a	SWM/MT		Repairs & Maintenance	-	-	-	9,000	-	9,000	-	-	-	5,000	-	5,000
n/a	SWM/MT		Temporary Help	-	-	-	26,122	-	26,122	-	-	-	26,122	-	26,122
n/a	SWM/ENG		Software Maintenance	-	-	-	4,000	-	4,000	-	-	-	4,000	-	4,000
n/a	SWM/WQ		Temporary Help	-	-	-	18,860	-	18,860	-	-	-	9,420	-	9,420
n/a	SWM/ENG		NPDES Support Tech 1.0	1.00	-	14,970	87,060	-	92,892	1.00	-	-	87,060	-	92,892
n/a	SWM/ENG		SWM Project Engineer - Charge to SWM Unallocated CIP	-	-	-	(112,852)	-	(117,657)	-	-	-	(112,852)	-	(117,657)
n/a	FLEET		Replace Heavy Equipment	-	-	-	-	-	-	-	-	-	-	-	-
n/a	FLEET		Replace Truck #244	-	-	-	-	-	-	-	-	-	-	-	-
			Total SWM	**1.00**	**-**	**14,970**	**61,607**	**-**	**62,634**	**1.00**	**-**	**-**	**48,167**	**-**	**49,194**
			Total Non-General Fund	**2.50**	**-**	**39,550**	**247,741**	**26,715**	**249,840**	**2**	**-**	**24,580**	**234,601**	**26,715**	**236,400**
			Grand Total	**6.25**	**1**	**225,259**	**1,377,507**	**63,875**	**1,518,797**	**3.75**	**1**	**988,148**	**368,798**	**1,011,694**	**376,257**

5. NEW PROGRAMS NOT RECOMMENDED

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
New Programs Not Recommended															
GENERAL FUND															
1	CC	CC	Instant Access to Email	-	-	1,050	-	-	-	-	-	-	-	-	-
0	CD	AD	Overtime	-	-	-	4,000	-	4,000	-	-	-	-	-	-
4	CD	BL	Nuisance Abatement	-	-	75,000	-	75,000	-	-	-	-	-	-	-
1	CD	BL	Mobile computers & laptops for Inspector Veh.	-	-	15,000	3,000	-	5,000	-	-	-	-	-	-
0	CD	BL	Overtime	-	-	-	4,700	-	4,700	-	-	-	-	-	-
6	CD	HS	Neighborhood Comm. Coord 1.0 FTE	1.00	-	14,970	90,656	-	94,607	-	-	-	-	-	-
3	CD	HS	Human Services Brochure	-	-	2,000	-	-	-	-	-	-	-	-	-
2	CD	HS	Administrative Assistant .50 FTE	0.50	-	14,970	35,662	-	37,412	-	-	-	-	-	-
0	CD	HS	Overtime	-	-	-	4,000	-	4,000	-	-	-	-	-	-
0	CD	HS	Volunteer Dinner	-	-	-	6,500	-	6,500	-	-	-	-	-	-
0	CD	PL	Temporary Planning Services	-	-	100,000	-	-	-	-	-	-	-	-	-
0	CD	PL	Permit Customer Satisfaction Survey	-	-	30,000	-	-	-	-	-	-	-	-	-
1	CM	CM	Friends of Hylebos Support	-	-	-	10,000	-	10,000	-	-	-	-	-	-
0	CM	CM	Smart Phone for Management Staff	-	-	3,750	16,500	-	16,500	-	-	-	-	-	-
n/a	CM	CM	Automatic External Difibrulators (AED)-Squad	-	-	10,000	-	10,000	-	-	-	-	-	-	-
3	CM	EDC	Economic Dev Assistant 0.5 FTE	0.50	-	14,970	41,197	-	42,845	-	-	-	-	-	-
1	CM	EDC	Enterprise Seatte Membership	-	-	-	5,000	-	5,000	-	-	-	-	-	-
0	CM	EDC	Pierce Co.Economic Development Board Dues	-	-	-	5,000	-	5,000	-	-	-	-	-	-
0	CM	EDC	Computer General Model of City	-	-	10,000	-	-	-	-	-	-	-	-	-
0	CM	EDC	Scale Model of City Center	-	-	20,000	-	-	-	-	-	-	-	-	-
2	CM	EM	IEMC Meal Tickets	-	-	9,000	-	-	-	-	-	-	-	-	-
2	CM	GA	City Newsletter	-	-	-	88,023	-	88,023	-	-	-	-	-	-
2	CM	GA	Webmaster 1.0 FTE	1.00	-	14,970	84,600	-	84,600	-	-	-	-	-	-
1	CM	GA	Senior Designer 1.0 FTE	1.00	-	14,970	19,627	-	19,627	-	-	-	-	-	-
1	CM	GA	Video Production Coord 0.50 FTE	0.50	-	14,970	36,800	-	36,800	-	-	-	-	-	-
0	CM	GA	GAC Operating Supplies	-	-	-	2,000	-	2,000	-	-	-	-	-	-
0	CM	GA	GAC Avid Video Editing	-	-	-	2,000	-	2,000	-	-	-	-	-	-
2	FI	FI	Temporary Help	-	-	-	13,000	-	13,000	-	-	-	-	-	-
0	FI	FI	Crystal Reports	-	-	5,800	-	-	-	-	-	-	-	-	-
0	HR	CL	Graphics Contract	-	-	-	-	-	-	-	-	-	-	-	-
7	HR	HR	Employee Services Coord 0.5 FTE	0.50	-	14,970	35,700	-	36,996	-	-	-	-	-	-
4	HR	HR	Job Advertisements	-	-	-	20,000	-	20,000	-	-	-	-	-	-
2	HR	HR	Labor Relations Certification	-	-	1,758	-	1,758	-	-	-	-	-	-	-
1	HR	HR	E-Gov Class/Comp Portal	-	-	-	2,100	-	2,100	-	-	-	-	-	-
0	HR	HR	Worksite Health Promotion Coord 0.5 FTE	0.50	-	14,970	45,600	-	47,220	-	-	-	-	-	-
3	IT	IT	Strategic Plan	-	-	60,000	-	35,000	-	-	-	-	-	-	-
3	IT	IT	Backup Internet Access	-	-	3,000	6,000	-	6,000	-	-	-	-	-	-
0	IT	IT	Copier Cost	-	-	-	1,000	-	1,000	-	-	-	-	-	-
0	IT	IT	Server Virtualization	-	-	25,000	-	20,000	5,000	-	-	-	-	-	-
0	IT	IT	WiFi M&O	-	-	-	5,000	-	5,000	-	-	-	-	-	-

NEW PROGRAMS NOT RECOMMENDED (CONTINUED)

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
New Programs Not Recommended															
GENERAL FUND (continued)															
1	LW	CI	Legal Services	-	-	-	83,495	-	83,495	-	-	-	-	-	-
0	LW	CI	Legal Services	-	-	-	8,395	-	9,234	-	-	-	-	-	-
0	LW	CI	Continuing Education Line Item Increase	-	-	-	1,628	-	1,678	-	-	-	-	-	-
0	LW	CI	Cost of Business Line Item Increase	-	-	-	2,550	-	2,750	-	-	-	-	-	-
8	LW	CI /CR	Add Legal Assist 1.0 FTE	1.00	-	1,250	64,815	-	69,966	-	-	-	-	-	-
0	LW	CR	Continuing Education Line Item Increase	-	-	-	2,510	-	2,545	-	-	-	-	-	-
0	LW	CR	Transcription Costs	-	-	-	2,500	-	2,500	-	-	-	-	-	-
0	LW	CR	Cost of Business Line Item Increase	-	-	-	431	-	621	-	-	-	-	-	-
0	MC	MC	Red Light Photo - Ct Clerk 1.0 FTE	1.00	-	4,270	-	-	-	-	-	-	-	-	-
0	MC	MC	Red Light Photo - Temp Help & ProTem Judge	-	-	13,720	-	-	-	-	-	-	-	-	-
1	PD	FO	New Vehicle Requests	-	3	126,946	33,514	-	37,114	-	-	-	-	-	-
0	PD	FO	Replacement Schedule of Specialized Vehicles	-	-	-	16,730	-	16,730	-	-	-	-	-	-
1	PD	PD	5 New Take-Home Veh, Establish Rsvs Sched	-	5	250,838	12,100	-	18,200	-	-	-	-	-	-
0	PD	PD	Laptops for Command	-	-	11,100	9,300	-	12,000	-	-	-	-	-	-
1	PD	SS	Staff Training	-	-	-	40,000	-	40,000	-	-	-	-	-	-
0	PD	SS	Fuel Efficiency Improvement Vehicles	-	-	24,624	4,500	49,829	11,250	-	-	-	-	-	-
2	PK	FAC	Door Security System Repair & Maintenance	-	-	-	5,100	-	5,100	-	-	-	-	-	-
1	PK	FAC	Camera System Repair & Maintenance	-	-	-	7,500		7,500	-	-	-	-	-	-
0	PK	FAC	Facility Staff Training	-	-	-	1,200	-	1,200	-	-	-	-	-	-
0	PK	FAC	Major Rehab for Facilities	-	-	-	50,000	-	50,000	-	-	-	-	-	-
0	PK	FAC	Seasonal Help - City Hall	-	-	-	36,000	-	36,000	-	-	-	-	-	-
4	PK	FAC	Storm Vault Maintenance	-	-	-	2,700	-	2,700	-	-	-	-	-	-
4	PK	FAC	Facilities Maintenance Worker 1.0 FTE	1.00		TBD	61,736		61,827	-	-	-	-	-	-
1	PK	MT	Urban Forestry	-	-	-	12,000	-	12,000	-	-	-	-	-	-
1	PK	MT	On Call / Field Training	-	-	-	5,000	-	5,000	-	-	-	-	-	-
1	PK	MT	Park Seasonal Help	-	-	-	28,000	-	28,000	-	-	-	-	-	-
0	PK	MT	Replace Pressure Washer Trailer	-	-	4,900	817	-	817	-	-	-	-	-	-
0	PK	MT	New 4X4 Diesel Utility	-	1	18,300	5,215	-	5,215	-	-	-	-	-	-
0	PK	MT	New (used) 65' bucket lift truck	-	-	55,000	10,392	-	10,392	-	-	-	-	-	-
0	PK	MT	Volunteer Prog Support	-	-	-	5,000	-	5,000	-	-	-	-	-	-
n/a	PK	RCS	Cultural Events & Arts Coordinator	0.20	-	-	-	-	-	-	-	-	-	-	-
n/a	PK	RCS	Community Rec Assistant 1.0 FTE	1.00	-	-	-	-	-	-	-	-	-	-	-
0	PK	RCS	Arts Comm Contracts	-	-	-	30,000	-	30,000	-	-	-	-	-	-
0	PK	RCS	Cultural Arts Coordinator 1.0 FTE	1.00	-	4,270	78,396	-	81,376	-	-	-	-	-	-
0	PK	RCS	Outdoor Movie Cinema	-	-	-	12,920	-	12,920	-	-	-	-	-	-
4	PW	TR	Traffic Mgmt Center (incl.Engineer.Tech 1.0	1.00	-	189,970	72,620	825,000	83,070	-	-	-	-	-	-
3	PW	TR	Commute Trip Reduction				2,040		2,040	-	-	-	-	-	-
2	PW	TR	Repair/Replace Damaged Traffic Infrastructure	-	-	-	50,000	-	50,000	-	-	-	-	-	-
2	PW	TR	New Street Lights	-	-	-	100,000	-	100,000	-	-	-	-	-	-
1	PW	TR	Transportation Element of Comprehensive Plan.	-	-	100,000	-	-	-	-	-	-	-	-	-
0	PW	TR	Traffic Signal Conversions	-	-	-	50,000	-	50,000	-	-	-	-	-	-
			Total General Fund	**11.70**	**9.00**	**1,296,306**	**1,413,273**	**1,016,587**	**1,469,675**	**-**	**-**	**-**	**-**	**-**	**-**

NEW PROGRAMS NOT RECOMMENDED (CONTINUED)

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
New Programs Not Recommended															
FEDERAL WAY COMMUNITY CENTER															
n/a	FWCC		On-Call Pay	-	-	-	3,500	-	3,500	-	-	-	-	-	-
n/a	FWCC		Camera Security System	-	-	-	4,500	-	4,500	-	-	-	-	-	-
			Total FWCC	**-**	**-**	**-**	**8,000**	**-**	**8,000**	**-**	**-**	**-**	**-**	**-**	**-**
SURFACE WATER MANAGEMENT															
n/a	SWM/WQ		Public Education &	1.00	-	14,970	83,489	-	87,340	-	-	-	-	-	-
			Total SWM	**1.00**	**-**	**14,970**	**83,489**	**-**	**87,340**	**-**	**-**	**-**	**-**	**-**	**-**
DUMAS BAY CENTRE															
n/a	DBC		Utility Costs	-	-	-	10,000	-	10,000	-	-	-	-	-	-
			Total DBC	**-**	**-**	**-**	**10,000**	**-**	**10,000**	**-**	**-**	**-**	**-**	**-**	**-**
			Total Non-General Fund	**1.00**	**-**	**14,970**	**101,489**	**-**	**105,340**	**-**	**-**	**-**	**-**	**-**	**-**
			Grand Total	**12.70**	**9**	**1,311,276**	**1,514,762**	**1,016,587**	**1,575,015**	**-**	**-**	**-**	**-**	**-**	**-**

EXHIBIT B: ADOPTED CAPITAL INVESTMENTS AND FUND SOURCES (IN THOUSANDS)

Proj. #	City Projects Description	Project Total **	External/Prior Sources			Balance Needed	Adopted 2009-10 Allocations						Future Needs
			Grant*	Mitigation	Prior Yr		REET	Ut Tx	Fuel Tx	Other	Grants	Total	
City Proj													
1	City Projects: Federal Way Community Center Landscaping	$106	$ -	$ -	$257	($151)	$ -	$ -	$ -	$ -	$ -	$ -	($151)
		$ 106	$ -	$ -	$ 257	$ (151)	$ -	$ -	$ -	$ -	$ -	$ -	(151)

Proj. No.	Parks Projects Description	Project Total **	External/Prior Sources			Balance Needed	Adopted 2009-10 Allocations						Future Needs
			Grant*	Mitigation	Prior Yr		REET	Ut Tx	Fuel Tx	Other	Grants	Total	
PARKS													
	Annual Playground Repair and Replacement Program	$ 300	$ -	$ -	$ -	$ 300	$ 150	$ 60	$ -	$ -	$ -	$ 210	$ 90
	BMX/ Bike Facility Study	10	-	-	10	-	-	-	-	-	-	-	-
	Camp Kilworth -- Acquisition and Site Improvements	5,016	-	-	1,946	3,070	70	-	-	-	3,000	3,070	0
	Community Gathering Spaces/Small CIP	626	-	-	-	626	100	100	-	-	-	200	426
	Downtown Public Space and Pedestrian Connections	130	-	-	130	(0)	-	-	-	-	-	-	(0)
	Saghalie Park - Sportsfield Renovation/Artificial Turf	970	300	126	540	4	-	-	-	-	-	-	4
	Laurelwood	200	-	-	-	500	-	200	-	-	-	500	-
	Lakota Park Design and Redevelopment	12,761	-	167	100	12,894	-	494	-	-	-	894	12,000
	Major Maintenance & Improvements to Existing Park Facilities	220	-	-	-	220	110	110	-	-	-	220	-
	Long Range Planning	259	-	-	39	220	110	-	-	-	-	110	110
	Panther Lake Open Space: Feasibility Study and Master Plan	54	-	54	-	-	-	-	-	-	-	-	-
	Sacajawea Park Design and Redevelopment	10,439	-	-	490	9,949	690	180	-	-	-	870	9,079
	Steel Lake Master Plan	110	-	-	-	110	-	110	-	-	-	110	-
	Trail and Pedestrian Access Improvements	1,333	494	-	140	699	-	-	-	-	385	385	314
	West Hylebos Boardwalk Replacement	1,237	722	-	473	42	-	-	-	-	-	-	42
	Poverty Bay Master Plan	60	-	-	-	60	-	-	-	-	-	-	60
	Total Parks Projects	$ 34,424	$ 1,516	$ 347	$ 3,868	$ 28,694	$ 1,230	$ 1,954	$ -	$ -	$ 3,385	$ 6,569	$22,125

Proj. No.	Dumas Bay Centre Projects Description	Project Total **	External/Prior Sources			Balance Needed	Adopted 2009-10 Allocations						Future Needs
			Grant*	Mitigation	Prior Yr		REET	Ut Tx	Fuel Tx	Other	Grants	Total	
DUMAS BAY CENTRE													
6	Dumas Bay Centre: Building Assessment an	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
7	Dumas Bay Centre: Site Restoration--Phase II	525	-	-	-	525	10	-	-	-	-	10	515
	Total Dumas Bay Centre Projects	$ 525	$ -	$ -	$ -	$ 525	$ 10	$ -	$ -	$ -	$ -	$ 10	$ 515

EXHIBIT B: ADOPTED CAPITAL INVESTMENTS AND FUND SOURCES (IN THOUSANDS) – CONTINUED

Proj	Transportation Projects	Project	External/Pr Sources			Balance	Adopted 2009-10 Allocations						Future
No.	Location	Total	Grant	Mitigation	Prior Yr	Needed	REET	Ut Tx	Fuel Tx	Other	Grants	Total	Needs
TRANSPORTATION													
0	Annual Asphalt Overlay Program	$ 3,936	$ -	$ -	$ -	$ 3,936	$ -	$ 2,800	$ 1,104	$ 32	$ -	$ 3,936	$ -
0	Annual Transportation System Safety Improvements	700	-	-	-	700	-	-	700	-	-	700	-
0	S 320th St HOV: 8th Ave So to SR 99	15,523	9,315	267	-	5,941	-	-	-	-	-	-	5,941
0	SR99 HOV Lanes Phase III - S 284th St to SR509	24,950	18,335	501	6,745	(631)	-	-	-	-	-	-	(631)
	S 348th Street: 9th Avenue S - SR99	4,585	2,385	683	1,546	(29)	-	-	-	-	-	-	(29)
0	S 320th St. @ 1st Ave S.	9,145	5,000	280	217	3,648	-	-	-	50	-	50	3,598
0	S 320th St. @ 20th Ave S.	5,760	-	204	-	5,556	-	-	-	-	-	-	5,556
0	S 356th Street @ Pacific Highway Intersection Impv.	8,254	378	1,486	1,994	4,396	-	-	-	50	4,351	4,401	(5)
0	SR18 @ SR161 Intersection Impv	613	-	462	950	(799)	-	-	-	-	-	-	(799)
0	S 348th Street @ 1st Avenue S	4,171	2,500	216	511	944	-	-	-	50	-	50	894
0	S 352nd Street; SR-99 to SR-161	5,970	3,300	47	-	2,623	200	2,400	-	30	-	2,630	(7)
0	21st Av SW Ext: SW 356th St - 22nd Av	438	-	91	326	21	-	-	-	-	-	-	21
0	SW 320th Street @ 21st Avenue SW	4,320	-	-	-	4,320	-	-	-	-	-	-	4,320
0	SW 320th Street @ 47th Avenue SW	360	-	-	-	360	-	-	-	-	-	-	360
0	S 312th Street @ 28th Avenue S	540	-	-	-	540	-	-	-	-	-	-	540
0	Pacific Highway HOV Lanes Phases IV - SR-509 to S 312th Street	20,800	6,735	530	1,550	11,985	-	3,000	-	100	8,885	11,985	-
0	S 320th Street: 1st Ave S to 8th Ave S	15,523	9,314	29	-	6,180	-	-	-	-	-	-	6,180
0	SW 336th Way/SW 340th Street: 26th Place SW-Hoyt Road	15,312	9,186	-	-	6,126	-	-	-	-	-	-	6,126
0	Military Road S: Star Lake Road to S 288th Street	13,068	7,840	-	-	5,228	-	-	-	-	-	-	5,228
0	SW 356th Street / BPA Trail Signal	315	-	-	315	-	-	-	-	-	-	-	-
0	City Center Access Phase 4	20,621	-	-	-	20,621	-	-	-	-	-	-	20,621
0	S 356th Street SR 99-SR161	8,712	5,228	24	-	3,460	-	-	-	-	-	-	3,460
0	SW 312th Street: SR509 - 14th Ave SW	4,366	2,620	178	-	1,568	-	-	-	-	-	-	1,568
0	1st Ave S @ S 328th Street	1,800	-	82	-	1,718	-	-	-	-	-	-	1,718
0	10th Ave SW Impv: SW Campus Dr - SW344th St	8,423	-	320	-	8,103	-	-	-	30	-	30	8,073
0	City Center Access Study Phase 2	3,000	-	180	1,175	1,645	-	-	-	20	-	20	1,625
	S 304th Street @ 28th Ave S	2,148	-	-	-	2,148	-	-	-	-	-	-	2,148
0	1st Av S: S292 -@312	2,640	-	-	-	2,640	-	-	-	-	-	-	2,640
0	City Center Access Phase 3 -- S 320th Street @ I-5	2,850	-	158	-	2,692	-	-	-	-	-	-	2,692
0	S 314th St: 20th Av S - 23rd Av S - Install new sidewalks	1,980	-	-	-	1,980	-	-	-	-	-	-	1,980
	Total Transportation Projects	$ 210,823	$ 82,136	$ 5,738	$ 15,329	$107,620	$ 200	$ 8,200	$ 1,804	$ 362	$ 13,236	$ 23,802	$ 83,818

Proj	Surface Water	Project	External/Pr Sources			Balance	Adopted 2009-10 Allocations						Future
No	Project Description	Total	Grant	Mitig.	Prior Yr	Needed	REET	Ut Tx	Fuel Tx	Fees	GFund	Total	Needs
SWM													
0	Small CIP -- Annual Program	$ 421	$ -	$ -	$ -	$ 421	$ -	$ -	$ -	$ 448	$ -	$ 448	$ (27)
0	Joe's CreekSalmon Habitat Restoration	2,446	1,093	-	1,353	0	-	-	-	-	-	-	0
0	West Hylebos Basin Land Acquisition	1,184	758	-	400	26	-	-	-	26	-	26	0
0	Easter Lake Stormwater Improvement Project (CIP No. 304-3100-260)	911	-	-	670	241	-	-	-	241	-	241	-
0	S. 336th Street Vic. Drainage Improvements (3300 Block to 3600 Block)	180	-	-	25	155	-	-	-	28	-	28	127
0	SR 99 Phase IV Roadway Improvements (SWM Cost Share)	295	-	-	10	285	-	-	-	285	-	285	-
0	W. Hylebos Creek Headwaters Restoration- (34600 Block to S. 35200 Block)	628	-	-	-	628	-	-	-	214	-	214	414
0	Cold Creek S. 302nd St. Box Culvert Repair/Replacement	411	-	-	-	411	-	-	-	-	-	-	411
0	Cold Creek Stream Restoration- Headwaters to S. 302nd St. Box Culvert	331	-	-	-	331	-	-	-	-	-	-	331
0	Cold Creek Marine Hills Culvert Repair/Replacement (S. 302nd St./650 Block vic.)	134	-	-	-	134	-	-	-	-	-	-	134
0	E. Branch Joes Creek Restoration- SW 325th St. to SW 338th St.	320	-	-	-	320	-	-	-	-	-	-	320
0	Redondo Creek Headwaters Restoration- (1700 Block to S. 292nd Vic.)	296	-	-	-	296	-	-	-	-	-	-	296
0	W. Hylebos Channel Restoration	837	401	-	748	(312)	-	-	-	-	-	-	(312)
0	Total Projects	8,393	2,252	-	3,206	2,935	-	-	-	1,242	-	1,242	1,693
	Total Surface Water Management Projects	$ 16,786	$ 4,505	$ -	$ 6,412	$ 5,870	$ -	$ -	$ -	$ 2,484	$ -	$ 2,484	$ 3,386

Federal Way Farm Store, circa 1947. Francis and Ilene Marckx feed store and hatchery at the corner of 312th and Hwy 99. Site sold in 1953 to become Federal Shopping Way and the Soundcrest Subdivision. Photo previously halftoned, donated by Ilene Marckx. From the Photo Collection of the Historical Society of Federal Way.

Roses Hiway Inn, circa 1972. Opened on June 30 1939, Roses was destroyed by fired on Mar 17, 2003. From the Photo Collection of the Historical Society of Federal Way.

2009/2010
CITY OFFICIALS
LEGISLATIVE BODY

Position	Council Member	Term	Term Expires	Contact Information
Position #1	Jim Ferrell	4 years	12/31/2011	jim.ferrell@cityoffederalway.com (253) 835-2401
Position #2	Linda Kochmar	4 years	12/31/2009	linda.kochmar@cityoffederalway.com (253) 835-2401
Position #3	Michael Park	4 years	12/31/2011	michael.park@cityoffederalway.com (253) 835-2401
Position #4	Jeanne Burbidge	4 years	12/31/2009	jeanne.burbidge@cityoffederalway.com (253) 835-2401
Position #5	Jack Dovey, Mayor	4 years	12/31/2011	jack.dovey@cityoffederalway.com (253) 835-2401
Position #6	Eric Faison, Deputy Mayor	4 years	12/31/2009	eric.faison@cityoffederalway.com (253) 835-2401
Position #7	Dini Duclos	4 years	12/31/2011	dini.luclos@cityoffederalway.com (253) 835-2401

JACK DOVEY
Mayor

ERIC FAISON
Deputy Mayor

DINI DUCLOS
Councilmember

JEANNE BURBIDGE
Councilmember

JIM FERRELL
Councilmember

LINDA KOCHMAR
Councilmember

MIKE PARK
Councilmember

JUDICIAL BRANCH

Position	Employee	Elected/ Appointed	Term	Office Date	Contact Information
Presiding Judge	Michael Morgan	Elected	4 Years	01/01/06	michael.morgan@cityoffederalway.com (253) 835-3025
Judge	David Larson	Appointed	N/A	03/03/08	david.larson@cityoffederalway.com (253) 835-3000
Court Administrator	Rae Iwamoto	Appointed	N/A	04/28/08	rae.iwamoto@cityoffederalway.com (253) 835-3002

CITY ADMINISTRATION

Position	Employee	Appointment	Contact Information
City Manager	Neal Beets	08/01/06	neal.beets@cityoffederalway.com (253) 835-2401
Assistant City Manager/CFO	Bryant Enge	9/22/08	bryant.enge@cityoffederalway.com (253) 835-2510
Assistant City Manager/COO	Cary Roe	03/01/07	cary.roe@cityoffederalway.com (253) 835-2710
City Attorney	Patricia Richardson	10/07/02	patricia.richardson@cityoffederalway.com (253) 835-2570
Community Development Services Director	Greg Fewins	01/01/08	greg.fewins@cityoffederalway.com (253) 835-2611
Economic Development Director	Patrick Doherty	08/16/04	patrick.doherty@cityoffederalway.com (253) 835-2612
Finance Director	Tho Kraus	03/10/08	tho.kraus@cityoffederalway.com (253) 835-2520
Human Resource Director	Mary McDougal	05/01/07	mary.mcdougal@cityoffederalway.com (253) 835-2530
Information Technology Director	Mehdi Sadri	05/01/07	mehdi.sadri@cityoffederalway.com (253) 835-2550
Parks, Recreation & Cultural Services Director	Steve Ikerd, Interim	11/13/08	steve.ikerd@cityoffederalway.com (253) 835-6911
Police Chief	Brian Wilson	08/02/06	brian.wilson@cityoffederalway.com (253) 835-6701
Public Works Director	Marwan Solloum, Interim	12/22/08	marwan.solloum@cityoffederalway.com (253) 835-2720

VISION

Federal Way is a community known for its cultural diversity, attractive parks, safe neighborhoods, and vibrant business centers.

MISSION

The City of Federal Way is responsive, innovative and fiscally responsible in delivering quality services, promoting economic development, improving infrastructure, and managing growth.

GOALS

- Integrate the public safety strategy into all facets of City operations, building on a strong community-based approach.
- Create a multi-use urban city center that is pedestrian friendly, linked to neighborhoods and parks, and services as the social and economic hub of the City.
- Establish Federal Way as an economic leader and job center in South King County by attracting a regional market for high quality office and retail businesses.
- Maintain the capital facilities plan and provide financing options for transportation and surface water improvements, parks, recreation, cultural arts and public facilities.
- Ensure a responsive service culture within the City organization where employees listen carefully, treat citizens and each other respectfully and solve problems creatively, efficiently, and proactively.
- Position Federal Way as a regional leader by working collaboratively with other local and regional jurisdictions in order to leverage resources.

Adopted March 7, 2006

OUR CITY VALUES
S-P-I-R-I-T

S*ervice*

1. Timely responses within established deadlines to internal and public inquiries.
2. Behave in a friendly, helpful manner - take the extra step to help the other person.
3. Seek feedback from clients on service delivery (non-defensive and learning). Adjust services based upon feedback.
4. Monitor performance and results. Identify ways for improving services.
5. Know and understand your customers - City co-workers, Mayor and Council, public and other agencies.

P*ride*

1. Support the City. Make supporting comments in the community.
2. Take pride in appearance; your office; demeanor; dress.
3. Take pride in quality products; no mistakes; looks good; and communicates proper meaning.
4. Recognize the importance of your job.
5. Be a City Ambassador in the community.

I*ntegrity*

1. Be truthful.
2. Be trustworthy. Do what you say you are going to do.
3. Avoid relationships which may be conflicts of interest.
4. Do not withhold or misrepresent information.
5. Respect confidences.

R*esponsibility*

1. Be accountable. Take credit or blame for your own actions.
2. Do not promise more than you can deliver. Know your limits.
3. Keep your word.
4. Be reliable.
5. Develop knowledge and skills.

I*nnovation*

1. Take reasonable risks.
2. Keep current on changes in your field.
3. Be open-minded.
4. Try new things.
5. Turn setbacks into opportunities. Learn from failures.

T*eamwork*

1. Keep others informed and alerted.
2. Respect each other.
3. Help each other.
4. Support team success over personal success. There is no "I" in teamwork.
5. Recognize your role may change depending upon the situation.
6. Be loyal. Support the team or organization decision.
7. Involve others in decision-making as appropriate and possible.

CITY OF FEDERAL WAY ORGANIZATION CHART AND OPERATION SUMMARY

CITIZENS OF FEDERAL WAY

MAYOR / CITY COUNCIL

* Represent the People of Federal Way
* Adopt Ordinances & Resolutions
* Grant Franchises
* Levy Taxes and Appropriate Funds
* Establish Policy Guidelines

Position Summary

Year	Baseline FTE	Adopted Change	Adopted Total
2006 Actual	348.35	-	-
2007 Actual	349.35	-	-
2008 Adjusted	349.35	-	-
2009 Adopted	349.35	1.25	350.60
2010 Adopted	349.35	1.25	350.60

Municipal Court

* Misdemeanors & Gross Misdemeanors
* Traffic & Non-traffic Infractions
* Probation Services
* Civil Impounds

07 Staffing	**14.00**
08 Staffing	**14.00**
FTE Change	**-**
09/10 Adopted	**14.00**

CITY MANAGER

* Administer City-wide Operations and Budget
* Coordinate Regional Affairs
* Economic Development
* Government Affairs

07 Staffing	**10.00**
08 Staffing	**9.75**
FTE Change	**0.25**
09/10 Adopted	**10.00**

Assistant City Manager Chief Financial Officer

* Department Direction & Admin..
* Public Information
* Regional Issues and Involvement
* Coordinate Interlocal Finance Affairs

07 Staffing	**23.60**
08 Staffing	**23.85**
FTE Change	**(1.00)**
09/10 Adopted	**22.85**

Assistant City Manager Chief Operating Officer

* Department Direction and Operation
* Coordinate Interlocal Public Works Aff.
* Interdepartmental Coordination
* Council/Committee/Commission Support

07 Staffing	**118.75**
08 Staffing	**120.00**
FTE Change	**3.00**
09/10 Adopted	**123.00**

Information Technology

* Data Processing/ GIS
* Mail & Copier
* Systems Support
  Technology Infrastructure
  Network appliances
* Customer Support
  Online, Remote Helpdesk
  Staff training
* Applications Support
  Business Systems Setup/Support
  Database Administration

07 Staffing	**10.60**
08 Staffing	**10.60**
FTE Change	**(0.60)**
09/10 Adopted	**10.00**

Human Resources

* Records Management
* Hearing Examiner Coord..
* Codification Coordination
* Licensing Enforcement
* Commission & Board appointment process
* Recruiting/Training
* Benefits Administration
* Employee/Labor Relations
* Wellness
* Retirement System
* Civil Service

07 Staffing	**5.00**
08 Staffing	**5.25**
FTE Change	**-**
09/10 Adopted	**5.25**

Law

* Civil Legal Services and Litigation
* Legislative support
* Prosecution
* Provide Legal Counsel
* Draft Contracts and Ordinances
* Negotiate Contracts and Real Estate Transactions
* Risk Management

07 Staffing	**13.00**
08 Staffing	**13.00**
FTE Change	**-**
09/10 Adopted	**13.00**

Police Department

* Crime Analysis/Prevention
* Traffic Safety Education & Enforcement
* Investigation
* Patrol
* Emergency Communication
* Community Safety and Education Programs
* Fleet Management

07 Staffing	**169.00**
08 Staffing	**169.00**
FTE Change	**(1.00)**
09/10 Adopted	**168.00**

Community Development

* Economic Development
* Land Use Management
  --Permit process
  --Legislative
* Bldg Permits & Inspections
* Code Compliance
* Human Services
* Comm. Dev. Block Grant
* Neighborhood Develop
* Volunteer Program

07 Staffing	**30.50**
08 Staffing	**32.00**
FTE Change	**-**
09/10 Adopted	**32.00**

Public Works

* Development Services
  --Permitting
  --Inspection
  --Legislation
* Maintenance, Operating, & Development of
  --Public Right-of-Way
  --Traffic Systems
  --Surface Water Mgmt
* Solid Waste/Recycling
* Emergency Management
* Fleet Management

07 Staffing	**44.00**
08 Staffing	**44.00**
FTE Change	**1.50**
09/10 Adopted	**45.50**

Finance

* Payroll
* Accounts Payable
* Purchasing
* Accounts Receivable
* Pets & Business License
* General Accounting
* Budget
* Banking and Investments
* Monthly Financial Report
* Audit Coordination
* Internal Controls
* Financial Planning/Analysis

07 Staffing	**8.00**
08 Staffing	**8.00**
FTE Change	**(0.40)**
09/10 Adopted	**7.60**

Parks and Recreation

* New Community Center
* Recreation & Athletic Progs
* Park maintenance/operation & Development
* Community Events & Arts
* Public Facility Management & Development
* Dumas Bay Centre Operations
* Knutzen Family Theatre
* Open Space Management

07 Staffing	**44.25**
08 Staffing	**44.00**
FTE Change	**1.50**
09/10 Adopted	**45.50**

BOARDS AND COMMISSIONS

Arts Commission

Purpose: The Arts Commission develops and oversees the City's various arts programs, and makes recommendations to the City Council on all areas of the arts, including the fine arts, literary, performing, visual, and cultural as well as historic preservation.

Number of Members: 9 members Appointed by: City Council

Current Members: Peggy LaPorte (Chair), Bette Simpson (Vice Chair), Carrol Clemens, Mary Tynan, Maggie Ellis, Richard McPhail, Susan Honda, Bruce Lee and Mary Tynan.

Meeting Information: 1st Thursday of each month - 7:30 am, Federal Way Community Center

Civil Service Commission

Purpose: The Civil Service Commission powers and performs the duties established by state law in connection with the selection, appointment, promotion, demotion and employment of commissioned officers below the rank of Director of Police Services.

Number of Members: 5 members Appointed by: City Manager

Current Members: Timothy Devore, Joyce McMahon, Michael Moneck, Linda Purlee, and Michael Redling

Meeting Information: 1st Wednesday of each month – 7:00 pm, Hylebos Conference Room

Diversity Commission

Purpose: The Diversity Commission advises the City Council on policy matters involving the community's cultural and ethnic differences, ensuring that these differences are considered in the decision-making process.

Number of Members: 9 members Appointed by: City Council

Current Members: Chris Brown, Jaye Zern (Chair), John Hwang, DeBorah Little, Grace Rawsthorne, Suzanne Smith, Ron Walker (Vice Chair), Lawrence Yapp, Susan Honda, and Joy Thomas

Meeting Information: 2nd Wednesday of each month at 6:00 p.m. – Hylebos Conference Room.

Ethics Board

Purpose: The Ethics Board issues advisory opinions on the provisions of the Federal Way Code of Ethics; they also investigate and report to the City Council on any alleged violations of the Code of Ethics.

Number of Members: 3 members Appointed by: City Council

Current Members: Rick Agnew, Sonia Lewis and Byron Hiller

Meeting Information: Semi-annual and as needed.

Human Services Commission

Purpose: The Human Services Commission makes reports and recommendations to the City Council and City Manager concerning human services issues.

Number of Members: 9 members Appointed by: City Council

Current Members: Ronald Secreto (Chair), Bob Wroblewski (Vice Chair), Rick Agnew, Christopher Andersen, Roger Freeman, Deanna Heinrich, Elizabeth Hughes, Russ Williams.

Meeting Information: 3rd Monday of each month at 5:30 p.m. – Hylebos Conference Room.

Lodging Tax Advisory Commission

Purpose: The membership of the Lodging Tax Advisory Committee consists of an elected official of the city who serves as chair, two representatives of businesses required to collect the tax, and two people involved in activities that are funded by revenue received from the tax.

Number of Members: 7 members Appointed by: City Council

Current Members: Jack Dovey (Chair), Gerry Lamontagne (Vice Chair), Carrie Wells, Mike Dunwiddie, Joann Piquette, Adina Lake and one vacancy.

Meeting Information: 3rd Tuesday of each month at 8:00 a.m. – Hylebos Conference Room.

Parks and Recreation Commission

Purpose: The Parks and Recreation Commission advises the City Council on policy matters involving acquisition, development and significant operational impacts of Parks and Recreation Department facilities and programs.

Number of Members: 9 members Appointed by: City Council

Current Members: Fred Konkell (Chair), Brian Ailinger (Vice Chari), Marie Sciacqua, George Pfeiffer, Chris Hash, Carol Otto, Modesto Catahan, Scott Chaffee and Julio Diaz.

Meeting Information: 1st Thursday of each month at 6:00 p.m. – Hylebos Conference Room.

Planning Commission

Purpose: The Planning Commission conducts public hearings and makes recommendations to the City Council on amendments or revisions to the Comprehensive Plan, Zoning Code and Zoning Map.

Number of Members: 7 members Appointed by: City Council

Current Members: Merle Pfeifer (Chair), Hope Elder (Vice Chair), William Drake, Lawson Bronson, Wayne Carolson, Tom Medhurst, and Sarady Long

Meeting Information: 1st & 3rd Wednesday of each month at 7:00 p.m. – Council Chambers.

Youth Commission

Purpose: The Youth Commission advises the City Council and other City boards and commissions on issues such as youth programs, recreational activities, dance clubs and other issues of importance to youth.

Number of Members: 11 members Appointed by: City Council

Current Members: Olivia Timonthy, Kevin Sun, Catherine Rawsthorne, Andrea Ortega, Joshua Mussa, Jordan Rohrs, Benjamin Jun, Jean Kim, Samuel Tang, Da Keum, and Nevin Ramanujan.

Meeting Information: 3rd Wednesday of each month at 5:00 p.m. – Federal Way Community Center.

Independent Salary Commission

Purpose: The Independent Salary Commission studies the relationship of benefits to the duties of the Mayor and City Council members and adjusts them, if appropriate. They are to review and file their salary schedules and benefits no later than May 31 of every even-numbered year.

Number of Members: 5 members Appointed by: Mayor & Approved by Council

Current Members: Frank Marshall (Chair), Adebola Adekoya, Gloria Elliott (Vice Chair), Ron Secreto, and Donald Dennis.

Meeting Information: As needed; meeting at City Hall.

BUDGET PROCESS

Procedures for Adopting the Original Budget - The City's budget process and the time limits under which the biennial budget must be prepared are defined by the Revised Code of Washington (RCW) 35A.34. These elements, with which the City continues to comply, resulted in the following general workplan and calendar for 2008:

Process Description	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
Council sets 2009/2010 budget priorities												
Management Team Develop Budget Strategies												
City Manager gives budget Directions												
Finance Department distributes budget instructions consistent with Council and City Manager directions						✸						
Departments prepare base-line revenue and expenditure estimates and new program requests												
Finance Department updates revenue estimates and compiles department submittals												
City Manager meets with Department staff to review their budget proposals												
City Manager makes specified adjustments to department submittals/establishes preliminary budget												
Preliminary budget document prepared, printed and filed with City Clerk and presented to the City Council (at least 60 days prior to the ensuing fiscal year)												
City Council conducts preliminary budget hearings						✸				✸		
City Clerk publishes notice of the filing of preliminary budget and notice of public hearing to be held during preliminary budget deliberations										✸		
City Council conducts workshops and public hearings on the preliminary budget recommended by City Manager												
City Council instructs City Manager to make modifications to the budget												
City Council adopts an ordinance to establish the amount of property taxes to be levied in the ensuing year												✸
Final budget, as adopted, is published and distributed within the first three months of the following year												

Mid-Biennium Review and Modification - The biennial budget statute referenced above requires jurisdictions electing a biennium budget to perform a mid-biennium review and modification of the adopted budget per RCW 35.34.130. The review and modification shall occur no sooner than eight months after the start nor later than conclusion of the first year of the fiscal biennium.

Amending the Budget - When the City Council determines that it is in the best interest of the City to increase or decrease the appropriation for a particular fund, it may do so by ordinance approved by a simple majority. The City Manager is authorized to transfer budgeted amounts between departments within any fund. The Department Directors are authorized to transfer budgeted amounts between accounts within a department.

BUDGET POLICIES

I. OPERATING BUDGET

A. OVERALL

1. The budget should be a performance, financing and spending plan agreed to by the Mayor, City Council, City Manager and Department Directors. It should contain information and data regarding expected revenues, expected expenditures and expected performance.

2. The City will prepare and annually refine written policies and goals to guide the preparation of performance, financing and spending plans for the City budget. Adopted budgets will comply with the adopted budget policies and Council priorities.

3. As a comprehensive business plan, the budget should provide the following critical elements recommended by the Government Finance Officers Association: public policies, financial plan, operations guide, and communications device.

4. The City's budget presentation should display the City's service delivery/performance plan in a Council/constituent-friendly format. Therefore, the City will use a program budgeting format to convey the policies for and purposes of City operations. The City will also prepare the line-item format materials for those who wish to review that information.

5. Decision making for capital improvements will be coordinated with the operating budget to make effective use of the City's limited resources for operating and maintaining facilities.

6. Under the City Manager's direction, Department Directors have primary responsibility for: a) formulating budget proposals in line with City Council and City Manager priority direction, and b) implementing those proposals once they are approved.

B. FISCAL INTEGRITY

1. The City will maintain the fiscal integrity of its operating, debt service, and capital improvement budgets which provide services and maintain certain public facilities, streets and utilities. It is the City's intent to maximize the level of public goods and services while minimizing the level of debt.

2. The City will adopt a balanced budget for all funds. Balanced budget for operating funds means ongoing operating program costs do not exceed the amount of ongoing revenues to finance those costs. The ongoing revenue will be identified along with new program costs including impact from new capital projects. Any available carryover balance will only be used to offset one-time or non-recurring costs. Balanced budget for non-operating funds means total resources equal to or exceed total uses.

3. Cash balances in excess of the amount required to maintain strategic reserves will be used to fund one-time or non-recurring costs.

4. Mitigation fees shall be used only for the project or purpose for which they were intended.

C. CONTINGENT ACCOUNTS

1. The City shall establish an appropriated Contingency Reserve in order to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City's operations which could not have been reasonably anticipated at the time the budget was prepared. Funding shall be targeted at three (3) percent of the City's operating expenditures.

2. The City shall establish a Strategic Reserve in the Risk Management Fund which shall neither be appropriated nor spent without Council authorization. The purpose of the fund is to provide some fiscal means for the City to respond to potential adversities such as public emergencies, natural disasters or similarly major, unanticipated projects. Funding shall be targeted at not less than five (5) percent of the City's operating expenditures.

3. The City shall prefund each subsequent year's debt service (see II.B.7 below).

4. The City shall continue to set aside funding from the Strategic Reserve for the eventual implementation of a self-insurance program (see details in 5. below).

5. The City shall continue to set aside funding from the Strategic Reserve for a self-insurance reserve in the City's Risk Management Fund. As the City's mix and level of liabilities increase, it should have a foundation to implement a cost effective program to mitigate the expense of commercial insurance. The intent is to accumulate investment earnings from the Strategic Reserve in the self-insurance reserve until the self-insurance program is ready to be fully implemented. After that point the required amount will be transferred to appropriately fund the self-insurance reserve. Similar transfers will occur annually after that initial set-up.

6. The City shall fund certain asset replacement reserves through depreciation charges paid to the Internal Service Funds (see 7. below).

7. Replacement reserves based on estimated replacement value will be established for any equipment, furnishings, and computer software when the need will continue beyond the estimated initial useful life, regardless of whether the equipment is acquired via lease, gift or purchase. An equal annual amount will be included in the service charges paid by City departments to the various Internal Service funds (Information Systems, Mail & Duplication, Fleet and Equipment and Building) during the expected life of the asset. The furnishings reserve may be used for building rehabilitation and will be replenished in accordance with 9 below. This will permit the accumulation of cash to cost-effectively replace these assets and smooth out future budgetary impacts.

8. The strategic reserve and self-insurance reserve should be replenished as soon as possible and always within three years from the time the reserve is used or falls below the target. Sources to replenish these reserves shall be from undesignated fund balances, deferring non-life safety capital, and operating revenues in this order.

9. Furnishing Replacement Reserve (if used for building rehabilitation projects): An amount equal to twice the annual depreciation of the project cost will be charged to each department until cost is fully recovered.

10. The City shall maintain a $100,000 reserve for Snow and Ice Removal. This reserve is established for use in the event a major storm occurs and additional funds, above the annual operating allocation, are needed.

D. REVENUES

1. Revenue estimates shall not assume any growth rate in excess of inflation. Real growth that occurs will be recognized through budgetary adjustments only after it takes place. This practice imposes short term constraint on the level of public goods or services. However, in the event that revenues are less than expected, it minimizes the likelihood of severe cutback actions which may be profoundly disruptive to the goal of providing a consistent level of quality services.

2. Investment income earned through the City's investment pool shall be budgeted based upon the allocation methodology, i.e. the projected average monthly balance of each participating fund.

E. CONTRACTUAL SERVICES

1. The City will continue to thoroughly investigate the feasibility of contracting certain public services in accordance with Council Resolution No. 92-103.

F. MINIMIZATION OF ADMINISTRATIVE COSTS

1. An appropriate balance will be maintained between resources allocated for direct services to the public and resources allocated to assure sound management, internal controls, and legal compliance.

G. RETIREMENT

1. The budget shall provide for adequate funding of the City's retirement system.

H. MONTHLY REPORT

1. The budget will be produced so that it can be directly compared to the actual results of the fiscal year and presented in a timely monthly report.

2. All budget amendments, both revenues and expenditures, will be noted in the monthly report.

I. MULTI-YEAR ESTIMATES

1. With each budget, the City will update expenditure and revenue projections for the next six years. Projections will include estimated operating costs for capital improvements that are included in the capital budget.

2. This budget data will be presented to elected officials in a form that will facilitate budget decisions, based on a multi-year perspective.

J. CITIZEN INVOLVEMENT

1. Citizen involvement shall be encouraged in the budget decision making process through public hearings and study sessions.

2. Involvement shall also be facilitated through City boards, task forces and commissions, which shall serve in advisory capacities to the City Council and/or City Manager.

K. FEES

1. Fees shall be phased toward covering 100% of the cost of service delivery, unless such amount prevents an individual from obtaining an essential service. Fees or service charges should not be established to generate money in excess of the cost of providing service.

2. Fees may be less than 100% if other factors (e.g. market forces, competitive position, etc.) need to be recognized.

L. NONPROFIT ORGANIZATIONS

1. Future funding decisions regarding nonprofit organizations will be based on guidelines, policies and priorities determined by the City Council and availability of financing based on General Fund spending priorities.

II. CAPITAL BUDGET

A. FISCAL POLICIES

1. Capital project proposals should include as complete, reliable, and attainable cost estimates as possible. Project cost estimates for the Capital Budget should be based upon a thorough analysis of the project and are expected to be as reliable as the level of detail known about the project. Project cost estimates for the Ten-Year City Capital Improvement Plan will vary in reliability depending on whether they are to be undertaken in the first, fifth or tenth year of the Plan.

2. Capital proposals should include a comprehensive resource plan. This plan should include the amount and type of resources required, and the funding and financing strategies to be employed. The specific fund and timing should be outlined. The plan should indicate resources needed to complete any given phase of a project in addition to the total project.

3. All proposals for the expenditure of capital funds shall be formulated and presented to Council within the framework of a general capital budget and, except in exceptional circumstances of an emergency nature, no consideration will be given to the commitment of any capital funds, including reserve funds, in isolation from a general review of all capital budget requirements.

4. Changes in project estimates for the comprehensive resource plan should be fully reported to the City Council for review and approval.

5. Project proposals should indicate the project's impact on the operating budget, including, but not limited to, long-term maintenance costs necessary to support the improvement.

6. At the time of contract award, each project shall include reasonable provision for contingencies:

   a. The amount set aside for contingencies shall correspond with industry standards and shall not exceed ten (10) percent, or a percentage as otherwise determined by the City Council of the total contract amount.

   b. Project contingencies may, unless otherwise determined by the City Council, be used only to compensate for unforeseen circumstances requiring additional funds to complete the project within the original project scope and identified needs.

c. For budgeting purposes, project contingencies are a reasonable estimating tool. At the time of the contract award, the project's budgeted appropriation, including contingency, will be replaced with a new appropriation equal to the approved project contract contingency developed in the manner described above.

7. The City Administration shall seek ways of ensuring that administrative costs of carrying out the Capital Improvement Plan are kept at appropriate levels.

8. The Annual Capital Budget shall include only those projects which can reasonably be accomplished in the time frame indicated. The detail sheet for each budgeted capital project should include a projected schedule.

9. Capital projects which are not encumbered or completed during the fiscal year will be rebudgeted or carried over to the next fiscal year except as reported to and subsequently approved by the City Council. All re-budgeted capital projects should be so noted in the Adopted Capital Budget. Similarly, multi-year projects with unencumbered or unexpended funds will be carried over to the subsequent year(s).

10. If a proposed project will cause a direct negative impact on other publicly-owned facilities, improvements to the other facilities will be required as part of the new project and become a part of the new project's comprehensive costs.

11. Capital projects will not be budgeted unless there are reasonable expectations that revenues will be available to pay for them.

B. DEBT POLICIES

1. Short-term lines of credit, tax or Revenue Anticipation Notes may be used only when the City's ability to implement approved programs and projects is seriously hampered by temporary cash flow shortages. In general, these Notes will be avoided. No other form of debt will be used to finance ongoing operational costs.

2. Whenever possible, the City shall identify alternative sources of funding and shall examine the availability of those sources in order to minimize the level of debt.

3. Whenever possible, the City shall use special assessment, revenue, or other self-supporting bonds instead of general obligation debt.

4. Long term general obligation debt will be incurred when necessary to acquire land or fixed assets, based upon the ability of the City to pay. This debt shall be limited to those capital improvements that cannot be financed from existing revenues and when there is an existing or near-term need for the project. The project should also be integrated with the City's long term financial plan and City Improvement Plan.

5. The maturity date for any debt will not exceed the reasonable expected useful life of the project so financed.

6. Fifty percent (50%) of the principal of any long term indebtedness should be retired over 10 years.

7. Current year revenues shall be set aside to pay for the subsequent year's debt service payments. This is intended to immunize the City's bondholders from any short term volatility in revenues.

8. The City shall encourage and maintain good relations with financial and bond rating agencies, and will follow a policy of full and open disclosure on every financial report and bond prospectus.

9. The City shall establish affordability guidelines in order to preserve credit quality. One such guideline, which may be suspended for emergency purposes, or because of unusual circumstances, is as follows:

10. Debt service to be repaid with operating revenues should not exceed 8% of the respective operating budget.

C. CAPITAL IMPROVEMENT PLAN (CIP) POLICIES

1. Citizen participation in the Capital Improvement Program is a priority for the City. Among the activities which shall be conducted to address this need are the following:

   a. The Capital Improvement Plan shall be provided to the City Council in a timely manner to allow time for the Council members to review the proposal with constituents before it is considered for adoption.

   b. Council study sessions on the Capital Improvement Plan shall be open to the public and advertised sufficiently in advance of the meetings to allow for the attendance of interested citizens.

   c. Prior to the adoption of the Capital Improvement Plan, the City Council shall hold noticed public hearings to provide opportunities for citizens to express their opinions on the proposed plan.

   d. The City Planning Commission shall review the proposed City Improvement Plan and provide its comments on the Plan's contents before the Council considers the Plan for adoption.

2. All projects included in the Capital Improvement Plan shall be consistent with the City's Comprehensive Plan. The goals and policies for services, facilities, and transportation should be followed in the development of the City Improvement Plan. The Comprehensive Plan service level goals should be called out in the City Improvement Plan.

3. Capital projects shall be financed to the greatest extent possible through user fees and benefit districts when direct benefit to users results from construction of the project. Refer to Debt Policies for further detail.

4. Projects that involve intergovernmental cooperation in planning and funding should be established by an agreement that sets forth the basic responsibilities of the parties involved.

5. The Council will annually review and establish criteria against which capital proposals should be measured. Included among the factors which will be considered for priority-ranking are the following:

   a. Projects which have a positive impact on the operating budget (reduced expenditures, increased revenues);

   b. Projects which are programmed in the Ten-Year Operating Budget Forecast;

c. Projects which can be completed or significantly advanced during the Ten-Year Capital Improvement Plan;

d. Projects which can be realistically accomplished during the year they are scheduled;

e. Projects which implement previous Council-adopted reports and strategies.

A complete list of criteria follows.

CRITERIA FOR DETERMINING PROJECT INCLUSION/PRIORITY
(In Priority Order)

1. Projects which are required by statute or by an existing agreement with another agency.

2. Projects which are essential to public health or safety.

3. Projects which are urgently needed by some other criteria than public health or safety, e.g. environmental or public service.

4. Projects which have exhibited a high degree of public support.

5. Projects which are grant funded and would have minimal or no operating cost impact on the General Fund.

6. Projects which, if not acted upon now, would result in the irrevocable loss of an opportunity, or other major alternative actions would have to be initiated.

7. Projects which would preserve an existing capital facility, avoiding significantly greater expenses in the future (e.g. continuation of a ten-year cycle street maintenance program).

8. Projects which would result in significant savings in General Fund operating costs.

9. Projects which would fulfill a City commitment (evidenced by previous inclusion in the annual CIP and community support) to provide minimal facilities in areas which are deficient according to adopted standards.

10. Projects which would provide significant benefits to the local economy and tax base.

11. Purchase of land for future projects at favorable prices prior to adjacent development.

12. Purchase of land for future City projects (landbanking).

13. Projects which would provide new facilities which have minimal or no operating costs or which have operating costs but have been designated as exceptions to the operating cost policy by previous City Council actions.

14. Projects which would be constructed in conjunction with another agency with the other agency providing for the operating costs.

15. Projects which would generate sufficient revenue to be essentially self-supporting in their operation.

16. Projects which would make an existing facility more efficient or increase its use with minimal or no operating cost increase.

17. Projects which would fulfill City commitment (evidenced by previous inclusion in the annual CIP and community support) to provide greater than minimal facilities.

18. Projects which are grant funded but would require increased operating costs in the General Fund.

19. Projects which are not grant funded and would require increased operating costs in the General Fund, and have not been designated as exceptions to the operating cost policy by previous City Council actions.

BASIS OF ACCOUNTING AND BUDGETING

Accounting records for the City are maintained in accordance with methods prescribed by the State Auditor under the authority of Washington State law, Chapter 43.09 R.C.W., and in compliance with generally accepted accounting principles as set forth by the Governmental Accounting Standards Board.

Basis of Presentation - Fund Accounting

The accounts of the City are organized on the basis of funds and account groups. Each fund is a separate accounting entity with a self-balancing group of accounts. There are three broad fund categories, seven generic fund types within those categories and two account groups. A purpose and description of the fund is provided on the fund pages in the Budget by Fund section of this budget document.

Basis of Accounting

Basis of accounting refers to when revenues, expenditures, expenses, transfers and the related assets and liabilities are recognized and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The *accrual basis* of accounting is used by proprietary fund types. Under this method, revenues are recognized when earned, and expenses are recognized when incurred.

The *modified accrual* basis of accounting is used by governmental, expendable trust and agency funds. Revenues and other financial resources are recognized when they become susceptible to accrual, i.e., when the related funds become both measurable and available to finance expenditures of the current period. To be considered "available", revenue must be collected during the current period or soon enough thereafter to pay current liabilities.

Basis of Budgeting

The City uses the same revenue and expenditure recognition principles for budgeting as for accounting with the exception of depreciation or amortization expenses in proprietary funds are not budgeted.

Balanced Budget

The state law prescribes a balanced budget where total expenditures and other uses not to exceed total resources (current revenue plus beginning fund balance). The city's budget policy further requires that "on-going expenditures" not to exceed "on-going revenues". Therefore, a balanced budget for Federal Way must meet both conditions.

Budgetary Fund Balances

Budgetary fund balance is the difference between current liability and current assets of a fund. This is the amount available for appropriations during the budget period. It is different than the fund equity or the net assets reported in the entity-wide financial statements as it does not include capital assets or long-term liabilities that are not available or due within current budget period.

Scope of Budget and Fund Descriptions

Budgets are adopted for the general, special revenue, and debt service funds on the modified accrual basis of accounting. Certain special revenue and capital project funds, however, are budgeted on a project-length basis. For governmental funds, there are no differences between the budgetary basis and generally accepted accounting principles. Budgets for project/grant related special revenue funds and capital project funds are adopted at the level of the individual project and for fiscal periods that correspond to the lives of projects.

Legal budgetary control is established at the fund level; i.e., expenditures for a fund may not exceed the total appropriation amount. The City Manager may authorize transfers of appropriations within a fund, but the City Council must approve by ordinance any increase in total fund appropriations. Any unexpended appropriations for budgeted funds lapse at the end of the year. Appropriations for other special purpose funds that are non-operating in nature, such as capital projects, are adopted on a "project-length" basis and, therefore, are carried forward from year to year without reappropriation until authorized amounts are fully expended or the designated purpose of the fund has been accomplished.

The individual funds within each fund type which are included in the City's budget are listed below.

General Fund - This fund is used to account for all financial resources except those required to be accounted for in another Fund.

Special Revenue Funds - These funds are established to account for proceeds of specific revenue sources that are either designated by policy or are legally restricted to expenditure for specified purposes.

Street Fund
Arterial Street Fund
Utility Tax Fund
Solid Waste/Recycling Fund
Special Contract/Studies Fund
Hotel/Motel Lodging Tax Fund
2% for the Arts Fund
Community Center Fund
Community Development Block Grant Fund
Paths and Trails Reserve Fund

Debt Service Fund - This Fund is to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Capital Project Funds - These funds account for financial resources to be used for the acquisition or construction of major capital facilities.

Downtown Redevelopment Fund
Municipal Facilities Fund
Park Project Fund
Surface Water Management Projects Fund
Transportation Systems

Enterprise Fund - This Fund is to account for operations that are normally financed and operated in a manner similar to a private business enterprise where the intent of the governing body is that the costs of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

Surface Water Management Fund
Dumas Bay Centre Fund

Internal Service Funds - These Funds are established to account for the financing of goods and services provided by one department of the governmental unit to other units on a cost reimbursement basis.

Risk Management Fund
Information Systems Fund
Mail and Duplication Services Fund
Fleet and Equipment Fund
Buildings and Furnishings Fund

READERS GUIDE

Organization of this Document

This budget document is organized into six sections to facilitate the reader's understanding of the City's 2009/2010 Biennial Budget and to help the reader to find information regarding the City and its budget. Those six sections are: Introductory, Executive Summary, Operating Budget, Budget by Fund, Capital Budget, and Appendix.

Introductory Section - The introductory section is designed to introduce the City to the reader and includes the following:

City Officials
Judicial Branch and City Administration
Vision, Mission, and Goals
City Values
City-Wide Organization Chart
Boards and Commissions
Budget Process
Budget Policies
Basis of Accounting and Budgeting
Reader's Guide
City Map
City History

Executive Summary - The Executive Summary section follows, which provides an overview of the City's financial condition, comparative statistics, and includes:

Summarized Sources & Uses Charts and Graphs
City-Wide Position Inventory
Expenditure Line Item Summary
Tax Comparisons/Demographic Statistics
Per Capita General Fund Taxes for King County Cities
Ending Fund Balance
Debt Service Obligations
Long-Range Financial Plan

Operating Budget - The operating budget focuses on accountability and responsibility assigned to each department within the City. This section is organized by function within a department and incorporates all operating funds. Each department is organized as follows by function:

Functional Organization Chart
Accomplishments & Key Projects
Purpose and Description
Highlights and Changes
Adopted Program Changes
Performance Measures
Position Inventory Information
Multi-Year Revenue & Expenditure Comparison

Budget by Fund - The budget by fund section demonstrates the overall financial condition of each fund. This section is organized as follows:

Purpose and Description
Sources and Uses by Category
Expenditure Line Item Summary

Capital Budget - This section identifies the capital project multi-year plan for Parks, Traffic, Streets, and Surface Water Management. The projects proposed for the biennium have a detailed explanation, sources and uses, and a map identifying location of the project. This section is organized as follows:

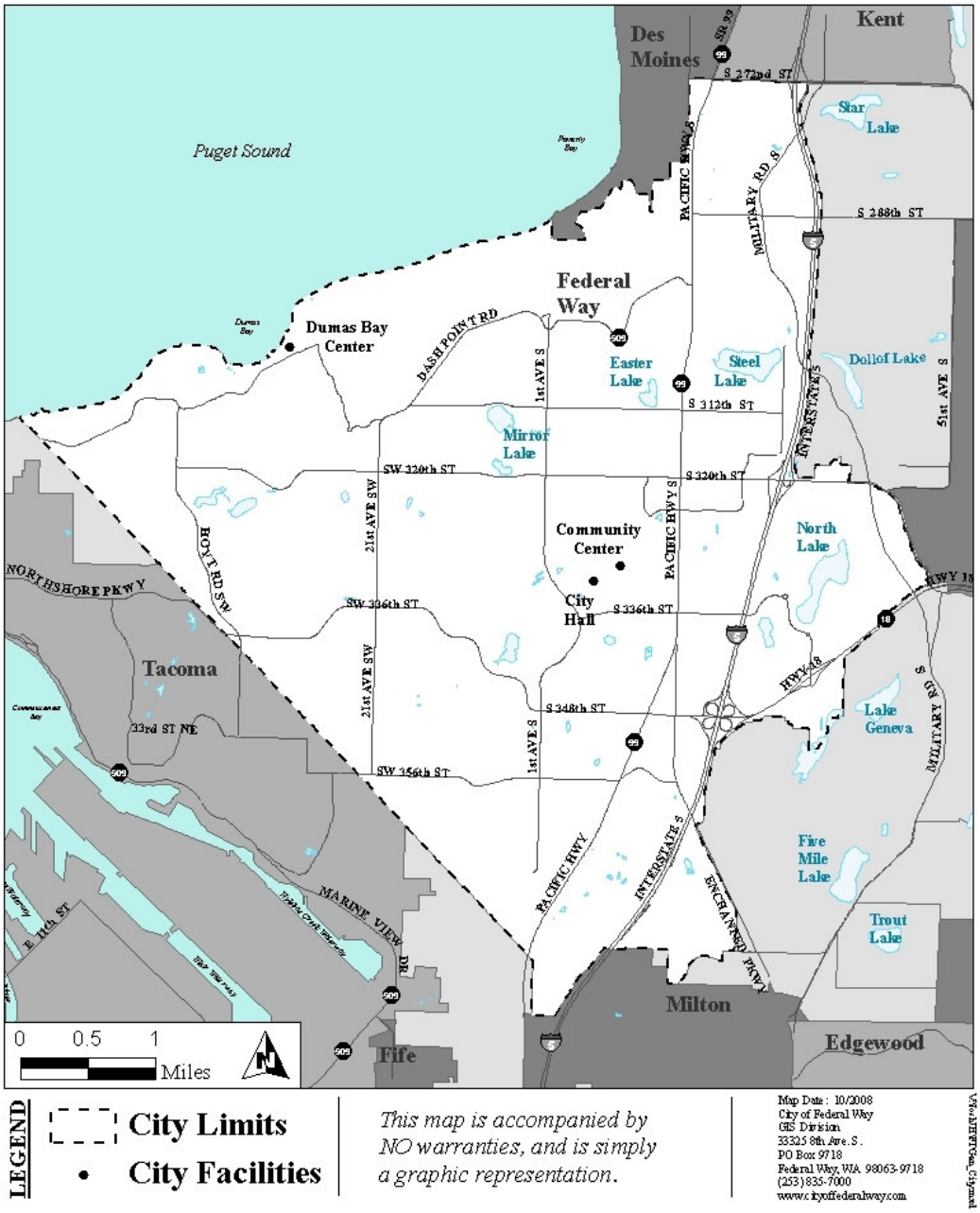
Overall Summary of all Capital Projects and Funding Sources
Capital Project by Project Category:

- Overall Multi-Year Summary of Projects and Funding
- Detailed Explanation of Funding Sources and M&O Impact

Appendix - The appendix section includes:

Non-CIP Capital Outlay Summary
Proposition 1
Salary Schedule
Fee Schedule
Glossary of Terms
Acronym List
Statistical Section

CITY MAP



The City is located 25 miles south of downtown Seattle and just 8 miles north of downtown Tacoma. Federal Way has 8 miles of Puget Sound waterfront and is in the southwestern corner of King County. Federal Way is connected to the region by three exits along Interstate 5, as well as access points to State Highways 18, 509, 161 and Pacific Highway/SR99. This provides easy access to Sea-Tac International Airport (12 miles) and the Ports of Seattle and Tacoma.

The climate, which is heavily influenced by its proximity to the Puget Sound, is relatively mild-temperate. The abundance of moist marine air keeps the temperature mild year round. The Federal Way area reaches an average high temperature of 75 degrees in July and an average low temperature of 33 degrees in January. Precipitation ranges from .71 inches in July to 5.7 inches in January.

Rapid retail and residential growth created significant changes in the community during the 1970's and 1980's. Desiring controlled, quality growth and community identity, Federal Way citizens organized to form what immediately became Washington's sixth largest city, incorporating in February of 1990.

More information is available on our website www.cityoffederalway.com

CITY OF FEDERAL WAY HISTORY

The earliest recorded accounts of the Federal Way area tell of Native American families who resided in the area of the Muckleshoot Reservation on the east side of the Green River Valley and traveled west to the shores of Puget Sound for the plentiful fisheries resources. Generations of Muckleshoot Indians wore a westward trail across the heavily forested plateau to the area which is now Saltwater State Park. The arrival of the white man in the nineteenth century resulted in a steady decline in the Indian population and by 1890, nearly the entire population had disappeared from the area. Isolated on a triangular shaped plateau rising steeply from Puget Sound, the Federal Way area had little waterfront access or roadways and accordingly, was sparingly developed compared to Tacoma and Seattle. As late as the turn of the century, the original settlers at Dash Point and Dumas Bay had to row to Tacoma for supplies and mail. Old Military Road, constructed around 1856 and extending north from Fort Steilacoom, past Star Lake to Seattle and Fort Lawton, was the first road through the area.

Over time, narrow dirt roads were added to provide east/west access and by 1900, a road was constructed between Star Lake and Redondo. The second crossroad, the "Seattle Road," connected old Military Road and Kent. The Seattle-Tacoma Interurban Line, completed in 1901, provided a fast and easy way to reach these urban cities. Improved access brought many visitors to the area and Star Lake became a popular summer recreation site.

By the 1920s, Federal Highway 99, the interstate that linked the western states from north to south, was complete. At this time, Federal Way was still primarily forest and farmland. Fred Hoyt had a cabin on Dumas Bay and started a road to Tacoma (still called Hoyt Road). The timber companies, which had a major logging operation going, built an early railroad line and were instrumental in getting Marine View Highway (now Dash Point Road) built in the early 1920s. This roadway spurred development along the coastline. Soon thereafter, Peasley Canyon Road was built to connect Military Road with the Auburn Valley. This road later became known as South 320th Street. In these early days, roadways set the stage for development in the area and they still play an important role in the City today.

By the start of World War II, a number of small, thriving communities made up the area that is now Federal Way. Some communities were clustered around lakes, such as Steel Lake, Star Lake, and Lake Geneva. Others were sited to take advantage of the view of Puget Sound, like Adelaide and Buenna. As each of these communities grew, residents built small schoolhouses for their children. By the late 1940s, King County consolidated the many individual red schoolhouses into the Federal Way School District, from which the City gets its name. During this same period, a library was built along the edge of Highway 99, and between 308th Street and 320th Street, a small "downtown" developed with a general store, lumber yard, realty office, beauty parlor, feed store, and gas station. By the end of the 1950s, the ten blocks between 308th and 320th Streets became the first roadside commercial district. One of the more unique developments was Santa Faire, a family oriented theme park. New shopping areas were added around the park, helping to create a "community focus" for the residents of the area.

As this commercial area developed, the rest of Federal Way was changing as well. The Boeing Company expanded their operations in Renton and the Kent Valley and began advertising nationally for engineers. Those engineers in turn began roaming the wooded acreage in Federal Way in search of housing. One of the earliest residential developments was Marine Hills, built in 1958 overlooking Puget Sound. Weyerhaeuser, one of the early timber companies, had large land holdings in the area and began to develop their land into high quality housing with amenities like golf courses.

Weyerhaeuser's development company also began developing commercial property, creating the West Campus business park. The plan was to integrate offices and businesses with lush landscaping. Though initially the corporate office market was not strong, West Campus has grown almost to capacity, providing space for many civic buildings such as City Hall, the police station, the area's major health care centers, and higher density housing.

Another major landmark in the area is SeaTac Mall, built in the mid-1970s on what was farmland south of 320th Street. The Mall is one of the largest in South King County and is the anchor for retail development in the area. The Mall was a result of population growth in the region and its location was determined by the 320th Street intersection with Interstate 5. The Interstate supplanted Highway 99 as the main artery for commuter traffic in the County.

By the mid 1980s, South King County was growing quickly. Retail growth occurred along Highway 99, especially at the 320th Street intersection. Roads and office space were developed to accommodate the increased growth. Residential growth was also prominent, following plans developed by King County, with a large number of apartment homes. The changes to the community, with increased housing and traffic, created a movement for greater self-determination. In 1989, the citizens of this area voted for incorporation and the City of Federal Way was born, incorporating on February 28, 1990.

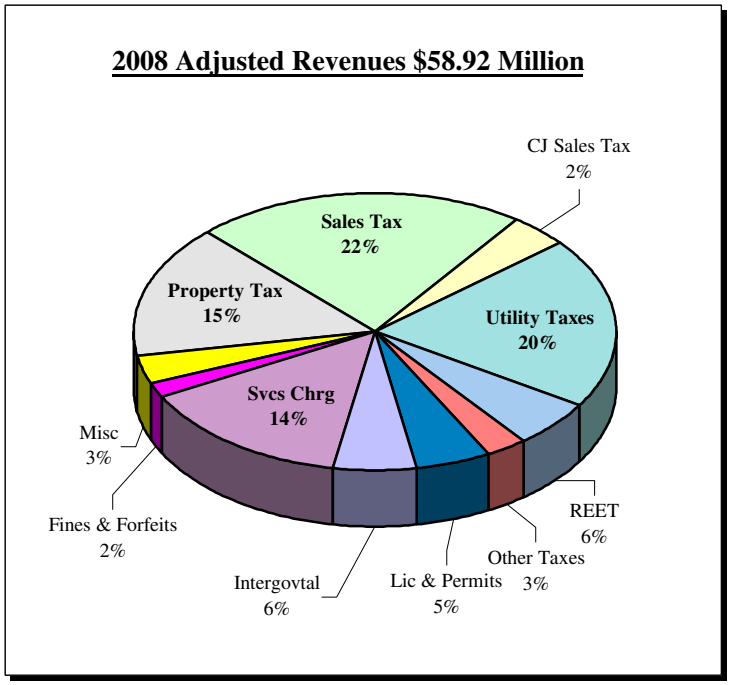
Aerial View of Federal Way

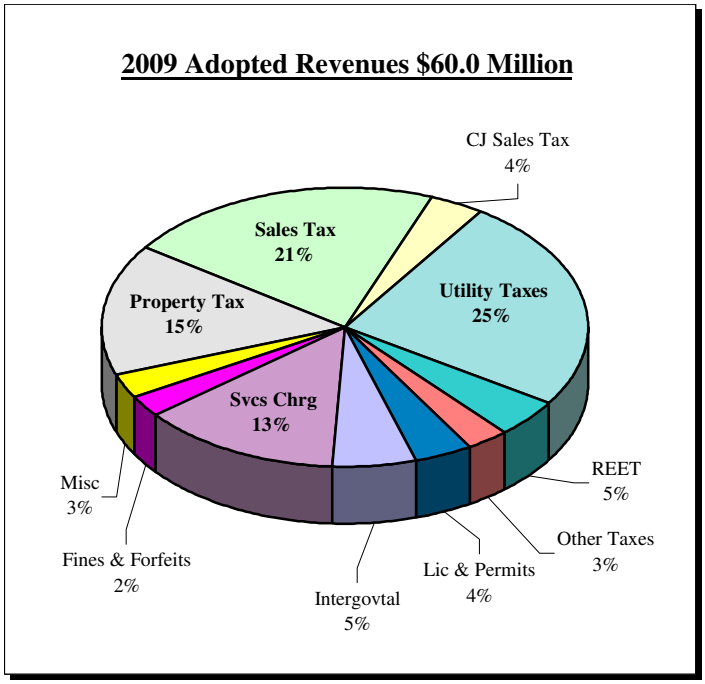
SOURCES AND USES - ALL FUNDS

ITEM	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-End	2009 Adopted	2010 Adopted	09 Adopted - 08 Adj $ Chg	09 Adopted - 08 Adj % Chg
BEGINNING FUND BALANCE:	$ 66,383,126	$ 65,714,983	$ 27,423,796	$ 61,545,210	$ 63,515,875	$ 35,453,976	$ 33,186,864	$ (26,091,235)	-42.4%
OPERATING REVENUE:									
Property Taxes	8,883,718	9,006,922	8,992,267	9,122,267	9,100,332	9,237,000	9,376,000	114,733	1.3%
Sales Tax	12,409,719	13,048,624	12,194,443	13,089,443	12,595,243	12,595,000	12,595,000	(494,443)	-3.8%
Criminal Justice Sales Tax	1,953,822	2,145,383	2,171,762	2,289,762	2,168,628	2,190,000	2,212,000	(99,762)	-4.4%
Utility Taxes[1]	9,048,804	12,802,045	11,763,739	11,801,239	14,008,627	14,758,599	15,544,358	2,957,360	25.1%
Real Estate Excise Tax	5,499,912	4,898,536	2,800,000	3,300,000	2,800,000	2,800,000	3,300,000	(500,000)	-15.2%
Other taxes	1,544,132	1,688,897	1,382,379	1,582,379	1,535,150	1,609,470	1,615,755	27,091	1.7%
Licenses & Permits	2,950,157	2,924,433	2,487,686	2,947,686	2,314,450	2,376,000	2,433,000	(571,686)	-19.4%
Intergovernmental	3,163,499	3,424,985	3,167,049	3,307,049	3,271,972	3,282,715	3,315,715	(24,334)	-0.7%
Charges for Services	7,440,862	8,191,027	8,639,696	8,532,666	7,997,630	7,986,655	8,084,818	(546,011)	-6.4%
Fines & Forfeits	971,691	1,217,114	918,825	998,825	1,462,091	1,469,000	1,469,000	470,175	47.1%
Miscellaneous Revenue	3,901,679	3,431,091	1,476,529	1,945,079	1,682,157	1,713,704	1,737,774	(231,375)	-11.9%
Total Operating Revenues	$ 57,767,996	$ 62,779,057	$ 55,994,375	$ 58,916,395	$ 58,936,280	$ 60,018,143	$ 61,683,420	$ 1,101,748	1.9%
CAPITAL AND OTHER SOURCES:									
Capital Grants[3]	8,742,822	11,428,280	3,149,320	20,647,082	9,218,403	10,967,762	6,878,384	(9,679,320)	-46.9%
Other Misc Revenue[2]	4,859,788	5,948,410	1,819,669	2,370,005	3,552,501	2,502,540	2,309,192	132,535	5.6%
Subtotal Other Sources	$ 13,602,610	$ 17,376,690	$ 4,968,989	$ 23,017,087	$ 12,770,904	$ 13,470,302	$ 9,187,576	$ (9,546,785)	-41.5%
SUBTOTAL REVENUES	$ 71,370,606	$ 80,155,747	$ 60,963,364	$ 81,933,482	$ 71,707,183	$ 73,488,445	$ 70,870,996	$ (8,445,037)	-10.3%
INTERFUND TRANSACTIONS:									
Interfund Charges	3,055,035	3,329,028	3,564,965	4,059,197	4,187,167	4,130,056	4,197,588	70,859	1.7%
Interfund Transfers[2]	14,057,730	24,389,308	16,722,606	18,849,227	17,883,523	25,581,865	21,801,541	6,732,638	35.7%
Total Rev/Other Sources	$ 88,483,371	$ 107,874,083	$ 81,250,935	$ 104,841,906	$ 93,777,873	$ 103,200,366	$ 96,870,126	$ (1,641,540)	-1.6%
TOTAL SOURCES	**$ 154,866,500**	**$ 173,589,066**	**$ 108,674,731**	**$ 166,387,117**	**$ 157,293,749**	**$ 138,654,342**	**$ 130,056,990**	**$ (27,732,775)**	**-16.7%**
OPERATING EXPENDITURE:									
City Council	281,530	356,722	370,247	376,123	390,965	371,174	327,880	(4,949)	-1.3%
City Manager	972,228	1,354,266	1,456,864	1,571,708	1,592,914	1,770,587	1,836,771	198,879	12.7%
Municipal Court	1,050,967	1,280,865	1,446,661	1,478,398	1,478,562	1,449,923	1,519,250	(28,475)	-1.9%
Economic Development	331,167	381,281	394,026	593,857	593,870	434,916	448,551	(158,941)	-26.8%
Law	975,457	1,192,540	1,459,817	1,481,111	1,450,328	1,559,615	1,653,841	78,504	5.3%
Finance	680,418	780,791	847,045	865,577	875,578	913,374	955,084	47,797	5.5%
Human Resources	731,501	876,988	841,968	906,384	923,514	894,915	919,725	(11,469)	-1.3%
Community Development	3,076,218	3,332,140	3,495,666	3,664,367	3,669,790	3,737,659	3,895,301	73,292	2.0%
Police	18,195,175	20,888,662	21,835,037	23,612,442	22,887,442	23,521,800	24,839,930	(90,642)	-0.4%
Parks & Recreation	4,409,621	5,633,967	6,423,477	6,599,606	6,423,945	6,893,001	7,056,241	293,395	4.4%
Public Works	6,640,710	7,038,549	7,659,217	7,900,618	7,801,543	8,085,129	8,192,796	184,511	2.3%
Debt Service (Regular)	3,863,152	11,139,477	1,833,562	1,457,725	1,458,724	1,416,461	1,400,088	(41,264)	-2.8%
CM - Other Cuts[5]	-	-	-	-	-	-	(322,893)	-	n/a
Total Oper. Expenditure	$ 41,208,144	$ 54,256,249	$ 48,063,587	$ 50,507,916	$ 49,547,174	$ 51,048,553	$ 52,722,565	$ 540,637	1.1%
OTHER USES:									
Oper Grants/1-time Projects	2,440,871	3,275,639	1,294,683	4,621,289	4,515,915	2,361,931	2,620,333	(2,259,358)	-48.9%
CM - Other Cuts[5]	-	-	-	-	-	-	317,893	-	n/a
Capital Improvements[3]	27,739,894	23,970,428	20,127,893	60,790,030	44,194,301	20,889,000	16,278,000	(39,901,030)	-65.6%
Contingency/Rainy Day Reserves[4]	-	-	-	3,036,935	86,170	1,226,273	43,657	(1,810,662)	-59.6%
Total Other Uses	$ 30,180,765	$ 27,246,066	$ 21,422,576	$ 68,448,254	$ 48,796,386	$ 24,477,204	$ 19,259,883	$ (43,971,050)	-64.2%
SUBTOTAL EXPENDITURES	$ 71,388,909	$ 81,502,315	$ 69,486,163	$ 118,956,170	$ 98,343,560	$ 75,525,757	$ 71,982,448	$ (43,430,413)	-36.5%
Interfund Services	3,704,874	4,181,573	3,860,165	5,484,687	5,612,688	4,359,862	4,680,971	(1,124,825)	-20.5%
Interfund Transfer[2]	14,057,730	24,389,308	16,722,606	18,849,227	17,883,523	25,581,865	21,801,541	6,732,638	35.7%
Total Expenditure and Interfund	$ 89,151,513	$ 110,073,195	$ 90,068,934	$ 143,290,083	$ 121,839,772	$ 105,467,484	$ 98,464,960	$ (37,822,600)	-26.4%
Changes in Fund Balance	$ (668,143)	$ (2,199,112)	$ (8,817,999)	$ (38,448,177)	$ (28,061,898)	$ (2,267,117)	$ (1,594,835)	$ (37,822,600)	98.4%
ENDING FUND BALANCE:	$ 65,714,983	$ 63,515,874	$ 18,605,797	$ 23,097,033	$ 35,453,975	$ 33,186,860	$ 31,592,030	$ 10,089,827	43.7%
TOTAL USES	**$ 154,866,500**	**$ 173,589,066**	**$ 108,674,731**	**$ 166,387,117**	**$ 157,293,749**	**$ 138,654,342**	**$ 130,056,990**	**$ (27,732,775)**	**-16.7%**

Notes:
1. Utility tax projected to increase beyond adjusted 2008 budget based on collections through 3rd Quarter 2008.
2. Interfund transfer increase of $6.7M is made up of $4.1M increase for Capital Projects and $2.6M increase for General Fund Operations.
3. Capital grants and capital improvements in 2008 Adjusted Budget includes carry forward of prior year projects whereas 2009/2010 adopted includes only projected 09/10 expenditures.
4. Rainy Day Reserve of $3.1M is accounted for in ending fund balance (reserved) in 2010.
5. City Manager-Other Cuts - Shifting of program from ongoing to one-time funded to be determined at mid-biennium, if necessary.

SOURCES OF FUNDING - ALL FUNDS

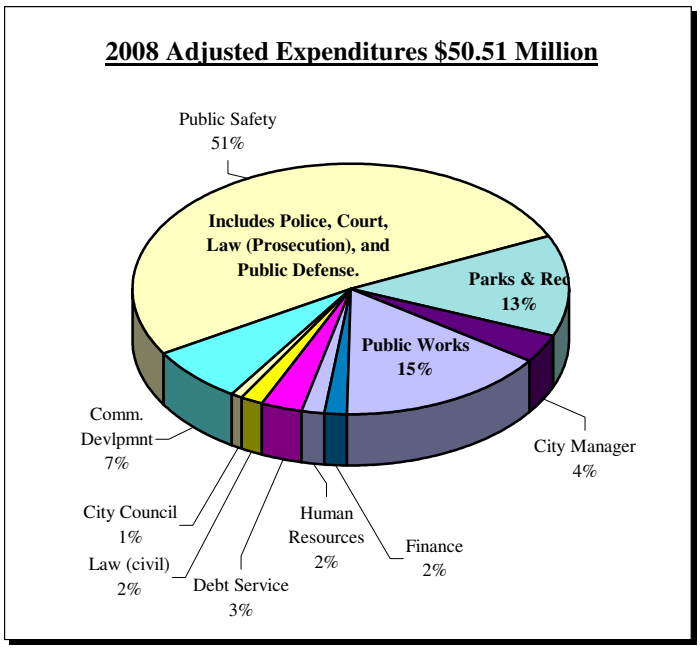


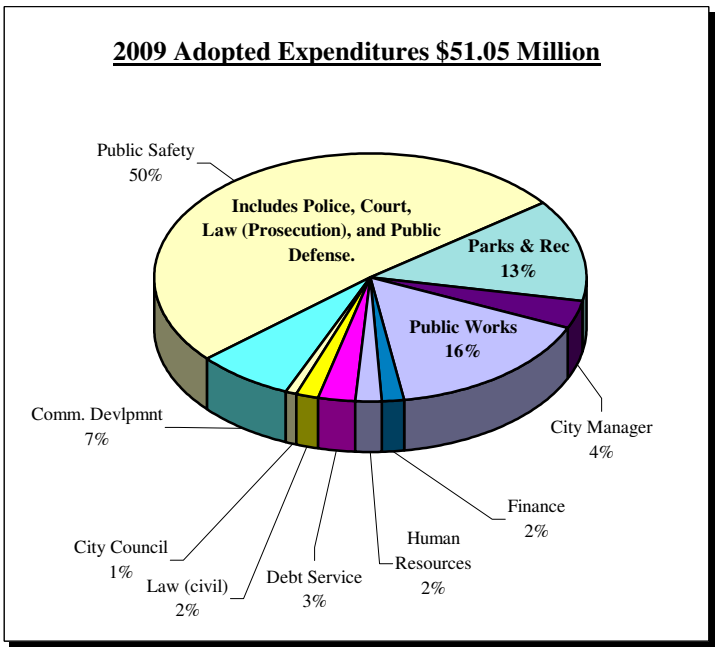


Sources of Funding All Funds	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-End	2009 Adopted	2010 Adopted	09 Adopted -08 Adj $ Chg	09 Adopted -08 Adj % Chg
Property Taxes	$ 8,883,718	$ 9,006,922	$ 8,992,267	$ 9,122,267	$ 9,100,332	$ 9,237,000	$ 9,376,000	$ 114,733	1.3%
Sales Tax	12,409,719	13,048,624	12,194,443	13,089,443	12,595,243	12,595,000	12,595,000	(494,443)	-3.8%
Criminal Justice Sales Tax	1,953,822	2,145,383	2,171,762	2,289,762	2,168,628	2,190,000	2,212,000	(99,762)	-4.4%
Utility Taxes	9,048,804	12,802,045	11,763,739	11,801,239	14,008,627	14,758,599	15,544,358	2,957,360	25.1%
Real Estate Excise Tax	5,499,912	4,898,536	2,800,000	3,300,000	2,800,000	2,800,000	3,300,000	(500,000)	-15.2%
Other taxes	1,544,132	1,688,897	1,382,379	1,582,379	1,535,150	1,609,470	1,615,755	27,091	1.7%
Licenses & Permits	2,950,157	2,924,433	2,487,686	2,947,686	2,314,450	2,376,000	2,433,000	(571,686)	-19.4%
Intergovernmental	3,163,499	3,424,985	3,167,049	3,307,049	3,271,972	3,282,715	3,315,715	(24,334)	-0.7%
Charges for Services	7,440,862	8,191,027	8,639,696	8,532,666	7,997,630	7,986,655	8,084,818	(546,011)	-6.4%
Fines & Forfeits	971,691	1,217,114	918,825	998,825	1,462,091	1,469,000	1,469,000	470,175	47.1%
Miscellaneous Revenue	3,901,679	3,431,091	1,476,529	1,945,079	1,682,157	1,713,704	1,737,774	(231,375)	-11.9%
Subtotal Operating Rev	$ 57,767,996	$ 62,779,057	$ 55,994,375	$ 58,916,395	$ 58,936,280	$ 60,018,143	$ 61,683,420	$ 1,101,748	1.9%
Capital and other Sources:									
Capital Grants[1]	8,742,822	11,428,280	3,149,320	20,647,082	9,218,403	10,967,762	6,878,384	(9,679,320)	-46.9%
Other Misc Revenue	4,859,788	5,948,410	1,819,669	2,370,005	3,552,501	2,502,540	2,309,192	132,535	5.6%
Subtotal Other Sources	$ 13,602,610	$ 17,376,690	$ 4,968,989	$ 23,017,087	$ 12,770,904	$ 13,470,302	$ 9,187,576	$ (9,546,785)	-41.5%
Total Revenue	$ 71,370,606	$ 80,155,747	$ 60,963,364	$ 81,933,482	$ 71,707,183	$ 73,488,445	$ 70,870,996	$ (8,445,037)	-10.3%
Interfund Charges	3,055,035	3,329,028	3,564,965	4,059,197	4,187,167	4,130,056	4,197,588	70,859	1.7%
Interfund Transfers[2]	14,057,730	24,389,308	16,722,606	18,849,227	17,883,523	25,581,865	21,801,541	6,732,638	35.7%
Total Rev& InterFund Trans	$ 88,483,371	$ 107,874,083	$ 81,250,935	$ 104,841,906	$ 93,777,873	$ 103,200,366	$ 96,870,126	$ (1,641,540)	-1.6%
Beginning Fund Balance	66,383,126	65,714,983	27,423,796	61,545,210	63,515,875	35,453,976	33,186,864	(26,091,235)	-42.4%
Total Sources	$ 154,866,500	$ 173,589,066	$ 108,674,731	$ 166,387,117	$ 157,293,749	$ 138,654,342	$ 130,056,990	$ (27,732,775)	-16.7%

1. Capital grants and capital improvements in 2008 Adjusted Budget includes carry forward of prior year projects whereas 2009/2010 adopted includes only projected 09/10 expenditures.
2. Interfund transfer increase of $6.7M is made up of $4.1M increase for Capital Projects and $2.6M increase for General Fund Operations.

USES OF FUNDING - ALL FUNDS





Uses of Funding All Funds	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-End	2009 Adopted	2010 Adopted	09 Adopted -08 Adj $ Chg	09 Adopted -08 Adj % Chg
City Council	$ 281,530	$ 356,722	$ 370,247	$ 376,123	$ 390,965	$ 371,174	$ 327,880	$ (4,949)	-1.3%
City Manager	1,303,395	1,735,547	1,850,890	2,165,565	2,186,784	2,205,503	2,285,322	39,938	1.8%
Municipal Court	1,050,967	1,280,865	1,446,661	1,478,398	1,478,562	1,449,923	1,519,250	(28,475)	-1.9%
Finance	680,418	780,791	847,045	865,577	875,578	913,374	955,084	47,797	5.5%
Human Resources	731,501	876,988	841,968	906,384	923,514	894,915	919,725	(11,469)	-1.3%
Law	975,457	1,192,540	1,459,817	1,481,111	1,450,328	1,559,615	1,653,841	78,504	5.3%
Community Development	3,076,218	3,332,140	3,495,666	3,664,367	3,669,790	3,737,659	3,895,301	73,292	2.0%
Police	18,195,175	20,888,662	21,835,037	23,612,442	22,887,442	23,521,800	24,839,930	(90,642)	-0.4%
Parks & Recreation	4,409,621	5,633,967	6,423,477	6,599,606	6,423,945	6,893,001	7,056,241	293,395	4.4%
Public Works	6,640,710	7,038,549	7,659,217	7,900,618	7,801,543	8,085,129	8,192,796	184,511	2.3%
Debt Service	3,863,152	11,139,477	1,833,562	1,457,725	1,458,724	1,416,461	1,400,088	(41,264)	-2.8%
CM - Other Cuts[4]	-	-	-	-	-	-	(322,893)	-	n/a
Subtotal Ongoing Uses	$ 41,208,144	$ 54,256,249	$ 48,063,587	$ 50,507,916	$ 49,547,174	$ 51,048,553	$ 52,722,565	$ 540,637	1.1%
Capital and other Uses									
Oprting Grants/1-time Projs.	2,440,871	3,275,639	1,294,683	4,621,289	4,515,915	2,361,931	2,620,333	(2,259,358)	-48.9%
CM - Other Cuts[4]	-	-	-	-	-	-	317,893	-	n/a
Capital Improvements[2]	27,739,894	23,970,428	20,127,893	60,790,030	44,194,301	20,889,000	16,278,000	(39,901,030)	-65.6%
Contingency[3]	-	-	-	3,036,935	86,170	1,226,273	43,657	(1,810,662)	-59.6%
Subtotal Expenditures	$ 71,388,909	$ 81,502,315	$ 69,486,163	$ 118,956,170	$ 98,343,560	$ 75,525,757	$ 71,982,448	$ (43,430,413)	-36.5%
Interfund Services	3,704,874	4,181,573	3,860,165	5,484,687	5,612,688	4,359,862	4,680,971	(1,124,825)	-20.5%
Interfund Transfers[1]	14,057,730	24,389,308	16,722,606	18,849,227	17,883,523	25,581,865	21,801,541	6,732,638	35.7%
Total Appropriations	$ 89,151,513	$ 110,073,195	$ 90,068,934	$ 143,290,083	$ 121,839,772	$ 105,467,484	$ 98,464,960	$ (37,822,600)	-26.4%
Ending Fund Balance	65,714,983	63,515,874	18,605,797	23,097,033	35,453,975	33,186,860	31,592,030	10,089,827	43.7%
Total Uses	$ 154,866,500	$ 173,589,066	$ 108,674,731	$ 166,387,117	$ 157,293,749	$ 138,654,342	$ 130,056,990	$ (27,732,775)	-16.7%

1. Interfund transfer increase of $6.7M is made up of $4.1M increase for Capital Projects and $2.6M increase for General Fund Operations.
2. Capital grants and capital improvements in 2008 Adjusted Budget includes carry forward of prior year projects whereas 2009/2010 adopted includes only projected 09/10 expenditures.
3. Rainy Day Reserve of $3.1M is accounted for in ending fund balance (reserved) in 2010.
4. City Manager-Other Cuts - Shifting of program from ongoing to one-time funded to be determined at mid-biennium, if necessary.

2009 ADOPTED – SOURCES BY FUND AND CATEGORY

	General	Street	Subtotal Gen/Street	Arterial Street	Federal Way Comm. Center	Utility Tax	Solid Waste	Lodging Tax	CDBG	Paths & Trails
OPERATING REVENUE:										
Property Tax	$ 9,237,000	$ -	$ 9,237,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Sales Tax	12,595,000	-	12,595,000	-	-		-	-	-	-
Utility Tax	-	-	-	-	-	14,758,599	-	-	-	-
Real Estate Excise Tax	-	-	-	-	-	-	-	-	-	-
Criminal Justice Sales Tax	2,190,000	-	2,190,000	-	-	-	-	-	-	-
Gambling Tax	1,396,000	-	1,396,000	-	-	-	-	-	-	-
Other Taxes	4,000	-	4,000	-	-	-	-	$ 209,470	-	-
Subtotal Taxes	$ 25,422,000	$ -	$ 25,422,000	$ -	$ -	$ 14,758,599	$ -	$ 209,470	$ -	$ -
Fuel Tax	-	1,196,000	1,196,000	552,000	-	-	-	-	-	8,715
Liquor Excise Tax/Profit	1,072,000	-	1,072,000	-	-	-	-	-	-	-
Criminal Justice - State Shared	88,000	-	88,000	-	-	-	-	-	-	-
Other	16,000	-	16,000	-	-	-	-	-	-	-
Intergovernmental	$ 1,176,000	$ 1,196,000	$ 2,372,000	$ 552,000	$ -	$ -	$ -	$ -	$ -	$ 8,715
Licenses & Permits	2,232,000	144,000	2,376,000	-	-	-	-	-	-	-
Charges for Services	1,885,915	345,000	2,230,915	-	1,617,407	-	138,000	-	-	-
Fines & Forfeitures	1,469,000	-	1,469,000	-	-	-	-	-	-	-
Miscellaneous	1,411,424	98,000	1,509,424	11,000	21,000	-	-	6,000	-	149,205
Total Oper Revenues	$ 33,596,339	$ 1,783,000	$ 35,379,339	$ 563,000	$ 1,638,407	$ 14,758,599	$ 138,000	$ 215,470	$ -	$ 157,920
OTHER SOURCES:										
Interfund Charges										
Risk Management	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Information Systems	-	-	-	-	-	-	-	-	-	-
Mail & Duplication Svcs	-	-	-	-	-	-	-	-	-	-
Fleet & Equipment	-	-	-	-	-	-	-	-	-	-
Buildings & Furnishings	-	-	-	-	-	-	-	-	-	-
Other Financing Sources			-			-	270,732	-	448,030	-
Operating Transfer	9,587,811	459,486	10,047,297	1,400,000	990,003	-	-	-	8,378	-
Interfund Transfers		2,549,438	2,549,438	-	-	-	-	-		-
Other Miscellaneous	56,659	-	56,659	5,000	-	58,292	-	-		500
Total Rev/Other Sources	$ 9,644,470	$ 3,008,924	$ 12,653,394	$ 1,405,000	$ 990,003	$ 58,292	$ 270,732	$ -	$ 456,408	$ 500
Beginning Fund Balances	4,444,738	100,000	4,544,738	15,106	111,483	6,635,710	187,555	-	-	191,585
TOTAL SOURCES	$ 47,685,547	$ 4,891,924	$ 52,577,471	$ 1,983,106	$ 2,739,893	$ 21,452,601	$ 596,287	$ 215,470	$ 456,408	$ 350,005
OPERATING EXPEND:										
City Council	$ 371,174	$ -	$ 371,174	$ -	$ -	$ -	$ -	$ -	$ -	$ -
City Manager	1,770,587	-	1,770,587	-	-	-	-	-	-	-
Municipal Court	1,449,923	-	1,449,923	-	-	-	-	-	-	-
Economic Development	219,446	-	219,446	-	-	-	-	215,470	-	-
Law	1,559,615	-	1,559,615	-	-	-	-	-	-	-
Finance	913,374	-	913,374	-	-	-	-	-	-	-
Human Resources	894,915	-	894,915	-	-	-	-	-	-	-
Community Development	3,737,659	-	3,737,659	-	-	-	-	-	-	-
Public Safety	23,521,800	-	23,521,800	-	-	-	-	-	-	-
Parks & Recreation	4,003,356	-	4,003,356	-	2,066,702	-	-	-	-	-
Public Works	-	4,676,396	4,676,396	-		-	315,654	-	-	-
Debt Service (Regular)	-	-	-	-	-	-	-	-	-	-
Total Oper Expend	$ 38,441,849	$ 4,676,396	$ 43,118,245	$ -	$ 2,066,702	$ -	$ 315,654	$ 215,470	$ -	$ -
OTHER USES:										
Other Financing Uses	$ 1,153,384	$ 115,528	$ 1,268,912	$ -	$ -	$ -	$ 173,580	$ -	$ 456,408	$ -
Capital Improvements										
Downtown Redevelop	-	-	-	-	-	-	-	-	-	-
City Facilities	-	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-	-
Surface Water Mgmt	-	-	-	-	-	-	-	-	-	-
Transportation	-	-	-	1,968,000	-	-	-	-	-	-
Interfund Services										
Cash Mgmt/Admin Fees	-	-	-	-	-	62,137	-	-	-	-
Risk Management	-	-	-	-	-	-	-	-	-	-
Information Systems	-	-	-	-	-	-	-	-	-	-
Mail & Duplication Svcs	-	-	-	-	-	-	-	-	-	-
Fleet & Equipment	-	-	-	-	-	-	-	-	-	-
Buildings & Furnishings	-	-	-	-	-	-	-	-	-	-
Interfund Transfer	2,557,816	-	2,557,816	-	-	19,288,414	-	-	-	224,000
Contingency	1,226,273	-	1,226,273	-	-	-	-	-	-	-
Total Approp Budget	$ 4,937,473	$ 115,528	$ 5,053,001	$ 1,968,000	$ -	$ 19,350,551	$ 173,580	$ -	$ 456,408	$ 224,000
Ending Fund Balances	4,306,226	100,000	4,406,226	15,106	673,191	2,102,051	107,053	-	-	126,005
TOTAL USES	$ 47,685,548	$ 4,891,924	$ 52,577,472	$ 1,983,106	$ 2,739,893	$ 21,452,602	$ 596,287	$ 215,470	$ 456,408	$ 350,005

2009 ADOPTED – SOURCES BY FUND AND CATEGORY

Subtotal Spec Rev	Debt Service	Surface Water Mgmt	Dumas Bay Centre	Subtotal Oper Funds	Subtotal Intern Svc	Subtotal CIP	Total All Funds	
								OPERATING REVENUE:
$ -	$ -	$ -	$ -	$ 9,237,000	$ -	$ -	$ 9,237,000	Property Tax
-	-	-	-	12,595,000	-	-	12,595,000	Sales Tax
14,758,599	-	-	-	14,758,599	-	-	14,758,599	Utility Tax
-	2,800,000	-	-	2,800,000	-	-	2,800,000	Real Estate Excise Tax
-	-	-	-	2,190,000	-	-	2,190,000	Criminal Justice Sales Tax
-	-	-	-	1,396,000	-	-	1,396,000	Gambling Tax
209,470	-	-	-	213,470	-	-	213,470	Other Taxes
$ 14,968,069	$ 2,800,000	$ -	$ -	$ 43,190,069	$ -	$ -	$ 43,190,069	Subtotal Taxes
560,715	-	-	-	1,756,715	-	350,000	2,106,715	Fuel Tax
-	-	-	-	1,072,000	-	-	1,072,000	Liquor Excise Tax/Profit
-	-	-	-	88,000	-	-	88,000	Criminal Justice - State Shared
-	-	-	-	16,000	-	-	16,000	Other
$ 560,715	$ -	$ -	$ -	$ 2,932,715	$ -	$ 350,000	$ 3,282,715	Intergovernmental
-	-	-	-	2,376,000	-	-	2,376,000	Licenses & Permits
1,755,407	-	3,314,114	686,219	7,986,655	-	-	7,986,655	Charges for Services
-	-	-	-	1,469,000	-	-	1,469,000	Fines & Forfeitures
187,205	-	17,075	-	1,713,704	-	-	1,713,704	Miscellaneous
$ 17,471,396	$ 2,800,000	$ 3,331,189	$ 686,219	$ 59,668,143	$ -	$ 350,000	$ 60,018,143	Total Oper Revenues
								OTHER SOURCES:
-								Interfund Charges
$ -	$ -	$ -	$ -	$ -	$ 686,456	$ -	$ 686,456	Risk Management
-	-	-	-	-	1,811,793	-	1,811,793	Information Systems
-	-	-	-	-	146,156	-	146,156	Mail & Duplication Svcs
-	-	-	-	-	1,046,023	-	1,046,023	Fleet & Equipment
-	-	-	-	-	439,628	-	439,628	Buildings & Furnishings
718,762		-	1,000	719,762	-	10,248,000	10,967,762	Other Financing Sources
2,398,381	914,332	-	135,723	13,495,733	-	-	13,495,733	Operating Transfer
-	-	-	-	2,549,438	-	9,536,694	12,086,132	Interfund Transfers
63,792	60,000	-	-	180,451	1,782,970	539,119	2,502,540	Other Miscellaneous
$ 3,180,935	$ 974,332	$ -	$ 136,723	$ 16,945,384	$ 5,913,026	$ 20,323,813	$ 43,182,223	Total Rev/Other Sources
7,141,439	1,927,159	140,934	0	13,754,270	12,159,411	9,540,296	35,453,976	Beginning Fund Balances
$ 27,793,770	$ 5,701,491	$ 3,472,123	$ 822,942	$ 90,367,797	$ 18,072,437	$ 30,214,110	$ 138,654,342	TOTAL SOURCES
								OPERATING EXPEND:
$ -	$ -	$ -	$ -	$ 371,174	$ -	$ -	$ 371,174	City Council
-	-	-	-	1,770,587	-	-	1,770,587	City Manager
-	-	-	-	1,449,923	-	-	1,449,923	Municipal Court
215,470	-	-	-	434,916	-	-	434,916	Economic Development
-	-	-	-	1,559,615	-	-	1,559,615	Law
-	-	-	-	913,374	-	-	913,374	Finance
-	-	-	-	894,915	-	-	894,915	Human Resources
-	-	-	-	3,737,659	-	-	3,737,659	Community Development
-	-	-	-	23,521,800	-	-	23,521,800	Public Safety
2,066,702	-	-	822,943	6,893,001	-	-	6,893,001	Parks & Recreation
315,654	-	3,093,079	-	8,085,129	-	-	8,085,129	Public Works
-	1,203,384	213,077	-	1,416,461	-	-	1,416,461	Debt Service (Regular)
$ 2,597,826	$ 1,203,384	$ 3,306,155	$ 822,943	$ 51,048,553	$ -	$ -	$ 51,048,553	Total Oper Expend
				-				**OTHER USES:**
$ 629,988	$ -	$ -	$ -	$ 1,898,900	$ 463,031	$ -	$ 2,361,931	Other Financing Uses
								Capital Improvements
-	-	-	-	-	-	1,000,000	1,000,000	Downtown Redevelop
-	-	-	-	-	-	106,000	106,000	City Facilities
-	-	-	-	-	-	5,100,000	5,100,000	Parks
-	-	-	-	-	-	1,310,000	1,310,000	Surface Water Mgmt
1,968,000	-	-	-	1,968,000	-	11,405,000	13,373,000	Transportation
-								Interfund Services
62,137	-	341	-	62,478	-	-	62,478	Cash Mgmt/Admin Fees
-	-	-	-	-	226,125	-	226,125	Risk Management
-	-	-	-	-	2,141,663	-	2,141,663	Information Systems
-	-	-	-	-	144,556	-	144,556	Mail & Duplication Svcs
-	-	-	-	-	1,344,212	-	1,344,212	Fleet & Equipment
-	-	-	-	-	440,828	-	440,828	Buildings & Furnishings
19,512,414	3,358,694	-	-	25,428,924	-	152,942	25,581,866	Interfund Transfer
-	-	-	-	1,226,273	-	-	1,226,273	Contingency
$ 22,172,539	$ 3,358,694	$ 341	$ -	$ 30,584,575	$ 4,760,415	$ 19,073,942	$ 54,418,932	Total Approp Budget
3,023,406	1,139,413	165,626	-	8,734,671	13,312,022	11,140,168	33,186,864	Ending Fund Balances
$ 27,793,771	$ 5,701,491	$ 3,472,123	$ 822,943	$ 90,367,799	$ 18,072,437	$ 30,214,110	$ 138,654,345	TOTAL USES

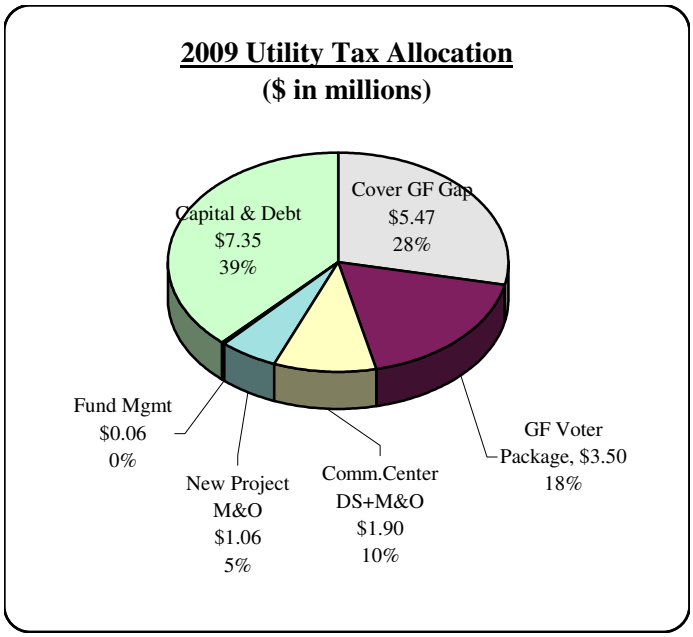
2010 ADOPTED – SOURCES BY FUND AND CATEGORY

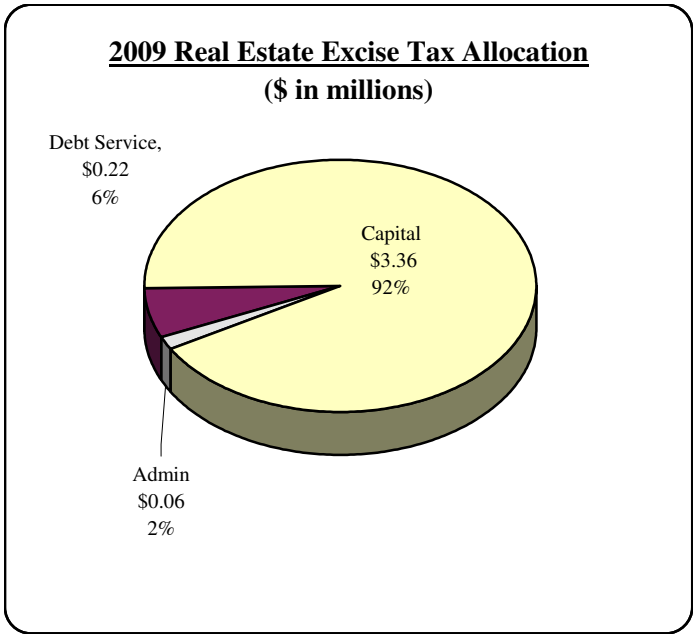
	General	Street	Subtotal Gen/Street	Arterial Street	Federal Way Comm. Center	Utility Tax	Solid Waste	Lodging Tax	CDBG	Paths & Trails
OPERATING REVENUE:										
Property Tax	$ 9,376,000	$ -	$ 9,376,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Sales Tax	12,595,000	-	12,595,000	-	-		-	-	-	-
Utility Tax	-	-	-	-	-	15,544,358	-	-	-	-
Real Estate Excise Tax	-	-	-	-	-	-	-	-	-	-
Criminal Justice Sales Tax	2,212,000	-	2,212,000	-	-	-	-	-	-	-
Gambling Tax	1,396,000	-	1,396,000	-	-	-	-	-	-	-
Other Taxes	4,000	-	4,000	-	-	-	-	215,755	-	-
Subtotal Taxes	$ 25,583,000	$ -	$ 25,583,000	$ -	$ -	$ 15,544,358	$ -	$ 215,755	$ -	$ -
Fuel Tax	-	1,196,000	1,196,000	552,000	-	-	-	-	-	8,715
Liquor Excise Tax/Profit	1,105,000	-	1,105,000	-	-	-	-	-	-	-
Criminal Justice - State Shared	88,000	-	88,000	-	-	-	-	-	-	-
Other	16,000	-	16,000	-	-	-	-	-	-	-
Subtotal Intergovt	$ 1,209,000	$ 1,196,000	$ 2,405,000	$ 552,000	$ -	$ -	$ -	$ -	$ -	$ 8,715
Licenses & Permits	2,287,000	146,000	2,433,000	-	-	-	-	-	-	-
Charges for Services	1,898,915	350,000	2,248,915	-	1,642,407	-	138,000	-	-	-
Fines & Forfeitures	1,469,000	-	1,469,000	-	-	-	-	-	-	-
Miscellaneous	1,432,256	99,000	1,531,256	11,000	21,000	-	-	6,000	-	151,443
Total Oper Revenues	$ 33,879,171	$ 1,791,000	$ 35,670,171	$ 563,000	$ 1,663,407	$ 15,544,358	$ 138,000	$ 221,755	$ -	$ 160,158
OTHER SOURCES:										
Interfund Charges			-							
Risk Management	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Information Systems	-	-	-	-	-	-	-	-	-	-
Mail & Duplication Svcs	-	-	-	-	-	-	-	-	-	-
Fleet & Equipment	-	-	-	-	-	-	-	-	-	-
Buildings & Furnishings	-	-	-	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	278,854	-	448,030	-
Operating Transfer	9,152,091	482,461	9,634,552	1,400,000	1,090,691	-	-	-	12,482	-
Interfund Transfers	-	2,673,274	2,673,274	-	-	-	-	-	-	-
Other Miscellaneous	44,000	-	44,000	5,000	-	60,603	-	-	-	500
Total Rev/Other Sources	$ 9,196,091	$ 3,155,735	$ 12,351,826	$ 1,405,000	$ 1,090,691	$ 60,603	$ 278,854	$ -	$ 460,512	$ 500
Beginning Fund Balances	4,306,227	100,000	4,406,227	15,106	673,191	2,102,051	107,053	-	-	126,005
TOTAL SOURCES	$ 47,381,489	$ 5,046,735	$ 52,428,224	$ 1,983,106	$ 3,427,289	$ 17,707,012	$ 523,907	$ 221,755	$ 460,512	$ 286,663
OPERATING EXPEND:										
City Council	$ 327,880	$ -	$ 327,880	$ -	$ -	$ -	$ -	$ -	$ -	$ -
City Manager	1,836,771	-	1,836,771	-	-	-	-	-	-	-
Municipal Court	1,519,250	-	1,519,250	-	-	-	-	-	-	-
Economic Development	226,796	-	226,796	-	-	-	-	221,755	-	-
Law	1,653,841	-	1,653,841	-	-	-	-	-	-	-
Finance	955,084	-	955,084	-	-	-	-	-	-	-
Human Resources	919,725	-	919,725	-	-	-	-	-	-	-
Community Development	3,895,301	-	3,895,301	-	-	-	-	-	-	-
Public Safety	24,839,930	-	24,839,930	-	-	-	-	-	-	-
Parks & Recreation	4,085,362	-	4,085,362	-	2,120,343	-	-	-	-	-
Public Works	-	4,667,415	4,667,415	-	-	-	326,690	-	-	-
Debt Service (Regular)	-	-	-	-	-	-	-	-	-	-
CM - Other Cuts	(322,893)	-	(322,893)	-	-	-	-	-	-	-
Total Oper Expend	$ 39,937,047	$ 4,667,415	$ 44,604,462	$ -	$ 2,120,343	$ -	$ 326,690	$ 221,755	$ -	$ -
OTHER USES:										
Other Financing Uses	$ 1,241,756	$ 279,320	$ 1,521,076	$ -	$ -	$ -	$ 175,715	$ -	$ 460,512	$ -
CM - Other Cuts	317,893	-	317,893	-	-	-	-	-	-	-
Capital Improvements			-							
Downtown Redevelop	-	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	-	-	-	-
Surface Water Mgmt	-	-	-	-	-	-	-	-	-	-
Transportation	-	-	-	1,968,000	-	-	-	-	-	-
Interfund Services			-							
Cash Mgmt/Admin Fees	-	-	-	-	-	64,622	-	-	-	-
Risk Management	-	-	-	-	-	-	-	-	-	-
Information Systems	-	-	-	-	-	-	-	-	-	-
Mail & Duplication Svcs	-	-	-	-	-	-	-	-	-	-
Fleet & Equipment	-	-	-	-	-	-	-	-	-	-
Buildings & Furnishings	-	-	-	-	-	-	-	-	-	-
Interfund Transfer	2,685,756	-	2,685,756	-	-	15,726,670	-	-	-	161,000
Contingency	43,657	-	43,657	-	-	-	-	-	-	-
Total Approp Budget	$ 4,289,062	$ 279,320	$ 4,568,382	$ 1,968,000	$ -	$ 15,791,292	$ 175,715	$ -	$ 460,512	$ 161,000
Ending Fund Balances	3,155,378	100,000	3,255,378	15,106	1,306,946	1,915,718	21,502	-	-	125,663
TOTAL USES	$ 47,381,487	$ 5,046,735	$ 52,428,222	$ 1,983,106	$ 3,427,289	$ 17,707,010	$ 523,907	$ 221,755	$ 460,512	$ 286,663

2010 ADOPTED – SOURCES BY FUND AND CATEGORY

Subtotal Spec Rev	Debt Service	Surface Water Mgmt	Dumas Bay Centre	Subtotal Oper Funds	Subtotal Intern Svc	Subtotal CIP	Total All Funds	
								OPERATING REVENUE:
$ -	$ -	$ -	$ -	$ 9,376,000	$ -	$ -	$ 9,376,000	Property Tax
-	-	-	-	12,595,000	-	-	12,595,000	Sales Tax
15,544,358	-	-	-	15,544,358	-	-	15,544,358	Utility Tax
-	3,300,000	-	-	3,300,000	-	-	3,300,000	Real Estate Excise Tax
-	-	-	-	2,212,000	-	-	2,212,000	Criminal Justice Sales Tax
-	-	-	-	1,396,000	-	-	1,396,000	Gambling Tax
215,755	-	-	-	219,755	-	-	219,755	Other Taxes
$ 15,760,113	$ 3,300,000	$ -	$ -	$ 44,643,113	$ -	$ -	$ 44,643,113	Subtotal Taxes
560,715	-	-	-	1,756,715	-	350,000	2,106,715	Fuel Tax
-	-	-	-	1,105,000	-	-	1,105,000	Liquor Excise Tax/Profit
-	-	-	-	88,000	-	-	88,000	Criminal Justice - State Shared
-	-	-	-	16,000	-	-	16,000	Other
$ 560,715	$ -	$ -	$ -	$ 2,965,715	$ -	$ 350,000	$ 3,315,715	Subtotal Intergovt
-	-	-	-	2,433,000	-	-	2,433,000	Licenses & Permits
1,780,407	-	3,348,969	706,527	8,084,818	-	-	8,084,818	Charges for Services
-	-	-	-	1,469,000	-	-	1,469,000	Fines & Forfeitures
189,443	-	17,075	-	1,737,774	-	-	1,737,774	Miscellaneous
$ 18,290,678	$ 3,300,000	$ 3,366,044	$ 706,527	$ 61,333,420	$ -	$ 350,000	$ 61,683,420	Total Oper Revenues
								OTHER SOURCES:
								Interfund Charges
$ -	$ -	$ -	$ -	$ -	$ 686,456	$ -	$ 686,456	Risk Management
-	-	-	-	-	1,874,916	-	1,874,916	Information Systems
-	-	-	-	-	146,156	-	146,156	Mail & Duplication Svcs
-	-	-	-	-	1,047,566	-	1,047,566	Fleet & Equipment
-	-	-	-	-	442,494	-	442,494	Buildings & Furnishings
726,884		-	1,500	728,384	-	6,150,000	6,878,384	Other Financing Sources
2,503,173	915,033	-	142,509	13,195,267	-	-	13,195,267	Operating Transfer
-	-	-	-	2,673,274	-	5,933,000	8,606,274	Interfund Transfers
66,103	60,000	-	-	170,103	1,782,970	356,119	2,309,192	Other Miscellaneous
$ 3,296,160	$ 975,033	$ -	$ 144,009	$ 16,767,028	$ 5,980,558	$ 12,439,119	$ 35,186,706	Total Rev/Other Sources
3,023,406	1,139,413	165,626	(0)	8,734,672	13,312,022	11,140,168	33,186,864	Beginning Fund Balances
$ 24,610,244	$ 5,414,446	$ 3,531,670	$ 850,536	$ 86,835,120	$ 19,292,580	$ 23,929,287	$ 130,056,990	TOTAL SOURCES
								OPERATING EXPEND:
$ -	$ -	$ -	$ -	$ 327,880	$ -	$ -	$ 327,880	City Council
-	-	-	-	1,836,771	-	-	1,836,771	City Manager
-	-	-	-	1,519,250	-	-	1,519,250	Municipal Court
221,755	-	-	-	448,551	-	-	448,551	Economic Development
-	-	-	-	1,653,841	-	-	1,653,841	Law
-	-	-	-	955,084	-	-	955,084	Finance
-	-	-	-	919,725	-	-	919,725	Human Resources
-	-	-	-	3,895,301	-	-	3,895,301	Community Development
-	-	-	-	24,839,930	-	-	24,839,930	Public Safety
2,120,343	-	-	850,536	7,056,241	-	-	7,056,241	Parks & Recreation
326,690	-	3,198,691	-	8,192,796	-	-	8,192,796	Public Works
-	1,203,805	196,283	-	1,400,088	-	-	1,400,088	Debt Service (Regular)
-	-	-	-	(322,893)	-	-	(322,893)	CM - Other Cuts
$ 2,668,788	$ 1,203,805	$ 3,394,974	$ 850,536	$ 52,722,565	$ -	$ -	$ 52,722,565	Total Oper Expend
								OTHER USES:
$ 636,227	$ -	$ -	$ -	2,157,302	$ 463,031	$ -	$ 2,620,333	Other Financing Uses
-	-	-	-	317,893	-	-	317,893	CM - Other Cuts
-				-				Capital Improvements
-	-	-	-	-	-	1,000,000	1,000,000	Downtown Redevelop
-	-	-	-	-	-	2,054,000	2,054,000	Parks
-	-	-	-	-	-	706,000	706,000	Surface Water Mgmt
1,968,000	-	-	-	1,968,000	-	10,550,000	12,518,000	Transportation
-				-				Interfund Services
64,622	-	1,500	-	66,122	-	-	66,122	Cash Mgmt/Admin Fees
-	-	-	-	-	226,125	-	226,125	Risk Management
-	-	-	-	-	2,248,617	-	2,248,617	Information Systems
-	-	-	-	-	144,556	-	144,556	Mail & Duplication Svcs
-	-	-	-	-	1,551,857	-	1,551,857	Fleet & Equipment
-	-	-	-	-	443,694	-	443,694	Buildings & Furnishings
15,887,670	3,072,000	-		21,645,426	-	156,116	21,801,542	Interfund Transfer
-	-	-	-	43,657	-	-	43,657	Contingency
$ 18,556,519	$ 3,072,000	$ 1,500	$ -	$ 26,198,400	$ 5,077,880	$ 14,466,116	$ 45,742,396	Total Approp Budget
3,384,935	1,138,641	135,196	-	7,914,150	14,214,700	9,463,171	31,592,030	Ending Fund Balances
$ 24,610,241	$ 5,414,446	$ 3,531,670	$ 850,536	$ 86,835,115	$ 19,292,580	$ 23,929,287	$ 130,056,990	TOTAL USES

UTILITY TAX AND REAL ESTATE EXCISE TAX ALLOCATION





Utility Tax Allocation	2009	2010
Projected Revenue	$ 14,758,599	$ 15,544,358
Uses		
General Fund Gap:		
GF Operations Voter Package	3,500,393	3,696,349
GF Operations 2007 Gap	3,709,008	3,694,800
GF Operations 2009	700,000	-
Public Safety 2005/06 Gap	952,168	1,002,862
Arts/Com Events/Cult Svcs 2005/0(	113,400	119,070
New Projects M&O:		
Camp Kilworth M&O	115,500	121,275
Celebration Pk M&O	279,300	293,265
New Street M&O	459,486	482,461
KFT Operations	135,723	142,509
New Parks M&O	65,100	68,355
Community Center:		
Community Center DS+M&O	1,904,336	2,005,723
Capital and Debt Services:		
Transportation CIP	4,000,000	1,400,000
Parks CIP	954,000	300,000
Overlays	1,400,000	1,400,000
City Center	1,000,000	1,000,000
Fund Management	62,136	64,623
Total Uses	$ 19,350,550	$ 15,791,292
Projected Change in Fund Balance	$ (4,591,951)	$ (246,934)

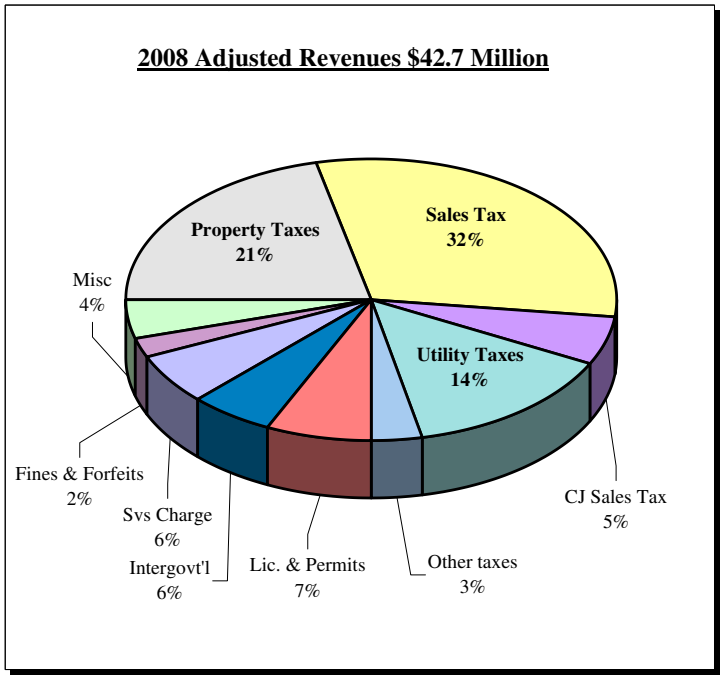
REET Allocation	2009	2008
Projected Revenue	$ 2,800,000	$ 3,300,000
Uses		
Regular Debt Services	224,380	223,280
Transportation CIP	-	200,000
Park Capital	-	1,230,000
Unallocated Capital	3,358,694	1,642,000
Administration	64,672	65,492
Total Uses	$ 3,647,746	$ 3,360,772
Projected Change in Fund Balance	$ (847,746)	$ (60,772)

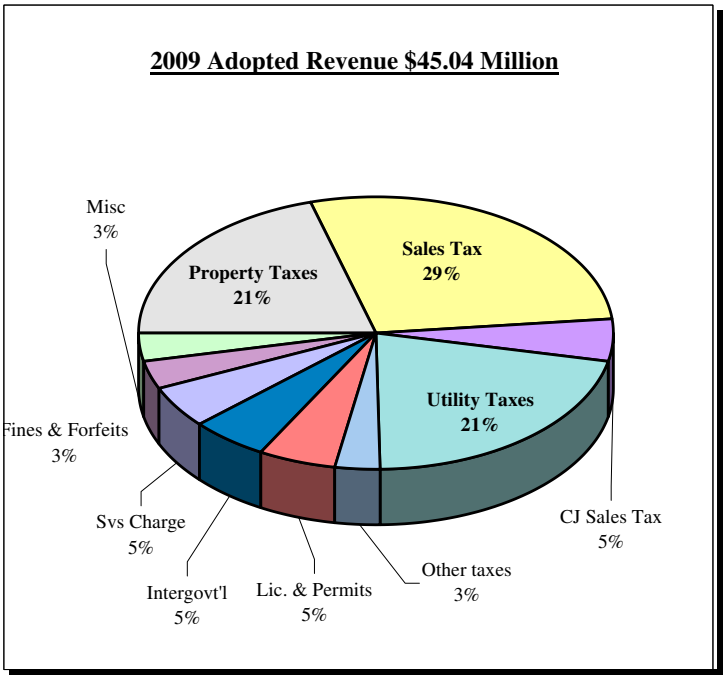
GENERAL AND STREET FUND CONSOLIDATED SUMMARY

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopted - 08 Adj $ Chg	09 Adopted - 08 Adj % Chg
BEGINNING FUND BALANCE:	$ 4,728,230	$ 7,088,950	$ 366,669	$ 7,645,766	$ 8,009,046	$ 4,544,740	$ 4,406,227	$ (3,101,026)	-40.6%
OPERATING REVENUE:									
Property Taxes	$ 8,883,718	$ 9,006,922	$ 8,992,267	$ 9,122,267	$ 9,100,332	$ 9,237,000	$ 9,376,000	$ 114,733	1.3%
Sales Tax	12,409,719	13,048,624	12,194,443	13,089,443	12,595,243	12,595,000	12,595,000	(494,443)	-3.8%
CJ Sales Tax	1,953,822	2,145,383	2,171,762	2,289,762	2,168,628	2,190,000	2,212,000	(99,762)	-4.4%
Utility Taxes[3]	1,694,249	4,921,843	6,081,299	6,118,799	6,037,915	9,656,492	9,243,059	3,537,693	57.8%
Other taxes	1,368,913	1,497,206	1,202,026	1,402,026	1,354,797	1,400,000	1,400,000	(2,026)	-0.1%
Licenses & Permits	2,950,157	2,924,433	2,487,686	2,947,686	2,314,450	2,376,000	2,433,000	(571,686)	-19.4%
Intergovernmental	2,349,498	2,511,256	2,258,026	2,398,026	2,493,905	2,372,000	2,405,000	(26,026)	-1.1%
Charges for Services	3,081,970	2,890,915	2,476,461	2,436,461	2,486,579	2,230,915	2,248,915	(205,546)	-8.4%
Fines & Forfeits	971,691	1,217,114	918,825	998,825	1,462,091	1,469,000	1,469,000	470,175	47.1%
Miscellaneous Revenue	1,573,229	1,742,645	1,444,059	1,891,609	1,464,630	1,517,287	1,536,633	(374,322)	-19.8%
Total Operating Revenues	$ 37,236,966	$ 41,906,341	$ 40,226,854	$ 42,694,904	$ 41,478,570	$ 45,043,694	$ 44,918,607	$ 2,348,790	5.5%
OTHER SOURCES:									
Interfund Transfers	1,786,758	1,749,890	2,295,813	3,131,309	2,985,842	2,549,438	2,673,274	(581,871)	-18.6%
Other Misc Revenue	278,599	503,675	2,500	53,295	53,295	439,601	430,116	386,306	724.8%
Subtotal Other Srcs	$ 2,065,357	$ 2,253,565	$ 2,298,313	$ 3,184,604	$ 3,039,137	$ 2,989,039	$ 3,103,390	$ (195,565)	-6.1%
Total Rev/Other Srcs	$ 39,302,323	$ 44,159,906	$ 42,525,167	$ 45,879,508	$ 44,517,707	$ 48,032,733	$ 48,021,997	$ 2,153,225	4.7%
OPERATING EXPENDITURE:									
City Council	$ 281,530	$ 356,722	$ 370,247	$ 376,123	$ 390,965	$ 371,174	$ 327,880	$ (4,949)	-1.3%
City Manager	972,228	1,354,266	1,456,864	1,571,708	1,592,914	1,770,587	1,836,771	198,879	12.7%
Municipal Court	1,050,967	1,280,865	1,446,661	1,478,398	1,478,562	1,449,923	1,519,250	(28,475)	-1.9%
Economic Development	136,288	186,674	206,673	208,347	208,360	219,446	226,796	11,099	5.3%
Finance	680,418	780,791	847,045	865,577	875,578	913,374	955,084	47,797	5.5%
Human Resources	731,501	876,988	841,968	906,384	923,514	894,915	919,725	(11,469)	-1.3%
Law	975,457	1,192,540	1,459,817	1,481,111	1,450,328	1,559,615	1,653,841	78,504	5.3%
Community Development	3,076,218	3,332,140	3,495,666	3,664,367	3,669,790	3,737,659	3,895,301	73,292	2.0%
Police Department	18,195,175	20,888,662	21,835,037	23,612,442	22,887,442	23,521,800	24,839,930	(90,642)	-0.4%
Parks & Recreation	3,701,361	3,518,114	3,780,364	3,843,493	3,741,331	4,003,356	4,085,362	159,863	4.2%
Public Works - Transfer to Street	3,721,882	3,998,269	4,474,113	4,707,883	4,584,310	4,676,396	4,667,415	(31,487)	-0.7%
CM - Other Cuts[2]	-	-	-	-	-	-	(322,893)	-	n/a
Total Oper. Expenditure	$ 33,523,025	$ 37,766,031	$ 40,214,455	$ 42,715,833	$ 41,803,094	$ 43,118,245	$ 44,604,462	$ 402,412	0.9%
OTHER USES:									
Other Uses, Incl 1-time items	1,522,571	2,383,884	197,926	2,991,408	3,106,907	1,277,290	1,533,558	(1,714,118)	-57.3%
CM - Other Cuts[2]	-	-	-	-	-	-	317,893	-	n/a
Transfer to Capital	1,896,007	3,089,890	2,295,813	3,131,309	2,985,842	2,549,438	2,673,274	(581,871)	na
Contingency[1]	-	-	-	3,036,935	86,170	1,226,273	43,657	(1,810,662)	-59.6%
Total Other Uses	$ 3,418,578	$ 5,473,774	$ 2,493,739	$ 9,159,652	$ 6,178,919	$ 5,053,001	$ 4,568,382	$ (4,106,651)	-44.8%
Total Expenditure and Other Uses	$ 36,941,603	$ 43,239,805	$ 42,708,194	$ 51,875,485	$ 47,982,013	$ 48,171,246	$ 49,172,844	$ (3,704,239)	-7.1%
Changes in Fund Balance	$ 2,360,720	$ 920,101	$ (183,027)	$ (5,995,977)	$ (3,464,306)	$ (138,513)	$ (1,150,847)	$ (3,704,239)	61.8%
ENDING FUND BALANCE:	$ 7,088,950	$ 8,009,046	$ 183,642	$ 1,649,789	$ 4,544,740	$ 4,406,227	$ 3,255,380	$ 2,756,438	167.1%

1. Rainy Day Reserve of $3.1M is accounted for in ending fund balance (reserved) in 2010.
2. City Manager-Other Cuts - Shifting of program from ongoing to one-time funded to be determined at mid-biennium, if necessary.
3. Utility tax projected to increase beyond adjusted 2008 budget based on collections through 3rd Quarter 2008.

GENERAL AND STREET FUND CONSOLIDATED SOURCES

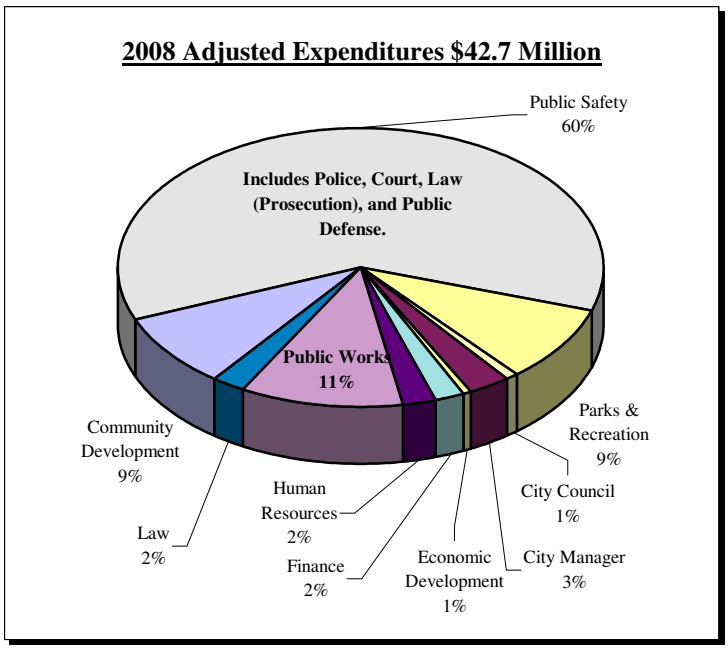


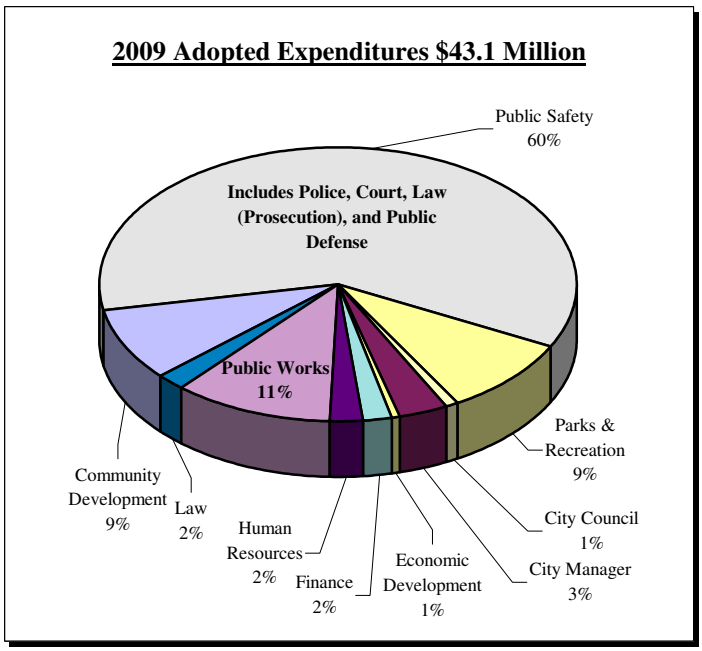


Sources of Funding All Funds	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-End	2009 Adopted	2010 Adopted	09 Adopted -08 Adj $ Chg	09 Adopted -08 Adj % Chg
Property Taxes	$ 8,883,718	$ 9,006,922	$ 8,992,267	$ 9,122,267	$ 9,100,332	$ 9,237,000	$ 9,376,000	$ 114,733	1.3%
Sales Tax	12,409,719	13,048,624	12,194,443	13,089,443	12,595,243	12,595,000	12,595,000	(494,443)	-3.8%
CJ Sales Tax	1,953,822	2,145,383	2,171,762	2,289,762	2,168,628	2,190,000	2,212,000	(99,762)	-4.4%
Utility Taxes[1]	1,694,249	4,921,843	6,081,299	6,118,799	6,037,915	9,656,492	9,243,059	3,537,693	57.8%
Other taxes	1,368,913	1,497,206	1,202,026	1,402,026	1,354,797	1,400,000	1,400,000	(2,026)	-0.1%
Licenses & Permits	2,950,157	2,924,433	2,487,686	2,947,686	2,314,450	2,376,000	2,433,000	(571,686)	-19.4%
Intergovernmental	2,349,498	2,511,256	2,258,026	2,398,026	2,493,905	2,372,000	2,405,000	(26,026)	-1.1%
Charges for Services	3,081,970	2,890,915	2,476,461	2,436,461	2,486,579	2,230,915	2,248,915	(205,546)	-8.4%
Fines & Forfeits	971,691	1,217,114	918,825	998,825	1,462,091	1,469,000	1,469,000	470,175	47.1%
Miscellaneous Revenue	1,573,229	1,742,645	1,444,059	1,891,609	1,464,630	1,517,287	1,536,633	(374,322)	-19.8%
Subtotal Operating Rev	$ 37,236,966	$ 41,906,341	$ 40,226,854	$ 42,694,904	$ 41,478,570	$ 45,043,694	$ 44,918,607	$ 2,348,790	5.5%
Capital and other Sources:									
Interfund Charges	1,786,758	1,749,890	2,295,813	3,131,309	2,985,842	2,549,438	2,673,274	(581,871)	-18.6%
Other Financing Sources	278,599	503,675	2,500	53,295	53,295	439,601	430,116	386,306	724.8%
Subtotal Other Sources	$ 2,065,357	$ 2,253,565	$ 2,298,313	$ 3,184,604	$ 3,039,137	$ 2,989,039	$ 3,103,390	$ (195,565)	-6.1%
Total Revenue	$ 39,302,323	$ 44,159,906	$ 42,525,167	$ 45,879,508	$ 44,517,707	$ 48,032,733	$ 48,021,997	$ 1,250,255	2.7%
Beginning Fund Balance	4,728,230	7,088,950	366,669	7,645,766	8,009,046	4,544,740	4,406,227	(3,101,026)	-40.6%
Total Sources	$ 44,030,553	$ 51,248,856	$ 42,891,836	$ 53,525,274	$ 52,526,753	$ 52,577,473	$ 52,428,224	$ (947,801)	-1.8%

1. Utility tax projected to increase beyond adjusted 2008 budget based on collections through 3rd Quarter 2008.

GENERAL AND STREET FUND CONSOLIDATED USES





Uses of Funding	2006	2007	2008			2009	2010	09 Adopted -08 Adj	
All Funds	Actual	Actual	Adopted	Adjusted	Year-End	Adopted	Adopted	$ Chg	% Chg
City Council	$ 281,530	$ 356,722	$ 370,247	$ 376,123	$ 390,965	$ 371,174	$ 327,880	$ (4,949)	-1.3%
City Manager	972,228	1,354,266	1,456,864	1,571,708	1,592,914	1,770,587	1,836,771	198,879	12.7%
Municipal Court	1,050,967	1,280,865	1,446,661	1,478,398	1,478,562	1,449,923	1,519,250	(28,475)	-1.9%
Economic Development	136,288	186,674	206,673	208,347	208,360	219,446	226,796	11,099	5.3%
Finance	680,418	780,791	847,045	865,577	875,578	913,374	955,084	47,797	5.5%
Human Resources	731,501	876,988	841,968	906,384	923,514	894,915	919,725	(11,469)	-1.3%
Law	975,457	1,192,540	1,459,817	1,481,111	1,450,328	1,559,615	1,653,841	78,504	5.3%
Community Development	3,076,218	3,332,140	3,495,666	3,664,367	3,669,790	3,737,659	3,895,301	73,292	2.0%
Police Department	18,195,175	20,888,662	21,835,037	23,612,442	22,887,442	23,521,800	24,839,930	(90,642)	-0.4%
Parks & Recreation	3,701,361	3,518,114	3,780,364	3,843,493	3,741,331	4,003,356	4,085,362	159,863	4.2%
Public Works - Transfer to Street	3,721,882	3,998,269	4,474,113	4,707,883	4,584,310	4,676,396	4,667,415	(31,487)	-0.7%
CM - Other Cuts[2]	-	-	-	-	-	-	(322,893)	-	n/a
Subtotal Ongoing Uses	$ 33,523,025	$ 37,766,031	$ 40,214,455	$ 42,715,833	$ 41,803,094	$ 43,118,245	$ 44,604,462	$ 402,412	0.9%
Capital and other Uses									
Operating Grants/1-time Projs.	1,522,571	2,383,884	197,926	2,991,408	3,106,907	1,277,290	1,533,558	(1,714,118)	-57.3%
CM - Other Cuts[2]	-	-	-	-	-	-	317,893	-	n/a
Capital Improvements	1,896,007	3,089,890	2,295,813	3,131,309	2,985,842	2,549,438	2,673,274	(581,871)	n/a
Contingency[1]	-	-	-	3,036,935	86,170	1,226,273	43,657	(1,810,662)	-59.6%
Subtotal Expenditures	$ 36,941,603	$ 43,239,805	$ 42,708,194	$ 51,875,485	$ 47,982,013	$ 48,171,246	$ 49,172,844	$ (3,704,239)	-7.1%
Ending Fund Balance	7,088,950	8,009,046	183,642	1,649,789	4,544,740	4,406,227	3,255,380	2,756,438	167.1%
Total Uses	$ 44,030,553	$ 51,248,851	$ 42,891,836	$ 53,525,274	$ 52,526,753	$ 52,577,473	$ 52,428,224	$ (947,801)	-1.8%

1. Rainy Day Reserve of $3.1M is accounted for in ending fund balance (reserved) in 2010.
2. City Manager-Other Cuts - Shifting of program from ongoing to one-time funded to be determined at mid-biennium, if necessary.

CITY-WIDE POSITION INVENTORY

Department / Division	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted*	2010 Adopted*	Converted to 1-Time 09 Adopted - 08 Adj # Chg	Converted to 1-Time 09 Adopted - 08 Adj % Chg	Cut 09 Adopted - 08 Adj # Chg	Cut 09 Adopted - 08 Adj % Chg	Add 09 Adopted - 08 Adj # Chg	Add 09 Adopted - 08 Adj % Chg
City Manager													
Administration **	5.00	5.50	5.50	5.50	5.25	5.50	5.50	-	n/a	-	n/a	0.25	4.5%
Economic Development	1.00	1.50	1.50	1.50	1.50	1.50	1.50	-	n/a	-	n/a	-	n/a
Government Affairs	-	3.00	-	3.00	3.00	3.00	3.00	-	n/a	-	n/a	-	n/a
Subtotal City Manager	**6.00**	**10.00**	**7.00**	**10.00**	**9.75**	**10.00**	**10.00**	**-**	**n/a**	**-**	**n/a**	**0.25**	**2.5%**
Subtotal Municipal Court	**12.55**	**14.00**	**14.00**	**14.00**	**14.00**	**14.00**	**14.00**	**-**	**n/a**	**-**	**n/a**	**-**	**n/a**
Human Resources													
City Clerk	1.50	1.50	1.50	1.50	1.75	1.75	1.75	-	n/a	-	n/a	-	n/a
Human Resources	3.50	3.50	3.50	3.50	3.50	3.50	3.50	-	n/a	-	n/a	-	n/a
Fleet & Equipment	0.50	-	0.50	-	-	-	-	-	n/a	-	n/a	-	n/a
Subtotal Human Resources	**5.50**	**5.00**	**5.50**	**5.00**	**5.25**	**5.25**	**5.25**	**-**	**n/a**	**-**	**n/a**	**-**	**n/a**
Subtotal Finance	**7.00**	**8.00**	**8.00**	**8.00**	**8.00**	**7.60**	**7.60**	**(0.40)**	**-5.0%**	**-**	**n/a**	**-**	**n/a**
Subtotal Information Systems	**8.50**	**10.60**	**10.60**	**10.60**	**10.60**	**10.00**	**10.00**	**-**	**n/a**	**(0.60)**	**-5.7%**	**-**	**n/a**
Law													
Civil Legal Services	5.80	5.80	5.80	5.80	5.80	5.80	5.80	-	n/a	-	n/a	-	n/a
Criminal Prosecution Services	4.83	7.20	7.20	7.20	7.20	7.20	7.20	-	n/a	-	n/a	-	n/a
Subtotal Law	**10.63**	**13.00**	**13.00**	**13.00**	**13.00**	**13.00**	**13.00**	**-**	**n/a**	**-**	**n/a**	**-**	**n/a**
Community Development													
Administration	4.50	4.50	4.50	4.50	4.50	4.50	4.50	-	n/a	-	n/a	-	n/a
Planning	8.75	8.75	8.75	8.75	9.00	9.00	9.00	-	n/a	-	n/a	-	n/a
Building	12.25	13.25	13.25	14.25	14.00	14.00	14.00	-	n/a	-	n/a	-	n/a
Human Services	2.50	3.00	3.00	3.50	3.50	3.50	3.50	-	n/a	-	n/a	-	n/a
Neighborhood Development	0.70	1.00	1.00	1.00	1.00	1.00	1.00	-	n/a	-	n/a	-	n/a
Subtotal Community Development	**28.70**	**30.50**	**30.50**	**32.00**	**32.00**	**32.00**	**32.00**	**-**	**n/a**	**-**	**n/a**	**-**	**n/a**
Police													
Administration	3.00	3.00	3.00	3.00	3.00	3.00	3.00	-	n/a	-	n/a	-	n/a
Support Services	55.00	61.00	61.00	61.00	61.00	61.00	61.00	(1.00)	-1.6%	(1.00)	-1.6%	1.00	1.6%
Field Operations	97.00	105.00	105.00	105.00	105.00	104.00	104.00	-	n/a	(1.00)	-1.0%	-	n/a
Subtotal Police	**155.00**	**169.00**	**169.00**	**169.00**	**169.00**	**168.00**	**168.00**	**(1.00)**	**-0.6%**	**(2.00)**	**-1.2%**	**1.00**	**0.6%**
Park, Recreation & Cultural Svcs													
Administration	1.80	1.80	1.80	1.80	1.80	1.80	1.80	-	n/a	-	n/a	-	n/a
Planning	1.00	1.00	1.00	1.00	1.00	1.00	1.00	-	n/a	-	n/a	-	n/a
Kenneth Jones Pool	3.00	-	-	-	-	-	-	-	n/a	-	n/a	-	n/a
General Recreation	6.60	7.10	7.10	7.10	7.10	7.10	7.10	-	n/a	-	n/a	-	n/a
Community Center	-	12.35	12.35	12.35	12.35	13.35	13.35	-	n/a	-	n/a	1.00	8.1%
Dumas Bay Centre	3.00	3.00	3.00	3.00	2.75	2.75	2.75	-	n/a	-	n/a	-	n/a
Knutzen Family Theatre	1.50	1.50	1.50	1.50	1.75	1.75	1.75	-	n/a	-	n/a	-	n/a
Park Maintenance	13.80	17.00	17.00	17.00	17.00	17.00	17.00	-	n/a	-	n/a	-	n/a
Building	0.50	0.50	0.50	-	0.50	0.50	0.50	-	n/a	-	n/a	-	n/a
Subtotal PARCS	**31.20**	**44.25**	**44.25**	**43.75**	**44.25**	**45.25**	**45.25**	**-**	**n/a**	**-**	**n/a**	**1.00**	**2.3%**
Public Works													
Administration	1.85	1.85	1.85	1.85	1.85	1.85	1.85	-	n/a	-	n/a	-	n/a
Development Services	6.45	6.45	6.45	6.45	6.45	6.45	6.45	-	n/a	-	n/a	-	n/a
Traffic Services	5.10	6.10	6.10	6.10	6.10	6.10	6.10	-	n/a	-	n/a	-	n/a
Street Services	11.00	11.50	11.00	11.50	11.50	12.00	12.00	-	n/a	-	n/a	0.50	4.3%
Emergency Management	1.00	1.00	1.00	1.00	1.00	1.00	1.00	-	n/a	-	n/a	-	n/a
Solid Waste/Recycling	1.70	1.70	1.70	1.70	1.70	1.70	1.70	-	n/a	-	n/a	-	n/a
Surface Water Management	15.40	15.40	15.40	15.40	15.40	16.40	16.40	-	n/a	-	n/a	1.00	6.5%
Subtotal Public Works	**42.50**	**44.00**	**43.50**	**44.00**	**44.00**	**45.50**	**45.50**	**-**	**n/a**	**-**	**n/a**	**1.50**	**3.4%**
Total City Staffing	**307.58**	**348.35**	**345.35**	**349.35**	**349.85**	**350.60**	**350.60**	**(1.40)**	**-0.4%**	**(2.60)**	**-0.7%**	**3.75**	**1.1%**

*Adopted positions include only regular FTE's funded on an on-going basis

** In 2007 the Management Services Director was promoted to Assistant City Manager/CFO. For simplicity, the City Manager's Administration division was restated to include the Assistant City Manager/CFO.

2009/10 Staffing Changes

City Manager - add Administrative Assistant 0.25 FTE (ongoing)

Finance - Converted Financial Analyst 0.40 FTE from ongoing to 1-time funded in 2009 and 2010.

Information Systems - Cut IT Analyst 0.60 FTE.

Police - Coverted Records Supervisor from ongoing to 1-time funded, eliminated Records Specialist and added Crime Prevention & Information Specialist, eliminated SRO due to loss of Thomas Jeffereson Highschool Contract.

Parks - Add Lifeguard 1.0 FTE (converting lifeguard temporary help)

Public Works - Add Administrative Assistant 0.50 FTE funded by CIP and add SWM NPDES Support Tech 1.0 FTE.

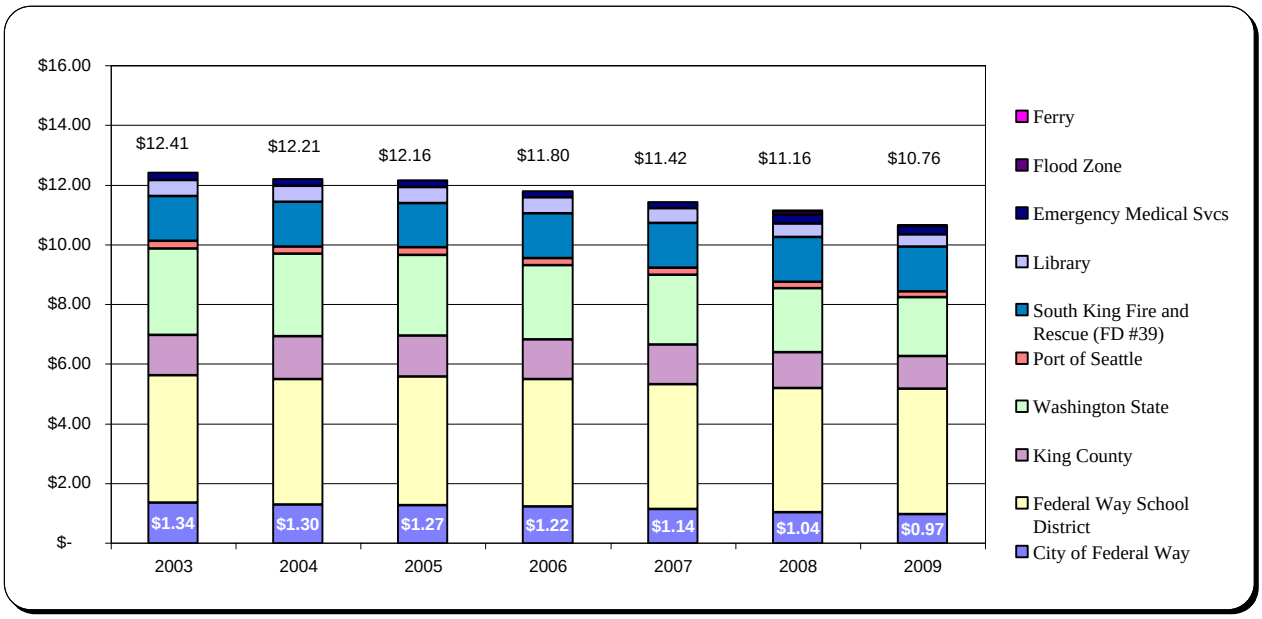
EXPENDITURE LINE-ITEM SUMMARY – ALL FUNDS

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopted - 08 Adj $ Chg	09 Adopted - 08 Adj % Chg
Expenditure by Line Item - All Funds:										
110	Salaries & Wages[1]	18,604,640	20,628,052	23,175,912	24,429,929	23,868,670	24,626,517	25,992,076	196,588	0.8%
111/1	Temporary Help	774,537	1,194,865	1,080,128	1,074,640	1,071,338	922,133	912,461	(152,507)	-14.2%
120	Overtime	685,432	1,038,573	544,255	544,255	546,555	540,105	539,605	(4,150)	-0.8%
200	Benefits[2]	5,601,920	6,490,929	7,519,740	7,869,143	7,707,051	8,441,343	8,967,835	572,199	7.3%
31X	Supplies	528,021	723,919	572,013	612,013	606,551	620,059	610,027	8,046	1.3%
36X	Mtc Supplies	56,308	93,671	93,255	93,255	93,055	98,255	99,255	5,000	5.4%
3XX	Othr Opr Supplies	649,184	770,282	589,229	681,929	817,076	634,616	634,016	(47,313)	-6.9%
41X	Professional Svcs[5]	2,249,871	2,436,745	2,616,195	2,855,158	2,563,139	2,437,479	2,415,881	(417,679)	-14.6%
43X	Travel & Training	240,032	275,753	292,323	294,113	299,717	291,722	284,187	(2,391)	-0.8%
42/47	Utility & Comm	1,204,259	1,412,511	1,471,614	1,542,152	1,454,928	1,627,450	1,570,185	85,298	5.5%
48X	Repairs & Mtc	1,153,339	1,290,417	1,632,488	1,848,095	1,774,426	1,788,327	1,757,583	(59,768)	-3.2%
497	Association Dues	77,242	199,723	147,381	147,731	165,219	149,244	105,644	1,513	1.0%
4XX	Other Misc Exp[4]	822,077	1,042,875	810,593	919,665	926,276	805,083	776,980	(114,582)	-12.5%
5XX	Intgvtl Srvs/Taxes[6]	3,705,536	4,364,186	4,426,643	4,788,393	4,840,203	4,990,059	5,316,687	201,666	4.2%
552	Interfund Contributions[7]	14,057,730	24,389,308	16,722,606	18,849,227	17,883,523	25,581,866	21,801,541	6,732,639	35.7%
600	Capital Outlays[3]	26,255,929	22,037,664	18,416,960	58,923,317	42,231,862	19,228,689	14,617,910	(39,694,628)	-67.4%
7XX	Debt Service-Princ	3,768,558	5,205,806	1,778,992	1,348,692	1,349,691	1,346,819	1,344,596	(1,873)	-0.1%
9XX	IS Charges-M&O	2,678,288	2,941,023	3,275,422	3,792,198	3,812,198	3,702,537	3,769,054	(89,661)	-2.4%
9XX	IS Charges-Reserves	1,077,188	1,185,087	1,240,616	1,518,891	1,524,567	1,645,274	1,646,017	126,383	8.3%
94X	Capital Contributions	-	206	903	903	903	-	-	(903)	-100.0%
910	Intfund Svc Pmts	565,346	574,156	597,172	438,142	438,142	469,889	478,895	31,747	7.2%
CW	CM - Other Cuts[10]	-	-	-	-	-	-	(322,893)	-	n/a
	Total Opr Expend	$ 84,755,437	$ 98,295,750	$ 87,004,441	$ 132,571,842	$ 113,975,089	$ 99,947,465	$ 93,317,542	$ (32,624,376)	-24.6%
Capital & One-Time Funding:										
	Capital & One-Time[8]	4,396,076	11,777,446	3,064,493	7,681,307	7,778,511	4,293,742	4,785,868	(3,387,565)	-44.1%
	Total One-Time Exp	$ 4,396,076	$ 11,777,446	$ 3,064,493	$ 7,681,307	$ 7,778,511	$ 4,293,742	$ 4,785,868	$ (3,387,565)	-44.1%
CW	CM - Other Cuts	-	-	-	-	-	-	317,893	-	n/a
CW	Contingency	-	-	-	1,036,935	86,170	1,226,273	43,657	189,338	18.3%
CW	Rainy Day Reserves[9]	-	-	-	2,000,000	-	-	-	(2,000,000)	-100.0%
	Total CityWide	$ -	$ -	$ -	$ 3,036,935	$ 86,170	$ 1,226,273	$ 361,550	$ (1,810,662)	-59.6%
	Total Expenditures	$ 89,151,513	$ 110,073,196	$ 90,068,934	$ 143,290,083	$ 121,839,770	$ 105,467,480	$ 98,464,960	$ (37,822,603)	-26.4%

Highlight of Changes:

1. Salary increase due to general wage increases.
2. Benefit increase due to rising cost of medical insurance premiums, and state pensions.
3. Decrease in capital outlay and capital improvements in 2008 Adjusted Budget includes carry forward of prior year projects whereas 2009/2010 adopted includes only projected 09/10 expenditures.
4. Decrease in Other Misc. Exp is due to the City switching insurance carriers which saved the City $79K per year.
5. Decrease in professional services are due to moving Contract Security for Municipal Court from on-going to one-time for $53K, $172K decrease in Hotel/Motel professional services includes carry-forward for programs approved in prior years but not spent at year end, and reduced federal funding and program income for CDBG for $107K.
6. Increase in Intergovernmental Services/Taxes due to increase in jail cost and election costs.
7. Interfund contribution increase of $6.7M is made up of $4.1M increase for Capital Projects and $2.6M increase for General Fund Operations.
8. Decrease of Capital/1-time is mainly due to one-time programs in 2008 Adjusted not moving forward into the 2009/2010 Biennial.
9. Rainy Day Reserve of $3.1M is accounted for in ending fund balance (reserved) in 2010.
10. City Manager-Other Cuts - Shifting of program from ongoing to one-time funded to be determined at mid-biennium, if necessary.

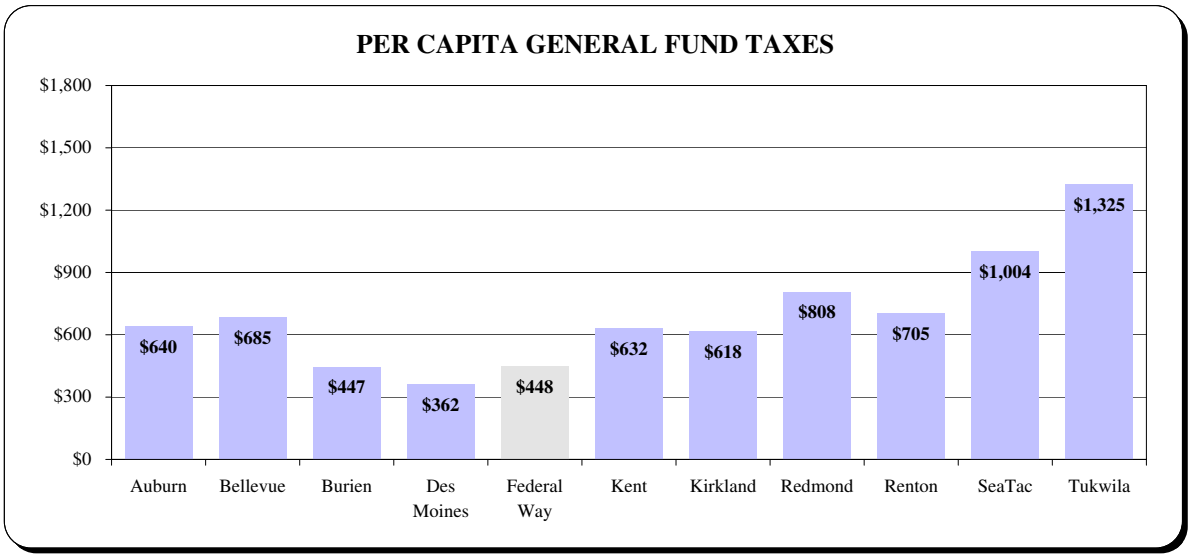
PROPERTY TAX LEVY AND DEMOGRAPHIC INFORMATION



Property Tax Levy	2003	2004	2005	2006	2007	2008	2009	Change from 2008 $	Change from 2008 %
City of Federal Way	***$ 1.34***	***$ 1.30***	***$ 1.27***	***$ 1.22***	***$ 1.14***	***$ 1.04***	***$ 0.97***	$ (0.07)	-6.4%
Federal Way School District	4.28	4.20	4.30	4.26	4.19	4.15	4.20	0.04	1.0%
King County	1.35	1.43	1.38	1.33	1.33	1.21	1.10	(0.11)	-9.1%
Washington State	2.90	2.76	2.69	2.50	2.33	2.13	1.96	(0.17)	-8.1%
Port of Seattle	0.26	0.25	0.25	0.23	0.23	0.22	0.20	(0.03)	-11.9%
South King Fire and Rescue (FD #39)	1.50	1.50	1.50	1.50	1.50	1.50	1.50	-	0.0%
Library	0.54	0.54	0.53	0.53	0.50	0.45	0.42	(0.04)	-7.9%
Emergency Medical Svcs	0.24	0.24	0.23	0.22	0.21	0.30	0.27	(0.03)	-8.7%
Flood Zone	-	-	-	-	-	0.10	0.09	(0.01)	-8.8%
Ferry	-	-	-	-	-	0.06	0.05	(0.00)	-8.7%
Total Levy Rate	**$ 12.41**	**$ 12.21**	**$ 12.16**	**$ 11.80**	**$ 11.42**	**$ 11.16**	**$ 10.76**	**(0.41)**	**-3.6%**
Federal Way % to Total Levy	10.82%	10.61%	10.48%	10.35%	10.00%	9.30%	9.04%	-0.35%	-7.0%

Demographic Information	2003	2004	2005	2006	2007	2008	Change from 2007 $	Change from 2007 %
Assessed Valuation (in 000's)	$ 6,292,343	$ 6,502,361	$ 7,251,992	$8,011,615	$ 9,010,356	$ 9,825,189	n/a	n/a
AV from New Annexation (in 000's)	-	-	244,447	-	-	-	-	n/a
Average Homeowner Assessed Value	206,000	217,900	228,700	248,200	267,200	298,900	31,700	12%
City Tax on an Average Home	277	282	291	303	305	310	5	2%
Commercial Bldg Permit Value ($000)	25,695	64,522	124,985	78,194	59,666	45,649	(14,017)	-23%
Residential Bldg Permit Value ($000)	37,775	82,658	111,504	70,862	55,321	21,762	(33,559)	-61%
Retail Sales ($000)	1,245,789	1,249,874	1,331,322	1,469,308	1,540,169	1,525,854	(14,315)	-1%
Real Estate Sales ($000)	576,069	618,056	940,510	987,888	962,636	671,014	(291,622)	-30%
Land Area, Sq. Miles	21	21	23	23	23	23	-	0%
Population	83,500	83,590	85,800	86,530	87,390	88,040	650	1%
Add'l Population from Annexation			2,730	-	-	-	-	n/a
Employment	42,600	43,300	42,000	46,100	43,500	34,897	(8,603)	-20%
Business License	4,120	4,176	4,236	5,052	4,539	4,603	64	1%
School Enrollment	22,265	22,395	22,383	22,184	21,775	21,364	(411)	-2%
CPI-W/Seattle, Midyear	0	0	0	0	0	0	0	29%
IPD/Implicit Price Deflator	1.0%	2.4%	2.5%	3.4%	2.1%	4.5%	2.4%	117%

2007 TAXES, FEES AND PER CAPITA REVENUE COMPARISON
(For Selected Cities)

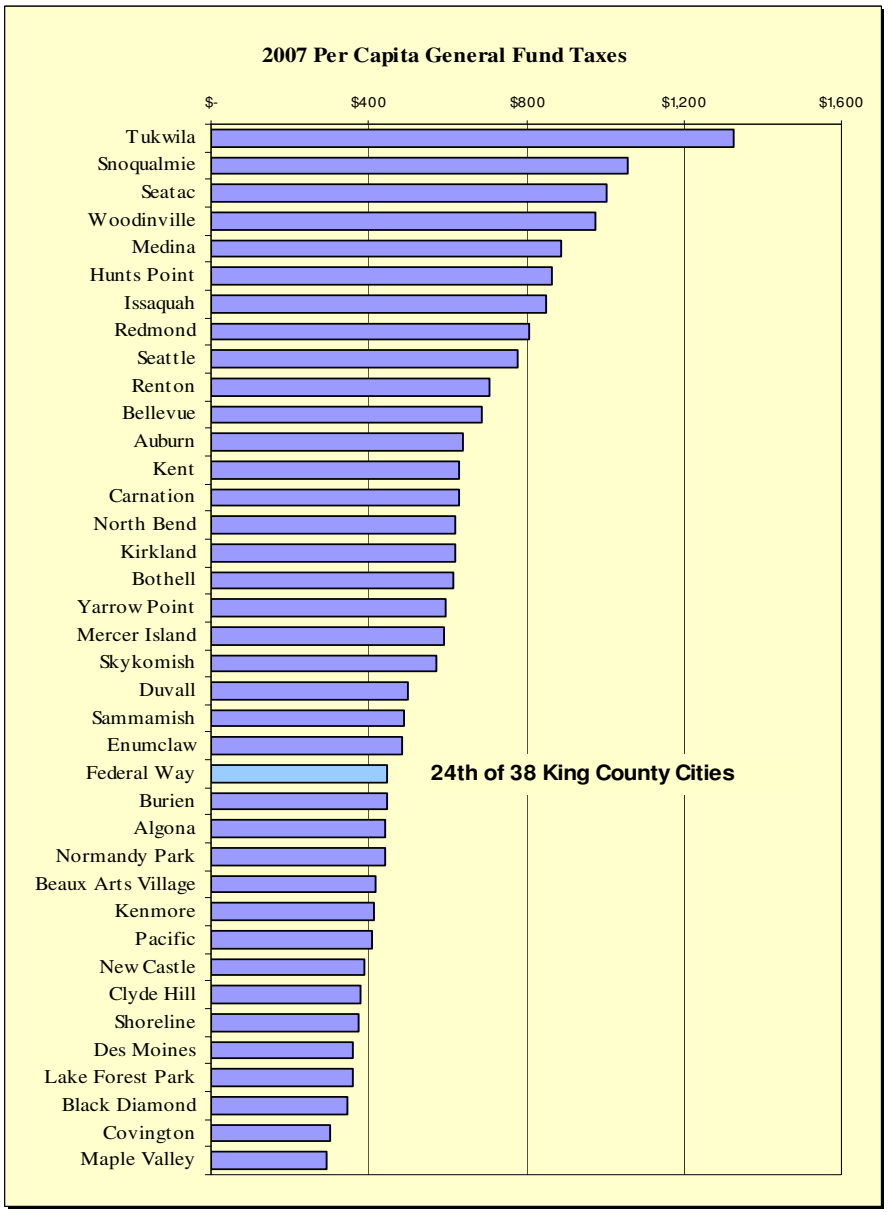


Jurisdiction	Business License	2007 Population	Admissions Tax	2007 Property Tax Regular Levy	2007 Per Capita Property Tax	Per Capita 2007 General Fund Tax
Auburn	$50	50,470	5.0%	$2.73	$310	$640
Bellevue	$44	118,100	3.0%	1.04	233	685
Burien	$30-150	31,410	5.0%	1.51	158	447
Des Moines	$25-150	29,090	5.0%	1.60	141	362
Federal Way	***$75 new/$50 renew***	***87,390***	***--***	***1.14***	103	***448***
Kent	$100 new/$54 renew	86,660	5.0%	2.50	292	632
Kirkland	$100	47,890	5.0%	1.25	256	618
Redmond	$90/employee	50,680	5.0%	1.15	251	808
Renton	$55/employee	60,290	5.0%	2.82	390	705
SeaTac	$35	25,530	--	2.60	868	1,004
Tukwila	$100-$300	18,000	5.0%	2.84	613	1,325
Average Tax Rates	***$57***	***55,046***	***4.78%***	***$1.93***	***$329***	***$698***

1. Data from the State Auditor's Office - Local Government Financial Reporting System for Selected Cities.
2. 2008's data not available at the time of budget document publication.

Per Capita General Fund Tax Revenues for King County Cities

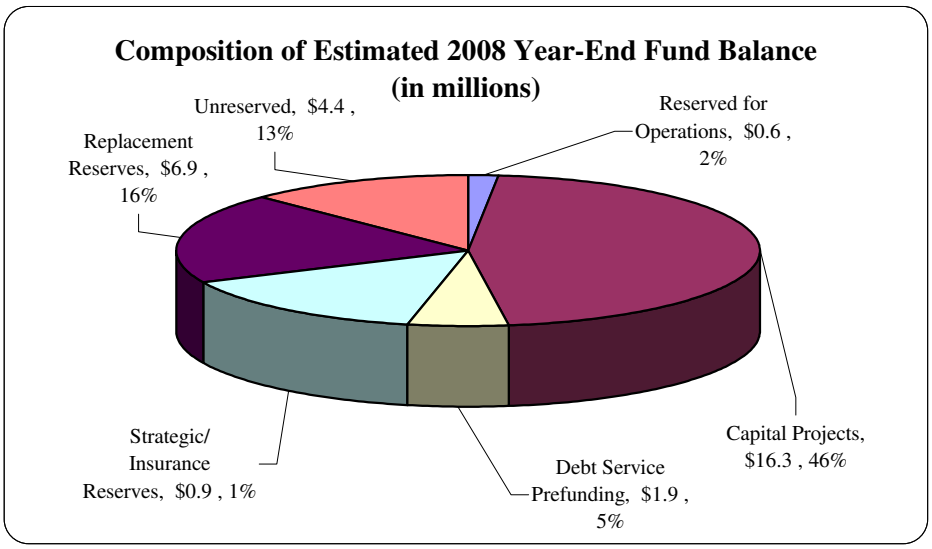
City	Population	Per Capita*	Rank
Tukwila	18,000	$ 1,325	1
Snoqualmie	8,600	1,057	2
Seatac	25,530	1,004	3
Woodinville	10,390	976	4
Medina	2,950	891	5
Hunts Point	480	863	6
Issaquah	24,710	853	7
Redmond	50,680	808	8
Seattle	586,200	780	9
Renton	60,290	705	10
Bellevue	118,100	685	11
Auburn	50,470	640	12
Kent	86,660	632	13
Carnation	1,900	629	14
North Bend	4,705	619	15
Kirkland	47,890	618	16
Bothell	32,400	617	17
Yarrow Point	975	598	18
Mercer Island	22,380	591	19
Skykomish	210	574	20
Duvall	5,845	500	21
Sammamish	40,260	488	22
Enumclaw	11,320	484	23
Federal Way	**87,390**	**448**	24
Burien	31,410	447	25
Algona	2,725	442	26
Normandy Park	6,435	442	27
Beaux Arts Village	310	416	28
Kenmore	19,940	415	29
Pacific	6,055	410	30
New Castle	9,550	391	31
Clyde Hill	2,810	380	32
Shoreline	53,190	377	33
Des Moines	29,090	362	34
Lake Forest Park	12,770	362	35
Black Diamond	4,120	344	36
Covington	17,190	301	37
Maple Valley	20,020	295	38
Average:	**39,841**	**$ 599**	**38**



Source: Local Government Financial Reporting System data from the State Auditor's Office.

* Federal Way does not provide Fire or Library Services. Therefore, to make the per capita revenue comparable, the revenues are adjusted by fire control and library costs for those entities with those services.

ENDING FUND BALANCE



Fund Balance	2006 Actual	2007 Actual	Adopted	2008 Adjusted	Year-End	2009 Adopted	2010 Adopted	09 Adopted -08 Adj $ Chg	% Chg
Unreserved Gen Govt Base	6,978,949	7,899,050	73,644	1,539,781	4,434,738	4,296,226	3,145,378	2,756,445	179.0%
General Fund Unreserved	$ 6,978,949	$ 7,899,050	$ 73,644	$ 1,539,781	$ 4,434,738	$ 4,296,226	$ 3,145,378	$ 2,756,445	179.0%
Designated/Reserved Fund Balance:									
Reserved for Operations									n/a
Interfund Loan (GF*)	10,000	10,000	10,000	10,000	10,000	10,000	10,000	-	0.0%
Pay for Performance (GF*)	-	-	-	-	-	-	-	-	n/a
Next Year's Conting/CarryFwd	-	-	-	-	-	-	-	-	n/a
New Community Center	55,273	21,396	311,390	311,390	111,483	673,191	1,306,946	361,801	116.2%
Solid Waste	99,976	138,507	101,974	144,299	187,555	107,053	21,502	(37,246)	-25.8%
Snow & Ice Removal	100,000	100,000	100,000	100,000	100,000	100,000	100,000	-	0.0%
Paths & Trails	25,400	35,370	43,841	43,843	191,585	126,005	125,663	82,162	187.4%
Hotel / Motel Tax	169,064	198,157	-	-	-	-	-	-	n/a
CDBG Grant	(0)	(19,646)	-	-	-	-	0	-	n/a
DBC/KFTheatre	439,797	397,738	28,770	27,132	0	(0)	0	(27,132)	-100.0%
Capital Projects									
Surface Water Management	7,026,823	6,161,221	2,292,843	2,172,994	4,147,938	3,018,050	2,305,039	845,056	38.9%
Overlay	59,080	388,955	30,212	15,106	15,106	15,106	15,106	-	0.0%
Utility Tax	1,912,637	3,480,870	1,653,674	2,359,279	6,635,710	2,102,051	1,915,718	(257,228)	-10.9%
2% for the Arts	24,163	293	-	-	-	-	-	-	n/a
Capital Projects[1]	31,863,329	30,054,671	(825,658)	1,490,818	5,533,292	8,287,744	7,293,328	6,796,926	455.9%
Special Projects	328,472	307,811	5,289	25,566	0	0	0	(25,566)	-100.0%
Replacement Reserves								-	
Data Processing Equipment	2,455,425	2,813,446	2,827,852	2,568,911	2,613,421	2,746,645	2,836,038	177,734	6.9%
Copier Equipment	176,367	235,931	289,520	267,520	267,520	321,109	374,698	53,589	20.0%
Fleet & Equipment	2,536,936	2,929,457	3,474,576	3,016,532	2,996,867	3,772,665	4,342,361	756,133	25.1%
Building & Furnishings	359,496	1,099,822	1,190,816	1,018,429	1,018,428	1,117,328	1,216,228	98,899	9.7%
Debt Service Prefunding									
Debt Service[2]	6,217,344	2,089,656	2,326,155	2,787,255	1,927,159	1,139,413	1,138,641	(1,647,842)	-59.1%
Strategic/Insurance Reserves									
Self Insurance Reserve	2,876,460	3,173,175	2,670,900	3,198,175	3,263,175	3,354,275	3,445,375	156,100	4.9%
Strategic Reserve	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	-	0.0%
Total Reserved Fund Balance	$ 58,736,043	$ 55,616,830	$ 18,532,154	$ 21,557,250	$ 31,019,240	$ 28,890,635	$ 28,446,645	$ 7,333,386	34.0%
Total Ending Fund Balance	$ 65,714,991	$ 63,515,880	$ 18,605,798	$ 23,097,031	$ 35,453,978	$ 33,186,861	$ 31,592,023	$ 10,089,830	43.7%

Budgetary Fund Balances:

Represents the amount available for appropriation. Typically they are the difference between current assets and current liabilities, and are different from the fund equities as they do not consider fixed assets and long-term liabilities for proprietary funds.

Designated/Reserved: these funds are restricted by contractual/legal obligations or by adopted council policies/prior actions for specific purposes.

Unreserved General Fund: the portion of fund that can be used for any general government purposes.

Change in General Fund Balance:

The Self Insurance Reserve and Strategic Reserves are established to cover economic downturn, public emergency, natural disasters, or other major unexpected conditions. This allows the unreserved General Fund balance to be fully appropriated during each biennial budget. Prior year balances are the result of higher than budgeted revenues and lower than budgeted expenditures.

Other Substantial Changes in Funds Balance:

1. Increase of $6.8M in Capital Projects ending balance is due to timing of CIP expenditures.

2. Decrease of $1.6M in Debt Service ending balance is due to increase in transferring REET of Capital Projects.

SUMMARY OF DEBT SERVICE OBLIGATIONS

Under RCW 39.36.020(2), the public may vote to approve bond issues for general government in an amount not to exceed 2.5% of the value of all taxable property within the City. Within the 2.5% limit, the City Council may approve bond issues not to exceed 1.5% of the City's assessed valuation. Prior to the passage of new legislation in 1994, the statutory limit on councilmanic (non-voted) debt for general government purposes was 0.75% of assessed valuation. Another 0.75% of councilmanic debt was available only for lease-purchase contracts (RCW 35.43.200). Now, these two components have been combined and can be used for any municipal purpose, including using the entire 1.5% for bonds. Therefore the City's remaining debt capacity without voter approval is $136M and an additional $98M can be accessed with voter approval. The voter approved capacity is generally referred to as unlimited tax general obligation debt, which requires 60% voter approval and the election must have a voter turnout of at least 40% of those who voted in the last State general election. With this vote, the voter approves additional property tax be levied above and beyond the constitutional and statutory caps on property tax.

In addition to these general purpose debt capacity, RCW 39.36.030(4) also allow voter to approve park facilities and utility bond issues, each limited to 2.5% of the City's assessed valuation. Therefore legally the City can issue up to a total of 7.5% of the City's assessed valuation in bonds for $491 million. Table 1 shows the availability debt capacity for the City of Federal Way at the end of 2008.

COMPUTATION OF LIMITATION OF INDEBTEDNESS
December 31, 2008

DESCRIPTION	General Purposes Councilmanic (Limited GO)	General Purposes Excess Levy (Unlimited GO)	Excess Levy Open Space and Park	Excess Levy Utility Purposes	Total Debt Capacity
AV= $ 9,825,189,003 (A)					
1.50%	$ 147,377,835	$ (147,377,835)			
2.50%		245,629,725	245,629,725	245,629,725	$ 736,889,175
Add:					
Cash on hand for debt redemption (B)	7,522,895	-	-	-	7,522,895
Less:					
COPs outstanding	-	-	-	-	-
Bonds outstanding	(19,138,000)	-	-	-	(19,138,000)
REMAINING DEBT CAPACITY	**$ 135,762,730**	**$ 98,251,890**	**$ 245,629,725**	**$ 245,629,725**	**$ 725,274,070**
GENERAL CAPACITY (C)	**$ 234,014,620**				

(A) Final 2008 Assessed Valuation
(B) Fund balance of $1,927,159 in Debt Service prefunding balance and $5,595,736 in Utility Tax Fund (does not include earmarked Prop 1 monies).
(C) Combined total for Councilmanic, and Excess Levy capacities.

Table 2 summarizes the City's general obligation debts outstanding at the end of 2008. Real Estate Excise Tax and Utility Tax are the two primary sources to meet the City's general obligation debt services. The 2003 Community Center bond is financed by utility tax revenue. The 2000 Valley Communications are repaid with REET.

In early December 2008 the City extended the $4.1M two-year tax-exempt bond for the purchase of the AMC Theatre site. The interest rate on the bonds is 3.35% and maturity is December 28, 2009. Interest payments on the bond are funded by interest earned from the $6 million Downtown Redevelopment set aside funds.

The adopted budget does not anticipate issuing any debt in 2009 or 2010.

Table 2: SUMMARY OF OUTSTANDING BONDS

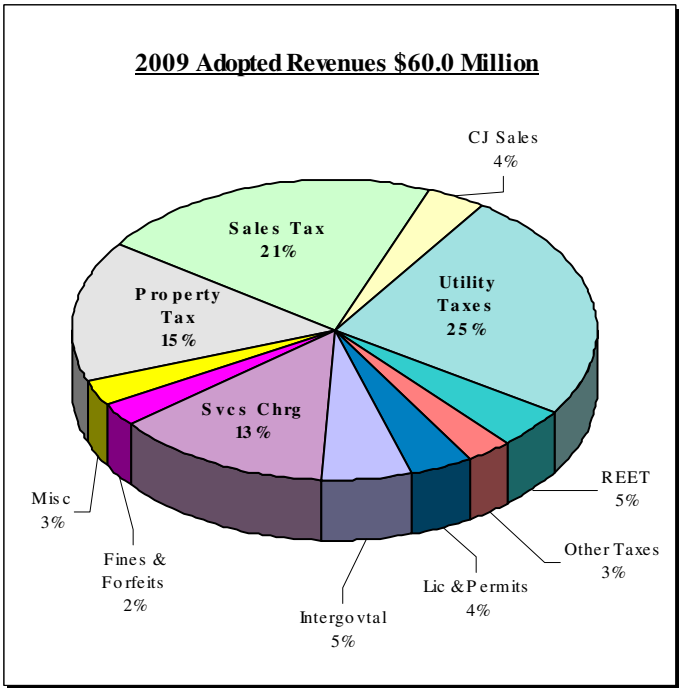
Description	Purpose	Date of Issue	Final Maturity	Interest Rates (%)	Net Interest Cost (NIC)	Amount Issued	Bond Rating @ issuance	12/31/08 Balance	Principal Payment 2009	Principal Payment 2010
G.O. Bonds	Valley Communications (911 dispatch) Center Building and Equipment	09/12/00	12/1/2015	5.31	5.3180%	2,551,600	AAA-insured	1,428,000	175,000	184,000
G.O. Bonds	Community Center	11/15/03	12/1/2033	4.67	4.6619%	15,000,000	AAA-insured	13,610,000	310,000	320,000
G.O. Bonds	AMC Theatre Site Acquisition	12/28/08	12/28/2009	3.35	3.3500%	4,100,000	Nonrated	4,100,000	4,100,000	-
TOTAL GENERAL OBLIGATION DEBT						$ 21,651,600		$ 19,138,000	$ 4,585,000	$ 504,000

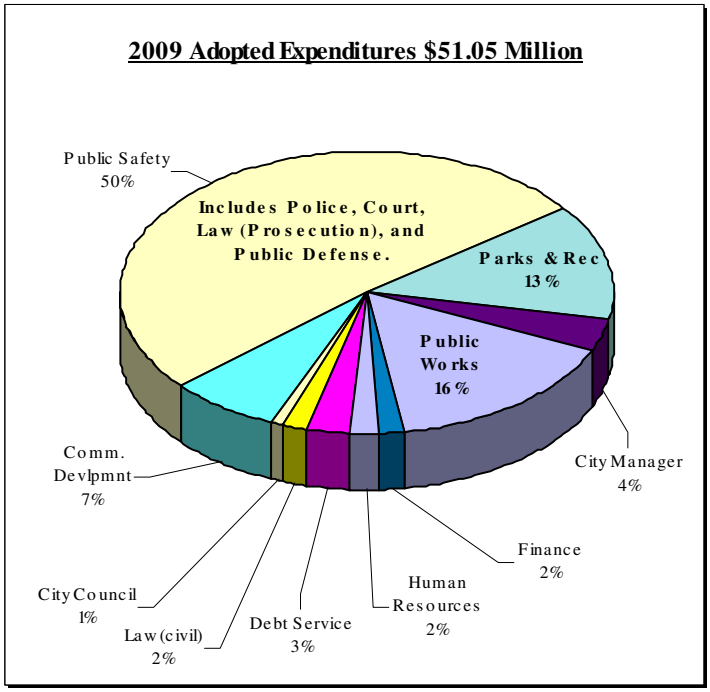
Public Works Trust Fund Loan: The City borrowed a $1.55 million loan in 1994 and an additional $1.86 million in 2000 at 1% for 20 years from the State's Public Works Trust Fund (PWTF) to finance specific surface water improvement projects. The PWTF is a revolving loan account managed by the State to provide below market rate financing for health and safety related public works improvement projects through a competitive application process. These loans are the obligation of the Surface Water Utility and backed by the rates collected from users thus not considered as the City's general obligation debts nor are they subject to the limitation of indebtedness calculation. Table 3 shows debt service to maturity for all obligations by type of obligation, including the Public Works Trust Fund Loans.

Table 3: PROJECTED DEBT SERVICE REQUIREMENTS TO MATURITY

Year	G. O. Bonds Principal	G. O. Bonds Interest	Public Works Trust Fund Principal	Public Works Trust Fund Interest	Total Principal	Total Interest
2009	4,585,000	824,693	182,359	15,748	4,767,359	840,440
2010	504,000	661,913	182,359	13,924	686,359	675,836
2011	523,000	642,793	182,359	12,100	705,359	654,893
2012	542,000	621,923	182,359	10,277	724,359	632,199
2013	575,000	599,583	182,359	8,453	757,359	608,036
2014	591,000	574,445	182,359	6,630	773,359	581,075
2015	618,000	547,308	96,120	4,806	714,120	552,113
2016	405,000	518,510	96,120	3,845	501,120	522,355
2017	420,000	501,804	96,120	2,884	516,120	504,687
2018	440,000	484,164	96,120	1,922	536,120	486,086
2019	460,000	465,464	96,120	961	556,120	466,425
2020	480,000	445,339	-	-	480,000	445,339
2021	505,000	424,219	-	-	505,000	424,219
2022	530,000	401,494	-	-	530,000	401,494
2023	555,000	377,114	-	-	555,000	377,114
2024	585,000	351,445	-	-	585,000	351,445
2025	615,000	323,950	-	-	615,000	323,950
2026	645,000	294,738	-	-	645,000	294,738
2027	680,000	264,100	-	-	680,000	264,100
2028	715,000	231,800	-	-	715,000	231,800
2029	750,000	197,838	-	-	750,000	197,838
2030	790,000	162,213	-	-	790,000	162,213
2031	830,000	124,688	-	-	830,000	124,688
2032	875,000	85,263	-	-	875,000	85,263
2033	920,000	43,700	-	-	920,000	43,700
Total	**$ 19,138,000**	**$ 10,170,494**	**$ 1,574,753**	**$ 81,549**	**$ 20,712,753**	**$ 10,252,043**

LONG RANGE FINANCIAL PLAN





The City's fiscal policy requires the City to prepare long-range projections for six years beyond current budget period. The projection extends current operations to the future to see if the services are sustainable and the magnitude of, if any, future financing gaps. This glimpse into the future allows the City to proactively plan and implement corrective measures over time to avoid sudden drastic changes in service levels or in revenue/tax policies. In addition, the City's fiscal policy requires the city to balance its on-going services with on-going revenues. Therefore, the LRP distinguishes between services and revenues that are considered on-going ("operating" revenues/expenditures) vs. one-time ("capital and other" sources/uses).

The following sections will provide an overview of the government operating environment, highlights of significant changes in the 2009/10 budget conditions, and the assumptions used in developing this budget and future projections.

OVERVIEW OF GENERAL ECONOMY

After several years of revenue growth, Federal Way's fiscal outlook will be challenging due to primarily weakening economic growth. Current and predicted economic conditions will crimp funding sources, making it challenging to maintain city services at current levels over the Long Range Period 2009-2014.

Like the rest of the nation, the Puget Sound area economy overall economic activity continues to weaken. The current financial crisis and economic recession that is gripping the entire nation is impacting our state and local economy. The state, many cities and counties within the state have, or soon will be, announcing employee layoffs and major reduction in services to their citizens, due to the severe fiscal challenges they face. The City of Federal Way is not currently facing this desperate of a fiscal situation. Thus, the city has no employee layoffs included in the 2009 budget and we are not forecasting the need for any significant layoffs in the next year.

Indicators point to an increasingly challenging fiscal environment. Local home prices, sales volume, and housing starts have all declined since 2007. Consumer spending is expected to slow and falling home prices are also preventing many recent buyers from refinancing their mortgages and defaults are rising.

Out of the City's nearly $43M General Fund operating budget, sales tax accounts for 29% of the revenues, utility taxes 21%, and property taxes 22%. Over the last several years, Federal Way's annual reoccurring revenue growth has averaged nearly 8%. However, in 2008, those same reoccurring revenues were down over 3%. Aggregate tax revenue growth is expected be flat through the end of 2011. Beginning in 2012, growth is expected to be over 5%, when revenues are expected to reach nearly $45M.

Even with the projected revenue recovery after 2011, overall city revenue growth is not expected to keep pace with inflation. Two of the city's main revenue generators, sales tax receipts and utility taxes, are expected to show flat growth through 2011. Reoccurring revenues in years past has been growing at a pace matching the city's growth in spending, but they are currently falling to levels less than that received last year. Projected revenues for the forecast period are expected to grow at lower overall levels than have been experienced recently. It is this conclusion which leads to the expectation that during the Plan years, revenue growth will not cover a moderate growth in operating expenditures.

In response to a slowing economy and sluggish city revenue growth, the city reduced its capital spending in the next biennium. These savings, when combined with fiscally responsible initiatives such as growing its Rainy Day account and spending adjustments, will leave us sufficient resources to manage our way through this national crisis, and to do it without hurting core services.

The city's prudent approach to fiscal management has resulted in a surplus that makes the city better prepared than other agencies to weather this financial storm, including facing an operating deficit in the next two years. Cost containment and efficiency improvements will continue to be a focus and an emphasis in every expenditure decision. In light of the current financial distress, the city will grow its Rainy Day account by $1M while not utilizing its other reserve and contingency accounts. The city expects to deliver services without huge fluctuations. Increasing budget savings in the next biennium to grow its Rainy Day account is further evidence that the city is on solid footing to weather the current national economic downturn.

Considering all these factors, we approached 2009/10 revenue projection with heightened caution. The City is proceeding with caution and restraint, so that it is not overly susceptible to and minimizes the local economy slump without huge fluctuations in services to our citizens. Assumptions and factors impacting major city revenues are discussed below. Staff will closely monitor and assess economic impacts experienced around our state and within our local economy to anticipate any negative impact on critical city revenues.

FUND CHANGE

The City allocates its financial resources into a variety of accounting entities called "funds" to account for related revenues and expenditures. The use of multiple funds is necessary to ensure compliance with state budget and accounting rules, and to promote accountability for specific projects or activities. The majority of tax supported services such as police, permits, parks, and street maintenance are accounted for in the General Fund and the Street Fund. Since two-thirds of Street Fund operations are supported by General Fund transfers, these two funds are managed and presented as consolidated General/Street Fund.

A new fund is added in 2008 to account for the penalties and fines collected in criminal traffic violations and those related to the operation of the Red Light Photo Enforcement Program. The funds collected for traffic safety shall be used for, but not limited to prevention, education, and enforcement efforts related to traffic safety and compliance with traffic control devises within the city, including maintenance and operations costs. Revenue and expenditures are not budgeted for 2009/10 since the program went into effect in late 2008 providing little history for projections.

In addition, the City maintains separate funds for resources restricted by law, contractual obligations, or by bond convenience to ensure certain revenues are spent on specific purposes. Examples are lodging tax for tourism promotion, Real Estate Excise Tax for eligible capital projects, Dumas Bay Centre/Knutzen Family Theater, and Surface Water Utility user fees.

Debt service and capital projects are also accounted for separately for they can fluctuate greatly from year to year and are typically funded with grants, designated or restricted sources, and 1-time city resources such as operation surplus.

The $9M difference between the $60M operating revenue and the $51M operating expenditure is primarily made up of $4M of utility tax currently designated for capital; and $4M in Real Estate Excise Tax and $900k gas tax are restricted by law for capital.

OVERALL OPERATING REVENUES/EXPENDITURES

Overall City operating revenues, excluding inter-fund transactions and capital/operating grants, are projected at $60M and $62M for 2009 and 2010, respectively. Sales tax and real estate excise tax are projected to stay flat in 2009 compared to the 2008 year-end estimate while utility tax, building permits, interest earnings and fines and forfeitures are projected to increase.

Operating expenditures, including normal debt services total $51M and $53M for 2009 and 2010, respectively. This is a $540K or 1.1% increase from 2008 year-end estimate. The differences are primarily due to general personnel costs increases offset by the conversion of $325K from the regular on-going budget to one-time funded and eliminated $293K in 2009 and $304K in 2010.

GENERAL AND STREET FUND OPERATIONS

Of all the funds, the General and Street Funds are the two funds accounting for general city services that are primarily supported by taxes. Among the taxes supporting General and Street fund operations, sales tax is by far the most significant source, accounts for 28% of the General & Street Fund operating revenues. Sales tax revenue fluctuates from year to year depending on the local economic condition. With that in mind, economic development continues to be a priority of the City, particularly the redevelopment of the City Center.

STRUCTURAL DEFICIT

Citizen initiatives over the past decade have made a significant impact on general revenues for all local governments in Washington State, including Federal Way. The cumulative losses for Federal Way include $1.5M a year from Initiative 695 (1999) which repealed the state Motor Vehicle Tax; $500K a year in 2006 from Initiative 747 (2001), limiting the property tax growth rate to the lower of inflation or 1%, plus new construction; and $750K a year street maintenance fund from Initiative 776 (2002, court decision in November 2003), which repealed the local option Vehicle Licensing Fee approved by voters for transportation systems in King County. This is a combined loss of over $2.75M a year in Federal Way‘s general government revenues.

The loss of these revenues not only reduced the diversity of City’s revenue sources but also slowed the revenue growth. Based on the current revenue structure, the combined revenue growth rate is around 2% per year, or around 1% below the rate of inflation under normal conditions.

The cost of City services, on the other hand is expected to grow at around 4% per year or around 1% above inflation, again, under normal circumstances. The higher growth rate is primarily caused by the persistent high energy costs, double digit medical benefit cost increases, and more recently, the state mandated pension costs.

This 2% differences between revenue and expenditure growth rates translates into around $800K per year “expected” gap based on the $43M current General/Street Fund annual budget. Plus the services that were funded with 1-time resources in 2009/10 budget, the initial projected budget gap for 2009 and 2010 were $870K and $1.1M, respectively. This gap will further projected to expand to $3.2M in 2011 and $2.7M by 2012.

The past revenue loss and the structural imbalance had already required the City continuously reduce its services to balance the budget. Over the past ten years, the City has reduced its general expenditures by nearly $5M and eliminated 17.4 positions. Because these service reductions were made over time, the impacts were not immediately obvious. However, the cumulative effects have now resulted in increased level of citizen complaints and demands for improvements in almost all service areas.

It is under this backdrop, the City Council decided it is important to maintain the current staffing and service levels in the 2009/10 budget and beyond. To cover the projected deficits, Council allowed using nearly 13% and 20% respectively in 2009 and 2010 to make up the projected budget gap, thus allowing stable General/Street Fund operations up to 2010. The adopted budget reflects this important budget decision.

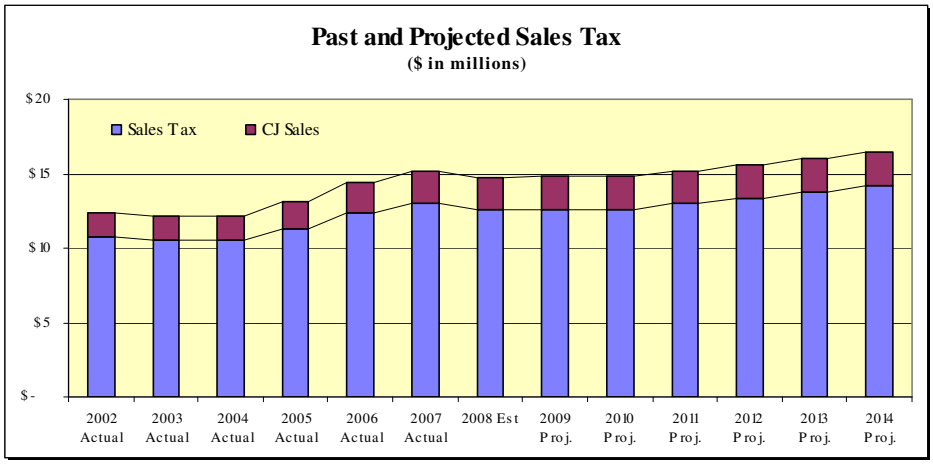
TAXES

Tax revenues provide over 79% of the City's operating revenues. They include Sales Tax (combined basic and criminal justice portion) 35%, Property Tax 21%, Utility Taxes 21%, and Gambling Tax 3%.

SALES TAX (RCW 82.14)

Sales tax is the largest single revenue source for the City of Federal Way representing 29% of General Fund revenue and Street Fund Revenue. It is anticipated to generate $12.6M in 2008 and is projected to remain flat through 2010. Between 2005 and 2007, the City, like many other cities in King County, saw substantial new construction activity. In 2008, construction declined and as of September, the amount from new construction was $400K below the same period 2007.

Year	Sales Tax	% change
2002 Actual	$ 10,736,090	3.5%
2003 Actual	$ 10,547,534	-1.8%
2004 Actual	$ 10,546,218	0.0%
2005 Actual	$ 11,305,537	7.2%
2006 Actual	$ 12,409,719	9.8%
2007 Actual	$ 13,048,624	5.1%
2008 Est	$ 12,595,243	-3.5%
2009 Proj.	$ 12,595,000	0.0%
2010 Proj.	$ 12,595,000	0.0%
2011 Proj.	$ 12,973,000	3.0%
2012 Proj.	$ 13,362,000	3.0%
2013 Proj.	$ 13,763,000	3.0%
2014 Proj.	$ 14,176,000	3.0%



Criminal Justice Sales Tax (RCW 82.14.340)

A 0.1% voter-approved optional sales tax in King County is collected countywide and distributed based on population. Because it employs a more diverse tax base and different distribution formula than regular sales taxes, this source is more stable and is projected to grow by 1%.

Legislative History:

The authority for cities and counties to collect sales tax was initially granted in 1970 at 0.5%, applicable to all retail sales of tangible properties. This statute further provides that counties, in addition to collecting 0.5% sales tax from the unincorporated areas, receive 15% of the taxes collected from incorporated areas within a county. An additional 0.5% of local option sales tax was added in 1982, of which counties can receive 15% of this additional sales tax collected in each city, if it has imposed this optional tax in the unincorporated areas (which King County does). Therefore, the maximum effective city rate in King County is 0.85%, less an administrative fee that the Department of Revenue keeps to defray the cost of administering the sales tax program.

During the 1995, 1996, and 1997 legislative sessions, the legislative passed bills that created new sales tax exemptions. In 1995, machinery and equipment used by a manufacturer or a processor directly in a manufacturing operation were made exempt from the sales tax. The labor and services used to install the equipment was also made exempt. The exemptions were extended in 1996 to charges for maintaining and repairing the machinery and equipment and replacing equipment. Equipment used in research and development, not just in manufacturing

operations, was included. Legislation in 1997 provided a rebate of the state portion of the sales tax for large warehouses and grain elevators, but the cities' share of the tax was not affected.

In 1995, the State Legislature granted King County the authority to impose an additional 0.5 percent sales tax (effective 1/1/96) on food and beverages sold by restaurants, taverns, and bars (bringing the current total sales tax rate for these establishments to 9.5 percent). This additional tax revenue is distributed to a Baseball Stadium Fund to pay the debt service on a professional baseball stadium.

Agency	Tax Rate	% of Total
State	6.50%	72.2%
King County Metro Transit	0.90%	10.0%
City of Federal Way	0.85%	9.4%
King County Mental Health	0.10%	1.1%
King County Sales Tax	0.15%	1.7%
Criminal Justice Tax	0.10%	1.1%
Regional Transit Authority	0.40%	4.4%
Subtotal Sales Tax Rate	**9.00%**	**100.0%**
Food & Beverage Tax	0.50%	
Total Prepared Food & Beverage	**9.50%**	

In November 2000, King County voters approved a 0.2 percent increase in the general sales tax rate to partially restore transit funding lost when the motor vehicle excise tax was repealed by the passage of Initiative 695 (and then by the state legislature).

As of July 1, 2003, an additional 0.3 percent sales tax was imposed by the state legislature on vehicle sales and leases to fund transportation improvements.

Effective April 1, 2007 sales and use tax within all of King County increased one-tenth of one percent (.001) to be used for transportation purposes effective April 1, 2007.

Effective April 1, 2008 sales and use tax within all of King County increased one-tenth of one percent (.001) to be used for chemical dependency or mental health treatment services.

Currently, most retail activities in the City are subject to a 9.0% sales tax. Restaurant, tavern, etc sales are taxed at 9.5% and car sales are taxed at 9.3%.

New Legislation - Streamlined Sales Tax (Destination-based Sales Tax):

State law requires that an equivalent “use tax” be paid for taxable items purchased from out-of-state, enforced through routine audit of commercial accounts. However, the enforcement on general consumer mail order or internet sales required congressional action. To encourage Congress to act, the Multi-State Commissioned formed a Streamlined Sales Tax Project, whose task was to develop standardized rules and procedures to simplify the administrative burden on vendors doing business in multiple states.

With the passage of Substitute Senate Bill 5089, Washington State changed from an origin-based system for local retails sales tax to a destination-based system effective July 1, 2008. The financial impact is caused by the change in which localities will receive the tax when customers have goods delivered instead of picked-up at the point of sales.

Prior to July 1, 2008, Washington retailers collected local sales tax based on the jurisdiction from which a product was shipped or delivered (“origin”). The new tax law requires the tax to be credited to the locality where the goods are delivered (“destination”).

The destination based sales tax applies only to businesses that ship or deliver the goods they sell to locations within Washington State. Under this new rule, a retailer delivering or shipping merchandise to a buyer in Washington State, the sales tax is collected based on the rate at the location where the buyer receives or takes possession of the merchandise. There is no change for deliveries outside the state or over-the-counter sales where customers take home goods from the store location.

PROPERTY TAX (RCW 84.52)

Property tax is the second largest revenue source for Federal Way and is deposited into the General Fund for general governmental operations. The City's property tax levy amount is subject to a number of limitations in the state statute:

1. The $1.60 Levy Cap:

   The state constitution establishes the maximum regular property tax levy for all taxing districts combined at 1%, or $10 per $1000 market value of the property. This cap is further divided by the RCW to the various taxing districts, with the maximum regular property tax levy for most cities at $3.375 per thousand dollars assessed valuation (AV). Cities with the Firemen's Pension Fund can levy an additional $0.225 per thousand dollars AV, resulting in a maximum levy of $3.60 per thousand dollars AV.

   For cities belonging to a fire district and/or library district, such as Federal Way, the combined total levies for the City and special districts cannot exceed $3.60 per thousand dollars AV. The amount the City could levy is reduced by what the library district and the fire district are levying. The library and fire districts each have a maximum allowed rate of $0.50 and $1.50 respectively. If both levy the maximum amount, the City can only levy up to $1.60. If one or both of the special districts are not levying the maximum amount, the City's portion could exceed $1.60, but must reduce its levy by the same amount if the library or fire district raises its levy in the future; so that the combined total is never above $3.60. Currently, the Fire District 39 and the Library District are both levying at their maximum amount; therefore the City's maximum levy rate is $1.60.

   This levy cap can be exceeded (excess levy) with voter approval. Depending on its purpose, if the levy were to be used for operational and maintenance purposes (O & M levy), the voters' approval is only good for a year. If the additional levy is for capital purposes, the approval does not have to have a time limit; however, one is normally given based on the expected life of the bonds.

2. The 106 percent lid and other limits in property tax growth rates:

   Before 1997, a taxing district could increase the property tax levy amount annually by 6% (for a total of 106% of the amount levied in the previous year), up to the applicable levy cap. This growth rate limit was established in 1973 as the legislature responded to people's concerns that property taxes were rising too fast with the real estate boom.

   Initiative 747 (approved by voters in 2001) further lowered the limit to the lesser of 1% or inflation. Property tax growth resulted from new construction; changes in value of state-assessed utility property, and newly annexed property (collectively referred to as new construction") are exempted from the lid/limit factor and may be added to the tax levy. The growth limit can be "lifted" by voters. A "lid lift" vote requires a simple majority voter approval, and the amount is added to the levy base for future years.

Most properties in Federal Way are taxed at $11.16 per $1000 AV in 2008, of which the City receives approximately 9% or $1.04 per $1000 AV to provide local services.

Therefore, for each $1 property tax paid, only 9.3¢ is available for City services. The remaining goes to the Federal Way School District (37.2¢), King County (10.8¢) for regional service, the State (19.1¢), the library, port, ferry, and flood control districts (7.4¢ combined), local Fire Department (13.5¢), and Emergency Medical Services (2.7¢).

The table below shows the City's past and projected property tax. New constructions are also added to the 1% levy limit, which fluctuates between 0.5% to 1.5%. Other factors affect the actual property tax collection is the delinquent taxes. Future property tax projections are based on 1% I-747 limit plus 0.5% of new construction

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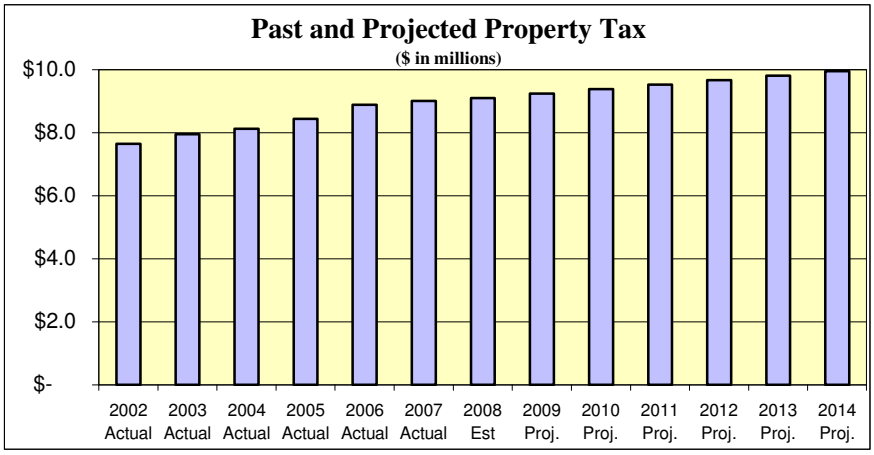
Year	Property Tax	% change
2002 Actual	$ 7,644,130	5.7%
2003 Actual	$ 7,951,964	4.0%
2004 Actual	$ 8,121,088	2.1%
2005 Actual	$ 8,442,168	4.0%
2006 Actual	$ 8,883,718	5.2%
2007 Actual	$ 9,006,922	1.4%
2008 Est	$ 9,100,332	1.0%
2009 Proj.	$ 9,237,000	1.5%
2010 Proj.	$ 9,376,000	1.5%
2011 Proj.	$ 9,517,000	1.5%
2012 Proj.	$ 9,660,000	1.5%
2013 Proj.	$ 9,805,000	1.5%
2014 Proj.	$ 9,952,000	1.5%

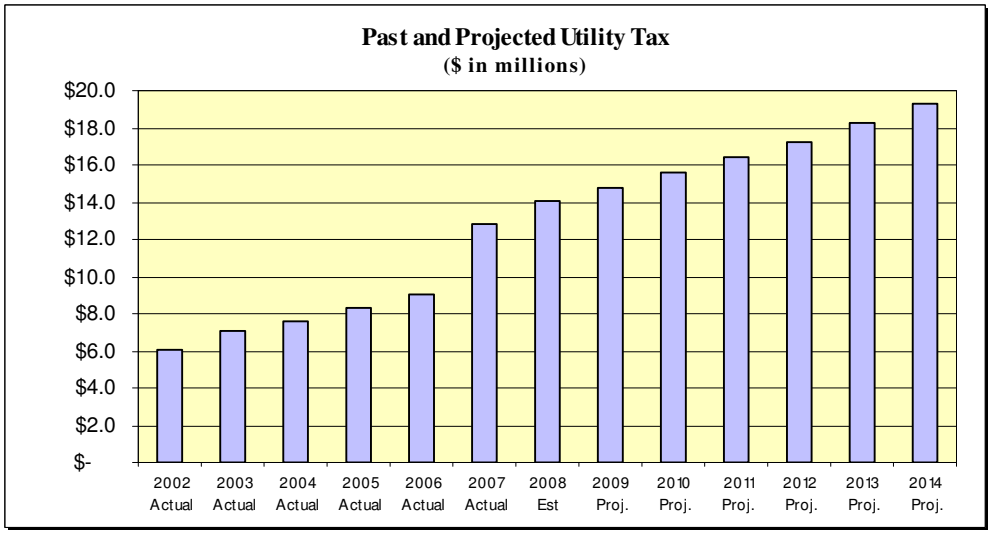


UTILITY TAXES

Cities and towns in Washington State are authorized to levy a business and occupation tax (RCW 35.22.280(32)) on public utility businesses based on revenues they generate within the city or town, known as a utility tax. The rate of taxes for electric, phone, and natural gas utilities are limited to 6% (RCW 35.21.870) without voter approval. No limitation on tax rates on other public utilities.

Year	Utility Tax	% change
2002 Actual	$ 6,096,815	-1.9%
2003 Actual	7,072,758	16.0%
2004 Actual	7,559,849	6.9%
2005 Actual	8,299,685	9.8%
2006 Actual	9,048,804	9.0%
2007 Actual	12,802,045	41.5%
2008 Est	14,008,627	9.4%
2009 Proj.	14,758,599	5.4%
2010 Proj.	15,544,358	5.3%
2011 Proj.	16,382,443	5.4%
2012 Proj.	17,276,207	5.5%
2013 Proj.	18,229,222	5.5%
2014 Proj.	19,245,298	5.6%

The City first instituted a 1.37% utility tax on telephone, electric, natural gas, cable, surface water, and solid waste utilities in 1995; raising it to 5% in 1996, and then to 6% in 2003. Each time the tax is designed for a specific capital investment program and its associated maintenance & operations. While it is a general purpose revenue source, the City has traditionally dedicated this revenue for capital purposes. As part of 2007/08 budget, Council allowed the transfer of utility tax to fund General Fund operations beyond new project maintenance. This policy change would allow the city to continue current services levels for the next four years. At the November 2006 general election, Federal Way voters approved a 1.75% tax rate increase (for a total rate of 7.75%) on all utilities, to generate approximately $3.3 million a year to fund a Police and Community Safety improvement initiative consisting of 24 FTEs in police, prosecution, court, code enforcement, parks maintenance, and related support functions.



Utility tax revenue has increased substantially over the past two years, primarily driven by higher electrical and natural gas rates. The projection assumes energy rates continue to increase at a modest rate, but a decrease in land-line telephone services, resulting in an overall growth rate slightly above the rate of inflation.

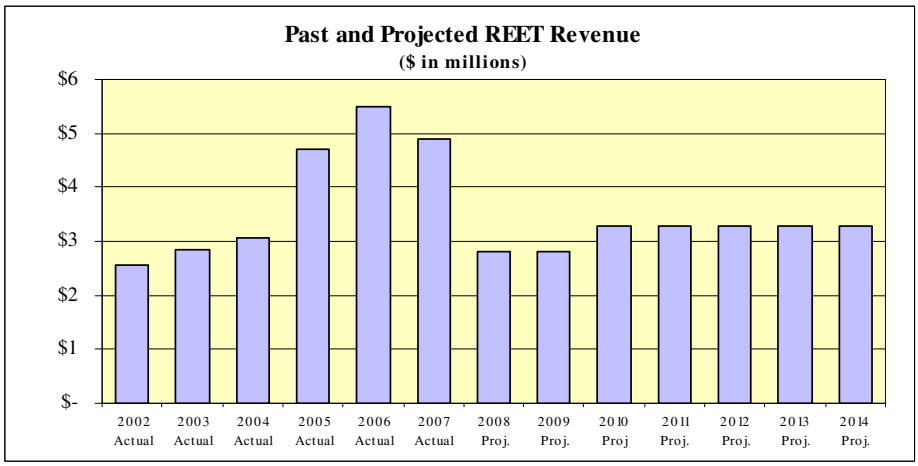
Utility tax growth rates generally exceed the rate of inflation by 1.5% to 2%. Revenue decline is rare but possible. 2002 collection was an exception, with collection 1.9% below the previous year primarily due to the general recession and energy conservation efforts. The 16% collection increase in 2003 is actually due to tax rate increased form 5% to 6% (a 20% increase), effective February 1, 2003. The real growth in revenue started in 2004, trigger by new housing units and higher energy rates.

Utility taxes are receipted into a special Utility Tax Fund and transferred into the appropriate capital project, debt service, and/or operating funds as designated.

REAL ESTATE EXCISE TAX (REET)

The State of Washington is authorized to levy a real estate excise tax on all sales of real estate (measured by the full selling price, including the amount of any liens, mortgages and other debts given to secure the purchase) at a rate of 1.28 percent. A locally-imposed tax is also authorized. All cities and counties may levy a quarter percent tax (described as "the first quarter percent of the real estate excise tax" or "REET 1"). Cities and counties planning under the Growth Management Act (GMA) have the authority to levy a second quarter percent tax (REET 2). The statute further specifies that if a county is required to plan under GMA or if a city is located in such a county, the tax may be levied by a vote of the legislative body. If, however, the county chooses to plan under GMA, the tax must be approved by a majority of the voters.

Year	REET Revenue	% change
2002 Actual	$ 2,554,573	27.9%
2003 Actual	$ 2,851,866	11.6%
2004 Actual	$ 3,078,898	8.0%
2005 Actual	$ 4,695,984	52.5%
2006 Actual	$ 5,499,912	17.1%
2007 Actual	$ 4,898,536	-10.9%
2008 Proj.	$ 2,800,000	-42.8%
2009 Proj.	$ 2,800,000	0.0%
2010 Proj	$ 3,300,000	17.9%
2011 Proj.	$ 3,300,000	17.9%
2012 Proj.	$ 3,300,000	17.9%
2013 Proj.	$ 3,300,000	0.0%
2014 Proj.	$ 3,300,000	0.0%



REET 1 RCW 82.46.010:

Initially authorized in 1982, cities and counties can use the receipts of REET 1 for all capital purposes. An amendment in 1992 states that cities and counties with a population of 5,000 or more planning under the GMA must spend REET 1 receipts solely on capital projects that are listed in the capital facilities plan element of their comprehensive plan. Capital projects are: *public works projects of a local government for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets; roads; highways; sidewalks; street and road lighting systems; traffic signals; bridges; domestic water systems; storm and sanitary sewer systems; parks; recreational facilities; law enforcement facilities; fire protection facilities; trails; libraries; administrative and judicial facilities.*

Receipts pledged to debt retirement prior to April 1992 and/or spent prior to June 1992 are grandfathered from this restriction.

REET 2 RCW 82.46.035:

The second quarter percent of the real estate excise tax (authorized in 1990) provides funding for cities and counties to finance capital improvements required to occur concurrently with growth under the Growth Management Act. An amendment in 1992 defines the "capital project" as:

Public works projects of a local government for planning, acquisition, construction, reconstruction, repair, replacement, rehabilitation, or improvement of streets, roads, highways, sidewalks, street and road lighting systems, traffic signals, bridges, domestic water systems, storm and sanitary sewer systems, and planning, construction, reconstruction, repair, rehabilitation, or improvement of parks.

Because of this amendment, acquisition of park land is no longer a permitted use of REET 2 after March 1 1992.

As a newly incorporated city, Federal Way enacted both quarter percents of the REET in 1990 and pledged both portions for long term bonds used for the acquisition and improvement of various parks and municipal facility projects prior to the 1992 amendments.

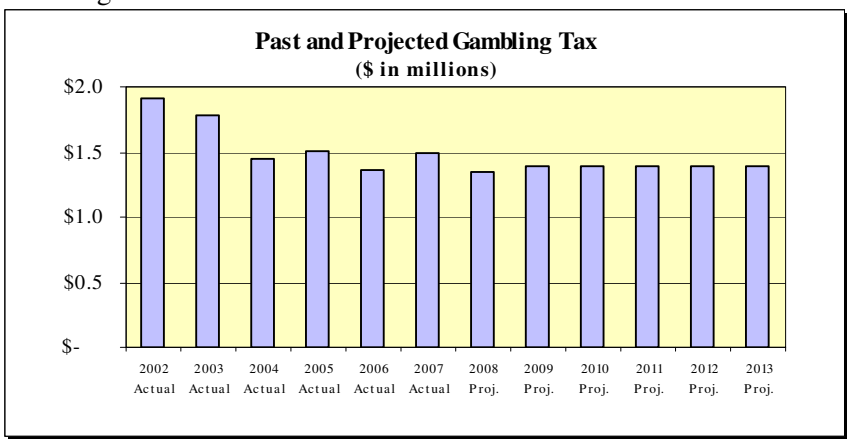
The super active real estate market, particularly in income property arena, raised REET revenues to new heights in 2005 through 2007. The projected revenue of $2.8 in 2009 and $3.3 million in 2010 are more realistic estimates based on historical collections. Since the revenues are restricted for capital only, any unbudgeted revenue can be allocated in subsequent budget years.

GAMBLING EXCISE TAX

The City levies gambling taxes at their maximum allowed level on all activities: 5% for bingo and raffles, 2% for amusement games, 5% for punchboards and pull-tabs, and 20% for card rooms (RCW 9.46.110). Revenues from these activities are required to be used primarily for the purpose of gambling enforcement (RCW 9.46.113). Case law has clarified that "primarily" means "first be used" for gambling law enforcement purposes to the extent necessary for that city. The remaining funds may be used for any general government purpose. The City receipts Gambling Tax in the General Fund and identifies the revenue as law enforcement resources.

Year	Gambling Tax	% change
2002 Actual	$ 1,918,805	15.2%
2003 Actual	$ 1,780,944	-7.2%
2004 Actual	$ 1,444,132	-18.9%
2005 Actual	$ 1,501,065	3.9%
2006 Actual	$ 1,364,321	-9.1%
2007 Actual	$ 1,489,952	9.2%
2008 Proj.	$ 1,350,548	-9.4%
2009 Proj.	$ 1,396,000	3.4%
2010 Proj.	$ 1,396,000	0.0%
2011 Proj.	$ 1,396,000	0.0%
2012 Proj.	$ 1,396,000	0.0%
2013 Proj.	$ 1,396,000	0.0%
2014 Proj.	$ 1,396,000	0.0%

The State Legislature began allowing the operation of "enhanced card room" or mini-casinos on non-tribal land on a pilot basis in 1997; regulations were adopted allowing them on a permanent basis in the spring of 2000. Over the past five years, mini-casinos have proliferated throughout the state and have become a significant source of tax revenue in jurisdictions where gambling activities are allowed. The permission of non-tribal casinos has stimulated a wave of new and/or expansion of tribal casinos as well. The increased competition eliminated some unprofitable card rooms in the City and gambling tax revenue has declined substantially since its peak in 2001. The smoking-ban passed by Washington State voters in 2005 prohibits smoking within 25 feet of all public places has had a negative impact on non-tribal gambling establishments. The new law, effective December 2005, impacted gambling tax activities in 2006 but affects did not carry on into 2007. Gambling tax revenues increased by 9% in 2007 and is projected to decrease by 9% in 2008 and increase by 3% in 2009.



LODGING TAX (RCW 67.28)

Most cities in King County may levy a 1% Lodging Tax on overnight stays at hotel, motel, campgrounds, etc. The total tax paid on overnight lodging in King County by visitors at a facility with 60 or more rooms is 12.4%, and 9.8% for less than 60 rooms, including the 1% City Lodging Tax.

The City enacted its tax in 1999 to fund tourism promotion programs. The programs are accounted for in Lodging Tax Fund 109 with projected revenues of $209K in 2009 and $216K in 2010. Future tax revenue is projected to grow by 1.5% per year.

Year	Lodging Tax	% change
2002 Actual	$ 134,369	-1.2%
2003 Actual	$ 138,975	3.4%
2004 Actual	$ 142,030	2.2%
2005 Actual	$ 158,117	11.3%
2006 Actual	$ 175,219	10.8%
2007 Actual	$ 191,691	9.4%
2008 Est	$ 180,353	-5.9%
2009 Proj.	$ 209,470	16.1%
2010 Proj.	$ 215,755	3.0%
2011 Proj.	$ 218,991	1.5%
2012 Proj.	$ 222,276	1.5%
2013 Proj.	$ 225,610	1.5%
2014 Proj.	$ 228,994	1.5%

Lodging Tax	**Rate**
State	6.50%
King County Metro Transit	0.90%
City of Federal Way	0.85%
King County Mental Health	0.10%
King County	0.15%
Criminal Justice Tax	0.10%
Regional Transit Authority	0.40%
Total Sales Tax	**9.00%**
Convention Center Tax	2.80%
Stadium Tax	2.00%
State Sales Tax Credit	-2.00%
City Lodging Tax	1.00%
Total Tax on Lodging	**12.80%**

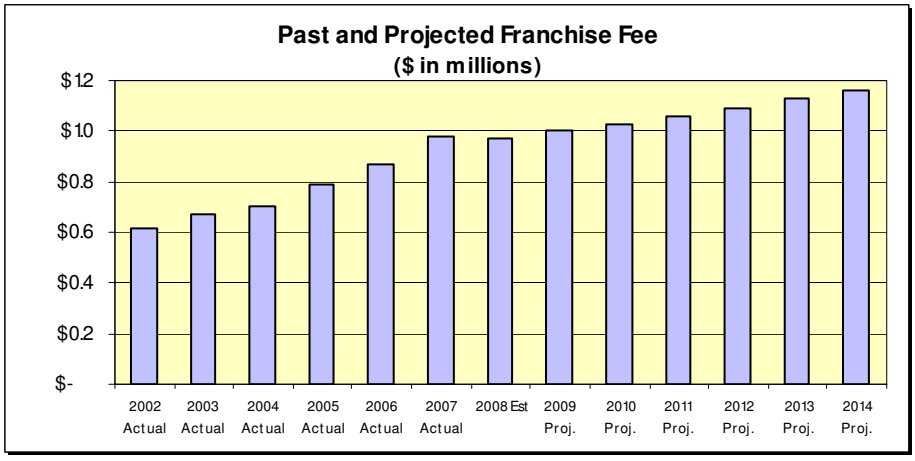
LEASEHOLD TAX

In addition to the above, the City also receives a minimal amount of revenue from the 4% leasehold tax (RCW 82.29A.) on lease income from private business activities on tax-exempt properties, in-lieu-of property tax. The total rate on leasehold tax is 12.84%. Cities and counties can collectively levy up to 6% of this total. The maximum county and city rates are 6% and 4%, respectively, and the county must give a credit for any city tax. Therefore, if a city is levying its 4%, the county receives only 2%. The City receives around $4,000 a year from this tax and uses it for general operations purposes.

FRANCHISE FEE

Franchise fees are charges levied on private utilities for their use of City streets and other public properties to place utility infrastructure and to recoup City costs of administering franchise agreements. The franchise fees on light, natural gas, and telephone utilities are limited by statute to the actual administrative expenses incurred by the City directly related to receiving and approving permits, licenses, or franchisees. Cable TV franchise fees are governed by the Federal Cable Communications Policy Act of 1994 and are negotiated with cable companies for an amount not to exceed 5% of gross revenues, which is the primary source of the City's franchise fee revenue. The table below shows past and projected cable franchise fees. Revenue is projected to grow by 3%.

Year	Franchise	% change
2002 Actual	$ 616,668	4.2%
2003 Actual	$ 671,975	9.0%
2004 Actual	$ 700,714	4.3%
2005 Actual	$ 787,639	12.4%
2006 Actual	$ 871,451	10.6%
2007 Actual	$ 982,767	12.8%
2008 Est	$ 971,241	-1.2%
2009 Proj.	$ 1,000,000	3.0%
2010 Proj.	$ 1,030,000	3.0%
2011 Proj.	$ 1,061,000	3.0%
2012 Proj.	$ 1,093,000	3.0%
2013 Proj.	$ 1,126,000	3.0%
2014 Proj.	$ 1,160,000	3.0%



INTERGOVERNMENTAL REVENUES

Intergovernmental revenues include state-shared revenue and governmental grants. The state-shared revenues are from taxes and fees collected by the State and disbursed to municipalities based on population or other criteria. In the past, the primary source of these shared revenues were the motor vehicle excise tax (MVET), camper excise tax,

fuel tax (tax on gasoline consumption), liquor sales profit and excise tax, and vehicle registration fees. This resource once provided 14% of the City's operational funds, but has decreased to less than 7%, mainly due to the elimination of the MVET and the King County vehicle license fee. The remaining intergovernmental revenues are fuel taxes, liquor tax and profit, and the criminal justice distribution.

SERVICES AND CHARGES

The charge for services is revenues generated from services provided to the general public (including recreation fees, building permit, land use fee, and surface water fees).

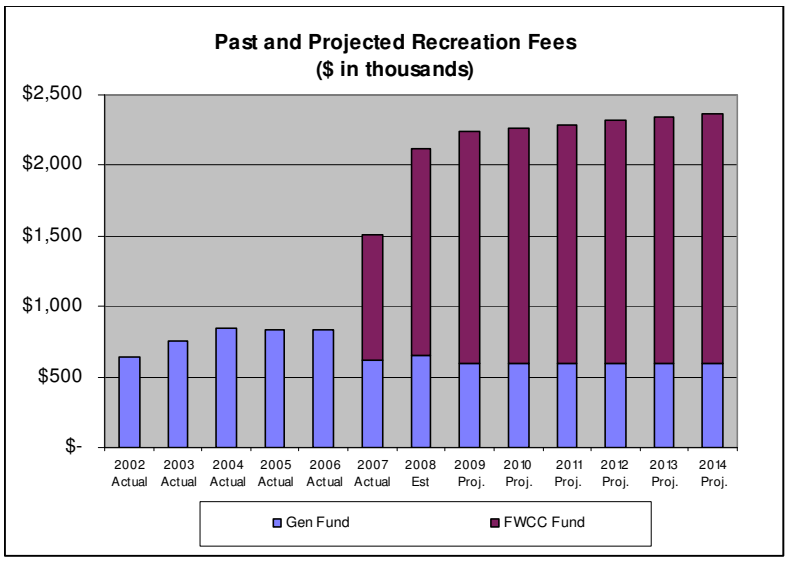
SURFACE WATER MANAGEMENT FEES

The Surface Water Management (SWM) fund manages surface water run-off accounts for the City's only utility operation. The fees are based on the impervious surface area, including right-of-way. Single-family households pay a fixed rate per household amount. The projected SWM fees for 2009/2010 are $3.3M per year. Current year surface water management fees fund current year operating expenditures, including debt service payments on public works trust fund loan. In prior years, the SWM operating funds transferred approximately 1/3 to capital projects. Due to increased regulatory requirements in water quality and environmental protection, the portion of revenue needed for operations increased leaving no current year's surface water management fees for capital. Rate adjustments are inevitable to maintain operating expenditure and continue the pay-as-you-go capital financing strategy.

RECREATION FEES

Overall, recreation revenues are projected at $2.23M for 2009 and $2.26M for 2010. This is a substantial increase from past years due to the addition of the new community center which opened in March 2007. The operation in 2007 reflects nine months of the new center's revenue. The portion of the fees accounted in the General Fund include those from general recreation classes, athletic programs, and league and field rentals conducted outside of the new community center. Programs conducted in the new community center are considered the new center's revenue.

Year	Gen Fund	FWCC Fund	Total
2002 Actual	$ 644,124	$ -	$ 644,124
2003 Actual	$ 752,002	$ -	$ 752,002
2004 Actual	$ 840,728	$ -	$ 840,728
2005 Actual	$ 829,644	$ -	$ 829,644
2006 Actual	$ 833,823	$ -	$ 833,823
2007 Actual	$ 619,448	$ 889,779	$ 1,509,227
2008 Est	$ 658,718	$ 1,463,500	$ 2,122,218
2009 Proj.	$ 600,915	$ 1,638,407	$ 2,239,322
2010 Proj.	$ 600,915	$ 1,663,407	$ 2,264,322
2011 Proj.	$ 601,000	$ 1,688,358	$ 2,289,358
2012 Proj.	$ 601,000	$ 1,713,683	$ 2,314,683
2013 Proj.	$ 601,000	$ 1,739,389	$ 2,340,389
2014 Proj.	$ 601,000	$ 1,765,480	$ 2,366,480



The facility rentals at the Dumas Bay Centre and Knutzen Family Theatre are projected at $589K and $604K for 2009 and 2010, respectively. These revenues are expected to grow at around 2% per year. In addition to the facility rental charges, the Theatre operation also receives a $136K utility tax subsidy in 2009 and $143K in 2010. This subsidy is projected to increase by 5% per year to offset projected operating cost increases.

Year	DBC Program Rev	KFT Program Rev	Utility Tax for KFT	Total
2002 Actual	$ 509,749	$ 84,025	$ 100,000	$ 693,774
2003 Actual	$ 461,845	$ 79,682	$ 100,000	$ 641,527
2004 Actual	$ 497,156	$ 74,529	$ 100,000	$ 671,685
2005 Actual	$ 452,478	$ 68,952	$ 118,869	$ 640,299
2006 Actual	$ 496,903	$ 120,617	$ 121,840	$ 739,360
2007 Actual	$ 518,051	$ 124,089	$ 125,495	$ 767,635
2008 Est	$ 534,826	$ 99,835	$ 129,260	$ 763,921
2009 Proj.	$ 589,132	$ 97,087	$ 135,723	$ 821,942
2010 Proj.	$ 603,786	$ 102,741	$ 142,509	$ 849,036
2011 Proj.	$ 615,773	$ 104,335	$ 149,635	$ 869,743
2012 Proj.	$ 628,015	$ 105,956	$ 157,116	$ 891,087
2013 Proj.	$ 640,516	$ 107,602	$ 164,972	$ 913,090
2014 Proj.	$ 653,284	$ 109,275	$ 173,221	$ 935,780

DEVELOPMENT FEES

This category consists of revenue-generated development and construction-related licenses, permits, and fees. The 2009/2010 baseline projection on development and permit fees total $2.1 million, which equal to 2008's year-end estimate and is 32% below 2007's activity.

The city's policy is to adjust permit and development fees annually by the rate of inflation to avoid sudden, large fee increases. The 2009 and 2010 adopted revenues include an inflationary fee adjustment of 4.9% and 4%, respectively.

Year	Building & Plan Check	Land Use	PW Permit (Street Fund)	Inspection (Street Fund)	Total	% Change
2002 Actual	$ 1,283,103	$ 81,832	$ 88,995	$ 93,791	$ 1,547,721	9%
2003 Actual	$ 1,206,393	$ 117,683	$ 96,332	$ 62,116	$ 1,482,524	-4%
2004 Actual	$ 1,289,201	$ 135,228	$ 245,575	$ 93,791	$ 1,763,795	19%
2005 Actual	$ 2,608,100	$ 248,463	$ 284,490	$ 62,116	$ 3,203,169	82%
2006 Actual	$ 2,488,569	$ 259,533	$ 306,922	$ 233,669	$ 3,288,693	3%
2007 Actual	$ 2,373,557	$ 223,939	$ 225,727	$ 242,204	$ 3,065,427	-7%
2008 Est	$ 1,374,852	$ 226,077	$ 265,922	$ 215,354	$ 2,082,205	-32%
2009 Proj.	$ 1,399,000	$ 195,000	$ 270,000	$ 219,000	$ 2,083,000	0%
2010 Proj.	$ 1,434,000	$ 198,000	$ 274,000	$ 222,000	$ 2,128,000	2%
2011 Proj.	$ 1,499,000	$ 201,000	$ 278,000	$ 225,000	$ 2,203,000	4%
2012 Proj.	$ 1,567,000	$ 204,000	$ 282,000	$ 228,000	$ 2,281,000	4%
2013 Proj.	$ 1,638,000	$ 207,000	$ 286,000	$ 231,000	$ 2,362,000	4%
2014 Proj.	$ 1,711,000	$ 210,000	$ 290,000	$ 234,000	$ 2,445,000	4%

MISCELLANEOUS REVENUES

FINES AND FORFEITURES

The City began operating its municipal court in January 2000. The 2008 year-end estimate for fines and forfeitures is $1.46 million and is 20.1% above 2007's actual revenues. The increase is due to the July 2007 change in legislation favorable to the City, increase in most fines, and City's acceptance of credit card payments both via internet and in person at the court counter. Revenues are projected to remain flat.

Year	Fines & Forfeitures	% change
2002 Actual	$ 957,433	-4.0%
2003 Actual	$ 1,215,134	26.9%
2004 Actual	$ 1,242,027	2.2%
2005 Actual	$ 875,986	-29.5%
2006 Actual	$ 971,691	10.9%
2007 Actual	$ 1,217,114	25.3%
2008 Est	$ 1,462,091	20.1%
2009 Proj.	$ 1,469,000	0.5%
2010 Proj.	$ 1,469,000	0.0%
2011 Proj.	$ 1,469,000	0.0%
2012 Proj.	$ 1,469,000	0.0%
2013 Proj.	$ 1,469,000	0.0%
2014 Proj.	$ 1,469,000	0.0%

OTHER MISCELLANEOUS

Miscellaneous revenues include interest income, cellular tower site leases, passport processing fees, etc. Most of the investment earnings are in reserve accounts, debt service prefunding reserves, and capital project funds.

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
GENERAL FUND (001)											
REVENUES:											
Property Tax	$ 8,883,718	$ 9,006,922	$ 8,992,267	$ 9,122,267	$ 9,100,332	$ 9,237,000	$ 9,376,000	$ 9,517,000	$ 9,660,000	$ 9,805,000	$ 9,952,000
Local Sales Tax	12,409,719	13,048,624	12,194,443	13,089,443	12,595,243	12,595,000	12,595,000	12,973,000	13,362,000	13,763,000	14,176,000
Criminal Justice Sales Tax	1,953,822	2,145,383	2,171,762	2,289,762	2,168,628	2,190,000	2,212,000	2,234,000	2,256,000	2,279,000	2,302,000
Gambling Tax	1,364,321	1,489,952	1,200,000	1,400,000	1,350,548	1,396,000	1,396,000	1,396,000	1,396,000	1,396,000	1,396,000
Leasehold Excise Tax	4,592	7,254	2,026	2,026	4,249	4,000	4,000	4,000	4,000	4,000	4,000
Liquor Excise Tax	375,530	401,163	355,000	355,000	430,161	450,000	464,000	478,000	492,000	507,000	522,000
Liquor Profits Tax	556,678	632,990	610,000	750,000	594,801	622,000	641,000	660,000	680,000	700,000	721,000
Criminal Justice	216,837	274,902	83,557	83,557	284,017	88,000	88,000	88,000	88,000	88,000	88,000
DUI Impact Cities	14,211	20,436	14,469	14,469	15,681	16,000	16,000	16,000	16,000	16,000	16,000
Franchise Fees	871,451	982,767	873,269	1,073,269	971,241	1,000,000	1,030,000	1,061,000	1,093,000	1,126,000	1,160,000
Licenses	239,437	259,209	235,518	235,518	233,345	240,000	240,000	240,000	240,000	240,000	240,000
Building Permits	1,468,773	1,358,069	1,001,500	1,261,500	801,855	822,000	843,000	881,000	921,000	962,000	1,005,000
Electrical Permits	266,539	229,900	144,000	144,000	166,011	170,000	174,000	182,000	190,000	199,000	208,000
Fines & Forfeits	971,691	1,217,114	918,825	998,825	1,462,091	1,469,000	1,469,000	1,469,000	1,469,000	1,469,000	1,469,000
Zoning Fees	259,533	223,939	162,000	162,000	226,077	195,000	198,000	201,000	204,000	207,000	210,000
Plan Check Fees	753,257	785,588	614,600	614,600	406,986	407,000	417,000	436,000	456,000	477,000	498,000
Security & Protection	798,723	857,037	808,946	808,946	855,520	683,000	683,000	683,000	683,000	683,000	683,000
Recreation Fees	647,716	619,448	640,915	600,915	658,718	600,915	600,915	601,000	601,000	601,000	601,000
Recreation Fees -- Pool Oper rev	186,107	-	-	-	-	-	-	-	-	-	-
Interest Earnings	449,673	610,873	294,023	701,023	333,389	363,000	371,000	382,000	393,000	405,000	417,000
Traffic School	173,282	133,085	205,000	205,000	85,415	85,000	85,000	85,000	85,000	85,000	85,000
Miscellaneous	291,852	339,224	263,088	303,638	332,592	333,000	333,000	333,000	333,000	333,000	333,000
Admin/Cash Mgmt fee for SWM/SW/DS/UT/Lobbyist	554,843	570,967	615,948	615,948	603,462	638,287	648,633	659,147	669,831	680,688	691,721
Trfr In Utility Tax - Admin Fee	55,237	57,449	59,747	59,747	59,747	62,137	64,622	67,207	69,896	72,691	72,691
Trfr In Utility Tax - Cel Pk& Camp K M & O	295,962	420,800	438,000	438,000	438,000	459,900	482,895	507,040	532,392	559,011	586,962
Trfr In Utility Tax - CC/SC/Pool M & O	314,000	-	-	-	-	-	-	-	-	-	-
Trfr In Utility Tax - Comm events/Arts/Cultur. Svsc	93,750	106,000	108,000	108,000	108,000	113,400	119,070	125,024	131,275	137,838	144,730
Trfr In Utility Tax - Public Safety	625,000	700,000	728,000	728,000	728,000	952,168	1,002,862	1,056,932	1,114,594	1,176,079	1,241,632
Trfr In Utility Tax - Voters Package	-	2,022,500	2,548,000	2,585,500	2,504,616	3,200,393	3,396,349	3,624,148	3,857,670	4,096,507	4,345,712
Trfr In Utility Tax - 2007 Base-line Support		1,238,728	1,761,946	1,761,946	1,761,946	4,409,008	3,694,800	2,992,175	4,465,880	5,855,470	6,114,919
Subtotal Operating Revenues	$ 35,096,254	$ 39,760,323	$ 38,044,850	$ 40,512,900	$ 39,280,671	$ 42,801,207	$ 42,645,147	$ 42,951,672	$ 45,463,537	$ 47,923,285	$ 49,284,368

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
GENERAL FUND (001) continued											
EXPENDITURES:											
City Council	$ 281,530	$ 356,724	$ 370,247	$ 376,122	$ 390,964	$ 371,175	$ 327,880	$ 341,218	$ 351,455	$ 361,999	$ 372,859
City Manager	972,228	1,354,266	1,456,856	1,571,707	1,592,912	1,770,587	1,836,774	1,902,150	1,959,215	2,017,991	2,078,531
Economic Development	136,289	186,674	206,673	208,348	208,361	219,446	226,796	233,891	240,908	248,135	255,579
Municipal Court	1,050,967	1,280,865	1,446,661	1,478,398	1,478,562	1,449,923	1,519,249	1,573,736	1,620,948	1,669,576	1,719,664
Criminal Prosecution/Public Defense	361,355	544,309	616,700	621,710	590,927	700,318	744,711	767,052	790,064	813,766	838,179
Civil Legal Services	614,102	648,230	843,117	859,401	859,401	859,296	909,131	943,171	971,466	1,000,610	1,030,628
Human Resources	731,499	876,987	841,968	906,384	923,514	894,914	919,725	952,856	981,442	1,010,885	1,041,212
Finance	680,418	780,792	847,043	865,577	875,577	913,373	955,083	992,221	1,021,987	1,052,647	1,052,647
Community Development	2,678,727	2,903,171	3,065,666	3,234,370	3,239,792	3,307,659	3,465,303	3,595,053	3,702,905	3,813,992	3,928,412
Human Services Organizations	397,491	428,968	430,000	430,000	430,000	430,000	430,000	430,000	442,900	442,900	442,900
Jail Services	1,354,295	1,701,176	1,838,022	1,974,022	1,974,022	2,092,463	2,368,041	2,510,123	2,660,731	2,820,375	2,989,597
911 Dispatch (in PS prior to 1997)	1,199,851	1,406,479	1,432,080	1,606,080	1,606,080	1,616,359	1,697,177	1,782,036	1,871,138	1,964,695	2,062,929
Police Services	15,641,031	17,781,009	18,564,943	19,994,842	19,269,842	19,774,353	20,734,928	21,863,105	22,956,261	24,104,074	25,309,277
Police-SafeCity	-	-	-	37,500	37,500	38,625	39,784	40,978	42,207	43,473	44,777
Parks, Recr & Cultural Svcs	3,607,611	3,412,112	3,672,364	3,735,493	3,633,331	3,889,956	3,966,292	4,102,332	4,225,402	4,352,164	4,482,729
Arts Commission	93,750	106,000	108,000	108,000	108,000	113,400	119,070	122,642	126,321	130,111	134,014
Public Works -- Transfer To Street	1,786,758	1,749,890	2,295,813	2,322,783	2,177,316	2,433,910	2,393,954	2,612,408	2,823,440	2,958,821	3,082,970
CM - Other Cuts	-	-	-		-	-	(322,893)	(332,580)	(342,557)	(352,834)	(363,419)
CW-General Wage/benefit	-	-	-	-	-	-	-	321,360	331,001	340,931	351,159
PW-Emergency Equipment RR&MO (101)	-	-	-	202,500	202,500	-	-	-	-	-	-
Subtotal Operating Expenditures	$ 31,587,902	$ 35,517,652	$ 38,036,153	$ 40,533,237	$ 39,598,601	$ 40,875,757	$ 42,331,004	$ 44,753,754	$ 46,777,234	$ 48,794,310	$ 50,854,645
OPERATING INCOME (LOSS)	$ 3,508,352	$ 4,242,671	$ 8,696	$ (20,337)	$ (317,930)	$ 1,925,450	$ 314,143	$ (1,802,082)	$ (1,313,697)	$ (871,025)	$ (1,570,277)

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
GENERAL FUND (001) continued											
OTHER FINANCING SOURCES:				-							
Transfer- Projects	$ -	$ 100,000	$ -	$ 50,795	$ 50,795	$ -	$ -	$ -	$ -	$ -	$ -
HS Donation	10,151	12,500	-	-	-	-	-	-	-	-	-
Transfer-In misc & other misc revenue	1,405	3,746	2,500	2,500	2,500	-	-	-	-	-	-
Transfer-In CIP	-	-	-	-	-	82,942	86,116	-	-	-	-
Transfer-In Prop 1 Rsvcs for PD Overtime	-	-	-	-	-	300,000	300,000	-	-	-	-
COPS, LLEGB & COPS More Grant	93,038	176,662	-	-	-	-	-	-	-	-	-
Seizure & SRT Fund Revenues	43,346	64,386	-	-	-	56,659	44,000	-	-	-	-
Explorer & Police Donations	13,832	25,411	-	-	-	-	-	-	-	-	-
Grants	97,187	98,112	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Sources	$ 258,959	$ 480,817	$ 2,500	$ 53,295	$ 53,295	$ 439,601	$ 430,116	$ -	$ -	$ -	$ -
OTHER FINANCING USES:											
Transfer-Debt Service	-				-	-	-	-	-	-	-
City Council - 1 time Exp	$ 121,844	$ 8,901	$ -	$ 5,000	5,000	$ 25,795	$ 73,899	$ -	$ -	$ -	$ -
ACC/RCAA	-	-	-	-	-	-	-	-	-	-	-
City Manager - 1 time Exp	194,907	137,509	51,139	191,939	191,939	76,355	77,323	-	-	-	-
Muni-Court - 1 time Exp	-	8,513	2,813	2,813	2,813	55,504	59,502	-	-	-	-
Economic Development	96,169	29,187	5,000	136,853	136,853	105,509	108,686	-	-	-	-
Law - 1-time	74,351	115,047	1,647	123,132	123,132	1,064	1,096	-	-	-	-
Human Resources	52,788	4,071	11,126	307,751	307,751	22,193	23,049	-	-		
Finance	82,043	54,754	4,654	24,654	24,654	85,679	88,646	-	-	-	-
CD -1 time Exp	257,641	328,571	8,008	570,363	570,363	57,425	75,549	-	-	-	-
HS/Neigbhd 1-time	67,446	41,974	35,516	139,848	139,848	-	-	-	-	-	-
Park - 1 time exp	332,541	264,298	21,672	227,289	234,788	142,557	195,213	-	-	-	-
Arts Commission	-	-	10,000	35,000	35,000	-	-	-	-	-	-
PS 1-time Funded progrms	105,989	787,549	42,646	602,340	710,340	573,822	548,075	-	-	-	-
PS Takehome car	-	423,000	-	-	-	-	-	-	-	-	-
Seizure Expenses	111,430	201,895	-	-	-	15,859	3,200	-	-	-	-
CD-Graffiti/Wire theft	-	-	-	25,000	25,000	-	-	-	-	-	-
PW-1 time	36,546	150,000	-	606,026	606,026	115,528	279,320	-	-	-	-
CM-Other Cuts & Restored	-	-	-	-	-	-	317,893	-	-	-	-
Capital-Community Center	-	30,000	-	-	-	-	-	-	-	-	-
NCH Balloon Payment	-	1,000,000	-	-	-	-	-	-	-	-	-
CM Contingency	-	-	-	1,036,935	86,170	1,226,273	43,657	-	-	-	-
Rainyday Reserve	-	-	-	2,000,000	-	-	-	-	-	-	-
Subtotal Other Financing Uses	$ 1,533,695	$ 3,585,269	$ 194,221	$ 6,034,943	$ 3,199,677	$ 2,503,563	$ 1,895,108	$ -	$ -	$ -	$ -
Total Revenues and Other Sources	$ 35,355,213	$ 40,241,140	$ 38,047,350	$ 40,566,195	$ 39,333,966	$ 43,240,808	$ 43,075,263	$ 42,951,672	$ 45,463,537	$ 47,923,285	$ 49,284,368
Total Expenditures and other Uses	$ 33,121,597	$ 39,102,921	$ 38,230,374	$ 46,568,180	$ 42,798,278	$ 43,379,320	$ 44,226,113	$ 44,753,754	$ 46,777,234	$ 48,794,310	$ 50,854,645
		3		(2)							
Beginning Fund Balance:	$ 4,537,215	$ 6,770,831	$ 266,669	$ 7,305,430	$ 7,909,050	$ 4,444,738	$ 4,306,226	$ 3,155,377	$ 1,353,295	$ 39,598	$ (831,428)
Ending Fund Balance:	$ 6,770,831	$ 7,909,050	$ 83,644	$ 1,303,445	$ 4,444,738	$ 4,306,226	$ 3,155,377	$ 1,353,295	$ 39,598	$ (831,428)	$ (2,401,704)
Reserved for:											
Grant Funds Loans	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000	$ 10,000
Prop 1 Earmark	-	80,384	-	-	-	-	-	-	-	-	-
Rainy Day Reserve/ 2001-2012 Set Aside	-	-	-	-	2,000,000	3,100,000	3,100,000	-	-	-	-
Unreserved	6,760,831	7,818,666	73,644	1,293,445	2,434,738	1,196,226	45,377	1,343,295	29,598	(841,428)	(2,411,704)

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
STREET FUND (101)											
REVENUES:											
Motor Fuel Tax	$ 1,186,242	$ 1,181,765	$ 1,195,000	$ 1,195,000	$ 1,169,245	$ 1,196,000	$ 1,196,000	$ 1,196,000	$ 1,196,000	$ 1,196,000	$ 1,196,000
ROW Permits & Miscellaneous	103,957	94,488	233,399	233,399	141,998	144,000	146,000	148,000	150,000	$ 152,000	$ 154,000
Plan Review Fees	202,965	131,239	155,000	155,000	123,924	126,000	128,000	130,000	132,000	$ 134,000	$ 136,000
PW Inspection	233,669	242,204	95,000	95,000	215,354	219,000	222,000	225,000	228,000	$ 231,000	$ 234,000
Misc	5,265	6,488	5,000	5,000	17,887	6,000	6,000	6,000	6,000	$ 6,000	$ 6,000
Transportation Concurrency	-	31,460	-	-	40,000	40,000	41,000	42,000	43,000	$ 44,000	$ 45,000
Transfer In - Utility Tax Fund	310,300	376,366	437,606	437,606	437,606	459,486	482,461	506,584	531,913	645,162	782,524
Interest Earnings	77,319	61,008	40,000	40,000	30,885	31,000	31,000	32,000	33,000	$ 34,000	$ 35,000
EM Contribution	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000	21,000
Subtotal Operating Revenues	$ 2,140,717	$ 2,146,018	$ 2,182,005	$ 2,182,005	$ 2,197,899	$ 2,242,486	$ 2,273,461	$ 2,306,584	$ 2,340,913	$ 2,463,162	$ 2,609,524
EXPENDITURES:											
Administrative Services	$ 397,750	$ 443,085	$ 444,867	$ 433,669	$ 433,896	$ 285,745	$ 297,477	$ 314,098	$ 329,803	$ 346,293	$ 363,608
Development Services	495,510	540,925	553,068	560,155	560,445	577,593	604,438	638,231	670,142	703,650	738,832
Emergency Management	69,066	118,256	152,706	153,954	153,967	159,683	165,233	173,723	182,409	191,529	201,106
Traffic Services	1,374,512	1,444,640	1,633,564	1,656,359	1,581,645	1,711,554	1,685,356	1,774,683	1,863,417	1,956,588	2,054,417
Commute Trip/move from 1-time 07	-	28,013	11,760	11,760	11,760	11,760	11,760	11,760	11,760	11,760	11,760
Street Systems	1,385,044	1,423,350	1,678,148	1,891,986	1,842,597	1,930,061	1,903,151	2,006,498	2,106,822	2,212,163	2,322,772
Subtotal Operating Expenditures	$ 3,721,882	$ 3,998,269	$ 4,474,113	$ 4,707,883	$ 4,584,310	$ 4,676,396	$ 4,667,415	$ 4,918,992	$ 5,164,353	$ 5,421,983	$ 5,692,494
OPERATING INCOME (LOSS)	$ (1,581,165)	$ (1,852,251)	$ (2,292,108)	$ (2,525,878)	$ (2,386,411)	$ (2,433,910)	$ (2,393,954)	$ (2,612,408)	$ (2,823,440)	$ (2,958,821)	$ (3,082,970)
OTHER FINANCING SOURCES:											
Transfer-In General Fund	$ 1,786,758	$ 1,749,890	$ 2,295,813	$ 3,131,309	$ 2,985,842	2,549,438	2,673,274	2,612,408	2,823,440	2,958,821	3,082,970
Transfer-In - 1-time	8,000	-	-	-	-	-	-	-	-	-	-
Project Specific Revenues/Grants	11,635	22,858	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Sources	$ 1,806,393	$ 1,772,748	$ 2,295,813	$ 3,131,309	$ 2,985,842	$ 2,549,438	$ 2,673,274	$ 2,612,408	$ 2,823,440	$ 2,958,821	$ 3,082,970
OTHER FINANCING USES:											
Street 1-time Expenditure	$ 15,943	$ 352	$ 1,628	$ 56,268	$ 56,268	$ 28,256	$ 96,047	$ -	$ -	$ -	$ -
Traffic 1-time Expenditure	36,841	105,229	572	326,658	326,658	35,793	131,742	-	-	-	-
Admin & Development Svsc 1-Time	33,165	33,399	1,505	1,505	1,505	1,420	1,469	-	-	-	-
EOC	12,176	(365)	-	215,000	215,000	50,059	50,062	-	-	-	-
Subtotal Other Financing Uses	$ 98,125	$ 138,615	$ 3,705	$ 599,431	$ 599,431	$ 115,528	$ 279,320	$ -	$ -	$ -	$ -
	4,138,125										
Total Revenues and Other Sources	$ 3,947,110	$ 3,918,766	$ 4,477,818	$ 5,313,314	$ 5,183,741	$ 4,791,924	$ 4,946,735	$ 4,918,992	$ 5,164,353	$ 5,421,983	$ 5,692,494
Total Expenditures and Other Uses	$ 3,820,007	$ 4,136,884	$ 4,477,818	$ 5,307,314	$ 5,183,741	$ 4,791,924	$ 4,946,735	$ 4,918,992	$ 5,164,353	$ 5,421,983	$ 5,692,494
Beginning Fund Balance:	$ 191,015	$ 318,118	$ 100,000	$ 340,336	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000
Ending Fund Balance:	$ 318,118	$ 100,000	$ 100,000	$ 346,336	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
ARTERIAL STREET FUND (102)											
REVENUES:				-							
Motor Fuel Tax	$ 552,563	$ 552,517	$ 550,000	$ 550,000	$ 550,000	$ 552,000	$ 552,000	$ 552,000	$ 552,000	$ 552,000	$ 552,000
Other	76,250	57,250	84,000	84,000	84,000	11,000	11,000	11,000	11,000	11,000	11,000
Transfer In - Utility Tax	890,625	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	2,113,864	1,979,188	2,102,158	2,233,264
Transfer In - CIP/REET	-	780,000	-	-	-	-	-	-	250,000	250,000	250,000
Interest Earnings	14,423	34,253	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Total Revenues	$ 1,533,861	$ 2,824,020	$ 2,039,000	$ 2,039,000	$ 2,039,000	$ 1,968,000	$ 1,968,000	$ 2,681,864	$ 2,797,188	$ 2,920,158	$ 3,051,264
EXPENDITURES:											
Direct Cost of Personnel	$ 149,087	$ 149,761	$ 169,466	$ 169,466	$ 169,466	$ 172,855	$ 176,312	$ 179,838	$ 183,435	$ 187,104	$ 187,104
Admin Fee	74,318	75,804	77,320	77,320	77,320	78,866	80,443	82,052	83,693	85,367	85,367
Street Resurfacing/Emergencies	1,348,648	2,268,580	1,777,108	2,166,063	2,166,063	1,716,279	1,711,245	2,419,974	2,530,060	2,647,687	2,778,793
Subtotal Operating Expenditures	$ 1,572,053	$ 2,494,146	$ 2,023,894	$ 2,412,849	$ 2,412,849	$ 1,968,000	$ 1,968,000	$ 2,681,864	$ 2,797,188	$ 2,920,158	$ 3,051,264
OPERATING INCOME (LOSS)	$ (38,192)	$ 329,875	$ 15,106	$ (373,849)	$ (373,849)	$ -	$ -	$ -	$ -	$ -	$ -
Total Revenues and Other Sources	1,533,861	2,824,020	2,039,000	2,039,000	2,039,000	1,968,000	1,968,000	2,681,864	2,797,188	2,920,158	3,051,264
Total Expenditures and Other Uses	1,572,053	2,494,146	2,023,894	2,412,849	2,412,849	1,968,000	1,968,000	2,681,864	2,797,188	2,920,158	3,051,264
Beginning Fund Balance:	$ 97,272	$ 59,080	$ 15,106	$ 388,955	$ 388,955	$ 15,106	$ 15,106	$ 15,106	$ 15,106	$ 15,106	$ 15,106
Ending Fund Balance:	$ 59,080	$ 388,955	$ 30,212	$ 15,106	$ 15,106	$ 15,106	$ 15,106	$ 15,106	$ 15,106	$ 15,106	$ 15,106

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
UTILITY TAX FUND (103)											
REVENUES:											
Utility Tax - Electric	$ 2,981,815	$ 4,311,396	$ 4,112,835	$ 4,150,335	$ 4,914,991	$ 5,239,381	$ 5,585,180	$ 5,953,802	$ 6,346,753	$ 6,765,639	$ 7,212,171
Utility Tax - Gas	1,540,060	2,142,063	2,234,083	2,234,083	2,195,615	2,327,352	2,466,993	2,615,012	2,771,913	2,938,228	3,114,522
Utility Tax - Solid Waste	562,729	765,033	725,928	725,928	772,224	782,263	792,433	802,734	813,170	823,741	834,450
Utility Tax - Cable	967,953	1,362,907	1,247,620	1,247,620	1,406,520	1,490,911	1,565,457	1,643,730	1,725,916	1,812,212	1,902,823
Utility Tax - Phone	939,390	1,205,002	834,571	834,571	1,279,712	1,252,838	1,226,529	1,200,771	1,175,555	1,150,869	1,126,700
Utility Tax - Pager	299	506	-	-	-	-	-	-	-	-	-
Utility Tax - Cellular	1,859,591	2,745,288	2,353,966	2,353,966	3,176,298	3,398,639	3,636,544	3,891,102	4,163,479	4,454,923	4,766,767
Utility Tax - Storm Drainage	196,967	269,850	254,735	254,735	263,266	267,215	271,223	275,291	279,421	283,612	287,866
Subtotal Operating Revenues	$ 9,048,804	$ 12,802,045	$ 11,763,739	$ 11,801,239	$ 14,008,627	$ 14,758,599	$ 15,544,358	$ 16,382,443	$ 17,276,207	$ 18,229,222	$ 19,245,298
Rebate	(5,354)	(5,587)	(18,670)	(18,670)	(5,830)	(6,084)	(6,348)	(6,624)	(6,912)	(7,213)	(7,527)
Interest Earnings	50,885	59,519	50,000	50,000	61,900	64,376	66,951	69,629	72,414	75,311	78,323
Subtotal Operating Revenues	$ 9,094,335	$ 12,855,977	$ 11,795,069	$ 11,832,569	$ 14,064,696	$ 14,816,891	$ 15,604,959	$ 16,445,447	$ 17,341,708	$ 18,297,320	$ 19,316,094
EXPENDITURES:											
Trnsf to - Debt Service 95/6/7 GO	$ 2,972,266	$ 430,300	$ 430,300	$ 430,300	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Trnsf to - DS Pay-off NCH mortgage	-	1,100,000	-	-	-	-	-	-	-	-	-
Trnsf to - Community Center/Sr Center DS	913,595	917,183	913,333	913,333	914,332	914,332	915,033	915,033	915,033	915,033	915,033
Trnsf to - CityCenter	421,000	500,000	500,000	500,000	500,000	1,000,000	1,000,000	1,000,000	-	-	-
Trnsf to - Transportation CIP --PAYG	890,625	1,400,000	1,400,000	1,400,000	1,400,000	4,000,000	1,400,000	2,113,864	2,229,188	1,202,158	1,333,264
Parks Capital	-	-	-	-	-	954,000	300,000	-	-	-	-
Trnsf to - Overlays	890,625	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	2,113,864	1,979,188	2,102,158	2,233,264
Trnsf to - KJP/Community Center Opr	319,000	492,923	528,348	528,348	528,348	554,766	582,504	611,629	642,211	674,321	708,037
Community Center Equip Reserves	-	-	-	-	-	435,238	508,186	587,201	671,944	762,803	860,194
Trnsf to - General Fund - admin fee	55,237	57,449	59,747	59,747	59,747	62,137	64,622	67,207	69,896	72,691	72,691
Trnsf to - Public Safety	625,000	700,000	728,000	728,000	728,000	952,168	1,002,862	1,056,932	1,114,594	1,176,079	1,241,632
Trnsf to - Arts/Com Evnts/Cult Svcs	93,750	106,000	108,000	108,000	108,000	113,400	119,070	125,024	131,275	137,838	144,730
Trnsf to - CampK	350,000	106,000	110,000	110,000	110,000	115,500	121,275	127,339	133,706	140,391	147,411
Trnsf to - Cel Pk	245,962	255,800	266,000	266,000	266,000	279,300	293,265	307,928	323,325	339,491	356,465
Trnsf to - New ST M&O	310,300	376,366	437,606	437,606	437,606	459,486	482,461	506,584	531,913	558,508	586,434
Trnsf to - KFT Operations	121,840	125,495	129,260	129,260	129,260	135,723	142,509	149,635	157,116	164,972	173,221
Trnsf to - New Parks M&O	-	59,000	62,000	62,000	62,000	65,100	68,355	71,773	75,361	79,129	83,086
Trnsf to - GF Prop 1	-	2,022,500	2,548,000	2,585,500	2,504,616	3,200,393	3,396,349	3,624,148	3,857,670	4,096,507	4,345,712
Trns to - GF Prop 1 Police Overtime	-	-	-	-	-	300,000	300,000	-	-	-	-
Trnsf to - GF Operations	-	1,238,728	1,761,946	1,761,946	1,761,946	4,409,008	3,694,800	2,992,175	4,465,880	5,855,470	6,114,919
Total Expenditures	$ 8,209,200	$ 11,287,744	$ 11,382,540	$ 11,420,040	$ 10,909,856	$ 19,350,550	$ 15,791,292	$ 16,370,335	$ 17,298,299	$ 18,277,551	$ 19,316,094
OPERATING INCOME (LOSS)	$ 885,135	$ 1,568,233	$ 412,527	$ 412,528	$ 3,154,841	$ (4,533,659)	$ (186,333)	$ 75,113	$ 43,410	$ 19,769	$ -
Beginning Fund Balance:	$ 1,027,502	$ 1,912,637	$ 1,241,145	$ 1,946,750	$ 3,480,870	$ 6,635,710	$ 2,102,050	$ 1,915,718	$ 1,990,831	$ 2,034,240	$ 2,054,009
Ending Fund Balance:	$ 1,912,637	$ 3,480,870	$ 1,653,674	$ 2,359,279	$ 6,635,710	$ 2,102,050	$ 1,915,718	$ 1,990,831	$ 2,034,240	$ 2,054,009	$ 2,054,009
Reserved for Prop 1	-	-	-	-	1,039,974	$ 872,168	$ 685,835	$ 760,948	$ 804,357	$ 824,126	$ 824,126
Unallocated	$ 1,912,637	$ 3,480,870	$ 1,653,674	$ 2,359,279	$ 5,595,736	$ 1,229,882	$ 1,229,883	$ 1,229,883	$ 1,229,883	$ 1,229,883	$ 1,229,883

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
SOLID WASTE/RECYCLING (106)											
REVENUES:											
Refuse Collection Fees	$ 168,905	$ 259,013	$ 242,850	$ 242,850	$ 262,847	$ 270,732	$ 278,854	$ 278,854	$ 278,854	$ 356,984	$ 356,984
CPG & Other Grants	119,560	112,771	138,000	138,000	143,000	138,000	138,000	138,000	138,000	138,000	138,000
Interest Earnings	3,195	3,335	-	-	-	-	-	-	-	-	-
Total Revenues	$ 291,660	$ 375,120	$ 380,850	$ 380,850	$ 405,847	$ 408,732	$ 416,854	$ 416,854	$ 416,854	$ 494,984	$ 494,984
EXPENDITURES:											
Admin Expenditures	$ 249,454	$ 260,215	$ 269,804	$ 274,804	$ 274,917	$ 315,654	$ 326,690	$ 336,491	$ 346,586	$ 356,984	$ 356,984
CPG Expenditures	63,935	76,374	100,256	100,256	81,882	173,580	175,715	179,229	182,814	186,470	186,470
Total Expenditures	$ 313,389	$ 336,588	$ 370,060	$ 375,060	$ 356,799	$ 489,234	$ 502,405	$ 515,720	$ 529,400	$ 543,454	$ 543,454
OPERATING INCOME (LOSS)	$ (21,729)	$ 38,531	$ 10,790	$ 5,790	$ 49,048	$ (80,502)	$ (85,551)	$ (98,866)	$ (112,546)	$ (48,470)	$ (48,470)
Total Revenues and Other Sources	$ 291,660	$ 375,120	$ 380,850	$ 380,850	$ 405,847	$ 408,732	$ 416,854	$ 416,854	$ 416,854	$ 494,984	$ 494,984
Total Expenditures & Other Uses	$ 313,389	$ 336,588	$ 370,060	$ 375,060	$ 356,799	$ 489,234	$ 502,405	$ 515,720	$ 529,400	$ 543,454	$ 543,454
Beginning Fund Balance:	$ 121,705	$ 99,976	$ 91,184	$ 138,508	$ 138,507	$ 187,555	$ 107,053	$ 21,502	$ (77,364)	$ (189,910)	$ (238,380)
Ending Fund Balance:	$ 99,976	$ 138,507	$ 101,974	$ 144,298	$ 187,555	$ 107,053	$ 21,502	$ (77,364)	$ (189,910)	$ (238,380)	$ (286,850)
HOTEL/MOTEL TAX FUND (109)											
REVENUES:											
Hotel/Motel Revenue	$ 175,219	$ 191,691	$ 180,353	$ 180,353	$ 180,353	$ 209,470	$ 215,755	$ 218,991	$ 222,276	$ 225,610	$ 228,994
Miscellaneous	50,000	25,022	4,000	4,000	$ 4,000	-	-	-	-	-	-
Interest Earnings	6,097	6,987	3,000	3,000	$ 3,000	6,000	6,000	6,090	6,181	6,274	6,274
Total Revenues	$ 231,316	$ 223,700	$ 187,353	$ 187,353	$ 187,353	$ 215,470	$ 221,755	$ 225,081	$ 228,457	$ 231,884	$ 235,268
EXPENDITURES:											
Special Projects	$ 86,300	$ 126,587	$ 169,353	$ 367,510	$ 342,510	$ 195,470	$ 201,755	$ 205,081	$ 207,457	$ 210,884	$ 214,268
Korean Festival	93,579	50,020	-	-	25,000	-	-	-	-	-	-
Operating Transfer	15,000	18,000	18,000	18,000	18,000	20,000	20,000	20,000	21,000	21,000	21,000
Total Expenditures	$ 194,879	$ 194,607	$ 187,353	$ 385,510	$ 385,510	$ 215,470	$ 221,755	$ 225,081	$ 228,457	$ 231,884	$ 235,268
Beginning Fund Balance:	$ 132,627	$ 169,064	$ -	$ 198,157	$ 198,157	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Ending Fund Balance:	$ 169,064	$ 198,157	$ -	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
FEDERAL WAY COMMUNITY CENTER FUND											
REVENUES:											
Old KJP	$ -	$ 17,440	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Incremental CC Revenue, per Biz Plan	100	889,779	1,663,407	1,663,407	1,463,500	1,638,407	1,663,407	1,688,358	1,713,683	1,739,389	1,765,480
Misc & Interest Earnings	-	16,347	-	-	-	-	-	-	-	-	-
Total Revenues	$ 100	$ 923,566	$ 1,663,407	$ 1,663,407	$ 1,463,500	$ 1,638,407	$ 1,663,407	$ 1,688,358	$ 1,713,683	$ 1,739,389	$ 1,765,480
EXPENDITURES:											
Incremental New Community Center	325	1,331,910	1,901,761	1,901,761	1,901,761	2,066,702	2,120,343	2,205,157	2,293,363	2,385,098	2,480,501
Total Expenditures	$ 325	$ 1,331,910	$ 1,901,761	$ 1,901,761	$ 1,901,761	$ 2,066,702	$ 2,120,343	$ 2,205,157	$ 2,293,363	$ 2,385,098	$ 2,480,501
OPERATING INCOME (LOSS)	$ (225)	$ (408,344)	$ (238,354)	$ (238,354)	$ (438,261)	$ (428,295)	$ (456,936)	$ (516,799)	$ (579,680)	$ (645,709)	$ (715,022)
OTHER FINANCING SOURCES:											
Transfer In - Utility Tax Fund	$ -	$ 492,923	$ 528,348	$ 528,348	$ 528,348	$ 990,003	$ 1,090,691	$ 1,198,831	$ 1,314,155	$ 1,437,125	$ 1,568,231
Transfer In - General Fund	76,500	30,000	-	-	-	-	-	-	-	-	-
Transfer In - CIP Fund	-	173,805	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Sources	$ 76,500	$ 696,728	$ 528,348	$ 528,348	$ 528,348	$ 990,003	$ 1,090,691	$ 1,198,831	$ 1,314,155	$ 1,437,125	$ 1,568,231
OTHER FINANCING USES:											
Startup	21,002	322,263	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Uses	$ 21,002	$ 322,263	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total Revenues and Other Sources	$ 76,600	$ 1,620,294	$ 2,191,755	$ 2,191,755	$ 1,991,848	$ 2,628,410	$ 2,754,098	$ 2,887,189	$ 3,027,838	$ 3,176,513	$ 3,333,711
Total Expenditures and other Uses	$ 21,327	$ 1,654,173	$ 1,901,761	$ 1,901,761	$ 1,901,761	$ 2,066,702	$ 2,120,343	$ 2,205,157	$ 2,293,363	$ 2,385,098	$ 2,480,501
Beginning Fund Balance:	$ -	$ 55,274	$ 21,396	$ 21,396	$ 21,396	$ 111,483	$ 673,191	$ 1,306,946	$ 1,988,978	$ 2,723,453	$ 3,514,869
Ending Fund Balance:	$ 55,273	$ 21,396	$ 311,390	$ 311,390	$ 111,483	$ 673,191	$ 1,306,946	$ 1,988,978	$ 2,723,453	$ 3,514,869	$ 4,368,079
Capital Reserves	-	-	-	-	111,483	673,191	1,306,946	1,988,978	2,723,453	3,514,869	4,368,079
Unreserved	55,273	-	-	-	-	-	-	-	-	-	-

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
COMM DEVL. BLOCK GRANT (119)											
REVENUES:				-							
CDBG Revenue	$ 264,175	$ 145,601	$ 555,470	$ 555,470	$ 467,263	$ 448,030	$ 448,030	$ 448,030	$ 448,030	$ 448,030	$ 448,030
General Fund Transfer	-	-	-	-	-	8,378	12,482	-	-	-	-
Total Revenues	$ 264,175	$ 145,601	$ 555,470	$ 555,470	$ 467,263	$ 456,408	$ 460,512	$ 448,030	$ 448,030	$ 448,030	$ 448,030
EXPENDITURES:				-							
Capital Projects	$ 333,975	$ 165,247	$ 555,470	$ 555,470	$ 447,617	$ 456,408	$ 460,512	$ 460,512	$ 460,512	$ 460,512	$ 460,512
Total Expenditures	333,975	165,247	555,470	555,470	447,617	456,408	460,512	460,512	460,512	460,512	460,512
Beginning Fund Balance:	$ 69,800	$ -	$ -	$ -	$ (19,646)	$ 0	$ 0	$ 0	$ (12,482)	$ (24,964)	$ (37,446)
Ending Fund Balance:	$ -	$ (19,646)	$ -	$ -	$ 0	$ 0	$ 0	$ (12,482)	$ (24,964)	$ (37,446)	$ (49,928)
PATH & TRAILS FUND (120)											
REVENUES:											
Motor Fuel Tax	$ 9,216	$ 8,715	$ 9,023	$ 9,023	$ 8,715	$ 8,715	$ 8,715	$ 8,715	$ 8,715	$ 8,715	$ 8,715
Countywide Park/Trail 6year Levy (New 08)	-	-	-	-	147,000	149,205	151,443	153,715	156,020	158,361	-
Interest Earnings	911	1,255	500	500	500	500	500	500	500	500	500
Total Revenues	$ 10,127	$ 9,970	$ 9,523	$ 9,523	$ 156,215	$ 158,420	$ 160,658	$ 162,930	$ 165,235	$ 167,576	$ 9,215
EXPENDITURES:											
Capital Projects-Operating Transfer	-	-	-	-	-	224,000	161,000	162,000	165,000	167,000	-
Total Expenditures	$ -	$ -	$ -	$ -	$ -	$ 224,000	$ 161,000	$ 162,000	$ 165,000	$ 167,000	$ -
OPERATING INCOME (LOSS)	$ 10,127	$ 9,970	$ 9,523	$ 9,523	$ 156,215	$ (65,580)	$ (342)	$ 930	$ 235	$ 576	$ 9,215
Beginning Fund Balance:	$ 15,273	$ 25,400	$ 34,318	$ 34,320	$ 35,370	$ 191,585	$ 126,005	$ 125,663	$ 126,592	$ 126,828	$ 127,404
Ending Fund Balance:	$ 25,400	$ 35,370	$ 43,841	$ 43,842	$ 191,585	$ 126,005	$ 125,663	$ 126,592	$ 126,828	$ 127,404	$ 136,619

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
DEBT SERVICE FUND (201)											
REVENUES & OTHER SOURCES:											
1st 1/4% REET	$ 2,749,956	$ 2,449,268	$ 1,400,000	$ 1,650,000	$ 1,400,000	$ 1,400,000	$ 1,650,000	$ 1,650,000	$ 1,650,000	$ 1,650,000	$ 1,650,000
2nd 1/4% REET	2,749,956	2,449,268	1,400,000	1,650,000	1,400,000	1,400,000	1,650,000	1,650,000	1,650,000	1,650,000	1,650,000
Utility Tax - early bond call	-	1,100,000	-	-	-	-	-	-	-	-	-
Transfer-In Utility Taxes	2,971,861	430,300	430,300	430,300	-	-	-	-			
Transfer-In Utility Taxes - CC Bond	914,000	917,183	913,333	913,333	914,332	914,332	915,033	915,033	915,033	915,033	915,033
Transfer in CIP: NCH lease/Mortgage	-	2,600,000	-	-	-	-	-	-	-	-	-
Transfer-In General Fund (PS/Court Lease)	-	1,000,000	-	-	-		-	-	-	-	-
Interest Earnings	83,917	383,427	90,000	90,000	170,000	60,000	60,000	105,000	121,500	120,400	120,000
Total Revenues & Other Sources	$ 9,469,690	$ 11,329,447	$ 4,233,633	$ 4,733,633	$ 3,884,332	$ 3,774,332	$ 4,275,033	$ 4,320,033	$ 4,336,533	$ 4,335,433	$ 4,335,033
EXPENDITURES & OTHER USES:											
City Hall Debt Services - GMAC Loan	$ 551,781	$ 6,010,752	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
2003 CC Bond Debt Svsc	913,595	917,486	913,333	913,333	914,332	914,332	915,033	915,033	915,033	915,033	915,033
Principal-97 LTGO	1,685,000	3,666,300	340,000	-	-	-	-	-	-	-	-
Interest - 97 LTGO	237,266	146,130	90,300	-	-	-	-	-	-	-	-
Valley Com Debt Service P&I	176,731	137,050	225,429	225,429	225,429	224,380	223,280	221,730	219,730	224,930	213,955
Cash Mgmt Fee - General Fund	53,068	53,068	53,068	53,068	53,068	54,672	55,492	56,324	57,169	58,027	58,027
Fiscal Agent Fees/Other	608	(859)	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
(301) City Center/RDA Match	2,350,000	-	-	1,000,000	1,000,000	-	-	-	-	-	-
(302) Unallocated Capital	-	-	-	-	-	3,358,694	1,642,000	925,000	925,000	925,000	925,000
(303) PK CIP	480,000	1,646,000	344,000	344,000	344,000	-	1,230,000	1,450,000	1,000,000	800,000	700,000
(306) Backfill TIP	-	1,100,000	1,100,000	1,100,000	1,100,000	-	200,000	-	-	1,150,000	1,150,000
(102) Backfill Overaly	-	-	400,000	400,000	400,000	-	-	-	250,000	250,000	250,000
(302) Emergency Eq	-	1,381,208	-	-	-	-	-	-	-	-	-
(302) SLMS Expansion & SL Annex R&M	-	400,000	-	-	-	-	-	-	-	-	-
Total Expenditures & Other Uses	$ 6,448,049	$ 15,457,135	$ 3,476,130	$ 4,045,830	$ 4,046,829	$ 4,562,078	$ 4,275,805	$ 3,578,087	$ 3,376,932	$ 4,332,990	$ 4,222,015
Beginning Fund Balance	$ 3,195,703	$ 6,217,344	$ 1,568,652	$ 2,099,452	$ 2,089,656	$ 1,927,159	$ 1,139,413	$ 1,138,641	$ 1,880,587	$ 2,840,188	$ 2,842,631
Ending Fund Balance	$ 6,217,344	$ 2,089,656	$ 2,326,155	$ 2,787,255	$ 1,927,159	$ 1,139,413	$ 1,138,641	$ 1,880,587	$ 2,840,188	$ 2,842,631	$ 2,955,649
Reserved for 2003 GO prefund	$ 915,033	$ 915,033	$ 915,033	$ 915,033	$ 915,033	$ 915,033	$ 915,033	$ 915,033	$ 915,033	$ 915,033	$ 915,033
Reserved for Debt Service (93/valley com)	137,050	225,429	224,380	224,380	224,380	223,280	221,730	225,905	225,905	225,905	225,905
Reserved for 1997 Bond Issue	-	-	430,300	-	-	-	-	-	-	-	-
Unreserved REET available for Capital	5,165,261	949,194	756,442	1,647,842	787,746	1,100	1,878	739,650	1,699,251	1,701,694	1,814,712

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
SURFACE WATER MGMT (401)											
REVENUES:											
User Fees	$ 3,458,268	$ 3,487,507	$ 3,590,262	$ 3,590,262	$ 3,289,443	$ 3,314,114	$ 3,338,969	$ 3,389,054	$ 3,439,889	$ 3,491,488	$ 3,543,860
User Fees-Street Fund	149,901	154,398	159,030	-	-	-	-	-	-	-	-
Interest Earnings	39,681	32,875	11,446	11,446	17,052	17,052	17,052	17,052	17,052	17,052	17,052
Assessment District	11,342	8,096	13,871	13,871	3,947	-	10,000	10,000	10,000	10,000	10,000
Special Assessment Interest	539	2,699	23	23	23	23	23	23	23	23	23
Subtotal Operating Revenues	$ 3,659,731	$ 3,685,575	$ 3,774,632	$ 3,615,602	$ 3,310,465	$ 3,331,189	$ 3,366,044	$ 3,416,129	$ 3,466,964	$ 3,518,563	$ 3,570,935
EXPENDITURES:											
Engineering	$ 1,743,725	$ 1,897,133	$ 1,910,752	$ 1,942,752	$ 1,943,175	$ 1,967,337	$ 1,938,783	$ 2,026,028	$ 2,117,200	$ 2,212,473	$ 2,312,035
Water Quality	227,353	221,878	249,816	249,316	249,316	271,699	373,724	390,542	408,116	426,481	445,673
Maintenance	699,946	704,668	754,732	755,232	755,232	854,384	877,684	917,180	958,453	1,001,583	1,046,654
Steel Lake Maintenance District	7,653	4,670	-	-	23,963	-	10,000	10,000	10,000	10,000	10,000
Transfer Out:										-	-
Debt Service	203,577	201,754	199,930	199,930	199,930	198,107	196,283	196,283	196,283	196,283	196,283
Transfer Out - CIP/Grant Fund	704,096	951,000	1,190,000	1,190,000	870,000	-	-	(123,904)	(223,087)	(328,258)	(439,710)
Subtotal Operating Expenditures	$ 3,586,350	$ 3,981,103	$ 4,305,230	$ 4,337,230	$ 4,041,616	$ 3,291,527	$ 3,396,474	$ 3,416,129	$ 3,466,964	$ 3,518,563	$ 3,570,935
OPERATING INCOME (LOSS)	$ 73,381	$ (295,528)	$ (530,598)	$ (721,628)	$ (731,151)	$ 39,662	$ (30,430)	$ -	$ -	$ -	$ -
OTHER FINANCING SOURCES:				-							
Transfers & Grant, etc	$ 10,477	$ 68,136	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal Other Financing Sources	$ 10,477	$ 68,136	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES:				-							
Grant/Capital/Carry forward	$ 41,526	$ 7,797	$ 1,502	$ 55,965	$ 55,965	$ 14,970	$ -	$ -	$ -	$ -	$ -
Subtotal Other Financing Uses	$ 41,526	$ 7,797	$ 1,502	$ 55,965	$ 55,965	$ 14,970	$ -	$ -	$ -	$ -	$ -
Total Revenues and Other Sources	$ 3,670,208	$ 3,753,711	$ 3,774,632	$ 3,615,602	$ 3,310,465	$ 3,331,189	$ 3,366,044	$ 3,416,129	$ 3,466,964	$ 3,518,563	$ 3,570,935
Total Expenditures & Other Uses	$ 3,627,876	$ 3,988,900	$ 4,306,732	$ 4,393,195	$ 4,097,581	$ 3,306,497	$ 3,396,474	$ 3,416,129	$ 3,466,964	$ 3,518,563	$ 3,570,935
Beginning Fund Balance:	$ 1,120,907	$ 1,163,239	$ 839,754	$ 965,400	$ 928,050	$ 140,934	$ 165,626	$ 135,196	$ 135,196	$ 135,196	$ 135,196
Ending Fund Balance:	$ 1,163,239	$ 928,050	$ 307,654	$ 187,807	$ 140,934	$ 165,626	$ 135,196	$ 135,196	$ 135,196	$ 135,196	$ 135,196

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
DUMAS BAY CENTRE (402)											
REVENUES:											
Lodging/Rental	$ 283,223	$ 293,337	$ 304,750	$ 304,750	$ 299,990	$ 313,221	$ 319,820	$ 324,617	$ 329,487	$ 334,429	$ 339,445
Catering	207,995	209,475	201,000	314,000	218,000	260,175	265,834	272,480	279,292	286,274	293,431
Other Misc Retreat Revenue	5,686	15,652	15,961	15,961	16,836	15,736	18,132	18,676	19,236	19,813	20,408
Theater	115,769	117,596	74,380	74,380	97,260	93,512	99,166	100,653	102,163	103,696	105,251
Utility Tax Transfer- Theatre Support	121,840	125,495	129,260	129,260	129,260	135,723	142,509	149,635	157,116	164,972	173,221
Operating Grants	1,500	10,500	1,000	1,000	1,915	1,000	1,500	1,500	1,500	1,500	1,500
Other Misc Theater Revenue	4,848	6,493	2,575	2,575	2,575	3,575	3,575	3,682	3,793	3,906	4,024
Subtotal Operating Revenues	$ 740,861	$ 778,548	$ 728,926	$ 841,926	$ 765,836	$ 822,942	$ 850,536	$ 871,243	$ 892,587	$ 914,591	$ 937,280
EXPENDITURES:											
Retreat Operating Expenses (101)	$ 379,725	$ 383,935	$ 384,140	$ 384,140	$ 370,029	$ 393,457	$ 402,452	$ 414,526	$ 426,962	$ 439,771	$ 439,771
Catering (100)	146,634	177,946	146,273	259,273	204,926	195,675	201,334	207,374	213,595	220,003	220,003
Theater Operating Expenses (352)	181,576	222,062	210,940	210,940	205,901	233,811	246,750	227,649	234,478	241,512	241,512
Subtotal Operating Expenses	$ 707,935	$ 783,943	$ 741,353	$ 854,353	$ 780,856	$ 822,943	$ 850,536	$ 849,549	$ 875,035	$ 901,286	$ 901,286
OPERATING INCOME (LOSS)	$ 32,926	$ (5,395)	$ (12,427)	$ (12,427)	$ (15,020)	$ (1)	$ 0	$ 21,694	$ 17,552	$ 13,305	$ 35,994
OTHER FINANCING SOURCES:				-							
Capital Grant & other sources	$ 25,440	$ 17,312	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Subtotal Other Financing Sources	$ 25,440	$ 17,312	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES:											
Capital KFT (102)	$ 35,001	$ 14,100	$ -	-	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Capital ALEA (106/109)	6,222	16,139	-	113,005	113,005	-	-	-	-	-	-
Capital DBC/General (107/108)	-	23,737	-	259,689	269,713	-	-	-	-	-	-
Subtotal Other Financing Uses	$ 41,223	$ 53,976	$ -	$ 372,694	$ 382,718	$ -	$ -	$ -	$ -	$ -	$ -
Total Revenues and Other Sources	$ 766,301	$ 795,860	$ 728,926	$ 841,926	$ 765,836	$ 822,942	$ 850,536	$ 871,243	$ 892,587	$ 914,591	$ 937,280
Total Expenses & Other Uses	$ 749,158	$ 837,919	$ 741,353	$ 1,227,047	$ 1,163,574	$ 822,943	$ 850,536	$ 849,549	$ 875,035	$ 901,286	$ 901,286
	1,188,957			1,254,178							
Beginning Fund Balance:	$ 422,656	$ 439,797	$ 41,196	$ 412,252	$ 397,738	$ -	$ -	$ 0	$ 21,695	$ 39,247	$ 52,551
Ending Fund Balance:	$ 439,799	$ 397,738	$ 28,770	$ 27,132	$ -	$ -	$ 0	$ 21,695	$ 39,247	$ 52,551	$ 88,545
Dumas Bay Centre	$ (32,410)	$ (76,238)	$ (1,324)	$ (74,719)	$ (116,373)	$ (116,373)	$ (116,373)	$ (121,000)	$ (132,042)	$ (149,800)	$ (154,790)
Knutzen Family Theatre	$ 67,341	$ 91,263	$ 30,094	$ 99,284	$ 116,373	$ 116,373	$ 116,373	$ 142,694	$ 171,289	$ 202,351	$ 243,335
Capital Projects	$ 404,868	$ 382,713	$ -	$ 2,567	$ -	$ -	$ -	$ -	$ -	$ -	$ -

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
INTERNAL SERVICE FUNDS											
RISK MANAGEMENT (501)											
REVENUES:											
Internal servcie	$ 383,286	$ 428,124	$ 438,531	$ 539,531	$ 539,531	$ 461,631	$ 461,631	$ 71,726	$ 74,236	$ 76,834	$ 79,523
Unemployment	204,396	221,726	224,825	224,825	224,825	224,825	224,825	224,825	224,825	224,825	224,825
Miscellaneous	134,410	157,206	25,000	25,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Recovery	51,302	82,372	-	-	-	-	-	-	-	-	-
Total Revenues	$ 773,394	$ 889,428	$ 688,356	$ 789,356	$ 854,356	$ 776,456	$ 776,456	$ 386,551	$ 389,061	$ 391,659	$ 394,348
EXPENDITURES:											
Misc	$ 202	$ 8,735	$ 1,300	$ 1,300	$ 1,300	$ 1,300	$ 1,300	$ 1,346	$ 1,393	$ 1,441	$ 1,492
Unemployment	58,247	23,806	224,825	224,825	224,825	224,825	224,825	232,694	240,838	249,267	257,992
Insurance	352,188	441,130	369,231	470,231	470,231	391,231	391,231	404,924	419,096	433,765	448,947
GF Claims	25,217	67,942	18,000	18,000	18,000	18,000	18,000	18,630	19,282	19,957	20,655
PS Claims	86,627	51,100	50,000	50,000	50,000	50,000	50,000	51,750	53,561	55,436	57,376
Subtotal Operating Expenses	$ 522,481	$ 592,713	$ 663,356	$ 764,356	$ 764,356	$ 685,356	$ 685,356	$ 709,343	$ 734,170	$ 759,866	$ 786,462
OPERATING INCOME (LOSS)	$ 250,913	$ 296,715	$ 25,000	$ 25,000	$ 90,000	$ 91,100	$ 91,100	$ (322,793)	$ (345,110)	$ (368,207)	$ (392,113)
Total Revenues and Other Sources	$ 773,394	$ 889,428	$ 688,356	$ 789,356	$ 854,356	$ 776,456	$ 776,456	$ 386,551	$ 389,061	$ 391,659	$ 394,348
Total Expenditures & Other Uses	$ 522,481	$ 592,713	$ 663,356	$ 764,356	$ 764,356	$ 685,356	$ 685,356	$ 709,343	$ 734,170	$ 759,866	$ 786,462
Beginning Fund Balance:	$ 4,625,547	$ 4,876,460	$ 4,645,900	$ 5,173,173	$ 5,173,175	$ 5,263,175	$ 5,354,275	$ 5,445,375	$ 5,122,582	$ 4,777,472	$ 4,409,265
Ending Fund Balance:	$ 4,876,460	$ 5,173,175	$ 4,670,900	$ 5,198,173	$ 5,263,175	$ 5,354,275	$ 5,445,375	$ 5,122,582	$ 4,777,472	$ 4,409,265	$ 4,017,152

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
INFORMATION SYSTEMS (502)											
REVENUES:											
Data Processing	$ 836,241	$ 913,340	$ 1,178,415	$ 1,230,391	$ 1,230,391	$ 1,342,092	$ 1,390,905	$ 1,390,905	$ 1,390,905	$ 1,390,905	$ 1,390,905
Telecommunications	154,449	191,156	230,744	242,452	242,452	232,225	239,361	239,361	239,361	239,361	239,361
Geographic Information Systems	167,565	155,629	214,368	234,309	234,309	215,476	222,650	222,650	222,650	222,650	222,650
Intergovernmental	13,491	18,981	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Other	112,965	121,590	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000	22,000
Subtotal Operating Revenues	$ 1,284,711	$ 1,400,696	$ 1,660,527	$ 1,744,152	$ 1,744,152	$ 1,826,793	$ 1,889,916	$ 1,889,916	$ 1,889,916	$ 1,889,916	$ 1,889,916
EXPENDITURES:											
Court (512-50)	$ 33,339	$ 40,398	$ 45,236	$ 48,048	$ 48,048	$ 52,572	$ 54,280	$ 54,280	$ 54,280	$ 54,280	$ 54,280
Data Processing (518-88)	394,101	458,476	417,942	439,968	$ 439,968	442,834	458,167	458,167	458,167	458,167	458,167
Government Access Channel (519-91)	46,679	87,352	101,042	97,220	$ 97,220	96,273	102,546	102,546	102,546	102,546	102,546
Police (521-99)	418,125	496,242	645,294	693,804	$ 693,804	762,313	787,813	787,813	787,813	787,813	787,813
Telecommunications (528)	179,960	181,858	216,478	228,186	$ 228,186	231,225	238,361	238,361	238,361	238,361	238,361
Geographic Information Systems (532)	169,886	147,473	214,368	234,309	$ 234,309	215,476	222,650	222,650	222,650	222,650	222,650
Subtotal Operating Expenses	$ 1,242,090	$ 1,411,799	$ 1,640,360	$ 1,741,535	$ 1,741,535	$ 1,800,693	$ 1,863,817	$ 1,863,817	$ 1,863,817	$ 1,863,817	$ 1,863,817
OPERATING INCOME (LOSS)	$ 42,621	$ (11,103)	$ 20,167	$ 2,617	$ 2,617	$ 26,100	$ 26,099	$ 26,099	$ 26,099	$ 26,099	$ 26,099
Capital and 1-Time Funding:											
DP Replacement Reserves	$ 237,122	$ 280,404	$ 283,297	$ 283,297	$ 301,747	$ 340,599	$ 340,599	$ 340,599	$ 340,599	$ 340,599	$ 340,599
Telecom Replacement Reserves	76,467	79,668	75,372	75,372	101,544	101,545	101,545	101,545	101,545	101,545	101,545
GIS Replacement Reserves	7,501	6,648	6,162	6,162	6,050	6,050	6,050	6,050	6,050	6,050	6,050
Capital Contribution	116,970	467,287	112,908	112,908	112,908	-	-	-	-	-	-
Subtotal Other Financing Sources	$ 438,060	$ 834,007	$ 477,739	$ 477,739	$ 522,249	$ 448,194	$ 448,194	$ 448,194	$ 448,194	$ 448,194	$ 448,194
OTHER FINANCING USES:											
DP HW/SW (518)	$ 164,110	$ 169,512	$ 344,500	$ 442,306	$ 442,306	$ 146,000	$ 139,150	$ -	$ -	$ -	$ -
GAC (519-91)	15,725	3,613	-	-	-	-	-	-	-	-	-
Court (512-50)	4,891	7,526	-	-	-	10,820	500	-	-	-	-
PS (521-99)	84,716	270,418	98,000	215,717	215,717	183,250	244,250	-	-	-	-
Telcom	22,502	13,814	5,000	5,000	5,000	1,000	1,000	-	-	-	-
GIS	10,343	-	16,000	16,000	16,000	-	-	-	-	-	-
WiFi	-	-	20,000	45,868	45,868	-	-	-	-	-	-
Subtotal Other Financing Uses	$ 302,286	$ 464,883	$ 483,500	$ 724,891	$ 724,891	$ 341,070	$ 384,900	$ -	$ -	$ -	$ -
	3,999,802			5,035,337							
Total Revenues and Other Sources	$ 1,722,771	$ 2,234,703	$ 2,138,266	$ 2,221,891	$ 2,266,401	$ 2,274,987	$ 2,338,110	$ 2,338,110	$ 2,338,110	$ 2,338,110	$ 2,338,110
Total Expenses & Other Uses	$ 1,544,377	$ 1,876,682	$ 2,123,860	$ 2,466,426	$ 2,466,426	$ 2,141,763	$ 2,248,717	$ 1,863,817	$ 1,863,817	$ 1,863,817	$ 1,863,817
Beginning Fund Balance:	$ 2,277,031	$ 2,455,425	$ 2,813,446	$ 2,813,446	$ 2,813,446	$ 2,613,421	$ 2,746,645	$ 2,836,038	$ 3,310,331	$ 3,784,624	$ 4,258,917
Ending Fund Balance:	$ 2,455,425	$ 2,813,446	$ 2,827,852	$ 2,568,911	$ 2,613,421	$ 2,746,645	$ 2,836,038	$ 3,310,331	$ 3,784,624	$ 4,258,917	$ 4,733,210

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
MAIL & DUPLICATION SERVICES (503)											
REVENUES:											
M&O	$ 118,190	$ 135,960	$ 138,356	$ 150,656	$ 150,656	$ 146,156	$ 146,156	$ 146,156	$ 146,156	$ 146,156	$ 146,156
Charge	3,088	3,943	-	-	-	-	-	-	-	-	-
Miscellaneous	8,270	9,349	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100	2,100
Replacement Reserves	$ 44,172	$ 52,932	$ 53,589	$ 53,589	$ 53,589	$ 53,589	$ 53,589	$ 53,589	$ 53,589	$ 53,589	$ 53,589
Total Revenues	$ 173,720	$ 202,184	$ 194,045	$ 206,345	$ 206,345	$ 201,845	$ 201,845	$ 201,845	$ 201,845	$ 201,845	$ 201,845
EXPENDITURES:											
Mail Postage	$ 51,317	$ 54,247	$ 60,121	$ 69,121	$ 69,121	$ 64,121	$ 63,121	$ 63,121	$ 63,121	$ 63,121	$ 63,121
Mail Courier	21,333	22,626	16,100	16,100	16,100	16,100	16,100	16,100	16,100	16,100	16,100
Duplication Equipment	429	-	3,700	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000
Duplication R&M	35,435	39,464	37,600	37,600	37,600	35,100	35,100	35,100	35,100	35,100	35,100
Duplication Supplies	19,589	19,179	21,605	21,605	21,605	17,105	17,105	17,105	17,105	17,105	17,105
Meeting Coffee	1,445	1,221	1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,330	1,330
Subtotal Operating Expenses	$ 129,548	$ 136,737	$ 140,456	$ 152,756	$ 152,756	$ 140,756	$ 139,756	$ 139,756	$ 139,756	$ 139,756	$ 139,756
OPERATING INCOME (LOSS)	$ 44,172	$ 65,447	$ 53,589	$ 53,589	$ 53,589	$ 61,089	$ 62,089	$ 62,089	$ 62,089	$ 62,089	$ 62,089
Capital and 1-Time Funding:											
Capital Contribution	-	5,016	-	-	-	-	-	-	-		
Subtotal Other Financing Sources	$ -	$ 5,016	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES:				-							
Capital	$ 34,183	$ 10,899	$ -	$ 22,000	$ 22,000	$ 7,500	$ 8,500	$ -	$ -	$ -	$ -
Subtotal Other Financing Uses	$ 34,183	$ 10,899	$ -	$ 22,000	$ 22,000	$ 7,500	$ 8,500	$ -	$ -	$ -	$ -
Total Revenues and Other Sources	$ 173,720	$ 207,200	$ 194,045	$ 206,345	$ 206,345	$ 201,845	$ 201,845	$ 201,845	$ 201,845	$ 201,845	$ 201,845
Total Expenditures & Other Uses	$ 163,731	$ 147,636	$ 140,456	$ 174,756	$ 174,756	$ 148,256	$ 148,256	$ 139,756	$ 139,756	$ 139,756	$ 139,756
Beginning Fund Balance:	$ 166,378	$ 176,367	$ 235,931	$ 235,931	$ 235,931	$ 267,520	$ 321,109	$ 374,698	$ 436,787	$ 498,876	$ 560,965
Ending Fund Balance:	$ 176,367	$ 235,931	$ 289,520	$ 267,520	$ 267,520	$ 321,109	$ 374,698	$ 436,787	$ 498,876	$ 560,965	$ 623,054

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
FLEET & EQUIPMENT (504)											
REVENUES:											
M&O	$ 590,190	$ 655,164	$ 676,616	$ 931,173	$ 1,059,144	$ 1,046,023	$ 1,047,566	$ 1,084,231	$ 1,122,179	$ 1,161,455	$ 1,202,106
Miscellaneous	110,755	113,085	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000	24,000
Replacement Reserves	$ 623,543	$ 676,836	$ 724,786	$ 964,704	$ 945,068	$ 1,049,987	$ 1,049,987	$ 1,049,987	$ 1,049,987	$ 1,049,987	$ 1,049,987
Total Revenues	$ 1,324,488	$ 1,445,085	$ 1,425,402	$ 1,919,877	$ 2,028,212	$ 2,120,010	$ 2,121,553	$ 2,158,218	$ 2,196,166	$ 2,235,442	$ 2,276,093
EXPENDITURES:											
PS-Tire	$ 14,923	$ 17,936	$ 12,070	$ 12,070	$ 12,070	$ 12,070	$ 12,070	$ 12,432	$ 12,805	$ 13,189	$ 13,189
PS-Gas	205,792	241,272	189,500	249,500	357,500	210,587	210,587	216,905	223,412	230,114	230,114
PS-R&M	145,276	165,049	171,195	277,252	277,252	277,252	277,252	285,570	294,137	302,961	302,961
PS-Auto Insu	5,113	36,600	36,598	39,598	39,598	35,104	35,104	36,157	37,242	38,359	38,359
GF-Salary/Benefit	36,433	37,116	36,166	36,166	36,166	37,446	38,989	40,159	41,364	42,605	42,605
GF-Tires	14,842	8,758	11,030	11,030	11,030	11,030	11,030	11,361	11,702	12,053	12,053
GF-Gas	91,851	104,171	97,900	99,100	119,100	99,100	99,100	102,073	105,135	108,289	108,289
GF-Repair & Maintenance	108,061	140,304	121,845	208,545	208,545	208,545	208,545	214,801	221,245	227,882	227,882
GF-Insurance	44,502	24,312	24,312	25,312	25,312	21,889	21,889	22,546	23,222	23,919	23,919
Subtotal Operating Expenses	$ 666,792	$ 775,518	$ 700,616	$ 958,573	$ 1,086,573	$ 913,023	$ 914,566	$ 942,004	$ 970,264	$ 999,371	$ 999,371
OPERATING INCOME (LOSS)	$ 657,696	$ 669,567	$ 724,786	$ 961,304	$ 941,639	$ 1,206,987	$ 1,206,987	$ 1,216,214	$ 1,225,902	$ 1,236,071	$ 1,276,722
Capital and 1-Time Funding:											
Capital Contribution	83,251	655,978	-	80,000	80,000	-	-	-	-	-	-
Sale of Fixed Assets	11,020	12,736	-	-	-	-	-	-	-		
Subtotal Other Financing Sources	$ 94,271	$ 668,714	$ -	$ 80,000	$ 80,000	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES:											
GF Vehicle/Equipment	$ 568,647	$ 478,218	$ 3,787	$ 271,760	$ 271,760	$ 77,578	$ 141,971	$ -	$ -	$ -	$ -
PS Vehicle/Equipment	84,843	467,542	175,880	682,469	682,469	353,611	495,320	-	-		
Subtotal Other Financing Uses	$ 653,490	$ 945,760	$ 179,667	$ 954,229	$ 954,229	$ 431,189	$ 637,291	$ -	$ -	$ -	$ -
Total Revenues and Other Sources	$ 1,418,759	$ 2,113,799	$ 1,425,402	$ 1,999,877	$ 2,108,212	$ 2,120,010	$ 2,121,553	$ 2,158,218	$ 2,196,166	$ 2,235,442	$ 2,276,093
Total Expenses & Other Uses	$ 1,320,282	$ 1,721,278	$ 880,283	$ 1,912,802	$ 2,040,802	$ 1,344,212	$ 1,551,857	$ 942,004	$ 970,264	$ 999,371	$ 999,371
	-										
Beginning Fund Balance:	$ 2,438,459	$ 2,536,936	$ 2,929,457	$ 2,929,457	$ 2,929,457	$ 2,996,867	$ 3,772,665	$ 4,342,361	$ 5,558,575	$ 6,784,477	$ 8,020,548
Ending Fund Balance:	$ 2,536,936	$ 2,929,457	$ 3,474,576	$ 3,016,532	$ 2,996,867	$ 3,772,665	$ 4,342,361	$ 5,558,575	$ 6,784,477	$ 8,020,548	$ 9,297,270

OPERATING BUDGET/ACTUAL	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 YND Est	2009 Projected	2010 Projected	2011 Projected	2012 Projected	2013 Projected	2014 Projected
BUILDINGS & FURNISHINGS (505)											
REVENUES:											
M&O	$ 488,512	$ 507,506	$ 441,110	$ 483,860	$ 483,860	$ 439,628	$ 442,494	$ 442,494	$ 442,494	$ 442,494	$ 442,494
Replacement Reserves	88,604	88,596	82,178	82,178	82,178	98,900	98,900	98,900	98,900	98,900	98,900
Rental Income	13,000	9,000	-	-	-	-	-	-	-	-	-
Miscellaneous	15,403	18,345	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
Total Revenues	$ 605,519	$ 623,447	$ 524,488	$ 567,238	$ 567,238	$ 539,728	$ 542,594	$ 542,594	$ 542,594	$ 542,594	$ 542,594
EXPENDITURES:											
Court	$ -	$ 797	$ -	$ -	$ -	-	-	-	-	-	-
Police	-	2,995	-	-	-	-	-	-	-	-	-
City Hall	425,666	401,656	379,128	421,878	421,217	392,574	395,010	395,010	395,010	395,010	395,010
KLCC	57,936	14,046	-	-	-	-	-	-	-	-	-
Annex	16,327	14,384	24,233	24,233	24,507	19,608	19,823	19,823	19,823	19,823	19,823
Shop	20,445	30,746	30,133	30,133	30,521	22,646	22,861	22,861	22,861	22,861	22,861
Subtotal Operating Expenses	$ 520,374	$ 464,623	$ 433,494	$ 476,244	$ 476,245	$ 434,828	$ 437,694	$ 437,694	$ 437,694	$ 437,694	$ 437,694
OPERATING INCOME (LOSS)	$ 85,145	$ 158,824	$ 90,994	$ 90,994	$ 90,993	$ 104,900	$ 104,900	$ 104,900	$ 104,900	$ 104,900	$ 104,900
Capital and 1-Time Funding:											
Capital Contribution	$ -	$ 678,194	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Operating Transfer	7,740	16,227	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Sources	$ 7,740	$ 694,421	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
OTHER FINANCING USES:											
City Hall	29,631	112,919	-	172,387	172,387	6,000	6,000	-	-	-	-
Annex	316	-	-	-	-	-	-	-	-	-	-
Subtotal Other Financing Uses	$ 29,947	$ 112,919	$ -	$ 172,387	$ 172,387	$ 6,000	$ 6,000	$ -	$ -	$ -	$ -
Total Revenues and Other Sources	$ 613,259	$ 1,317,868	$ 524,488	$ 567,238	$ 567,238	$ 539,728	$ 542,594	$ 542,594	$ 542,594	$ 542,594	$ 542,594
Total Expenses & Other Uses	$ 550,321	$ 577,542	$ 433,494	$ 648,631	$ 648,632	$ 440,828	$ 443,694	$ 437,694	$ 437,694	$ 437,694	$ 437,694
Beginning Fund Balance:	$ 296,558	$ 359,496	$ 1,099,822	$ 1,099,822	$ 1,099,822	$ 1,018,428	$ 1,117,328	$ 1,216,228	$ 1,321,128	$ 1,426,028	$ 1,530,928
Ending Fund Balance:	$ 359,496	$ 1,099,822	$ 1,190,816	$ 1,018,429	$ 1,018,428	$ 1,117,328	$ 1,216,228	$ 1,321,128	$ 1,426,028	$ 1,530,928	$ 1,635,828

CITIZENS OF FEDERAL WAY

CITY COUNCIL

Jack Dovey, Mayor
Eric Faison, Deputy Mayor

Jeanne Burbidge
Jim Ferrell
Michael Park
Linda Kochmar
Dini Duclos

7.0 FTE

- Represent the People of Federal Way
- Adopt Ordinances and Resolutions
- Grant Franchises
- Levy Taxes and Appropriate Funds
- Establish Policy Guidelines

CITY COUNCIL COMMITTEES

- Finance, Economic Development, and Regional Affairs
- Land Use and Transportation
- Parks, Recreation, Human Services, and Public Safety

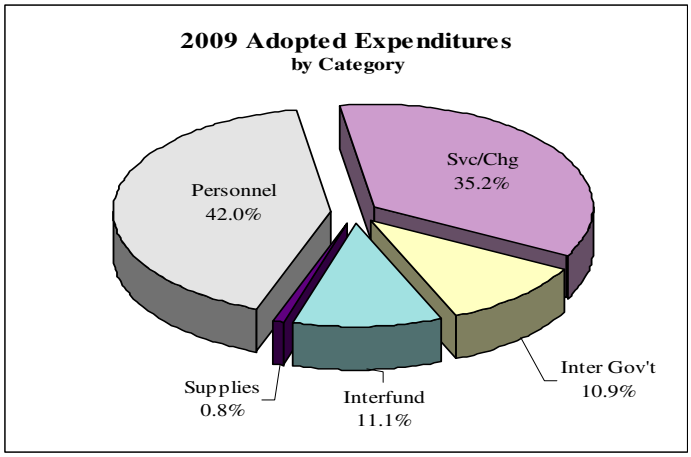
BOARDS AND COMMISSIONS

- Arts Commission
- Diversity Commission
- Ethics Board
- Human Services Commission
- Independent Salary Commission
- Lodging Tax Advisory Committee
- Parks and Recreation Commission
- Planning Commission
- Youth Commission
- Steel Lake Management District Advisory Committee

(Civil Service Commission reports to City Manager)

CITY COUNCIL

Responsible Manager: ***Mayor Jack Dovey***



PURPOSE/DESCRIPTION:

The City Council is the seven-member legislative branch of city government elected by and representing the people of Federal Way. Council Members elect one of their members as Mayor and another as Deputy Mayor. The City Council is the policy determining body of the City and exercises all legislative powers authorized under the State Constitution which are not specifically denied by State law, including adoption of ordinances, levying of taxes, appropriation of funds, establishment of compensation levels for City employees, and selection of the City Manager.

The Federal Way City Council meetings are held the first and third Tuesday of each month at 7:00 p.m. Public comments are welcome at the beginning of each meeting. The Council has three working committees: Finance, Economic Development and Regional Affairs Committee; Land Use and Transportation Committee; and the Parks, Recreation, Human Services and Public Safety Committee. The Mayor appoints committee chairs annually. All committee meetings are open to the public.

GOALS/OBJECTIVES:

- Integrate the public safety strategy into all facets of City operations, building on a strong community-based approach.
- Create a multi-use urban city center that is pedestrian friendly, linked to neighborhoods and parks, and services as the social and economic hub of the City.
- Establish Federal Way as an economic leader and job center in South King County by attracting a regional market for high quality office and retail businesses.
- Maintain the capital facilities plan and provide financing options for transportation and surface water improvements, parks, recreation, cultural arts and public facilities.
- Ensure a responsive service culture within the City organization where employees listen carefully, treat citizens and each other respectfully and solve problems creatively, efficiently, and proactively.
- Position Federal Way as a regional leader by working collaboratively with other local and regional jurisdictions in order to leverage resources.

ADOPTED PROGRAM CHANGES:

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures 2009 1-Time	Expenditures 2009 Ongoing	Expenditures 2010 1-Time	Expenditures 2010 Ongoing	FTE	Fleet	Expenditures 2009 1-Time	Expenditures 2009 Ongoing	Expenditures 2010 1-Time	Expenditures 2010 Ongoing
Programs Cut & Restored on a 1-Time Basis															
8	CC	CC	Sister City Trip	-	-	-	(4,000)	-	(4,000)	-	-	4,000	(4,000)	4,000	(4,000)
7	CC	CC	NLC Dues	-	-	-	(6,500)	-	(6,500)	-	-	-	-	6,500	(6,500)
7	CC	CC	SCA Dues	-	-	-	(37,100)	-	(37,100)	-	-	-	-	37,100	(37,100)
4	CC	CC	Council Retreat Facilitator	-	-	-	(4,500)	-	(4,500)	-	-	-	-	4,500	(4,500)
			Total	**-**	**-**	**-**	**(52,100)**	**-**	**(52,100)**	**-**	**-**	**4,000**	**(4,000)**	**52,100**	**(52,100)**
New Programs Added															
0	CC	CC	Association Dues - PSRC	-	-	-	1,387	-	1,387	-	-	-	1,387	-	1,387
0	CC	CC	Association Dues - AWC	-	-	-	19,772	-	19,772	-	-	19,772	-	19,772	-
0	CC	CC	Association Dues - SCA	-	-	-	1,973	-	1,973	-	-	1,973	-	1,973	-
			Total	**-**	**-**	**-**	**23,132**	**-**	**23,132**	**-**	**-**	**21,745**	**1,387**	**21,745**	**1,387**
New Programs Not Recommended															
1	CC	CC	Instant Access to Email	-	-	1,050	-	-	-	-	-	-	-	-	-
			Total	**-**	**-**	**1,050**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

CITY COUNCIL

Responsible Manager: ***Mayor Jack Dovey***

HIGHLIGHTS/CHANGES:

The City Council's 2009 and 2010 adopted baseline budget total $371,174 and $327,880, respectively. This is a decrease of 1% or $4,949 from the 2008 adjusted budget. Major program changes include:

- Association Dues – Moving National League of Cities and Suburban Cities Association dues from ongoing to one-time in 2010 ($43,600) and increasing on-going dues for Puget Sound Regional Council for 2009/2010 ($1,387).
- Travel and Training – Moving on-going for Sister City Trip of $4,000 from on-going to one-time.
- Professional Services – Moving on-going Council Retreat Facilitator in 2010 to one-time ($4,500).
- One-time – Association dues increase for Association of Washington Cities and Suburban Cities Association on a one-time basis for 2009/2010 ($21,745) and moving on-going Council Retreat Facilitator in 2010 to one-time ($4,500).

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt- 08 Adj $ Chg	09 Adopt- 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 403,374	$ 365,623	$ 370,247	$ 381,123	$ 395,965	$ 396,969	$ 401,779	$ 15,846	4.2%
	Total Revenues	$ 403,374	$ 365,625	$ 370,247	$ 381,123	$ 395,965	$ 396,969	$ 401,779	$ 15,846	4.2%
Expenditure Summary:										
110	Salaries & Wages	96,300	98,700	105,408	106,342	106,342	103,324	107,458	(3,018)	-2.8%
200	Benefits	43,446	46,703	48,062	48,336	48,336	52,502	52,878	4,166	8.6%
31X	Supplies	3,138	2,755	638	638	4,625	3,035	3,035	2,397	375.7%
3XX	Othr Opr Supplies	907	-	-	-	-	-	-	-	n/a
41X	Professional Svcs	-	4,125	7,000	7,000	4,363	5,000	500	(2,000)	-28.6%
43X	Travel & Training	15,680	6,206	18,125	18,125	16,969	11,800	11,800	(6,325)	-34.9%
42/47	Utility & Comm	480	254	537	537	200	250	250	(287)	-53.4%
497	Association Dues	50,257	153,406	114,652	114,652	126,310	112,175	68,575	(2,477)	-2.2%
4XX	Other Misc Exp	2,693	5,208	1,210	1,210	1,634	1,400	1,400	190	15.7%
5XX	Intgvtl Srvs/Taxes	32,015	-	34,655	34,655	37,465	40,544	40,544	5,889	17.0%
9XX	IS Charges-M&O	34,361	36,881	37,569	42,237	42,237	38,524	38,820	(3,713)	-8.8%
9XX	IS Charges-Reserves	2,253	2,484	2,391	2,391	2,484	2,620	2,620	229	9.6%
	Total Opr Expend	$ 281,530	$ 356,722	$ 370,247	$ 376,123	$ 390,965	$ 371,174	$ 327,880	$ (4,949)	-1.3%
Capital & One-Time Funding:										
	Capital & One-Time	121,844	8,901	-	5,000	5,000	25,795	73,899	20,795	415.9%
	Total One-Time Exp	$ 121,844	$ 8,901	$ -	$ 5,000	$ 5,000	$ 25,795	$ 73,899	$ 20,795	415.9%
	Total Expenditures	$ 403,374	$ 365,623	$ 370,247	$ 381,123	$ 395,965	$ 396,969	$ 401,779	$ 15,846	4.2%

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Mayor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	N/A
Council Member	6.00	6.00	6.00	6.00	6.00	6.00	6.00	N/A
Total Regular Staffing	7.00	7.00	7.00	7.00	7.00	7.00	7.00	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	7.00	7.00	7.00	7.00	7.00	7.00	7.00	

CITY COUNCIL

Responsible Manager: ***Mayor Jack Dovey***

COUNCIL COMMITTIES ROLES AND RESPONSIBILITIES

FINANCE, ECONOMIC DEVELOPMENT, AND REGIONAL AFFAIRS COMMITTEE:

The Council Finance, Economic Development, and Regional Affairs Committee (FEDRAC) reviews issues and policies related to the City's budget and fiscal affairs, financial operations, economic development activities, and legislative and regional relations. Some of the items considered by the FEDRAC on a regular basis are county, state and federal legislative issues, franchise agreements, equipment purchases, redevelopment efforts, economic development strategies and financial reports. The City's Lodging Tax Advisory Committee reports to FEDRAC. 2008 Committee Members are: Councilmember Michael Park (Chair), Deputy Mayor Eric Faison, and Councilmember Dini Duclos.

Committee meetings are held on the 4th Tuesday of each month at 5:30 p.m. in the Hylebos Conference Room (2nd Floor, next to Council Chambers) unless otherwise noted.

LAND USE AND TRANSPORTATION COMMITTEE:

The Council Land Use Transportation Committee (LUTC) considers all zoning, planning, and transportation related policies and issues. Items that are typically reviewed by the Committee include: comprehensive plan amendments; zoning designation changes/variances; design guideline changes; any change in City code governing land use and development; and all surface water and transportation project related design, construction and funding. The Planning Commission reports to the LUTC. 2008 Committee members are: Councilmember Linda Kochmar (Chair), Councilmember Jim Ferrell, and Councilmember Dini Duclos.

Committee meetings are held on the 1st & 3rd Monday of each month at 5:30 PM in the Council Chambers at City Hall, unless otherwise noted. These meetings are broadcasted live and replayed prior to the next meeting.

PARKS, RECREATION, HUMAN SERVICES, AND PUBLIC SAFETY COMMITTEE:

The Parks, Recreation, Human Services and Public Safety Committee (PRHSPS) reviews issues related to these particular areas. Items considered by PRHSPS include development and construction of parks and other city facilities, human services, diversity and public safety issues. The City's Arts Commission, Diversity Commission, Human Services Commission, Parks and Recreation Commission, and Youth Commission all report to PRHSPS. 2008 Committee members are: Councilmember Jeanne Burbidge (Chair), Councilmember Jim Ferrell, and Councilmember Michael Park.

Committee meetings are held on the 2nd Tuesday of each month at 5:30 PM in the Hylebos Conference Room at City Hall, unless otherwise noted.

CITY MANAGER'S OFFICE

Neal Beets
City Manager

1.0 FTE
Department Total: 10.0 FTE

- Implementation of Council Policy
- Direction/Coordination City-Wide

DEPARTMENT SUPPORT

Brook Lindquist
Executive Assistant

2.0 FTE

- City Council Support
- City Manager's Office Support
- Commission Support

ASSISTANT CITY MANAGER

Bryant Enge
Chief Financial Officer

1.50 FTE

- Department Direction and Administration
- Economic Development – Business Retention
- Public Information
- Public Defender Contract Mgmt
- Regional Issues and Involvement
- Coordinate Interlocal Finance Affairs
- Interdepartmental Coordination

ASSISTANT CITY MANAGER

Cary Roe
Chief Operating Officer

1.0 FTE

- Department Direction and Operation
- Regional Issues and Involvement
- Coordinate Interlocal Public Works Affairs
- Interdepartmental Coordination
- Council/Committee/Commission Support

GOVERNMENT AFFAIRS

Linda Farmer
Government Affairs & Communications Manager

3.0 FTE

- Public Outreach
- Media Relations
- Intergovernmental Relations
- Oversee Website and TV 21 Prog.
- City newsletter
- City Promotions

ECONOMIC DEVELOPMENT

Patrick Doherty
Economic Development Director

1.5 FTE

- Serve City Economic Development Efforts
- City Center Redevelopment
- Business Retention, Expansion and Attraction
- Tourism Promotion

CITY MANAGER DEPARTMENT OVERVIEW

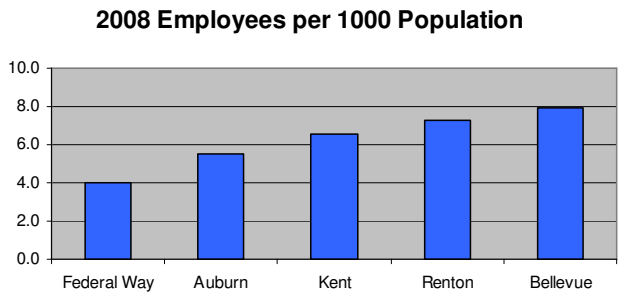
Responsible Manager: ***Neal Beets, City Manager***

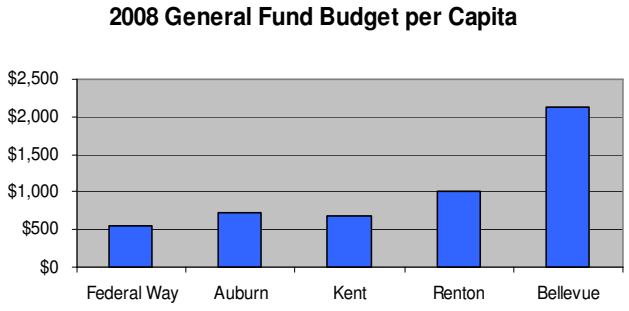
2007/2008 ACCOMPLISHMENTS

- Worked with Congress, the Legislature, and regional governments to advance the City's position on priority issues and seek funding for City projects. The City was awarded $25 million (over 25 years) in Local Infrastructure Financing Tool (LIFT) funds, and the Legislature awarded the City $500k for preconstruction activities for a performing arts center. The City was also granted the authority to enact a Beach Management District
- Contracted with United Properties on the Symphony project, a downtown redevelopment, mixed-use, high rise project
- Implemented a new Communications and Government Affairs Division within the City Manager's Office, and hired a Communications and Government Affairs Manager
- Made major improvements to the City's Government Access Channel equipment including cameras, microphones, lights, computer systems, software, music and stock art files
- Significantly upgraded the content of the City's Government Access Channel, including the City's signature program called "Connections" (formerly called "City Update")
- Maintained effective relationships with local media, and produced "City Update" printed newsletters two-to-three times per year
- Worked with Sound Transit and neighboring jurisdictions to extend light rail closer to Federal Way
- Completed the City's first-ever citizen satisfaction survey
- Contracted with Johnson Consulting to perform a feasibility study for a new performing arts center in Federal Way
- Supported the nonprofit organization that managed the third annual Han Woo-Ri Korean Sports and Cultural Festival
- Successfully sponsored the USA Women's Triathlon

2009/2010 ANTICIPATED KEY PROJECTS

- Provide effective support to the City Council
- Work with Congress, the Legislature, and regional governments to advance the City's position and seek funding for City projects
- Aggressively implement economic development and downtown revitalization efforts
- Continue to direct economic development and downtown redevelopment efforts including potential site planning and rendering of key redevelopment sites, and marketing of downtown redevelopment opportunities
- Finish phase I and begin phase II of the Symphony Project
- Coordinate design phase of the performing arts center project
- Continue to emphasize a strong, responsive customer service culture
- Maintain effective relationships with local media and continue to produce City Update newsletters and quarterly Connections updates
- Provide effective support to Sister City projects
- Implement the marketing plan for office space and the Community Center in Federal Way
- Coordinate Lodging Tax Advisory Committee (LTAC) and its work program to promote tourism
- Increase marketing of Federal Way to prospective businesses through video, articles, advertisements, etc.
- Support the Lodging Tax Advisory Committee, and LTAC's marketing subcommittee
- Coordinate the biennial citizen satisfaction survey





** Numbers are adjusted to account for services the City of Federal Way does not provide (i.e. Fire and Utilities).*

CITY MANAGER DEPARTMENT OVERVIEW

Responsible Manager: ***Neal Beets, City Manager***

ADOPTED PROGRAM CHANGES:

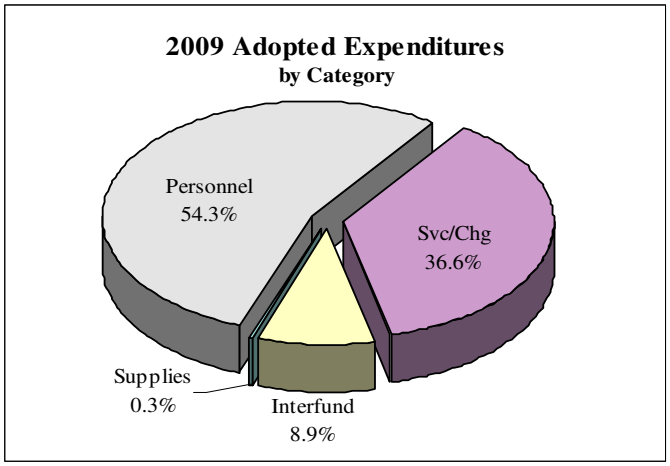
MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Program Cuts Not Recommended															
0	CM	EDC	Economic Development Assistant 0.50 FTE	(0.50)	-	-	(21,671)	-	(23,258)	-	-	-	-	-	-
			Total	**(0.50)**	**-**	**-**	**(21,671)**	**-**	**(23,258)**	**-**	**-**	**-**	**-**	**-**	**-**
Programs Cut & Restored on a 1-Time Basis															
8	CM	GA	Reduce mailed newsletter from 2 to 1 per year	-	-	-	(13,343)	-	(14,270)		-	13,343	(13,343)	14,270	(14,270)
n/a	CW	CW	Eliminate 4 Civilian Positions in 2010 Positions to be determined	-	-	-	-	-	-	(4.00)	-	-	-	317,893	(322,893)
			Total	**-**	**-**	**-**	**(13,343)**	**-**	**(14,270)**	**(4.00)**	**-**	**13,343**	**(13,343)**	**332,163**	**(337,163)**
New Programs Added															
3	CM	CM	Sustainability Coordinator	-	-	14,970	44,247	-	44,247	-	-	-	-	-	-
0	CM	CM	Admin Assistant 0.25 FTE	0.25	-	14,970	17,594	-	19,018	0.25	-	-	17,594	-	19,018
n/a	CM	CM	Public Defender Contract	-	-	-	60,000	-	60,000	-	-	60,000	-	60,000	-
n/a	CM	CM	Sponsorship Program ($20K cost neutral)	-	-	-	-	-	-	-	-	-	-	-	-
n/a	CM	CM	Festival Management	-	-	-	50,000	-	50,000	-	-	-	-	-	-
1	CM	EDC	HCC Small Business Development Center Funding	-	-	22,500	-	-	45,000	-	-	22,500	-	22,500	-
4	CM	GA	City Survey	-	-	-	15,000	-	15,000	-	-	-	-	-	-
n/a	CM	EDC	Contract/Temporary Economic Development Specialist ($83K in 2009 & $86K in 2010)	-	-	-	-	-	-	-	-	-	-	-	-
			Total	**0.25**	**-**	**52,440**	**186,841**	**-**	**233,265**	**0.25**	**-**	**82,500**	**17,594**	**82,500**	**19,018**
New Programs Not Recommended															
1	CM	CM	Friends of Hylebos Support	-	-	-	10,000	-	10,000	-	-	-	-	-	-
0	CM	CM	Smart Phone for Management Staff	-	-	3,750	16,500	-	16,500	-	-	-	-	-	-
n/a	CM	CM	Automatic External Difibrulators (AED)-Squad Cars or Park Fac - 5 yr @ $2K/ea	-	-	10,000	-	10,000	-	-	-	-	-	-	-
3	CM	EDC	Economic Dev Assistant 0.5 FTE	0.50	-	14,970	41,197	-	42,845	-	-	-	-	-	-
1	CM	EDC	Enterprise Seatte Membership	-	-	-	5,000	-	5,000	-	-	-	-	-	-
0	CM	EDC	Pierce Co.Economic Development	-	-	-	5,000	-	5,000	-	-	-	-	-	-
0	CM	EDC	Computer General Model of City	-	-	10,000	-	-	-	-	-	-	-	-	-
0	CM	EDC	Scale Model of City Center	-	-	20,000	-	-	-	-	-	-	-	-	-
2	CM	EM	IEMC Meal Tickets	-	-	9,000	-	-	-	-	-	-	-	-	-
2	CM	GA	City Newsletter	-	-	-	88,023	-	88,023	-	-	-	-	-	-
2	CM	GA	Webmaster 1.0 FTE	1.00	-	14,970	84,600	-	84,600	-	-	-	-	-	-
1	CM	GA	Senior Designer 1.0 FTE	1.00	-	14,970	19,627	-	19,627	-	-	-	-	-	-
1	CM	GA	Video Production 0.50 FTE	0.50	-	14,970	36,800	-	36,800	-	-	-	-	-	-
0	CM	GA	GAC Operating Supplies	-	-	-	2,000	-	2,000	-	-	-	-	-	-
0	CM	GA	GAC Avid Video Editing	-	-	-	2,000	-	2,000	-	-	-	-	-	-
			Total	**3.00**	**-**	**112,630**	**310,747**	**10,000**	**312,395**	**-**	**-**	**-**	**-**	**-**	**-**

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Total FTEs managed	345.4	349.9	350	350
• Total operating budget managed (in millions of $)	$47.1	$48.7	$50	$50
• Total CIP budget managed (in millions of $)	$	$	$	$
• Number of Media Releases	81	110	120	120
Outcome Measures:				
• Overall Citizen Satisfaction (% rating Satisfied to Very Satisfied)	NA	71%	NA	80%
• Percent of CIP constructed vs. budget	34%	43%	N/A	N/A
Efficiency Measures:				
• Employees per 1000 population	4	4	4	4
• General fund budget per capita	$540	$553	$564	$560

CITY MANAGER OVERVIEW

Responsible Manager: ***Neal Beets, City Manager***



PURPOSE/DESCRIPTION:

The City Manager's Office provides management direction and coordination of all City departments and activities, in accordance with policies and direction of the City Council. The City Manager's Office also manages City programs for economic development, intergovernmental relations, media, and community relations. The City Manager's Office provides the City Council and management with a complete financial plan for all City funds and activities through the preparation and administration of the biennial budget and Capital Improvement Plan.

GOALS/OBJECTIVES:

- Begin implementation of the city's Economic Development initiatives.
- Facilitate Council decision making and policy development by providing unbiased, thorough, and professional analysis.
- Carryout Council policies and directions effectively and efficiently.
- Instill a customer service culture and can do attitude in the City Government.
- Manage city resources in a responsible and responsive manner.

DEPARTMENT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Gov't	$ 1,349,512	$ 1,550,244	$ 1,649,676	$ 5,075,777	$ 2,146,231	$ 3,245,719	$ 2,132,117	$ (1,830,058)	-36.1%
	Transfer In - CIP	50,080	157,405	70,000	70,000	70,000	152,942	156,116	60,000	85.7%
109	Lodging Tax	194,879	194,608	187,353	385,510	385,510	215,470	221,755	(170,040)	-44.1%
Total Revenues		$ 1,594,471	$ 1,902,257	$ 1,907,029	$ 5,531,287	$ 2,601,741	$ 3,614,131	$ 2,509,988	$ (1,917,156)	-34.7%
Expenditure Summary:										
20	City Manager	925,549	1,127,768	1,349,612	1,076,105	1,071,589	1,234,271	1,273,864	158,166	14.7%
21	Government Affairs	46,679	226,511	107,252	495,603	521,325	536,316	562,907	40,713	8.2%
25	Economic Development	136,288	186,674	206,673	208,347	208,360	219,446	226,796	11,099	5.3%
	Cuts to be Determined	-	-	-	-	-	-	(322,893)	-	n/a
Subtotal GF Oper Exp		$ 1,108,516	$ 1,540,953	$ 1,663,537	$ 1,780,055	$ 1,801,274	$ 1,990,033	$ 1,740,674	$ 209,978	11.8%
109	Lodging Tax	194,879	194,608	187,353	385,510	385,510	215,470	221,755	(170,040)	-44.1%
Total Oper Exp		$ 1,303,395	$ 1,735,561	$ 1,850,890	$ 2,165,565	$ 2,186,784	$ 2,205,503	$ 1,962,429	$ 39,938	1.8%
Capital & One-Time Funding:										
	One-time	291,076	166,696	56,139	328,787	328,787	181,864	186,009	(146,923)	-44.7%
	Other Cuts Restored	-	-	-	-	-	-	317,893	-	n/a
CW	Rainy Day Reserves	-	-	-	2,000,000	-	-	-	(2,000,000)	-100.0%
CW	Contingency	-	-	-	1,036,935	86,170	1,226,764	43,657	189,829	18.3%
	Total One-Time Exp	$ 291,076	$ 166,696	$ 56,139	$ 3,365,722	$ 414,957	$ 1,408,628	$ 547,559	$ (1,957,094)	-58.1%
	Total Expenditures	$ 1,594,471	$ 1,902,257	$ 1,907,029	$ 5,531,287	$ 2,601,741	$ 3,614,131	$ 2,509,988	$ (1,917,156)	-34.7%

DEPARTMENT POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	Negotiated
Assistant City Manager	1.00	2.00	2.00	2.00	2.00	2.00	2.00	58h
Economic Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58i
Government Affairs Manager	-	1.00	-	1.00	1.00	1.00	1.00	48
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	31
Administrative Assistant II	1.00	1.50	1.50	1.50	1.25	1.50	1.50	30
Video Production	1.00	1.00	-	1.00	1.00	1.00	1.00	29
ICMA Intern	-	1.00	-	1.00	1.00	1.00	1.00	24
Economic Development Assistant	-	0.50	0.50	0.50	0.50	0.50	0.50	30
Total Regular Staffing	6.00	10.00	7.00	10.00	9.75	10.00	10.00	
Change from prior year	(1.00)	4.00	(3.00)	3.00	(0.25)	0.25	-	
Grand Total Staffing	6.00	10.00	7.00	10.00	9.75	10.00	10.00	

CITY MANAGER OVERVIEW

Responsible Manager: ***Neal Beets, City Manager***

HIGHLIGHTS/CHANGES:

The City Manager's baseline adopted budget totals $2,205,503 in 2009 and $1,962,429 in 2010. This is a 1.8% or $39,938 increase from the 2008 adjusted budget. Major program changes include:

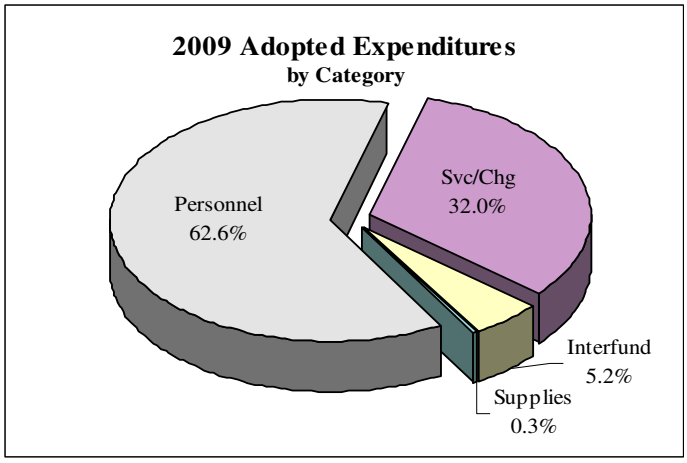
- Salaries & Benefits – Increased to reflect the organization change to include the Assistant City Managers within the City Manager's budget. In addition, a 0.25 FTE was added for an Administrative Assistant for $17,594 in 2009 and $19,018 in 2010.
- One-time – the one-time budget have increase for the following program changes:
  - Reduce mailed newsletter from 2 to one per year – moved $13,343 in 2009 and $14,270 in 2010 from on-going to one-time.
  - Public Defender Contract - $60,000 in 2009 and 2010
  - Highline Community College Business Development Center Funding - $22,500 in 2009 and 2010.
  - Economic Development Specialist was added as one-time. This will be funded by CIP for $82,942 for 2009 and $86,116 for 2010.
  - $322,893 was eliminated in on-going operating budget and restored for $317,893 as one-time in 2010. 4.0 potential positions will be identified at the 2009/2010 Mid-Biennium Adjustment to determine which departments will incur the reductions.

REVENUE AND EXPENDITURE SUMMARY:

		2006	2007	2008			2009	2010	09 Adopt- 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ 1,349,512	$ 1,550,244	$ 1,649,676	$ 5,075,777	$ 2,146,231	$ 3,245,719	$ 2,132,117	$ (1,830,058)	-36.1%
	Transfer in - CIP	50,080	157,405	70,000	70,000	70,000	152,942	156,116	82,942	118.5%
	LTAC	194,879	194,608	187,353	385,510	385,510	215,470	221,755	(170,040)	-44.1%
	Total Revenues	$ 1,594,471	$ 1,902,257	$ 1,907,029	$ 5,531,287	$ 2,601,741	$ 3,614,131	$ 2,509,988	$ (1,917,156)	-34.7%
Expenditure Summary:										
110	Salaries & Wages	505,764	601,522	663,612	780,538	780,538	898,108	949,777	117,570	15.1%
111/1	Temporary Help	1,342	26,088	61,928	41,440	41,440	-	-	(41,440)	-100.0%
2XX	Benefits	110,398	162,933	162,252	175,413	175,413	298,447	315,589	123,034	70.1%
31X	Supplies	8,211	11,742	7,300	7,725	10,119	6,295	6,295	(1,430)	-18.5%
3XX	Othr Opr Supplies	-	-	-	650	-	250	250	(400)	-61.5%
41X	Professional Svcs	549,687	738,800	725,073	923,230	910,639	768,933	775,387	(154,297)	-16.7%
43X	Travel & Training	8,310	17,941	8,910	8,910	17,805	11,385	11,385	2,475	27.8%
42/47	Utility & Comm	(67)	130	100	100	25	50	50	(50)	-50.0%
48X	Repairs & Mtc	-	-	-	250	-	250	250	-	0.0%
497	Association Dues	3,740	20,471	8,570	8,620	11,342	11,470	11,470	2,850	33.1%
4XX	Other Misc Exp	4,888	7,697	28,802	28,802	49,250	14,814	13,887	(13,988)	-48.6%
5XX	Intgvtl Srvs/Taxes	325	-	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	97,844	134,171	172,045	177,589	177,589	181,874	187,355	4,285	2.4%
9XX	IS Charges-Reserves	12,953	13,152	12,298	12,298	12,624	13,627	13,627	1,329	10.8%
	CM - Other Cuts	-	-	-	-	-	-	(322,893)	-	n/a
	Total Opr Expend	$ 1,303,395	$ 1,735,561	$ 1,850,890	$ 2,165,565	$ 2,186,784	$ 2,205,503	$ 1,962,429	$ 39,938	1.8%
Capital & One-Time Funding:										
	Capital & One-Time	291,076	166,696	56,139	328,787	328,787	181,864	186,009	(146,923)	-44.7%
	CM - Other Cuts	-	-	-	-	-	-	317,893	-	n/a
	Total One-Time Exp	$ 291,076	$ 166,696	$ 56,139	$ 328,787	$ 328,787	$ 181,864	$ 503,902	$ (146,923)	-44.7%
CW	Rainy Day Reserves	-	-	-	2,000,000	-	-	-	(2,000,000)	-100.0%
CW	Contingency	-	-	-	1,036,935	86,170	1,226,764	43,657	189,829	18.3%
	Total CityWide	$ -	$ -	$ -	$ 3,036,935	$ 86,170	$ 1,226,764	$ 43,657	$ (1,810,171)	-59.6%
	Total Expenditures	$ 1,594,471	$ 1,902,257	$ 1,907,029	$ 5,531,287	$ 2,601,741	$ 3,614,131	$ 2,509,988	$ (1,917,156)	-34.7%

CITY MANAGER ADMINISTRATION

Responsible Manager: ***Neal Beets, City Manager***



PURPOSE/DESCRIPTION:

The City Manager's Office provides management direction and coordination of all City departments and activities, in accordance with policies and direction of the City Council. The Office also manages City programs for economic development, intergovernmental relations, media, and community relations. The Office provides the City Council and management with a complete financial plan for all City funds and activities through the preparation and administration of the biennial budget and Capital Improvement Plan.

GOALS/OBJECTIVES:

- Lead the organization to implement Council's vision, goals, policies, direction with the SPIRIT (Service, Pride, Integrity, Respect, Initiative, and Team-work) value
- Ensure effective management and deployment of human, financial and material resources
- Lead and coordinate City's role in local, regional, state and federal issues to further and achieve City Council's vision and goals
- Lead and coordinate proactive economic development efforts to create and maintain a dynamic city center and vital neighborhoods
- Lead and coordinate proactive and effective communications with citizens, the news media, and employees
- Coordinate activities of the Sister City Program

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
City Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	Negotiated
Assistant City Manager	2.00	2.00	2.00	2.00	2.00	2.00	2.00	58h
Executive Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	31
Administrative Assistant II	1.00	0.50	0.50	0.50	0.25	0.50	0.50	30
ICMA Intern	-	1.00	1.00	1.00	1.00	1.00	1.00	24
Total Regular Staffing	5.00	5.50	5.50	5.50	5.25	5.50	5.50	
Change from prior year	-	0.50	-	-	(0.25)	0.25	-	
Grand Total Staffing	5.00	5.50	5.50	5.50	5.25	5.50	5.50	

CITY MANAGER ADMINISTRATION

Responsible Manager: ***Neal Beets, City Manager***

HIGHLIGHTS/CHANGES:

The Administration Division baseline adopted budget totals $1,234,271 in 2009 and $950,971 in 2010. This is a 14.7% or $158,166 increase from the 2008 adjusted budget. Major program changes include:

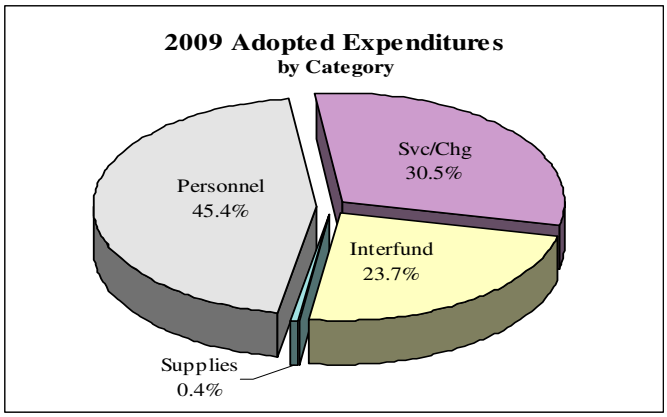
- Salaries & Benefits – Increased to reflect the organization change to include the Assistant City Managers within the City Manager's budget. In addition, a 0.25 FTE was added for an Administrative Assistant for $17,594 in 2009 and $19,018 in 2010.
- One-time – the one-time budget have increase for the following program changes:
  - Public Defender Contract - $60,000 in 2009 and 2010
  - $322,893 was eliminated in on-going operating budget and restored for $317,893 as one-time in 2010. 4.0 potential positions will be identified at the 2009/2010 Mid-Biennium Adjustment to determine which departments will incur the reductions.

REVENUE AND EXPENDITURE SUMMARY:

		2006	2007	2008			2009	2010	09 Adopt- 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ 1,120,456	$ 1,265,277	$ 1,400,751	$ 4,304,974	$ 1,349,693	$ 2,524,047	$ 1,375,620	$ (1,780,927)	-41.4%
	Total Revenues	$ 1,120,456	$ 1,265,277	$ 1,400,751	$ 4,304,974	$ 1,349,693	$ 2,524,047	$ 1,375,620	$ (1,780,927)	-41.4%
Expenditure Summary:										
110	Salaries & Wages	408,144	457,382	559,788	479,048	479,048	570,167	598,654	91,119	19.0%
111/1	Temporary Help	-	26,088	20,488	-	-	-	-	-	n/a
120	Overtime	-	914	-	-	-	-	-	-	n/a
2XX	Benefits	93,211	129,766	138,924	130,541	130,541	202,057	211,938	71,516	54.8%
31X	Supplies	8,023	11,065	6,825	5,945	6,964	3,770	3,770	(2,175)	-36.6%
41X	Professional Svcs	338,523	413,447	512,420	384,591	372,000	384,511	384,680	(80)	0.0%
43X	Travel & Training	6,656	13,606	6,150	3,275	9,665	6,075	6,075	2,800	85.5%
42/47	Utility & Comm	(67)	130	100	100	25	50	50	(50)	-50.0%
497	Association Dues	3,740	10,471	3,470	1,970	3,180	2,870	2,870	900	45.7%
4XX	Other Misc Exp	3,201	7,573	28,452	2,625	1,900	1,000	1,000	(1,625)	-61.9%
9XX	IS Charges-M&O	51,165	46,176	61,197	58,336	58,336	52,799	53,855	(5,537)	-9.5%
9XX	IS Charges-Reserves	12,953	11,150	11,798	9,674	9,930	10,972	10,972	1,298	13.4%
	CM - Other Cuts	-	-	-	-	-	-	(322,893)	-	n/a
	Total Opr Expend	$ 925,549	$ 1,127,768	$ 1,349,612	$ 1,076,105	$ 1,071,589	$ 1,234,271	$ 950,971	$ 158,166	14.7%
Capital & One-Time Funding:										
	Capital & One-Time	194,907	137,509	51,139	191,934	191,934	63,012	63,053	(128,922)	-67.2%
	CM - Other Cuts	-	-	-	-	-	-	317,893	-	n/a
	Total One-Time Exp	$ 194,907	$ 137,509	$ 51,139	$ 191,934	$ 191,934	$ 63,012	$ 380,946	$ (128,922)	-67.2%
CW	Rainy Day Reserves	-	-	-	2,000,000	-	-	-	(2,000,000)	-100.0%
CW	Contingency	-	-	-	1,036,935	86,170	1,226,764	43,703	189,829	18.3%
	Total CityWide	$ -	$ -	$ -	$ 3,036,935	$ 86,170	$ 1,226,764	$ 43,703	$ (1,810,171)	
	Total Expenditures	$ 1,120,456	$ 1,265,277	$ 1,400,751	$ 4,304,974	$ 1,349,693	$ 2,524,047	$ 1,375,620	$ (1,780,927)	-41.4%

CITY MANAGER GOVERNMENT AFFAIRS

Responsible Manager: ***Linda Farmer, Government Affairs & Communications Manager***



PURPOSE/DESCRIPTION:

The Communications and Government Affairs Office handles a wide variety of communications and media activities as well as local, state and federal governmental relations. The Communications and Government Affairs Manager manages a full-time Community Relations Specialist, a half-time Video Production Coordinator and major contracts for State and Federal lobbyists as well as contracts for research, writing, marketing, photography and other communications services.

COMMUNICATIONS (50%)

- Strategic counsel to City Manager, City Council and Management Team
- Overall identity/messaging issues
- Media relations, press releases, TV interview prep, City spokesperson
- Bi-annual citizen survey
- City's quarterly newsletter, other publications
- City website content
- FWTV Channel 21 programming
- Departmental communications
- Specialized communications: Hispanic & Korean Liaisons, Community Center, legislative issues, green issues, etc.
- Marketing, advertising, media buys
- Internal communications (includes working w/HR to put on quarterly All-Staff mtgs)
- Lead PIO/crisis communications

GOVERNMENT AFFAIRS (50%)

- Departmental legislative issues: capital funding and policy topics
- State lobbyist contract
- Federal lobbyist contract
- Interlocal government affairs including extensive work with King and Pierce counties
- Liaison to Suburban Cities Association
- Liaison to Association of Washington Cities
- Annual City Legislative Breakfast
- Annual DC lobbying trip by Council
- Federal earmark applications
- Major Legislative projects (Sound Transit, Puget Sound Partnership, PAC, etc.)

GOALS/OBJECTIVES:

- Communicate the City's vision, mission and goals as well as day-to-day service information to constituents and key stakeholders.
- Work with the U.S. Congress, the State Legislature, and regional governments to advance the City's position on priority issues and seek funding for City projects.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Government Affairs Manager	-	1.00	-	1.00	1.00	1.00	1.00	48
Administrative Assistant II	-	1.00	-	1.00	1.00	1.00	1.00	30
Video Production	-	1.00	-	1.00	1.00	1.00	1.00	29
Total Regular Staffing	-	3.00	-	3.00	3.00	3.00	3.00	
Change from prior year	-	3.00	(3.00)	-	-	-	-	
Grand Total Staffing	-	3.00	-	3.00	3.00	3.00	3.00	

CITY MANAGER GOVERNMENT AFFAIRS

Responsible Manager: ***Linda Farmer, Government Affairs & Communications Manager***

HIGHLIGHTS/CHANGES:

The Government Affairs Office's baseline adopted budget totals $536,316 in 2009 and $562,907 in 2010. This is an 8.2% or $40,713 increase from the 2008 adjusted budget. Major program changes include:

- Professional Services – Increased to reflect Graphics services moving from City Clerk to Government Affairs
- One-time – the one-time budget have increase for the following program changes:
  - Reduced Mailed newsletter from 2 to 1 per year, moved $13,343 and $14,270 from ongoing to one-time in 2009/2010 respectively.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ (3,401)	$ 169,106	$ 37,252	$ 425,603	$ 451,325	$ 479,659	$ 507,177	$ 54,056	12.7%
	Transfer in - CIP	50,080	57,405	70,000	70,000	70,000	70,000	70,000	-	0.0%
	Total Revenues	$ 46,679	$ 226,511	$ 107,252	$ 495,603	$ 521,325	$ 549,659	$ 577,177	$ 54,056	10.9%
Expenditure Summary:										
110	Salaries & Wages	-	16,838	-	196,747	196,747	180,627	197,917	(16,120)	-8.2%
2XX	Benefits	-	5,853	-	21,275	21,275	62,655	68,552	41,380	194.5%
31X	Supplies	-	677	-	1,305	2,680	2,050	2,050	745	57.1%
3XX	Othr Opr Supplies	-	-	-	650	-	250	250	(400)	-61.5%
41X	Professional Svcs	-	114,703	-	127,829	127,829	143,652	143,652	15,823	12.4%
43X	Travel & Training	-	2,630	-	2,875	5,380	2,550	2,550	(325)	-11.3%
48X	Repairs & Mtc	-	-		250	-	250	250	-	0.0%
497	Association Dues	-	-		1,550	3,062	3,500	3,500	1,950	125.8%
4XX	Other Misc Exp	-	10	-	25,827	47,000	13,464	12,537	(12,363)	-47.9%
9XX	IS Charges-M&O	46,679	84,302	107,252	115,171	115,171	125,141	129,472	9,970	8.7%
9XX	IS Charges-Reserves	-	1,498	-	2,124	2,181	2,177	2,177	53	2.5%
	Total Opr Expend	$ 46,679	$ 226,511	$ 107,252	$ 495,603	$ 521,325	$ 536,316	$ 562,907	$ 40,713	8.2%
Capital & One-Time Funding:										
	Capital & One-Time	-	-	-	-	-	13,343	14,270	13,343	n/a
	Total One-Time Exp	$ -	$ -	$ -	$ -	$ -	$ 13,343	$ 14,270	$ 13,343	n/a
	Total Expenditures	$ 46,679	$ 226,511	$ 107,252	$ 495,603	$ 521,325	$ 549,659	$ 577,177	$ 54,056	10.9%

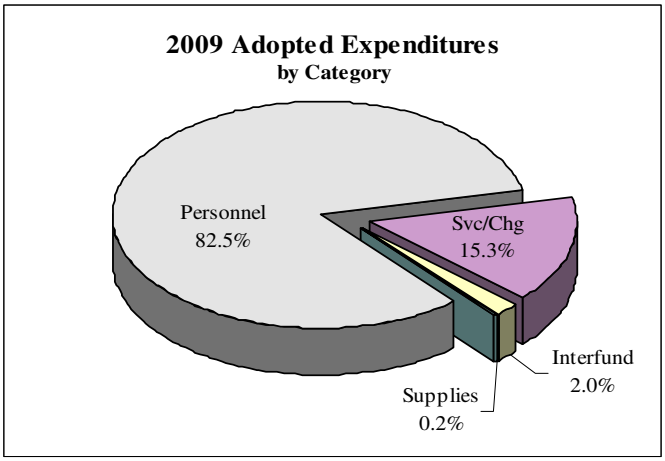
CITY MANAGER ECONOMIC DEVELOPMENT

Responsible Manager: ***Patrick Doherty, Economic Development Director***

PURPOSE/DESCRIPTION:

The Economic Development Division (EDD) is engaged in activities that:

1. Attract new businesses and development to Federal Way,
2. Retain and promote expansion of existing businesses within Federal Way,
3. Promote redevelopment of the City Center, and
4. Promote tourism and visits to Federal Way.



The Economic Development Director acts as a contact person for business and property owners, as well as prospective developers interested in expanding businesses or developing properties within the city. The EDD maintains a close working relationship with the Federal Way Chamber to carry out these and other economic development-related duties. The EDD prepares and maintains the Economic Development and City Center chapters of the Comprehensive Plan. The EDD provides staff assistance to the Lodging Tax Advisory Committee and its work program, as well as the City-Chamber Economic Development Committee and its work program. The EDD maintains the economic development webpage and prepares and disseminates important Federal Way marketing materials, such as brochures, video(s), economic profile reports, and other City economic development information. The EDD Director provides technical assistance to other divisions and departments on matters related to economic development, tourism and City Center redevelopment

GOALS/OBJECTIVES:

- Direct economic development and downtown redevelopment efforts
- Promote tourism in Federal Way through the support of Lodging Tax Advisory Committee and implement its work program
- Market Federal Way to prospective businesses for relocation

PROGRAM SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
20	Economic Development	$ 232,457	$ 215,861	$ 211,673	$ 345,200	$ 345,213	$ 324,955	$ 335,482	$ (20,245)	-5.9%
109	Tourism Program/LTAC	194,879	194,608	187,353	385,510	385,510	215,470	221,755	(170,040)	-44.1%
Total Expenditures		$ 427,336	$ 410,469	$ 399,026	$ 730,710	$ 730,723	$ 540,425	$ 557,237	$ (190,285)	-26.0%

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Economic Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58i
Economic Development Assistant	-	0.50	0.50	0.50	0.50	0.50	0.50	30
Total Regular Staffing	1.00	1.50	1.50	1.50	1.50	1.50	1.50	
Change from prior year	-	0.50	-	-	-	-	-	
Grand Total Staffing	1.00	1.50	1.50	1.50	1.50	1.50	1.50	

CITY MANAGER ECONOMIC DEVELOPMENT

Responsible Manager: ***Patrick Doherty, Economic Development Director***

HIGHLIGHTS/CHANGES:

The Economic Development Office's baseline adopted budget totals $434,916 in 2009 and $448,551 in 2010. This is 26.8% or $158,941 decrease from the 2008 adjusted budget. Major program changes include:

- Salaries & Benefits – Increased due to converting 0.5 FTE Economic Development Assistant from 1-time
- Temporary Help – Decreased due to conversion of Economic Development Assistant from temporary to ongoing.
- One-time – the one-time budget have increase for the following program changes:
  - Highline Community College Business Development Center Funding - $22,500 in 2009 and 2010.
  - Economic Development Specialist contract position was added as one-time. This will be funded by CIP for $82,942 for 2009 and $86,116 for 2010.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt- 08 Adj $ Chg	09 Adopt- 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 232,457	$ 115,861	$ 211,673	$ 345,018	$ 345,213	$ 242,013	$ 249,366	$ (103,005)	-29.9%
	Transfer in - CIP	-	100,000	-	-	-	82,942	86,116	82,942	n/a
	LTAC	231,316	223,700	187,353	187,535	187,353	215,470	221,755	27,935	14.9%
	Total Revenues	$ 463,773	$ 439,561	$ 399,026	$ 532,553	$ 532,566	$ 540,425	$ 557,237	$ 7,872	1.5%
Expenditure Summary:										
110	Salaries & Wages	97,620	127,302	103,824	104,743	104,743	147,314	153,206	42,571	40.6%
111/1	Temporary Help	1,342	-	41,440	41,440	41,440	-	-	(41,440)	-100.0%
2XX	Benefits	17,187	27,314	23,328	23,597	23,597	33,735	35,099	10,138	43.0%
31X	Supplies	803	456	475	475	475	475	475	-	0.0%
41X	Professional Svcs	149,455	138,358	194,653	392,810	392,810	220,770	227,055	(172,040)	-43.8%
43X	Travel & Training	2,619	2,550	2,760	2,760	2,760	2,760	2,760	-	0.0%
497	Association Dues	-	10,000	5,100	5,100	5,100	5,100	5,100	-	0.0%
4XX	Other Misc Exp	46,816	28,827	350	350	350	350	350	-	0.0%
5XX	Intgvtl Srvs/Taxes	325	-	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	-	3,693	3,596	4,082	4,082	3,934	4,028	(148)	-3.6%
9XX	IS Charges-Reserves	-	504	500	500	513	478	478	(22)	-4.4%
910	Intfund Svc Pmts	15,000	18,000	18,000	18,000	18,000	20,000	20,000	2,000	11.1%
	Total Opr Expend	$ 331,167	$ 357,004	$ 394,026	$ 593,857	$ 593,870	$ 434,916	$ 448,551	$ (158,941)	-26.8%
Capital & One-Time Funding:										
	Capital & One-Time	96,169	53,465	5,000	136,853	136,853	105,509	108,686	(31,344)	-22.9%
	Total One-Time Exp	$ 96,169	$ 53,465	$ 5,000	$ 136,853	$ 136,853	$ 105,509	$ 108,686	$ (31,344)	-22.9%
	Total Expenditures	$ 427,336	$ 410,469	$ 399,026	$ 730,710	$ 730,723	$ 540,425	$ 557,237	$ (190,285)	-26.0%

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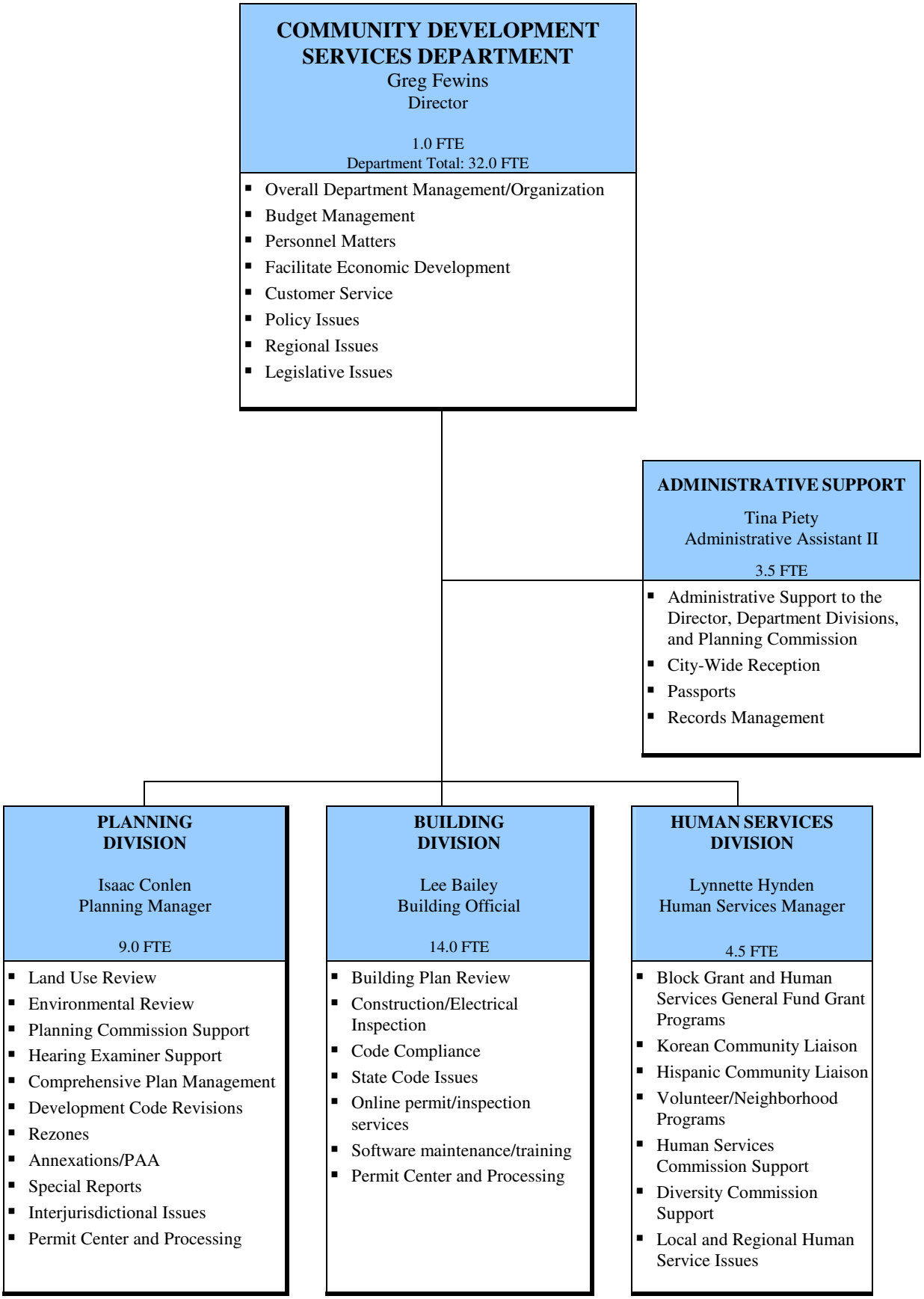
CITY OF
Federal Way


COMMUNITY DEVELOPMENT SERVICES DEPARTMENT
Greg Fewins
Director
1.0 FTE
Department Total: 32.0 FTE
Overall Department Management/Organization
Budget Management
Personnel Matters
Facilitate Economic Development
Customer Service
Policy Issues
Regional Issues
Legislative Issues
ADMINISTRATIVE SUPPORT
Tina Piety
Administrative Assistant II
3.5 FTE
Administrative Support to the Director, Department Divisions, and Planning Commission
City-Wide Reception
Passports
Records Management
PLANNING DIVISION
Isaac Conlen
Planning Manager
9.0 FTE
Land Use Review
Environmental Review
Planning Commission Support
Hearing Examiner Support
Comprehensive Plan Management
Development Code Revisions
Rezones
Annexations/PAA
Special Reports
Interjurisdictional Issues
Permit Center and Processing
BUILDING DIVISION
Lee Bailey
Building Official
14.0 FTE
Building Plan Review
Construction/Electrical Inspection
Code Compliance
State Code Issues
Online permit/inspection services
Software maintenance/training
Permit Center and Processing
HUMAN SERVICES DIVISION
Lynnette Hynden
Human Services Manager
4.5 FTE
Block Grant and Human Services General Fund Grant Programs
Korean Community Liaison
Hispanic Community Liaison
Volunteer/Neighborhood Programs
Human Services Commission Support
Diversity Commission Support
Local and Regional Human Service Issues

COMMUNITY DEVELOPMENT SERVICES DEPARTMENT OVERVIEW

Responsible Manager: ***Greg Fewins, Director***

2007/2008 ACCOMPLISHMENTS

- Supported key economic development projects at Symphony, The Commons, Federal Way Crossings, Federal Way Village and Federal Way Market Place.
- Adopted new innovative Commercial Enterprise zone to stimulate economic development.
- Renegotiated 2009-2011 CDBG agreement with King County.
- Recruited volunteers for the Reebok and Subaru Triathlon, Han Woo-Ri Korean International Festival, and the Mayor's Day of Concern Food Drive.
- Added Hispanic liaison position.
- Assisted with the Korean and Hispanic health fairs.
- Conducted one-night count of the homeless.
- Continued to improve the permit process for better customer service and advanced processing techniques.
  - Amended and adopted 2006 International Codes
  - Implemented new cashiering and credit card systems in the permit center.
  - Expanded over counter permitting.
  - Promoted permit center supervisor position.
  - Added new development specialist position.
  - Added electrical inspector position.
  - Implemented on line permitting, inspection requests and data search for building projects.
  - Replaced inspection fleet vehicles with green vehicles.
- Improved response time for code compliance program.
  - Adopted citation authority.
  - Added code compliance officer position.
  - Accepted responsibility for the city's graffiti program.
  - Made successful application for WASPC grant for graffiti removal materials.
  - Acquired and trained on new graffiti removal equipment.
  - Implemented demolition program for unfit structures.

2009/2010 ANTICIPATED KEY PROJECTS

- Maintain current levels of human service and block grant funding.
- Develop and implement programs to monitor contract performance of human service agencies.
- Continue to work on local and regional efforts to address housing and human services.
- Improve and expand volunteer and neighborhood services.
- Complete implementation of cultural liaison programs.
- Continue to implement the organizational capacity building program.
- Continue to improve the permit process and relations with the business and development communities.
  - Expand on line permitting to include minor building permits.
  - Expand over the counter permitting services.
- Initiate mandatory seven year comprehensive plan update.
  - Work on regional efforts to allocate buildable lands targets.
- Complete new Shoreline Master Program per state law.
- Continue annual code amendment work program.
- Improve compliance and response time for code compliance and graffiti programs.
- Amend and adopt 2009 International Codes.

COMMUNITY DEVELOPMENT SERVICES DEPARTMENT OVERVIEW

Responsible Manager: ***Greg Fewins, Director***

ADOPTED PROGRAM CHANGES:

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Program Cuts Not Recommended															
0	CD	BL	Elim Develop Specialist 1.0 FTE	(1.00)	-	-	(62,647)	-	(67,804)	-	-	-	-	-	-
0	CD	HS	Reduce Volunteer/ Neighborhood Program Coordinator by 0.50 FTE	(0.50)	-	-	(43,708)	-	(45,393)	-	-	-	-	-	-
			Total	**(1.50)**	**-**	**-**	**(106,355)**	**-**	**(113,197)**	**-**	**-**	**-**	**-**	**-**	**-**
Programs Cut & Restored on a 1-Time Basis															
6	CD	HS	Volunteer Dinner	-	-	-	(3,500)	-	(3,500)	-	-	3,500	(3,500)	3,500	(3,500)
2	CD	HS	CERT Program	-	-	-	(2,500)	-	(2,500)	-	-	2,500	(2,500)	2,500	(2,500)
n/a	CD	HS	Challenge Grant	-	-	-	-	-	-	-	-	10,000	-	-	-
0	CD	PL	Reduce Intern	-	-	-	(13,878)	-	(13,878)	-	-	-	-	13,878	(13,878)
			Total	**-**	**-**	**-**	**(19,878)**	**-**	**(19,878)**	**-**	**-**	**16,000**	**(6,000)**	**19,878**	**(19,878)**
New Programs Added															
10	CD	HS	General Fund Support of CDBG Coordinator Position	-	-	-	16,360	-	20,464	-	-	8,378	-	12,482	-
1.5	CD	BL	Temp Help-Graffiti Program	-	-	-	17,160	-	17,160	-	-	17,160	-	17,160	-
0.5	CD	BL	Supplies for Graffiti Program	-	-	-	20,000	-	20,000	-	-	10,000	-	20,000	-
			Total	**-**	**-**	**-**	**53,520**	**-**	**57,624**	**-**	**-**	**35,538**	**-**	**49,642**	**-**
New Programs Not Recommended															
0	CD	AD	Overtime	-	-	-	4,000	-	4,000	-	-	-	-	-	-
4	CD	BL	Nuisance Abatement	-	-	75,000	-	75,000	-	-	-	-	-	-	-
1	CD	BL	Mobile computers & laptops for Inspector Veh.	-	-	15,000	3,000	-	5,000	-	-	-	-	-	-
0	CD	BL	Overtime	-	-	-	4,700	-	4,700	-	-	-	-	-	-
6	CD	HS	Neighbor. Comm. Coord 1.0 FTE	1.00	-	14,970	90,656	-	94,607	-	-	-	-	-	-
3	CD	HS	Human Services Brochure	-	-	2,000	-	-	-	-	-	-	-	-	-
2	CD	HS	Admin Assistant .50 FTE	0.50	-	14,970	35,662	-	37,412	-	-	-	-	-	-
0	CD	HS	Overtime	-	-	-	4,000	-	4,000	-	-	-	-	-	-
0	CD	HS	Volunteer Dinner	-	-	-	6,500	-	6,500	-	-	-	-	-	-
0	CD	PL	Temporary Planning Services	-	-	100,000	-	-	-	-	-	-	-	-	-
0	CD	PL	Permit Customer Satisfaction Survey	-	-	30,000	-	-	-	-	-	-	-	-	-
			Total	**1.50**	**-**	**251,940**	**148,518**	**75,000**	**156,219**	**-**	**-**	**-**	**-**	**-**	**-**

DEPARTMENT POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Community Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58C
Deputy Comm Develop Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Planning Manager	-	-	-	-	-	-	-	46
Building Official	1.00	1.00	1.00	1.00	1.00	1.00	1.00	45
Senior Planner	3.00	3.00	3.00	3.00	3.00	3.00	3.00	38
Human Services Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Assistant Building Official	1.00	1.00	1.00	1.00	1.00	1.00	1.00	35
Plans Examiner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	34
Combination Electrical/Bldg Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	34
Inspector/Plans Examiner	3.00	3.00	3.00	3.00	3.00	3.00	3.00	32
Associate Planner	3.00	3.00	3.00	3.00	3.00	3.00	3.00	32
CDBG Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	32
Neighborhood Development Spec.	0.70	1.00	1.00	1.00	1.00	1.00	1.00	30
Code Compliance Officer	2.00	3.00	3.00	3.00	3.00	3.00	3.00	30
Lead Development Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	26
Development Specialist	3.00	3.00	3.00	3.00	3.00	3.00	3.00	24
Permit Center Supervisor	-	-	-	1.00	1.00	1.00	1.00	30
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	24
Administrative Assistant I	1.50	1.50	1.50	1.50	1.50	1.50	1.50	18
Hispanic Liaison	-	-	-	0.50	0.50	0.50	0.50	15
Korean Liaison	-	0.50	0.50	0.50	0.50	0.50	0.50	15
Office Technician II	1.50	1.50	1.50	1.50	1.50	1.50	1.50	14
Total Regular Staffing	28.70	30.50	30.50	32.00	32.00	32.00	32.00	
Change from prior year	-	1.80	-	1.50	-	-	-	
One-Time Funded Positions	0.80	-	-	-	-	-	-	
Grand Total Staffing	29.50	30.50	30.50	32.00	32.00	32.00	32.00	

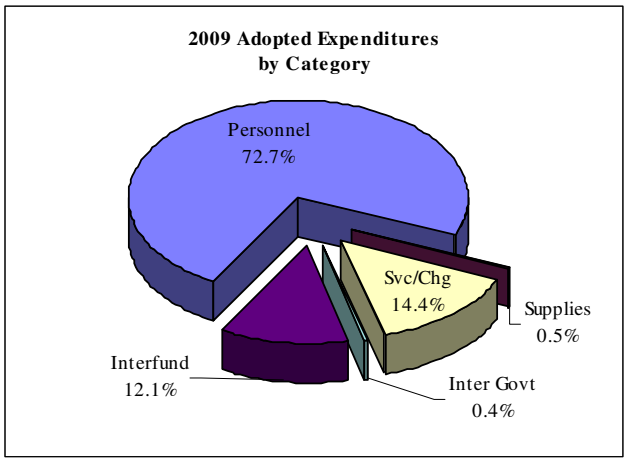
COMMUNITY DEVELOPMENT SERVICES DEPARTMENT OVERVIEW

Responsible Manager: ***Greg Fewins, Director***

PURPOSE/DESCRIPTION:

The Department of Community Development Services provides:

1. Management of general fund human services allocations and Community Development Block Grant fund.
2. Administration and enforcement of International Codes for plan review, construction and inspection.
3. Administration and enforcement of land use, environmental and nuisance codes.
4. Long-range planning and policy work including the Comprehensive Plan, neighborhood plans, code revisions, housing and annexations.
5. Administration of the City's volunteer and neighborhood programs.
6. Administration of the Korean and Hispanic liaison programs.
7. Recruitment for disaster preparedness training programs.
8. Passport acceptance facility.



GOALS/OBJECTIVES:

- Contribute to the economic growth and quality of life of the city by providing efficient, timely, transparent and responsive permit processing and inspections that complies with local and state regulations.
- Provide neighborhood and community services such as emergency preparedness training recruitment, code compliance, and assistance to the Korean and Hispanic communities to improve access to city services.
- Strengthen human service agencies and the social fabric of the community by administering and monitoring grants.
- Ensure safe structures for the community to work and live in through compliance with adopted codes.

DEPARTMENT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopted - 08 Adj $ Chg	09 Adopted - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 809,279	$ 1,228,806	$ 1,642,090	$ 2,242,478	$ 2,841,001	$ 2,216,462	$ 2,372,332	(26,016)	-1.2%
	Federal/State Grant	264,175	145,601	555,470	555,470	447,617	448,030	448,030	(107,440)	-19.3%
	Zoning Fees	222,643	143,403	162,000	162,000	193,000	196,000	199,000	34,000	21.0%
	Building Permits	1,468,773	1,358,069	1,001,500	1,261,500	809,000	821,000	833,000	(440,500)	-34.9%
	Electrical Permits	266,539	229,900	144,000	144,000	166,000	168,000	171,000	24,000	16.7%
	Plan Review	703,872	762,153	589,600	589,600	396,000	402,000	408,000	(187,600)	-31.8%
Total Revenues		$ 3,735,281	$ 3,867,932	$ 4,094,660	$ 4,955,048	$ 4,852,618	$ 4,251,492	$ 4,431,362	$ (703,556)	-14.2%
Expenditure Summary:										
71	Administration	394,046	366,086	410,159	428,895	429,058	447,945	468,283	19,050	4.4%
73	Planning	1,009,936	1,166,806	970,539	1,283,957	1,246,798	990,870	1,047,994	(293,087)	-22.8%
74	Building	1,285,625	1,384,040	1,398,997	1,788,521	1,830,558	1,544,946	1,626,329	(243,575)	-13.6%
83	Human Srvs Admin	613,800	677,536	658,206	759,294	759,387	703,221	716,052	(56,073)	-7.4%
83	Neighborhood Devel	97,898	108,217	101,289	138,911	139,200	108,102	112,192	(30,809)	-22.2%
Subtotal GF Opr Expend		$ 3,401,305	$ 3,702,685	$ 3,539,190	$ 4,399,578	$ 4,405,001	$ 3,795,084	$ 3,970,850	$ (604,494)	-13.7%
119	Comm Dev Block Grnt	333,975	165,247	555,470	555,470	447,617	456,408	460,512	(99,062)	-17.8%
Total Expend		$ 3,735,280	$ 3,867,932	$ 4,094,660	$ 4,955,048	$ 4,852,618	$ 4,251,492	$ 4,431,362	$ (703,556)	-14.2%

COMMUNITY DEVELOPMENT SERVICES DEPARTMENT OVERVIEW

Responsible Manager: ***Greg Fewins, Director***

HIGHLIGHTS/CHANGES:

The Community Development overall baseline adopted budget total is $4,194,067 in 2009 and $4,355,813 in 2010. This is a 0.6% decrease from the 2008 adjusted budget. Major program changes include:

- One-time – Increase includes the following:
  - Volunteer Dinner was moved from on-going to one-time funded for $3,500 each year.
  - CERT Program was moved from on-going to one-time funded for $2,500 each year.
  - Intern Program was moved from on-going to one-time funded for $13,878 for 2010.
  - General Fund support was added on a one-time basis for CDBG Coordinator Position for $8,378 and $12,482 for 2009 and 2010 respectively.
  - Temp Help for Graffiti was added on a one-time basis for 2009/2010 for $17,160.
  - Supplies for Graffiti were added on a one-time basis for $10,000 in 2009 and $20,000 in 2010.
  - Challenge Grant of $10,000 was added on a one-time basis for $10,000 in 2009.

Each division manager reviewed the prior history of expenditures for appropriate adjustments. Many minor line item adjustments are adopted by division managers to reflect past and anticipated spending patterns. The exception is the human service budgets where no line item changes are adopted. Adopted changes were made in an attempt to create a realistic spending plan for each division. Overall, beyond employee salaries, the department does not have any single line item of significant value and no significant changes to individual line items are adopted.

REVENUE AND EXPENDITURE SUMMARY:

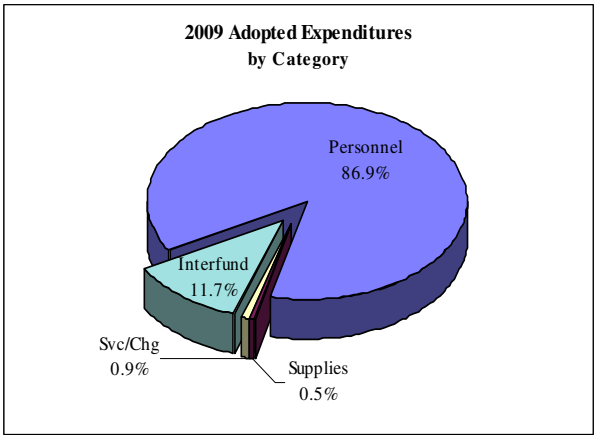
		2006	2007	2008			2009	2010	09 Adopted - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ 809,279	$ 1,228,806	$ 1,642,090	$ 2,242,478	$ 2,841,001	$ 2,216,462	$ 2,372,332	(26,016)	-1.2%
	Federal/State Grant	264,175	145,601	555,470	555,470	447,617	448,030	448,030	(107,440)	-19.3%
	Zoning Fees	222,643	143,403	162,000	162,000	193,000	196,000	199,000	34,000	21.0%
	Building Permits	1,468,773	1,358,069	1,001,500	1,261,500	809,000	821,000	833,000	(440,500)	-34.9%
	Electrical Permits	266,539	229,900	144,000	144,000	166,000	168,000	171,000	24,000	16.7%
	Plan Review	703,872	762,153	589,600	589,600	396,000	402,000	408,000	(187,600)	-31.8%
	Total Revenues	$ 3,735,281	$ 3,867,932	$ 4,094,660	$ 4,955,048	$ 4,852,618	$ 4,251,492	$ 4,431,362	$ (703,556)	-14.2%
Expenditure Summary:										
110	Salaries & Wages	1,728,471	1,836,199	1,994,594	2,101,365	2,101,365	2,134,015	2,241,330	32,650	1.6%
111/1	Temporary Help	108,993	132,918	34,206	34,206	34,786	37,706	37,706	3,500	10.2%
120	Overtime	6,757	12,135	2,750	2,750	7,600	2,900	2,900	150	5.5%
2XX	Benefits	468,970	524,710	605,790	617,616	617,616	671,619	716,920	54,003	8.7%
31X	Supplies	23,832	21,638	19,165	19,165	18,890	17,040	17,040	(2,125)	-11.1%
3XX	Othr Opr Supplies	784	2,440	2,650	2,650	2,650	2,650	2,650	-	0.0%
41X	Professional Svcs	583,227	517,647	628,049	628,049	520,196	521,377	520,877	(106,672)	-17.0%
43X	Travel & Training	9,973	13,904	20,655	20,655	19,950	20,222	12,797	(433)	-2.1%
42/47	Utility & Comm	248	6,705	350	350	300	200	8,225	(150)	-42.9%
48X	Repairs & Mtc	-	-	100	100	50	50	50	(50)	-50.0%
497	Association Dues	2,662	2,863	3,425	3,425	3,240	3,385	3,385	(40)	-1.2%
4XX	Other Misc Exp	18,473	27,347	19,630	19,630	19,823	18,978	18,978	(652)	-3.3%
5XX	Intgvtl Srvs/Taxes	18,463	20,396	14,550	14,550	14,550	14,550	14,550	-	0.0%
552	Interfund Contributions	73,575	-	-	-	-	-	-	-	n/a
600	Capital Outlays	-	-	272,360	272,360	272,360	276,076	276,076	3,716	1.4%
9XX	IS Charges-M&O	272,206	288,101	341,280	391,384	391,384	378,925	387,505	(12,459)	-3.2%
9XX	IS Charges-Reserves	93,559	90,384	91,582	91,582	92,647	94,374	94,824	2,792	3.0%
	Total Opr Expend	$ 3,410,193	$ 3,497,387	$ 4,051,136	$ 4,219,837	$ 4,117,407	$ 4,194,067	$ 4,355,813	$ (25,770)	-0.6%
Capital & One-Time Funding:										
	Capital & One-Time	325,087	370,545	43,524	735,211	735,211	57,425	75,549	(677,786)	-92.2%
	Total One-Time Exp	$ 325,087	$ 370,545	$ 43,524	$ 735,211	$ 735,211	$ 57,425	$ 75,549	$ (677,786)	-92.2%
	Total Expenditures	$ 3,735,280	$ 3,867,932	$ 4,094,660	$ 4,955,048	$ 4,852,618	$ 4,251,492	$ 4,431,362	$ (703,556)	-14.2%

COMMUNITY DEVELOPMENT SERVICES ADMINISTRATION

Responsible Manager: ***Greg Fewins, Director***

PURPOSE/DESCRIPTION:

The Administration Division of the Department of Community Development Services coordinates staff support throughout the department, organizes the department's resources, and facilitates communication. Overall department management is provided by the Director of Community Development Services. The Administration Division provides office support to the department in the areas of purchasing, word processing, records maintenance, training, personnel, supplies, and scheduling. The division also provides support to the Planning Commission. The primary goal is to provide high-quality customer service to citizens, businesses, public agencies, other city departments, and department staff. In addition, this division provides the city receptionist and is a passport acceptance facility.



GOALS/OBJECTIVES:

- Provide a work environment within the department that encourages creativity and longevity.
- Participate in regional and legislative discussions regarding planning, building and human services.
- Work with division managers to improve quality, efficiency and effectiveness of customer service.
- Provide quality administrative services to assist department staff in providing superior public service.

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of word processing requests annually	1,500	1,500	1,500	1,500
• Number of walk-in clients annually	18,000	18,000	20,000	20,000
• Number of phone calls received annually	60,000	60,000	65,000	65,000
• Number of passport applications processed	1,700	2,200	3,600	3,200
Outcome Measures:				
• Percent of word processing documents completed on time	100.0%	95.0%	100.0%	100.0%
Efficiency Measures:				
• N/A				

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Community Development Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58C
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	24
Administrative Assistant I	1.00	1.00	1.00	1.00	1.00	1.00	1.00	18
Office Technician II	1.50	1.50	1.50	1.50	1.50	1.50	1.50	14
Total Regular Staffing	4.50	4.50	4.50	4.50	4.50	4.50	4.50	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	4.50	4.50	4.50	4.50	4.50	4.50	4.50	

COMMUNITY DEVELOPMENT SERVICES ADMINISTRATION

Responsible Manager: ***Greg Fewins, Director***

HIGHLIGHTS/CHANGES:

The Community Development Administration baseline adopted budget total $442,372 in 2009 and $462,583 in 2010. This is a 5.8% increase from the 2008 adjusted budget. The change is mainly due to salaries and benefits increase.

The administration division provides support to planning, building and the human services divisions. The director participates in the chamber and city's Economic Development Committee and the Planning Commission. Minor shifts in the previous budget have been made to better reflect historic trends of how funds are actually spent.

REVENUE AND EXPENDITURE SUMMARY:

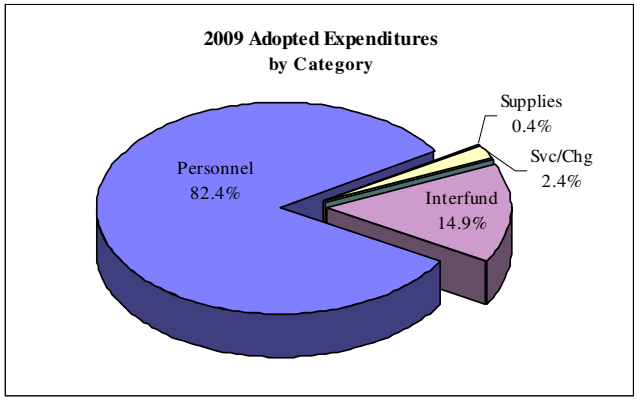
Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopted - 08 Adj $ Chg	09 Adopted - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 394,046	$ 366,086	$ 410,159	$ 428,895	$ 429,058	$ 447,945	$ 468,283	19,050	4.4%
	Total Revenues	$ 394,046	$ 366,086	$ 410,159	$ 428,895	$ 429,058	$ 447,945	$ 468,283	$ 19,050	4.4%
Expenditure Summary:										
110	Salaries & Wages	263,506	240,334	280,200	282,682	282,682	290,302	303,815	7,620	2.7%
111/1	Temporary Help	15,284	3,757	1,010	1,010	1,590	1,010	1,010	-	0.0%
120	Overtime	1,725	7,764	1,250	1,250	2,000	1,600	1,600	350	28.0%
2XX	Benefits	63,662	62,260	71,643	72,370	72,370	91,472	97,407	19,102	26.4%
31X	Supplies	3,763	3,485	1,780	1,780	1,505	1,730	1,730	(50)	-2.8%
3XX	Othr Opr Supplies	-	404	500	500	500	500	500	-	0.0%
41X	Professional Svcs	1,295	1,906	-	-	-	-	-	-	n/a
43X	Travel & Training	2,495	779	3,205	3,205	2,500	3,350	3,350	145	4.5%
42/47	Utility & Comm	7	-	50	50	-	-	-	(50)	-100.0%
48X	Repairs & Mtc	-	-	100	100	50	50	50	(50)	-50.0%
497	Association Dues	507	479	640	640	455	460	460	(180)	-28.1%
4XX	Other Misc Exp	63	83	225	225	160	60	60	(165)	-73.3%
9XX	IS Charges-M&O	32,077	34,386	39,018	44,545	44,545	41,928	42,691	(2,617)	-5.9%
9XX	IS Charges-Reserves	8,947	10,260	9,880	9,880	10,043	9,910	9,910	30	0.3%
	Total Opr Expend	$ 393,331	$ 365,897	$ 409,501	$ 418,237	$ 418,400	$ 442,372	$ 462,583	$ 24,135	5.8%
Capital & One-Time Funding:										
	Capital & One-Time	715	189	658	10,658	10,658	5,573	5,700	(5,085)	-47.7%
	Total One-Time Exp	$ 715	$ 189	$ 658	$ 10,658	$ 10,658	$ 5,573	$ 5,700	$ (5,085)	-47.7%
	Total Expenditures	$ 394,046	$ 366,086	$ 410,159	$ 428,895	$ 429,058	$ 447,945	$ 468,283	$ 19,050	4.4%

COMMUNITY DEVELOPMENT SERVICES PLANNING

Responsible Manager: ***Isaac Conlen, Planning Manager***

PURPOSE/DESCRIPTION:

The Planning Division processes land use applications, monitors compliance with the Federal Way City Codes, and manages federal, state and local environmental processes and regulations. The division provides assistance to other departments to formulate policy and code amendments, provides technical assistance for City projects and annexations and coordinates the City's response to land use appeal issues as directed by the City Council and City Manager.



The division prepares, maintains and implements the City's Comprehensive Plan consistent with the Growth Management Act. The division is responsible for implementing other special projects and mandates required through the Growth Management Act or other new legislation. The division responds to and prepares special studies and other projects at the direction of the City Council and City Manager.

GOALS/OBJECTIVES:

- Continue to make progress improving the permit process.
- Apply for grants that assist with the cost of implementing programs.
- Complete comprehensive plan updates.
- Complete development code revisions.
- Assist with public and private plans to revitalize downtown.

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Pre-application conferences held.	73	71	57	40
• Number of drop-in questions-telephone and front counter annually.	8,200	8,000	8,000	8,000
• Land use applications received annually.	443	414	404	300
Outcome Measures:				
• Total revenue receipted versus revenue forecast.	100%	100%	100%	100%
Efficiency Measures:				
• Average number of calendar days to complete pre-applications.	28	28	28	28
• Average number of calendar days to complete SEPA review.	60-90	60-90	60-90	60-90

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Deputy Comm Develop Director	0.75	0.75	0.75	0.75	0.75	0.75	0.75	50
Planning Manager	-	-	-	-	-	-	-	43
Senior Planner	3.00	3.00	3.00	3.00	3.00	3.00	3.00	38
Associate Planner	3.00	3.00	3.00	3.00	3.00	3.00	3.00	32
Development Specialist	2.00	2.00	2.00	2.00	2.00	2.00	2.00	24
Total Regular Staffing	8.75	8.75	8.75	8.75	8.75	8.75	8.75	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	8.75	8.75	8.75	8.75	8.75	8.75	8.75	

COMMUNITY DEVELOPMENT SERVICES PLANNING

Responsible Manager: ***Isaac Conlen, Planning Manager***

HIGHLIGHTS/CHANGES:

The Community Development Planning baseline adopted budget total $990,870 in 2009 and $1,034,116 in 2010. This is a 1.4% decrease from the 2008 adjusted budget.

- Salaries and Benefits – Reducing the Intern position from on going to one – time funding for $13,878 in 2010.

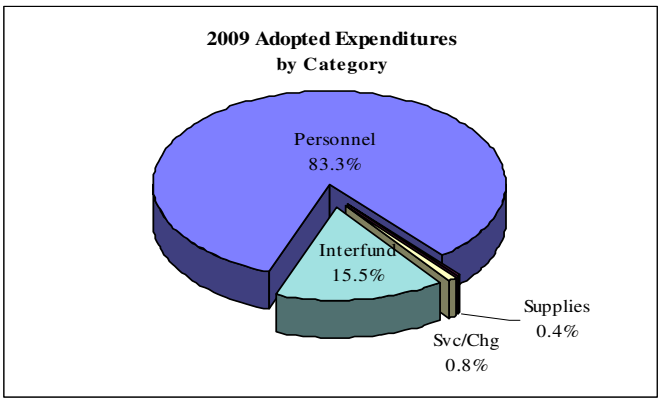
The planning division uses current and long range planning contract services and temporary employees for peak periods or special projects. The division provides expedited review service for land use and environmental applications upon request on a cost recovery basis. Key economic development projects for the year include Symphony, The Commons retail pads, Federal Way Crossing, Federal Way Market Place and Federal Way Village. As part of the annual long rage work program, the division developed a new innovative commercial enterprise zone to stimulate economic development. The adopted budget reduces supplies and other miscellaneous items and increases travel and training.

REVENUE AND EXPENDITURE SUMMARY:

		2006	2007	2008			2009	2010	09 Adopted - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ 83,421	$ 261,250	$ 218,939	$ 532,357	$ 657,798	$ 392,870	$ 440,994	(139,487)	-26.2%
	Zoning Fees	222,643	143,403	162,000	162,000	193,000	196,000	199,000	34,000	21.0%
	Plan Review	703,872	762,153	589,600	589,600	396,000	402,000	408,000	(187,600)	-31.8%
	Total Revenues	$ 1,009,936	$ 1,166,806	$ 970,539	$ 1,283,957	$ 1,246,798	$ 990,870	$ 1,047,994	$ (293,087)	-22.8%
Expenditure Summary:										
110	Salaries & Wages	516,439	573,149	590,462	604,009	604,009	601,526	628,080	(2,483)	-0.4%
111/1	Temporary Help	64,870	85,267	24,275	24,275	24,275	24,275	24,275	-	0.0%
120	Overtime	86	-	200	200	200	-	-	(200)	-100.0%
2XX	Benefits	133,576	155,808	187,939	191,910	191,910	190,570	204,733	(1,340)	-0.7%
31X	Supplies	6,475	4,018	3,350	3,350	3,350	3,050	3,050	(300)	-9.0%
3XX	Othr Opr Supplies	272	48	650	650	650	650	650	-	0.0%
41X	Professional Svcs	1,155	3,584	3,450	3,450	3,450	3,000	3,000	(450)	-13.0%
43X	Travel & Training	2,709	5,481	4,125	4,125	4,125	5,147	5,147	1,022	24.8%
42/47	Utility & Comm	125	6,541	100	100	100	100	100	-	0.0%
497	Association Dues	1,501	1,548	1,410	1,410	1,410	1,550	1,550	140	9.9%
4XX	Other Misc Exp	14,692	22,874	13,730	13,730	13,730	13,518	13,518	(212)	-1.5%
5XX	Intgvtl Srvs/Taxes	-	-	50	50	50	50	50	-	0.0%
9XX	IS Charges-M&O	92,245	95,835	114,772	133,388	133,388	123,519	126,048	(9,869)	-7.4%
9XX	IS Charges-Reserves	27,566	25,764	24,618	24,618	24,959	23,915	23,915	(703)	-2.9%
	Total Opr Expend	$ 861,711	$ 979,917	$ 969,131	$ 1,005,265	$ 1,005,606	$ 990,870	$ 1,034,116	$ (14,395)	-1.4%
Capital & One-Time Funding:										
	Capital & One-Time	148,225	186,889	1,408	278,692	241,192	-	13,878	(278,692)	-100.0%
	Total One-Time Exp	$ 148,225	$ 186,889	$ 1,408	$ 278,692	$ 241,192	$ -	$ 13,878	$ (278,692)	-100.0%
	Total Expenditures	$ 1,009,936	$ 1,166,806	$ 970,539	$ 1,283,957	$ 1,246,798	$ 990,870	$ 1,047,994	$ (293,087)	-22.8%

COMMUNITY DEVELOPMENT SERVICES BUILDING

Responsible Manager: ***Lee Bailey, Building Official***



PURPOSE/DESCRIPTION:

The Building Division is comprised of three groups, counter staff, plan review/inspection, and code compliance. All three support the permit process and compliance with City codes. The Building Division of Community Development is responsible for the administration of the State Building Code as amended by the Federal Way City Code (FWCC). The State code includes the International Building, Residential, Mechanical, Fuel Gas, and the Uniform Plumbing Codes as well as the Washington State Energy and Ventilation Codes. The division is also responsible for the administration of the State Electrical Code (NEC). By local adoption, the division also administers the Property Maintenance Code. Compliance with the sign code provisions of the Federal Way City Code (FWCC) is also the division's responsibility. The division conducts reviews and inspections of both commercial and residential construction and is responsible for reviewing and inspecting for all FWCC provisions pertaining to residential applications including zoning, surface water and drainage requirements. In addition, the division responds to Citizen Action Requests and Records Requests generated from the community as well as other departments and agencies.

GOALS/OBJECTIVES:

- Continue to make improvements to the permit process and code compliance procedures.
- Continue to work closely with South King County Fire District on compliance and permit issues and revise interlocal agreement as appropriate.
- Identify code compliance issues and work toward prompt compliance; keep staff trained on changes to codes; and close higher percentage of cases.
- Provide quality reviews and inspections in timely fashion for all residential and commercial projects.

PERFORMANCE MEASURES:

Type/Description	2005	2006	2007	2008
Workload Measures:				
• Total permits issued	2,200	2,200	2,200	2,200
• Total permits reviewed	1,400	1,400	1,400	1,400
• Valuation of issued permits	$70m	$65m	$70m	$65m
Outcome Measures:				
• New Single Family (NSF) permits issued < 30 days	85%	85%	85%	85%
• Tenant Improvement permits (TI) issued < 20 days	80%	80%	80%	80%
• Average number of permit inspections per year.	13,000	12,000	13,000	12,000
• Average number of Citizen Action Request investigations per year	600	600	600	600
• Average number of Records Requests completed per year	90	90	90	90
• Total revenue receipted versus Total revenue forecasted (%)	100.0%	100.0%	100.0%	100.0%
Efficiency Measures:				
• Average staff hours per NSF permit – Review	4	4	4	4
• Average staff hours per NSF permit – Inspection	12	12	12	12
• Average staff hours per TI permit - Review	4	4	4	4
• Average staff hours per TI permit – Inspection	10	10	10	10
• Average staff hours per Citizen Action Request	6	6	6	6
• Average staff hours per Records Request	4	4	4	4

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Deputy Comm Develop Director	0.25	0.25	0.25	0.25	0.25	0.25	0.25	50
Building Official	1.00	1.00	1.00	1.00	1.00	1.00	1.00	45
Assistant Building Official	1.00	1.00	1.00	1.00	1.00	1.00	1.00	35
Plans Examiner	1.00	1.00	1.00	1.00	1.00	1.00	1.00	34
Combination Electrical/Bldg Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	34
Inspector/Plans Examiner	3.00	3.00	3.00	3.00	3.00	3.00	3.00	32
Code Compliance Officer	2.00	3.00	3.00	3.00	3.00	3.00	3.00	30
Lead Development Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	26
Development Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	24
Permit Center Supervisor	-	-	-	1.00	1.00	1.00	1.00	30
Total Regular Staffing	12.25	13.25	13.25	14.25	14.25	14.25	14.25	
Change from prior year	-	1.00	-	1.00	-	-	-	
Grand Total Staffing	12.25	13.25	13.25	14.25	14.25	14.25	14.25	

COMMUNITY DEVELOPMENT SERVICES BUILDING

Responsible Manager: ***Lee Bailey, Building Official***

HIGHLIGHTS/CHANGES:

The Community Development Building baseline adopted budget total $1,517,786 in 2009 and $1,589,169 in 2010. This is a 2.4% increase from the 2008 adjusted budget.

- Temporary Help – added one – time funding for Temporary Help with the Graffiti Program for $17,160 in both 2009 and 2010.
- Supplies - Added supplies for Graffiti Program for $10,000 in 2009 and $20,000 in 2010.

The Building Division expects 2009-2010 building permit activity to reflect a continued lower demand for residential construction, average demand for commercial construction except for commercial office space, which still appears to be in low demand. The Over the Counter permit program continues to be extremely successful and the division expects that program to continue its popularity with our customers. Use of the newly established on line permitting should see rapid growth as contractors begin to make use of this new tool. Staff identified changes to improve response times and efficiency were implemented into the code compliance program and officers were trained in new enforcement tactics such as civil citations. A Development Specialist and a Permit Counter Supervisor position were added. There will be new building codes out this budget cycle which will result in one-time costs to replace books and train staff. The department hired an additional electrical inspector. The building division replaced the inspector vehicles with new Hybrid (green) vehicles.

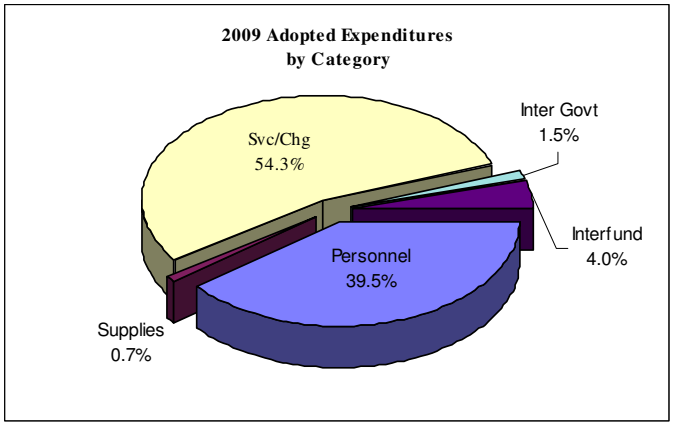
REVENUE AND EXPENDITURE SUMMARY:

		2006	2007	2008			2009	2010	09 Adopted - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ (449,687)	$ (203,929)	$ 253,497	$ 383,021	$ 855,558	$ 555,946	$ 622,329	172,925	45.1%
	Building Permits	1,468,773	1,358,069	1,001,500	1,261,500	809,000	821,000	833,000	(440,500)	-34.9%
	Electrical Permits	266,539	229,900	144,000	144,000	166,000	168,000	171,000	24,000	16.7%
	Total Revenues	$ 1,285,625	$ 1,384,040	$ 1,398,997	$ 1,788,521	$ 1,830,558	$ 1,544,946	$ 1,626,329	$ (243,575)	-13.6%
Expenditure Summary:										
110	Salaries & Wages	737,669	766,699	877,524	945,524	945,524	949,001	996,646	3,477	0.4%
111/1	Temporary Help	26,959	36,576	5,000	5,000	5,000	8,500	8,500	3,500	70.0%
120	Overtime	4,946	4,371	1,300	1,300	5,400	1,300	1,300	-	0.0%
2XX	Benefits	214,912	235,612	275,496	275,496	275,496	304,812	323,906	29,316	10.6%
31X	Supplies	8,881	6,629	4,775	4,775	4,775	5,275	5,275	500	10.5%
3XX	Othr Opr Supplies	512	1,988	1,500	1,500	1,500	1,500	1,500	-	0.0%
41X	Professional Svcs	12	(984)	1,500	1,500	1,500	500	-	(1,000)	-66.7%
43X	Travel & Training	1,826	5,193	9,775	9,775	9,775	7,925	500	(1,850)	-18.9%
42/47	Utility & Comm	116	164	100	100	100	-	7,925	(100)	-100.0%
497	Association Dues	604	836	900	900	900	900	900	-	0.0%
4XX	Other Misc Exp	3,088	2,982	4,050	4,050	4,050	3,000	3,000	(1,050)	-25.9%
9XX	IS Charges-M&O	123,685	132,057	157,836	179,289	179,289	178,470	183,114	(819)	-0.5%
9XX	IS Charges-Reserves	53,714	50,424	53,299	53,299	53,736	56,603	56,603	3,304	6.2%
	Total Opr Expend	$ 1,176,924	$ 1,242,547	$ 1,393,055	$ 1,482,508	$ 1,487,045	$ 1,517,786	$ 1,589,169	$ 35,278	2.4%
Capital & One-Time Funding:										
	Capital & One-Time	108,701	141,493	5,942	306,013	343,513	27,160	37,160	(278,853)	-91.1%
	Total One-Time Exp	$ 108,701	$ 141,493	$ 5,942	$ 306,013	$ 343,513	$ 27,160	$ 37,160	$ (278,853)	-91.1%
	Total Expenditures	$ 1,285,625	$ 1,384,040	$ 1,398,997	$ 1,788,521	$ 1,830,558	$ 1,544,946	$ 1,626,329	$ (243,575)	-13.6%

COMMUNITY DEVELOPMENT SERVICES HUMAN SERVICES

Responsible Manager: ***Lynnette Hynden, Human Services Manager***

PURPOSE/DESCRIPTION:



The Human Services Administration budget is responsible for the management of all general fund human services contracts, coordination of Community Development Block Grant (CDBG) funds, the Volunteer and Neighborhood program and providing assistance to Korean and Hispanic citizens through the Korean and Hispanic Community Liaison programs. Human Services includes programs in the five strategy areas identified in the Housing and Human Services Consolidated Plan: 1) basic needs and emergency services, 2) promote individual and community public safety, 3) assistance to special needs groups, 4) supportive environment for low-income families with children, and 5) the development of a comprehensive human service network to more effectively address human service needs of Federal Way's low to moderately low-income and special needs populations. CDBG supports construction or rehabilitation of community facilities, neighborhood improvements and affordable housing, direct human service programs and planning activities that principally benefit low- and moderate-income individuals. The Division staffs the Human Services Commission and the Diversity Commission in addition to representing the City on policy-making bodies and community organizations.

The Volunteer and Neighborhood program as well as the Liaison program perform an essential function by connecting Federal Way residents to other residents and City services.

The Volunteer and Neighborhood Program Coordinator has two main roles:

1. Volunteer Program Coordination: Maintains and develops City policies for volunteer participation. Assists City departments with recruitment of volunteers and organization of volunteer activities. Plans and facilitates volunteer recognition events.
2. Neighborhood Training and Support: Works to promote and facilitate individual and neighborhood-based disaster preparedness training. Assists citizens in gathering information and addressing concerns related to neighborhoods.

The Liaison, Korean & Hispanic, Program main roles:

1. Assist City departments with coordinated services.
2. Develop community contacts to maintain community needs awareness.

GOALS/OBJECTIVES:

- Maintain funding level for essential human service programs serving Federal Way residents.
- Participate in Regional and Statewide Human Services policy groups representing Federal Way residents
- Implement contracts monitoring for all Human Services grants.
- Recruit, screen and provide volunteers needed for City sponsored events.
- Recruit, screen volunteers for a minimum of two CERT classes a year.
- Maintain the Volunteer website and tally volunteer hours for the city.
- Maintain community contacts for awareness building and coordinating services for residents who speaks Korean or Spanish.

COMMUNITY DEVELOPMENT SERVICES HUMAN SERVICES

Responsible Manager: ***Lynnette Hynden, Human Services Manager***

PROGRAM SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopted - 08 Adj $ Chg	09 Adopted - 08 Adj % Chg
83	HS - Admin	$ 565,466	$ 636,870	$ 622,804	$ 627,060	$ 627,153	$ 680,615	$ 699,332	$ 53,555	9%
83	HS - Diversity	-	-	-	-	-	4,000	4,000	4,000	n/a
83	HS - Neighborhood	78,786	106,909	101,175	131,297	131,586	102,016	106,101	(29,281)	-22.3%
119	CDBG	333,975	165,247	555,470	555,470	447,617	456,408	460,512	(99,062)	-17.8%
	Total Ongoing:	$ 978,227	$ 909,026	$ 1,279,449	$ 1,313,827	$ 1,206,356	$ 1,243,039	$ 1,269,945	$ (70,788)	-5.4%
83	HS - Admin	$ 48,334	$ 40,666	$ 35,402	$ 132,234	$ 132,234	$ 18,606	$ 12,720	(113,628)	-85.9%
83	HS - Neighborhood	19,112	1,308	114	7,614	7,614	6,086	6,091	(1,528)	-20.1%
119	CDBG	-	-	-	-	-	-	-	-	n/a
	Total One-time	$ 67,446	$ 41,974	$ 35,516	$ 139,848	$ 139,848	$ 24,692	$ 18,811	$ (115,156)	-82.3%
	Total Expenditures	$ 1,045,674	$ 951,000	$ 1,314,965	$ 1,453,675	$ 1,346,204	$ 1,267,731	$ 1,288,756	$ (185,944)	-12.8%

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Human Services Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
CDBG Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	32
Administrative Assistant I	0.50	0.50	0.50	0.50	0.50	0.50	0.50	18
Hispanic Community Liaison	-	-	-	0.50	0.50	0.50	0.50	15
Korean Community Liaison	-	0.50	0.50	0.50	0.50	0.50	0.50	15
Neighborhood Development Spec.	0.70	1.00	1.00	1.00	1.00	1.00	1.00	30
Total Regular Staffing	3.20	4.00	4.00	4.50	4.50	4.50	4.50	
Change from prior year	0.70	0.80	-	0.50	-	-	-	
One-Time Funded Positions	0.50	-	-	-	-	-	-	
Grand Total Staffing	3.70	4.00	4.00	4.50	4.50	4.50	4.50	

PERFORMANCE MEASURES:

Type/Description	2005	2006	2007	2008
Workload Measures:				
• Number of human services contracts managed	38	38	39	38
• Amount of human services dollars administered	$447,000	$430,500	$447,765	$460,000
• Number of human services contract payments processed	152	152	148	148
• Number of human services applications processed	0	54	0	56
• Number of CDBG applications processed	10	20	17	17
• Number of CDBG contracts managed	13	13	10	10
• Number of CDBG dollars administered	$877,572	$747,398	$549,481	$555,470
Outcome Measures:				
• Percent of contracts fully executed in timely manner	100.0%	100.0%	100%	100%
• Number of Human Service Commission meetings supported	13	23	11	18
• Coordinate and facilitate community and human service provider meetings	1	3	3	3

PERFORMANCE MEASURES:

Type/Description	2005	2006	2007	2008
Workload Measures:				
• Number of issues responded to	50	50	50	50
• Number of intra-city community involvement projects annually	25	25	25	25
Outcome Measures:				
• Percent of community concerns addressed	100.0%	100.0%	100.0%	100.0%
• Percent of intra-city concerns addressed	100.0%	100.0%	100.0%	100.0%
• Number of volunteer hours	16,000	18,000	19,000	19,000
• Number of volunteers	750	800	1,820	1,800
• Events coordinated/attended	15	15	25	25
• CERT classes	3	3	2	3
• CERT graduates	75	90	75	115
• Number of NET meetings*	7	7	8	8
• Number of NET Instructors trained*	53	50	53	51
• Number of CERT Continuing Education Classes*	4	3	5	5

** NET is a joint partnership between AmeriCorps and the city's VNP coordinators*

COMMUNITY DEVELOPMENT SERVICES HUMAN SERVICES

Responsible Manager: ***Lynnette Hynden, Human Services Manager***

HIGHLIGHTS/CHANGES:

The Community Development Human Services baseline adopted budget total $1,243,039 in 2009 and $1,269,945 in 2010. This is a 5.4% decrease from the 2008 adjusted budget. The change is mainly due to reduced federal funding and program income. Plus, King County has reduced their contract allocation for public services from 15% to 10%. Other increases are mainly due to 2008, in which the community Hispanic liaison position was budgeted in Human Services but in 2009 and 2010 was not accounted for in the budget.

- Transfer support – General Fund support for CDBG to cover costs of salary, benefits and supplies not covered by the CDBG program. This is one – time funding for $8,378 in 2009 and $12,482 in 2010.
- Supplies – Cert Program was moved from on going to one – time funding for $2,500 in both 2009 and 2010
- Food - Volunteer Dinner was moved from on going to one – time funding for $3,500 in both 2009 and 2010
- Professional Services – Challenge grant was added to one – time funding for $10,000 in 2009.

In 2006, the City Council adopted a Five-Year Housing and Human Services Consolidated Plan that helps the Human Services Division address and identify the human service and housing needs for low and moderate-income, and special need populations in the City. The Division has used the new plan as a tool to implement contracts with local providers that address City human services goals and priorities. The Division collaborates with members of the South King County Human Services Planners group on several regional issues to include the development of a "Common Application" for Human Services and CDBG Public Service Funding for 2009-2010 fiscal years. This cooperation and collaboration allowed human service agencies from all over the region to submit one application that was accepted by all South King County cities for both sources of funds. The Division will continue to collaborate with other private and non-profit agencies to promote an effective human services delivery system that will increase human services funding from other public and private sources. The Division renegotiated and implemented an agreement with King County to remain as a Joint-Agreement City for the CDBG funding purposes for 2009-2011. Federal Way continues to participate in the Seattle/King County Coalition to end homeless to include the One Night Count conducted annually. The Division will continue the Human Services and CDBG Fund application process, performance-based contracts, outcomes evaluation requirements, technical assistance for agencies and implement contract monitoring of human services agencies.

The Human Services Fund allocation of $430,000 was designated for human service contracts in both 2009 and 2010.

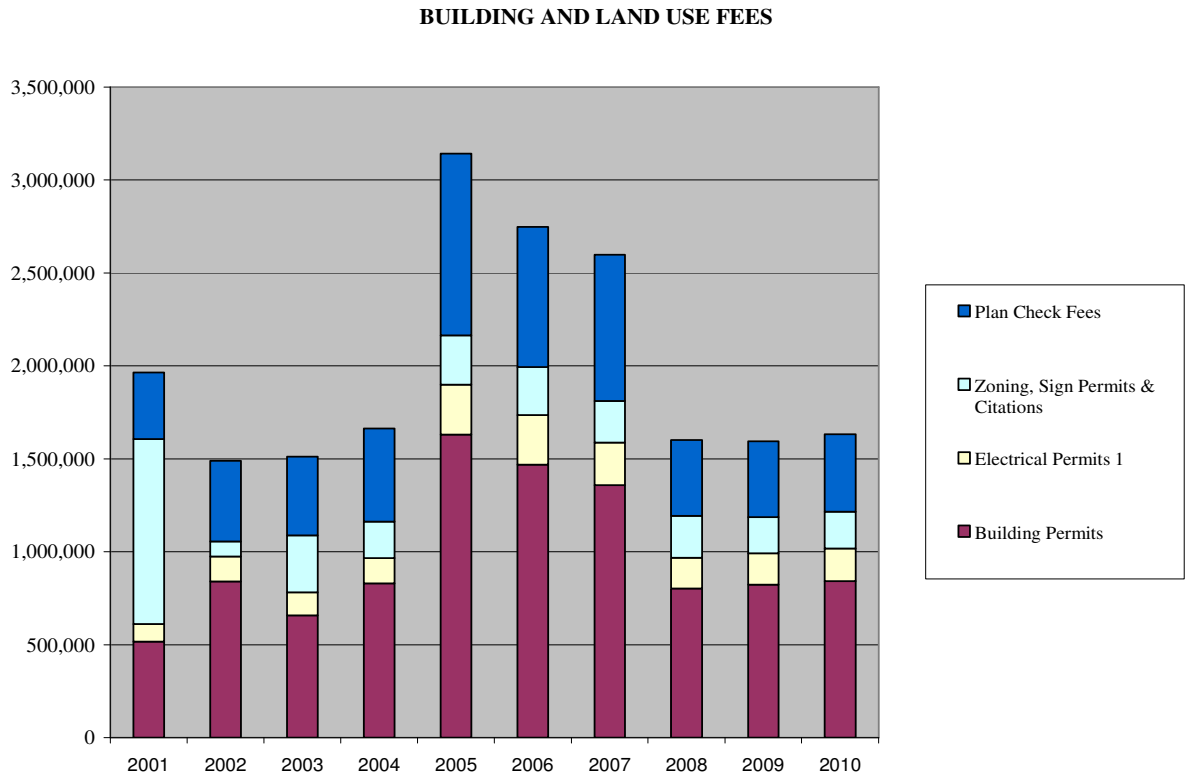
The Korean and Hispanic Community Liaison Program are active programs within the Division and continue to assist the specialized communities as well as City operations.

The Volunteer Neighborhood Program continues to meet their 2008-performance objectives and looking forward to reorganizing the volunteer program to support other departmental needs.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopted - 08 Adj $ Chg	09 Adopted - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 781,498	$ 805,399	$ 759,495	$ 898,205	$ 898,587	$ 819,701	$ 840,726	(78,504)	-8.7%
	Federal/State Grant	264,175	145,601	555,470	555,470	447,617	448,030	448,030	(107,440)	-19.3%
	Total Revenues	$ 1,045,673	$ 951,000	$ 1,314,965	$ 1,453,675	$ 1,346,204	$ 1,267,731	$ 1,288,756	$ (185,944)	-12.8%
Expenditure Summary:										
110	Salaries & Wages	210,857	256,017	246,408	269,150	269,150	293,186	312,789	24,036	8.9%
111/1	Temporary Help	1,880	7,318	3,921	3,921	3,921	3,921	3,921	-	0.0%
2XX	Benefits	56,820	71,030	70,712	77,840	77,840	84,765	90,874	6,925	8.9%
31X	Supplies	4,713	7,506	9,260	9,260	9,260	6,985	6,985	(2,275)	-24.6%
41X	Professional Svcs	580,765	513,141	623,099	623,099	515,246	517,877	517,877	(105,222)	-16.9%
43X	Travel & Training	2,943	2,451	3,550	3,550	3,550	3,800	3,800	250	7.0%
42/47	Utility & Comm	-	-	100	100	100	100	200	-	0.0%
497	Association Dues	50	-	475	475	475	475	475	-	0.0%
4XX	Other Misc Exp	630	1,408	1,625	1,625	1,883	2,400	2,400	775	47.7%
5XX	Intgvtl Srvs/Taxes	18,463	20,396	14,500	14,500	14,500	14,500	14,500	-	0.0%
552	Interfund Contributions	73,575	-	-	-	-	-	-	-	n/a
600	Capital Outlays	-	-	272,360	272,360	272,360	276,076	276,076	3,716	1.4%
9XX	IS Charges-M&O	24,199	25,823	29,654	34,162	34,162	35,008	35,652	846	2.5%
9XX	IS Charges-Reserves	3,332	3,936	3,785	3,785	3,909	3,946	4,396	161	4.3%
	Total Opr Expend	$ 978,227	$ 909,026	$ 1,279,449	$ 1,313,827	$ 1,206,356	$ 1,243,039	$ 1,269,945	$ (70,788)	-5.4%
Capital & One-Time Funding:										
	Capital & One-Time	67,446	41,974	35,516	139,848	139,848	24,692	18,811	(115,156)	-82.3%
	Total One-Time Exp	$ 67,446	$ 41,974	$ 35,516	$ 139,848	$ 139,848	$ 24,692	$ 18,811	$ (115,156)	-82.3%
	Total Expenditures	$ 1,045,674	$ 951,000	$ 1,314,965	$ 1,453,675	$ 1,346,204	$ 1,267,731	$ 1,288,756	$ (185,944)	-12.8%

COMMUNITY DEVELOPMENT SERVICES MISCELLANEOUS STATISTICS



FEE TYPE	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010
Building Permits	$ 516,148	$ 840,358	$ 657,786	$ 830,867	$ 1,631,297	$ 1,468,773	$ 1,358,069	$ 801,855	$ 822,000	$ 843,000
Electrical Permits [1]	93,977	133,490	124,247	134,787	268,800	266,539	229,900	166,011	170,000	174,000
Zoning, Sign Permits & Citations	997,264	81,832	305,230	196,012	264,469	259,533	223,939	226,077	195,000	198,000
Plan Check Fees	356,630	434,247	424,360	501,792	976,802	753,257	785,588	406,986	407,000	417,000
Total Fees	$ 1,964,019	$ 1,489,927	$ 1,511,623	$ 1,663,458	$ 3,141,368	$ 2,748,102	$ 2,597,496	$ 1,600,929	$ 1,594,000	$ 1,632,000

Note 1: The City started Electrical Inspection Program in May, 1994. Expedited review and environmental fees were included in plan check prior to 1998.

Note 2: The City implemented new UBC fee schedule for permits, representing approximately 50% increase on permit fees and a 12.7% inflationary adjustment reflecting CPI for the period between 1994 - 1998 in January of 1999.

Note 3: Other Fees includes automation fee, school impact, zoning compliance fee. These fees were implemented in 2005

COMMUNITY DEVELOPMENT SERVICES MISCELLANEOUS STATISTICS
(CONTINUED)

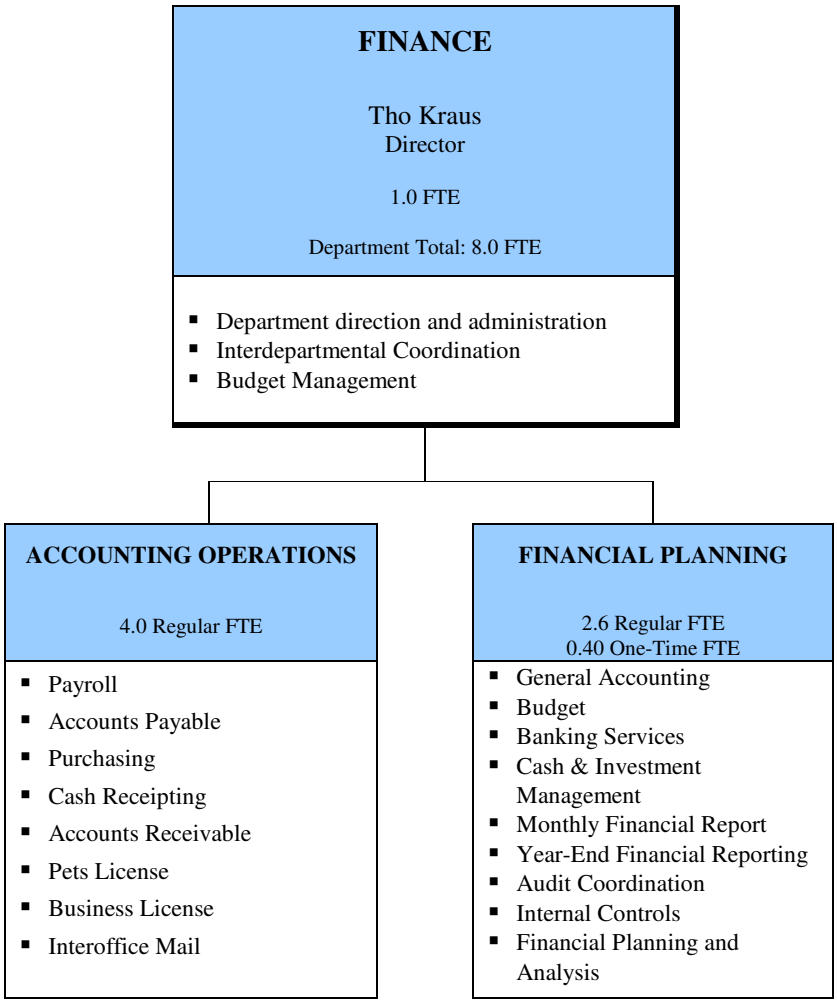
Human Services Funding History

Year	General Fund	Employee Giving / Other (*)	CDBG	Total
1991	$ 249,414	$ -	$ 305,000	$ 554,414
1992	337,860	-	320,000	657,860
1993	366,028	-	456,000	822,028
1994	368,643	-	410,538	779,181
1995	382,000	-	653,229	1,035,229
1996	382,000	-	504,108	886,108
1997	350,000	933	700,389	1,051,322
1998	388,775	3,402	599,149	991,326
1999	400,000	4,096	651,596	1,055,692
2000	400,000	3,194	606,881	1,010,075
2001	412,500	32,524	591,177	1,036,201
2002	412,500	44,421	660,268	1,117,189
2003	412,500	46,408	928,618	1,387,526
2004	412,500	47,046	995,668	1,455,214
2005	412,500	12,546	877,572	1,302,618
2006	412,500	10,097	747,398	1,169,995
2007	430,000	-	549,481	979,481
2008	430,000	-	555,470	985,470
2009	430,000	-	448,030	878,030
Total	**$ 7,389,720**	**$ 182,024**	**$ 8,382,621**	**$ 13,839,365**

(*) Employee giving campaign normally occurs in October/November of the year & the funding is available for the following year. In 2001, contributions made by defendants in-lieu-of court proceedings became available for Human Services programs. This revenue was deemed unethical by the courts and is no longer available after 2004.

2009 CDBG Funding Detail:*

Agency	Purposes	Funding	
		Requested	Recom
Highline Community College	Small Business Development Center	22,500	22,500
Valley Cities Counceling & Consultation	Federal Way Clinic Acquisition	230,000	253,576
Unallocated Capital Funds		-	-
Subtotal Capital Projects		***252,500***	***276,076***
Boys & Girls Club of King County	Safe Zone for kids	60,000	-
Big Brothers Big Sisters of King and Pierce Counties	One-to-One Youth Mentoring Program	17,000	14,648
Children's Home Society	Therapeutic Foster Care	10,000	-
Comm Health Centers of KC	Primary Dental Program	32,000	15,104
Diocese of Olympia	Jump Start Loan Fund	35,000	-
Dynamic Family Services	Childern with Special Needs	11,500	-
ElderHealth Northwest Connection	Adult Day Health Care Program	12,000	-
Emergency Feeding Program	Federal Way Emergency Feeding Program	10,000	-
Federal Way Senior Center	Adult Day Care Program	17,983	16,000
Institute for Family Development	PACT Program	18,225	15,225
Multi-Service Center	Emergency Feeding Program	10,000	10,000
Orion Industries	Rehabilitation Services	20,000	15,000
Page Ahead Children's Literacy Program	Books for Kids	10,000	-
The Salvation Army/Federal Way Corps	Social Services	10,000	-
Subtotal Public Service Projects		***273,708***	***85,977***
City of Federal Way - Human Services	Planning & Administration	n/a	85,977
Total 2009 CDBG Allocation		**$ 526,208**	**$ 448,030**


FINANCE
Tho Kraus
Director
1.0 FTE
Department Total: 8.0 FTE
Department direction and administration
Interdepartmental Coordination
Budget Management
ACCOUNTING OPERATIONS
4.0 Regular FTE
Payroll
Accounts Payable
Purchasing
Cash Receipting
Accounts Receivable
Pets License
Business License
Interoffice Mail
FINANCIAL PLANNING
2.6 Regular FTE
0.40 One-Time FTE
General Accounting
Budget
Banking Services
Cash & Investment Management
Monthly Financial Report
Year-End Financial Reporting
Audit Coordination
Internal Controls
Financial Planning and Analysis

FINANCE

Responsible Manager: ***Tho Kraus, Finance Director***

2007/2008 ACCOMPLISHMENTS

- Received unqualified audit opinion for 14 consecutive years.
- Implemented GASB 34 Retroactive Infrastructure reporting requirements.
- Received GFOA Award for Excellence in Financial Reporting for the 17th consecutive submittal (since incorporation).
- Received GFOA Distinguished Budget Presentation Award for 12th consecutive submittal (since incorporation).
- Reconciled cash within 15 days of receiving bank statement.
- Implemented electronic document imaging for accounts payable vouchers & invoices.
- Made purchase orders available online to allow easier access and improve efficiency.
- Increased business license compliance through increased monitoring.
- Review and approve/deny business licenses for standard home occupations, temporary business licenses and any regular city license application not requiring building review (this function was previously performed by Community Development).
- Implemented new banking services and purchasing card contract.
- Upgraded cash receipting system.
- Prepared timely comprehensive monthly financial reporting and continued enhancing document to provide meaningful information (e.g. Federal Way Community Center and Prop 1 financial reporting).
- Applied for Washington State Quality Award Program Lite Assessment (Finance section of Management Services submittal).
- Cross-trained various accounting operation functions in order to provide adequate coverage, ongoing support and staff development.
- Participate in Payroll and Accounts Payable Eden Users Group – provides for networking and idea sharing.

2009/2010 ANTICIPATED KEY PROJECTS

- Continue monitoring for proper controls and procedures to ensure unqualified audit opinion.
- Submit 2008 CAFR to GFOA Award Program for Excellence in Financial Reporting.
- Submit 2009/10 Biennial Budget to GFOA Award Program for Distinguished Budget Presentation.
- Continue reconciling cash to the penny and in timely manner (within 15 days of receiving bank statement).
- Implement new timekeeping system.
- Continue cross-training on various accounting operation functions.
- Cross-train financial planning functions in order to provide adequate coverage, support, and staff development.
- Continue developing reports in report writer in order to provide meaningful information in an efficient manner.
- Contract with auditing company to review City's utility payments to determine if charges were appropriate and potential to obtain better rates.

FINANCE

Responsible Manager: ***Tho Kraus, Finance Director***

ADOPTED PROGRAM CHANGES:

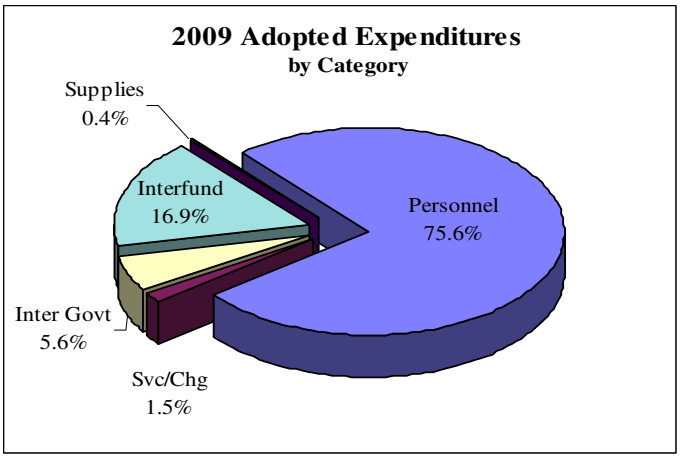
MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Programs Cut & Restored on a 1-Time Basis															
2	FI	FI	Reduce Financial Analyst	(0.40)	-	-	(33,258)	-	(36,142)	(0.40)	-	33,258	(33,258)	36,142	(36,142)
			Total	**(0.40)**	**-**	**-**	**(33,258)**	**-**	**(36,142)**	**(0.40)**	**-**	**33,258**	**(33,258)**	**36,142**	**(36,142)**
New Programs Added															
7	FI	FI	Senior Accountant	1.00	-	14,970	110,701	-	115,416	-	-	50,000	-	50,000	-
1	FI	FI	Staff Training	-	-	-	4,165	-	4,165	-	-	-	4,165	-	4,165
0	FI	FI	State Audit Fees	-	-	-	7,000	-	7,000	-	-	-	7,000	-	7,000
			Total	**1.00**	**-**	**14,970**	**121,866**	**-**	**126,581**	**-**	**-**	**50,000**	**11,165**	**50,000**	**11,165**
New Programs Not Recommended															
2	FI	FI	Temporary Help	-	-	-	13,000	-	13,000	-	-	-	-	-	-
0	FI	FI	Crystal Reports	-	-	5,800	-	-	-	-	-	-	-	-	-
			Total	**-**	**-**	**5,800**	**13,000**	**-**	**13,000**	**-**	**-**	**-**	**-**	**-**	**-**

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Finance Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58B
Senior Financial Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Financial Analyst	1.00	2.00	2.00	2.00	2.00	1.60	1.60	32
Accounting Technician II	2.00	2.00	2.00	2.00	2.00	2.00	2.00	24
Accounting Technician I	1.00	2.00	1.00	2.00	2.00	2.00	2.00	21
Office Technician II	1.00	-	1.00	-	-	-	-	14
Total Regular Staffing	7.00	8.00	8.00	8.00	8.00	7.60	7.60	
Change from prior year	-	1.00	-	-	-	(0.40)	-	
One-Time Funded Financial Analyst	1.00	-	-	-	-	0.40	0.40	
Grand Total Staffing	8.00	8.00	8.00	8.00	8.00	8.00	8.00	

FINANCE

Responsible Manager: ***Tho Kraus, Finance Director***



PURPOSE/DESCRIPTION:

The purpose of the Finance Department is to provide accurate financial information from which educated judgments can be made on the financial health of the City and decisions can be made by management regarding City operations. The Finance Department's responsibilities include accounts payable, accounts receivable, payroll, general accounting, financial planning, cash and investment management, cash receipting, business licensing, internal control monitoring, audit, monthly, quarterly and annual financial reporting, budget preparation and financial analyses.

GOAL/OBJECTIVES:

- Provide timely and accurate financial information and services to citizens, City Council, and city staff.
- Ensure compliance with purchasing laws and regulations.
- Ensure proper internal control in city operations to safeguard city resources.
- Maintain reliability and integrity of City's financial data and processes.

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of invoices paid annually *(1)*	12,598	12,159	12,159	12,159
• Number of transactions receipted annually at Finance counter compared to total transactions receipted City Hall *(2)*	10,132 / 30,059	8,197 / 28,192	8,197 / 28,192	8,197 / 28,192
• Number of passports taken in at Finance counter compared to total passports	285 / 3626	280 / 2909	287 / 2988	287 / 2988
• Number of new business licenses issued / renewed	1077 / 3377	743 / 4053	780 / 4255	780 / 4255
Outcome Measures:				
• GFOA CAFR Awards - # of documents submitted / awarded	17 / 17	18 / 18	19 / 19	20 / 20
• GFOA Budget Award - # of documents submitted / awarded (switched to biennial budget beginning with 1997/1998 document)	12 / 12	12 / 12	13 / 13	13 / 13
• Unqualified Audit Opinion – consecutive years	14	15	16	17
• Investment return: total portfolio return compared to SIP and 6 month T-Bill benchmarks	5.07% portfolio / 5.09% SIP & 4.59% T-Bill	2.93% portfolio / 2.91% SIP & 1.98% T-Bill	2.50% portfolio / 2.50% SIP & 2.0% T-Bill	3.0% portfolio / 3.0% SIP & 3.0% T-Bill
• # of month Cash reconciled within 15 days of receiving bank statement	0	12	12	12
Efficiency Measures:				
• Regular FTE Staffing: Finance/City-Wide	8 / 345	8 / 345	7.6 / 349	7.6 / 349
• Average working days to compile MFR	3	3	3	3
• Average number of days to issue a regular business license *(3)*	6.5	18	6.5	6.5

(1) Decrease in number of invoices paid annually is due to consolidation of invoices on statements. This measure is also an indication of improved efficiency.

(2) Number of transactions receipted by Finance down due to Community Development opening 2 new cash registers for permits and passports. Finance serves as backup. Decrease is also due to consolidating transactions into one line item when possible.

(3) Increase in number of days to issue a regular business license in 2008 is due to issuance of business licenses that had been under review and in some cases for over a year.

FINANCE

Responsible Manager: ***Tho Kraus, Finance Director***

HIGHLIGHTS/CHANGES:

The Finance Department's 2009 and 2010 adopted baseline budgets total $913,374 and $955,084, respectively. This is an increase of 5.5% or $47,797 from the 2008 adjusted budget due to: converting the finance manager to a director position; adjusting salary and benefits for step increases and COLA; increasing state audit fees by $7,000 due to the increase in state hourly rates; increasing travel and training by $4,165 to bring to level consistent with other city departments; and increase in internal service charges for higher financial system m&o costs. These increases are offset by reclassifying 40% of the financial analyst position from ongoing to one-time funded beginning in 2009.

The one-time programs include:

- Financial Analyst 0.40 FTE ($33,258 in 2009 and $36,142 in 2010) – convert from ongoing to one-time funded position.
- Contract Senior Accountant – $50,000 each year in 2009 and 2010.

REVENUE AND EXPENDITURE SUMMARY:

		2006	2007	2008			2009	2010	09 Adopt - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Gov't	$ 762,461	$ 835,545	$ 851,699	$ 890,231	$ 900,232	$ 999,053	$ 1,043,730	$ 108,822	12.2%
	Total Revenues	$ 762,461	$ 835,545	$ 851,699	$ 890,231	$ 900,232	$ 999,053	$ 1,043,730	$ 108,822	12.2%
Expenditure Summary:										
110	Salaries & Wages	380,960	384,574	466,941	471,075	471,075	511,746	537,899	40,671	8.6%
111/1	Temporary Help	-	7,620	-	-	4,711	-	-	-	n/a
120	Overtime	1,868	7,825	3,294	3,294	3,294	3,294	3,294	-	0.0%
200	Benefits	121,263	123,245	177,045	178,257	178,257	175,575	187,630	(2,682)	-1.5%
31X	Supplies	3,186	4,575	3,460	3,460	3,460	3,460	3,460	-	0.0%
41X	Professional Svcs	-	70,338	-	-	-	-	-	-	n/a
43X	Travel & Training	1,550	2,991	1,500	1,390	1,390	5,665	5,555	4,275	307.6%
42/47	Utility & Comm	8	35	1,390	1,500	1,500	1,390	1,500	(110)	-7.3%
497	Association Dues	420	555	160	160	160	160	160	-	0.0%
4XX	Other Misc Exp	2,144	11,517	6,725	6,725	6,725	6,725	6,725	-	0.0%
5XX	Intgvtl Srvs/Taxes	51,045	39,917	44,000	44,000	49,000	51,000	51,000	7,000	15.9%
9XX	IS Charges-M&O	96,299	105,003	120,967	134,153	134,153	133,368	136,870	(785)	-0.6%
9XX	IS Charges-Reserves	21,675	22,596	21,563	21,563	21,853	20,991	20,991	(572)	-2.7%
	Total Opr Expend	$ 680,418	$ 780,791	$ 847,045	$ 865,577	$ 875,578	$ 913,374	$ 955,084	$ 47,797	5.5%
Capital & One-Time Funding:										
	Capital & One-Time	82,043	54,754	4,654	24,654	24,654	85,679	88,646	61,025	247.5%
	Total One-Time Exp	$ 82,043	$ 54,754	$ 4,654	$ 24,654	$ 24,654	$ 85,679	$ 88,646	$ 61,025	247.5%
	Total Expenditures	$ 762,461	$ 835,545	$ 851,699	$ 890,231	$ 900,232	$ 999,053	$ 1,043,730	$ 108,822	12.2%

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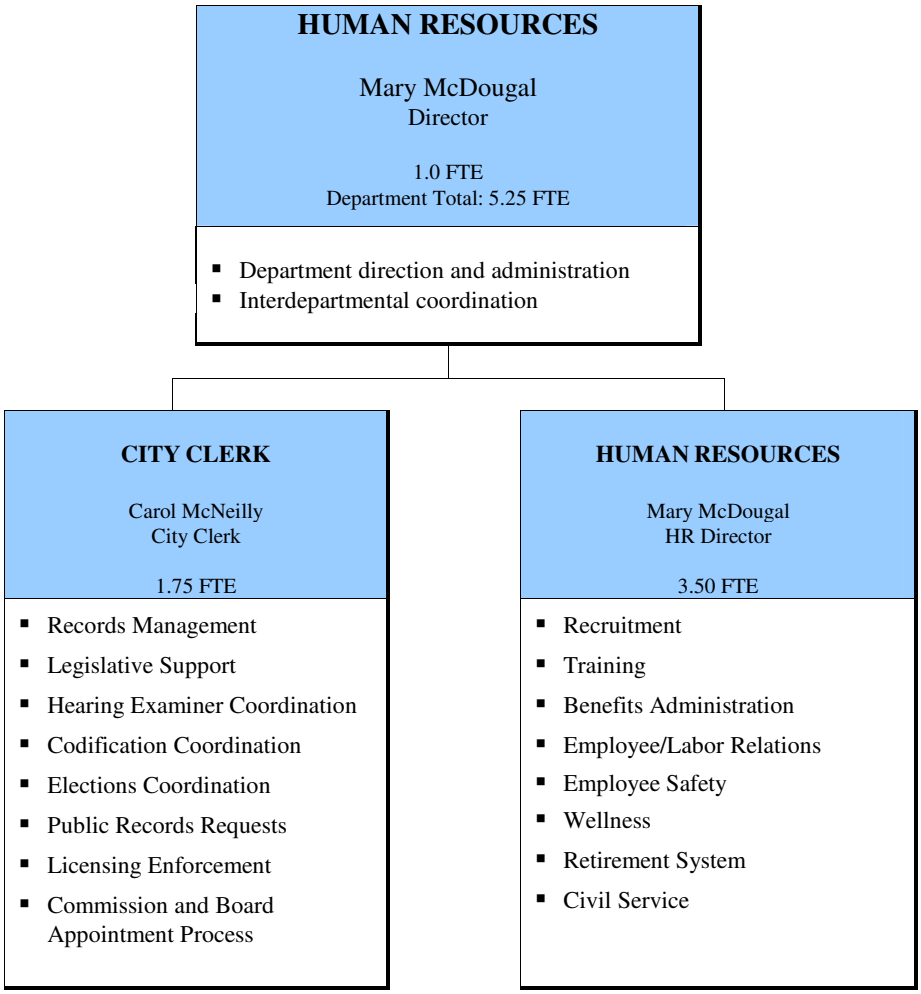
CITY OF
Federal Way


HUMAN RESOURCES
Mary McDougal
Director
1.0 FTE
Department Total: 5.25 FTE
Department direction and administration
Interdepartmental coordination
CITY CLERK
Carol McNeilly
City Clerk
1.75 FTE
Records Management
Legislative Support
Hearing Examiner Coordination
Codification Coordination
Elections Coordination
Public Records Requests
Licensing Enforcement
Commission and Board Appointment Process
HUMAN RESOURCES
Mary McDougal
HR Director
3.50 FTE
Recruitment
Training
Benefits Administration
Employee/Labor Relations
Employee Safety
Wellness
Retirement System
Civil Service

HUMAN RESOURCES DEPARTMENT OVERVIEW

Responsible Manager: ***Mary McDougal, Human Resources Director***

2007/2008 ACCOMPLISHMENTS

- Developed and implemented a supervisory training program, "Management Development Academy."
- Negotiated and implemented collective bargaining agreements with 4 bargaining units with expiring agreements.
- Implemented Civil Service Rule change to include majority of Police Department positions under Civil Service.
- Partnered with TRAIN (Training Resource and Information Network) and SKCTC (South King Cities Training Consortium) to enhance city-wide training programs and provide additional training opportunities.
- Provided recruitment and selection support for Prop 1 and new Community Center hiring in addition to regular staffing support.
- Submitted Washington State Quality Award Lite Assessment as one of the Management Services departments.
- Coordinated classification and compensation study for non-represented employee positions.
- Streamlined agenda packet process and reduced waste and copy costs by eliminating duplicate copies of consent agenda documents.
- Worked with the Law department to develop and present a records management policy for City staff members to ensure compliance with State retention programs.
- With other departments, significantly completed City code reorganization to correct inconsistencies and made it more user-friendly.

2009/2010 ANTICIPATED KEY PROJECTS

- Implement classification and compensation study recommendations and results as determined appropriate and feasible.
- Negotiate and implement new labor agreements.
- Continue to enhance new employee orientation process with increased role for supervisors.
- Implement web-based timekeeping and employee self-service for benefits administration.
- Standardize the Commission & Board rosters to more easily track expiring terms, current members, and vacancies and create a database of past members.
- Reduce archive storage by 10% by destroying documents which have met their retention schedule and transferring historical documents to the state archives.
- Compete for State grant funds for records management.

HUMAN RESOURCES DEPARTMENT OVERVIEW

Responsible Manager: ***Mary McDougal, Human Resources Director***

ADOPTED PROGRAM CHANGES:

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Program Cuts															
11	HR	CL	Agenda Printing	-	-	-	(4,500)	-	(4,500)	-	-	-	(4,500)	-	(4,500)
8	HR	CL	Codification Costs	-	-	-	(3,000)	-	(3,000)	-	-	-	(3,000)	-	(3,000)
6	HR	CL	Records Storage	-	-	-	-	-	(1,500)	-	-	-	-	-	(1,500)
3	HR	HR	Labor Negotiation Contracts	-	-	-	(10,000)	-	(10,000)	-	-	-	(10,000)	-	(10,000)
			Total	**-**	**-**	**-**	**(17,500)**	**-**	**(19,000)**	**-**	**-**	**-**	**(17,500)**	**-**	**(19,000)**
Program Cuts Not Recommended															
0	HR	CL	Deputy City Clerk	(0.25)	-	-	(14,259)	-	(15,468)	-	-	-	-	-	-
			Total	**(0.25)**	**-**	**-**	**(14,259)**	**-**	**(15,468)**	**-**	**-**	**-**	**-**	**-**	**-**
Programs Cut & Restored on a 1-Time Basis															
1	HR	HR	Education Assistance	-	-	-	(10,000)	-	(10,000)	-	-	10,000	(10,000)	10,000	(10,000)
0	HR	HR	Reduce Non-mandatory City-wide Training	-	-	-	(6,000)	-	(6,750)	-	-	6,000	(6,000)	6,750	(6,750)
0	HR	HR	Recognition & Wellness Program	-	-	-	(4,970)	-	(4,970)	-	-	4,970	(4,970)	4,970	(4,970)
			Total	**-**	**-**	**-**	**(20,970)**	**-**	**(21,720)**	**-**	**-**	**20,970**	**(20,970)**	**21,720**	**(21,720)**
New Programs Added															
n/a	HR	CL	Election Services	-	-	-	12,769	-	56,299	-	-	-	12,769	-	13,000
			Total	**-**	**-**	**-**	**12,769**	**-**	**56,299**	**-**	**-**	**-**	**12,769**	**-**	**13,000**
New Programs Not Recommended															
0	HR	CL	Graphics Contract	-	-	-	-	-	-	-	-	-	-	-	-
7	HR	HR	Employee Services Coord 0.5 FTE	0.50	-	14,970	35,700	-	36,996	-	-	-	-	-	-
4	HR	HR	Job Advertisements	-	-	-	20,000	-	20,000	-	-	-	-	-	-
2	HR	HR	Labor Relations Certification	-	-	1,758	-	1,758	-	-	-	-	-	-	-
1	HR	HR	E-Gov Class/Comp Portal	-	-	-	2,100	-	2,100	-	-	-	-	-	-
0	HR	HR	Worksite Health Promotion Coord 0.5 FTE	0.50	-	14,970	45,600	-	47,220	-	-	-	-	-	-
			Total	**1.00**	**-**	**31,698**	**103,400**	**1,758**	**106,316**	**-**	**-**	**-**	**-**	**-**	**-**

HUMAN RESOURCES DEPARTMENT OVERVIEW

Responsible Manager: ***Mary McDougal, Human Resources Director***

DEPARTMENT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Expenditure Summary:										
044	City Clerk	$ 316,468	$ 343,503	$ 355,718	$ 359,859	$ 378,470	$ 348,574	$ 356,091	$ (11,285)	-3.1%
045	Human Resources	415,033	533,485	486,250	546,525	545,044	546,341	563,634	(184)	0.0%
	Total Operating Exp	$ 731,501	$ 876,988	$ 841,968	$ 906,384	$ 923,514	$ 894,915	$ 919,725	$ (11,469)	-1.3%
Capital & One-Time Funding:										
041	City Clerk	15,268	110	382	110,382	110,382	394	427	(109,988)	(1)
045	Human Resources	37,520	3,961	10,744	197,369	197,369	21,799	22,622	(175,570)	-89.0%
	Total One-Time	$ 52,788	$ 4,071	$ 11,126	$ 307,751	$ 307,751	$ 22,193	$ 23,049	$ (285,558)	-92.8%
	Total Human Resources	$ 784,289	$ 881,059	$ 853,094	$ 1,214,135	$ 1,231,265	$ 917,108	$ 942,774	$ (297,027)	-24.5%

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Human Resources Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58b
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
Senior Human Resources Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
Human Resources Analyst	0.50	0.50	0.50	0.50	0.50	0.50	0.50	32
Deputy City Clerk	0.50	0.50	0.50	0.50	0.75	0.75	0.75	26
Human Resources Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	18
Fleet & Equipment	0.50	-	0.50	-	-	-	-	26
Total Regular Staffing	5.50	5.00	5.50	5.00	5.25	5.25	5.25	
Change from prior year	1.00	(0.50)	0.50	(0.50)	0.25	-	-	
Grand Total Staffing	5.50	5.00	5.50	5.00	5.25	5.25	5.25	

HUMAN RESOURCES DEPARTMENT OVERVIEW

Responsible Manager: ***Mary McDougal, Human Resources Director***

HIGHLIGHTS/CHANGES:

Human Resource's baseline adopted budget totals $894,915 in 2009 and $919,725 in 2010. This is a 1.3% or $11,469 decrease from the 2008 adjusted budget. Major program changes include:

- Professional Services – Decrease reflects moving non-mandatory city wide training to one time and reducing labor negotiation professional service contracts by $10,000 in 2009/2010.
- Other Operating Supplies – Decrease reflects moving the graphics services from City Clerk to City Manager's budget ($18,773) in 2009 and 2010.
- Other Misc Expenses – Decrease reflects moving education assistance and recognition & wellness program to one-time. Other remaining amounts are to reflect reducing storage cost, codification cost, & savings in agenda printing.
- Intergovernmental Services/Taxes – Increase to reflect higher costs for election services ($12,796 in 2009 / $13,000 in 2010).

REVENUE AND EXPENDITURE SUMMARY:

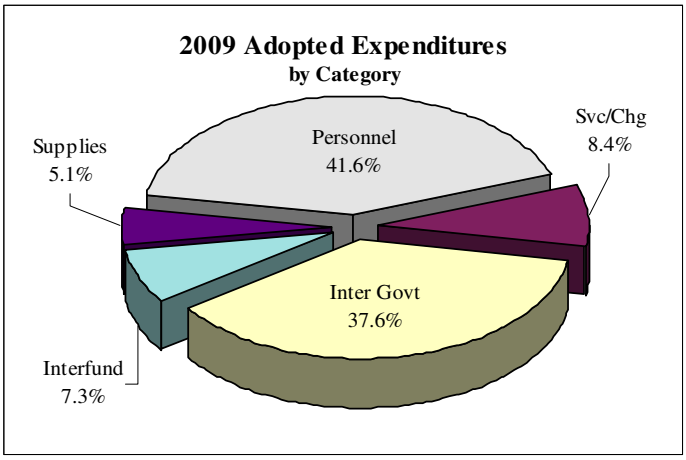
Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Govt'l	$ 784,289	$ 881,059	$ 853,094	$ 1,214,135	$ 1,231,265	$ 917,108	$ 942,774	$ (297,027)	-24.5%
	Total Revenues	$ 784,289	$ 881,059	$ 853,094	$ 1,214,135	$ 1,231,265	$ 917,108	$ 942,774	$ (297,027)	-24.5%
Expenditure Summary:										
110	Salaries & Wages	320,211	328,821	355,902	359,054	359,054	398,437	417,641	39,383	11.0%
111/1	Temporary Help	2,475	24,290	1,400	1,400	1,400	1,400	1,400	-	0.0%
120	Overtime	-	-	2,500	2,500	2,500	2,500	2,500	-	0.0%
200	Benefits	80,263	87,775	113,450	114,374	114,374	112,228	118,845	(2,146)	-1.9%
31X	Supplies	11,636	16,189	7,020	7,020	11,381	2,470	2,220	(4,550)	-64.8%
3XX	Othr Opr Supplies	1,293	751	-	-	-	-	-	-	n/a
41X	Professional Svcs	48,460	58,627	78,093	78,093	56,788	43,820	43,320	(34,273)	-43.9%
43X	Travel & Training	3,393	27,792	12,566	12,566	14,456	12,566	12,566	-	0.0%
42/47	Utility & Comm	16	44	1,275	1,275	-	1,275	1,275	-	0.0%
497	Association Dues	1,297	605	1,220	1,220	1,543	1,220	1,220	-	0.0%
4XX	Other Misc Exp	93,086	142,021	68,500	68,500	57,322	50,080	48,580	(18,420)	-26.9%
5XX	Intgvtl Srvs/Taxes	106,034	119,721	125,200	176,950	221,025	189,719	189,950	12,769	7.2%
9XX	IS Charges-M&O	52,683	56,432	61,700	70,290	70,290	66,314	67,322	(3,976)	-5.7%
9XX	IS Charges-Reserves	10,654	13,920	13,142	13,142	13,381	12,886	12,886	(256)	-1.9%
	Total Opr Expend	$ 731,501	$ 876,988	$ 841,968	$ 906,384	$ 923,514	$ 894,915	$ 919,725	$ (11,469)	-1.3%
Capital & One-Time Funding:										
	Capital & One-Time	52,788	4,071	11,126	307,751	307,751	22,193	23,049	(285,558)	-92.8%
	Total One-Time Exp	$ 52,788	$ 4,071	$ 11,126	$ 307,751	$ 307,751	$ 22,193	$ 23,049	$ (285,558)	-92.8%
	Total Expenditures	$ 784,289	$ 881,059	$ 853,094	$ 1,214,135	$ 1,231,265	$ 917,108	$ 942,774	$ (297,027)	-24.5%

CITY CLERK

Responsible Manager: ***Carol McNeilly, City Clerk***

PURPOSE/DESCRIPTION:

The City Clerk's function is to act as clerk and provide legislative support to the City Council; to coordinate special, primary, and general elections for the City; manage the City-wide records management program, including the implementation and supervision of an effective records retention/destruction schedule, including microfilming and/or document imaging; establish and supervise the City's records storage facility; record and maintain the official City records and files, including ordinances, resolutions and contracts; coordinate the ongoing codification of City ordinances; coordinate and supervise the City's land use hearing examiner program; enforce licensing regulations; coordinate commission and board appointment process and perform all other special projects as assigned.



GOALS/OBJECTIVES:

- Ensure smooth proceedings of City Council public meetings.
- Ensure broad and fair citizen advisory commission/committee recruitment process.
- Provide timely and responsive service to the public, City Council, City Manager and department customers.
- Improve access to public records through good records management and use of technology.
- Effectively coordinate hearing examiner process and ensure timely issuance of opinion.

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of public/legal notices prepared and published annually	36	37	40	40
• Number of agendas prepared and published annually	30	35	36	36
• Number of ordinances processed annually	28	11	30	30
• Number of resolutions processed annually	29	10	30	30
• Number of City agreements processed annually	200	150	180	180
• Number of hearing examiner public hearings coordinated and supervised	12	15	14	14
• Number of public record requests processed	260	250	200	200
• Boxes archived	115	125	400	450
• Boxes destroyed	0	0	400	500
Outcome Measures:				
• Percent of agenda packets delivered to Council four days prior to meetings	100%	100%	100%	100%
• Percent of ordinances and resolutions processed within 6 working days.	100%	100%	100%	100%
• Percent of City agreements processed within 6 working days	100%	100%	100%	100%
• Percent of Minutes passed without amendments	100%	100%	100%	100%
Efficiency Measures:				
• Average cost per box of records sent to storage	$.239	$.240	$.240	$.240
• Average cost per box of records destroyed	$.239	$.240	$.240	$.240

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
City Clerk	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
Deputy City Clerk	0.50	0.50	0.50	0.50	0.75	0.75	0.75	26
Total Regular Staffing	1.50	1.50	1.50	1.50	1.75	1.75	1.75	
Change from prior year	-	-	-	-	0.25	0.25	-	
Grand Total Staffing	1.50	1.50	1.50	1.50	1.75	1.75	1.75	

CITY CLERK

Responsible Manager: ***Carol McNeilly, City Clerk***

HIGHLIGHTS/CHANGES:

The City Clerk's adopted budget for 2009 and 2010 is $348,574 and $356,091, respectively. This is a decrease of 3.1% or $11,285 compared to 2008's adjusted budget. Major program changes include:

- Professional Services – Decrease reflects transferring Graphics design from City Clerk to the City Manager's Government Affairs division for $18,773 in 2009/2010
- Other Misc Expenses – Decrease reflects savings found in agenda printing and decrease codification totaled $3,000 in 2009 and $4,500 in 2010.
- Intergovernmental Services/Taxes – Increase reflects higher cost for election services by $12,769 in 2009 and $13,000 in 2010.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Gov't	$ 331,736	$ 343,613	$ 356,100	$ 470,241	$ 488,852	$ 348,968	$ 356,518	$ (121,273)	-25.8%
	Total Revenues	$ 331,736	$ 343,613	$ 356,100	$ 470,241	$ 488,852	$ 348,968	$ 356,518	$ (121,273)	-25.8%
Expenditure Summary:										
110	Salaries & Wages	114,375	100,177	107,076	108,025	108,025	119,558	126,057	11,533	10.7%
111/1	Temporary Help	1,548	4,134	1,400	1,400	1,400	1,400	1,400	-	0.0%
200	Benefits	29,883	25,789	39,009	39,287	39,287	31,363	33,286	(7,924)	-20.2%
31X	Supplies	1,371	1,300	750	750	661	750	750	-	0.0%
3XX	Othr Opr Supplies	-	620	-	-	-	-	-	-	n/a
41X	Professional Svcs	15,394	41,976	36,773	36,773	19,718	18,000	18,000	(18,773)	-51.1%
43X	Travel & Training	1,693	2,238	-	-	-	-	-	-	n/a
42/47	Utility & Comm	11	-	1,275	1,275	-	1,275	1,275	-	0.0%
497	Association Dues	642	330	550	550	708	550	550	-	0.0%
4XX	Other Misc Exp	25,181	24,486	18,600	18,600	11,872	11,100	9,600	(7,500)	-40.3%
5XX	Intgvtl Srvs/Taxes	105,347	118,763	125,000	125,000	168,507	137,769	138,000	12,769	10.2%
9XX	IS Charges-M&O	17,703	18,962	20,898	23,812	23,812	22,459	22,823	(1,353)	-5.7%
9XX	IS Charges-Reserves	3,320	4,728	4,387	4,387	4,480	4,350	4,350	(37)	-0.8%
	Total Opr Expend	$ 316,468	$ 343,503	$ 355,718	$ 359,859	$ 378,470	$ 348,574	$ 356,091	$ (11,285)	-3.1%
Capital & One-Time Funding:										
	Capital & One-Time	15,268	110	382	110,382	110,382	394	427	(109,988)	-99.6%
	Total One-Time Exp	$ 15,268	$ 110	$ 382	$ 110,382	$ 110,382	$ 394	$ 427	$ (109,988)	-99.6%
	Total Expenditures	$ 331,736	$ 343,613	$ 356,100	$ 470,241	$ 488,852	$ 348,968	$ 356,518	$ (121,273)	-25.8%

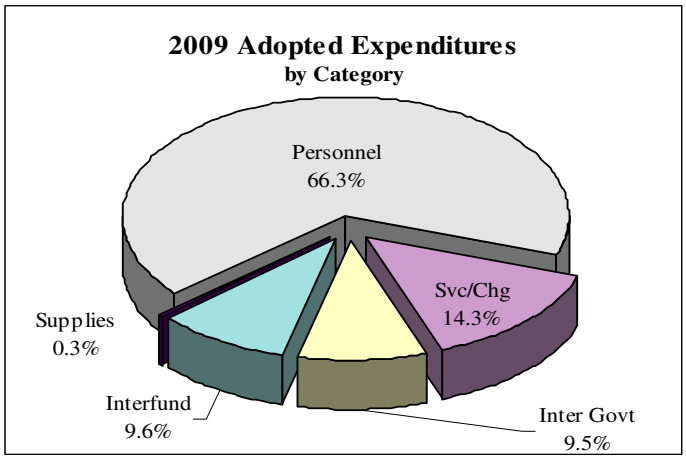
HUMAN RESOURCES

Responsible Manager: ***Mary McDougal, Human Resources Director***

PURPOSE/DESCRIPTION:

This program provides management, administration, and coordination of the City's human resources functions and support of organizational development. The purpose of the program is to maintain a fair and equitable human resource management system by balancing the needs of employees and the City and to ensure compliance with applicable rules and regulations.

In addition, the division provides the support services of city-wide purchasing of stationery, coordination of the Safety Committee, and worker's compensation claims processing.



GOALS/OBJECTIVES:

- Balance fiscal stewardship with employee welfare.
- Attract and retain a highly qualified, diverse workforce.
- Foster amicable employee/labor relations.
- Promote employee safety, productivity, and high performance.
- Ensure compliance with laws and regulations.
- Maintain consistency and fairness when implementing policy, decisions, and direction.

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of employee applications processed	2,775	2,200	2,500	2,500
• Number of recruitments coordinated	95	75	75	75
• Number of training hours provided	975	1,790	1,200	1,200
Outcome Measures:				
• % new employee orientations given in 3 days of employment	100%	100%	100%	100%
• Percent exit interviews completed	100%	100%	100%	100%
• Employee turnover rate	14%	12% est	10%	10%
• Percent of minority employees in City workforce	19%	18%	18%	18%

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Human Resources Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58b
Senior Human Resources Analyst	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
Human Resources Analyst	0.50	0.50	0.50	0.50	0.50	0.50	0.50	32
Fleet Maintenance Coordinator	0.50	-	0.50	-	-	-	-	26
Human Resources Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	18
Total Regular Staffing	4.00	3.50	4.00	3.50	3.50	3.50	3.50	
Change from prior year	-	(0.50)	-	-	-	-	-	
Grand Total Staffing	4.00	3.50	4.00	3.50	3.50	3.50	3.50	

HUMAN RESOURCES

Responsible Manager: ***Mary McDougal, HR Director***

HIGHLIGHTS/CHANGES:

The Human Resources Division's 2009 and 2010 adopted budgets are $546,341 and $563,634, respectively. This is an increase of $184 from the adjusted 2008 budget. Major program changes include:

- Professional Services – Decrease reflects moving non-mandatory city wide training to one time and reducing labor negotiation professional service contracts by $10,000 in 2009/2010.
- Other Misc Expenses – Decrease reflects moving education assistance and recognition & wellness program to one-time. Other remaining amounts are to reflect reducing storage cost, codification cost, & savings in agenda printing.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Gov't	$ 452,553	$ 537,446	$ 496,994	$ 743,894	$ 742,413	$ 568,534	$ 586,683	$ (175,360)	-23.6%
	Total Revenues	$ 452,553	$ 537,446	$ 496,994	$ 743,894	$ 742,413	$ 568,534	$ 586,683	$ (175,360)	-23.6%
Expenditure Summary:										
110	Salaries & Wages	205,836	228,644	248,826	251,029	251,029	278,879	291,584	27,850	11.1%
111/1	Temporary Help	927	20,156	-	-	-	-	-	-	n/a
120	Overtime	-	-	2,500	2,500	2,500	2,500	2,500	-	0.0%
200	Benefits	50,380	61,986	74,441	75,087	75,087	80,865	85,559	5,778	7.7%
31X	Supplies	10,265	14,889	6,270	6,270	10,720	1,720	1,470	(4,550)	-72.6%
3XX	Othr Opr Supplies	1,293	131	-	-	-	-	-	-	n/a
41X	Professional Svcs	33,066	16,651	41,320	41,320	37,070	25,820	25,320	(15,500)	-37.5%
43X	Travel & Training	1,700	25,554	12,566	12,566	14,456	12,566	12,566	-	0.0%
42/47	Utility & Comm	5	44	-	-	-	-	-	-	n/a
497	Association Dues	655	275	670	670	835	670	670	-	0.0%
4XX	Other Misc Exp	67,905	117,535	49,900	49,900	45,450	38,980	38,980	(10,920)	-21.9%
5XX	Intgvtl Srvs/Taxes	687	958	200	51,950	52,518	51,950	51,950	-	0.0%
9XX	IS Charges-M&O	34,980	37,470	40,802	46,478	46,478	43,855	44,499	(2,623)	-5.6%
9XX	IS Charges-Reserves	7,334	9,192	8,755	8,755	8,901	8,536	8,536	(219)	-2.5%
	Total Opr Expend	$ 415,033	$ 533,485	$ 486,250	$ 546,525	$ 545,044	$ 546,341	$ 563,634	$ (184)	0.0%
Capital & One-Time Funding:										
	Capital & One-Time	37,520	3,961	10,744	197,369	197,369	22,193	23,049	(175,176)	-88.8%
	Total One-Time Exp	$ 37,520	$ 3,961	$ 10,744	$ 197,369	$ 197,369	$ 22,193	$ 23,049	$ (175,176)	-88.8%
	Total Expenditures	$ 452,553	$ 537,446	$ 496,994	$ 743,894	$ 742,413	$ 568,534	$ 586,683	$ (175,360)	-23.6%

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CITY OF
Federal Way

INFORMATION TECHNOLOGY

Mehdi Sadri
Director

1.0 FTE
Department Total: 10.0 FTE

- Interdepartmental coordination
- Budget/Expenditures
- Staffing
- Performance measures
- Planning/Scheduling
- Estimating/Design
- Contract, Project Management
- Interlocal technology affairs

SYSTEMS SUPPORT

- Technology Infrastructure
- Institutional Network
- Local & wide area network
- File/Application Servers
- Print/Scan Servers
- Network Users, Groups
- Phone, PBX, Voicemail
- Audio/Video Broadcasting
- Wireless Network, Mobile Devices
- Web/FTP/HTTPS Servers
- Network Appliances
- Security/Virus/Spam Protection
- Backup/Disaster Recovery
- E-mail, Remote Access
- Building Intrusion/Video Surveillance

CUSTOMER SUPPORT

- Online, Remote Helpdesk
- Staff training (general systems)
- Staff training (basic applications)
- HW/SW support, services
- HW/SW setup, maintenance
- Audio/Video setup, services
- Cell phone, pager, radio services
- Phone, Voicemail setup, services
- Printer & Fax Support, Services
- Copier & Scanner Support/Services
- RFP, RFQ and Purchasing
- Billing & Receipting
- Cable Customer Support
- PD Mobile Systems Support
- Inventory/Assets Management

APPLICATIONS SUPPORT

- Business Systems Setup/Support
- System Design, Scope & Estimate
- Systems Implementation Coordination
- Systems Integration
- Systems Upgrade, Fix, Patch Installs
- Database Administration
- GIS Mapping/Analysis Services
- GIS Application Support
- GIS Interagency Support
- E-Commerce/E-Services Support
- Website Programming, Support, Services
- Staff Training (basic core systems)
- Programming/Report Writing
- Contract Renewal Services
- Intranet/Internet Systems Setup, Support

INFORMATION TECHNOLOGY

Responsible Director: ***Mehdi Sadri, Information Technology Director***

2007/2008 ACCOMPLISHMENTS

- Moved and expanded WiFi project to City core and frame, City buildings and major parks
- Develop on-line permit services and court payment services
- New Community Center startup, staff move and operations
- New membership system implementation for community center
- Continuing assistance to Valley Com CAD Replacement Project
- Migration of City Network and e-mail system from Novell to Microsoft
- Deploy systems for proposition-1 and Take home cars
- Design and install camera surveillance systems for community center
- Assist with SafeCity project implementation
- Assist with Red light photo implementation
- Upgrade GAC recording, scheduling, and broadcasting systems
- Replace and upgrade all major and minor HW/SW as needed
- On time and on budget on all projects

2009/2010 ANTICIPATED KEY PROJECTS

- Staff development, training, customer service
- Expand online permitting services
- Replace and upgrade online timesheet system (Citywide)
- Finalize SafeCity project and improve monitoring, surveillance services (PD)
- Establish network/internet access redundancy (Citywide)
- Celebration park building/automation (PK)
- Integrate GIS and permitting systems (CD/PW)
- Improve mobile/remote computing (PD/Citywide)
- Implement e-ticket system (PD)
- Online business license application and renewal (Fi/CD)
- Implement automated court order processing (MC)
- Improve online document management, agenda, packet distribution
- Expand city fiber network
- Continuing assistance with new CAD implementation (VC)

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Information Technology Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58f
IT Supervisor Systems	1.00	1.00	1.00	1.00	1.00	1.00	1.00	44
IT Supervisor Applications	1.00	1.00	1.00	1.00	1.00	1.00	1.00	39
IT Analyst Applications/GIS	1.50	2.00	2.00	2.00	2.00	2.00	2.00	39
IT Analyst Systems	1.00	2.60	2.60	2.60	2.60	2.00	2.00	39
IT Technician I	2.00	2.00	2.00	2.00	2.00	2.00	2.00	32
IT Technician II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Total Regular Staffing	8.50	10.60	10.60	10.60	10.60	10.00	10.00	
Change from prior year	-	2.10	-	-	-	(0.60)	-	
One-Time Funded Positions	0.50	-	-	-	-	-	-	
Grand Total Staffing	9.00	10.60	10.60	10.60	10.60	10.00	10.00	

INFORMATION TECHNOLOGY

Responsible Director: ***Mehdi Sadri, Information Technology Director***

ADOPTED PROGRAM CHANGES:

MT Priority	Dept	Div	Program	Department Submitted						City Manager Recommended					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Program Cuts															
8	IT	IT	Reduce 0.60 Analyst	(0.60)	-	-	(45,000)	-	(50,000)	(0.60)	-	-	(45,000)	-	(50,000)
4	IT	IT	Minor Hardware, Software & Supplies	-	-	-	(5,000)	-	(5,000)	-	-	-	(5,000)	-	(5,000)
1	IT	IT	Contracts & Services	-	-	-	(11,500)	-	(11,500)	-	-	-	(11,500)	-	(11,500)
			Total	**(0.60)**	**-**	**-**	**(61,500)**	**-**	**(66,500)**	**(0.60)**	**-**	**-**	**(61,500)**	**-**	**(66,500)**
Program Cuts Not Recommended															
0	IT	IT	Staff Training	-	-	-	(8,000)	-	(8,000)	-	-	-	-	-	-
			Total	**-**	**-**	**-**	**(8,000)**	**-**	**(8,000)**	**-**	**-**	**-**	**-**	**-**	**-**
Programs Cut & Restored on a 1-Time Basis															
3	IT	IT	Postage & Copier Usage	-	-	-	(7,500)	-	(8,500)	-	-	7,500	(7,500)	8,500	(8,500)
0	IT	IT	Overtime & Temp Help	-	-	-	(4,500)	-	(4,500)	-	-	4,500	(4,500)	4,500	(4,500)
			Total	**-**	**-**	**-**	**(12,000)**	**-**	**(13,000)**	**-**	**-**	**12,000**	**(12,000)**	**13,000**	**(13,000)**
New Programs Added															
5	IT	IT	On-Call Pay ($13,650 for Police, $350 for Court, $3,500 for City Hall) - *Adding Police portion only, funded by Police*	-	-	-	17,500	-	17,500	-	-	-	-	-	-
0	IT	IT	Replace Various Equipment - Funded by Replacement Reserves ($304,650 in 2009 & $358,800 in 2010)	-	-	-	-	-	-	-	-	-	-	-	-
0	IT	IT	Contracts & Services	-	-	-	21,600	-	21,600	-	-	21,600	-	21,600	-
			Total	**-**	**-**	**-**	**39,100**	**-**	**39,100**	**-**	**-**	**21,600**	**-**	**21,600**	**-**
New Programs Not Recommended															
3	IT	IT	Strategic Plan	-	-	60,000	-	35,000	-	-	-	-	-	-	-
3	IT	IT	Backup Internet Access	-	-	3,000	6,000	-	6,000	-	-	-	-	-	-
0	IT	IT	Copier Cost	-	-	-	1,000	-	1,000	-	-	-	-	-	-
0	IT	IT	Server Virtualization	-	-	25,000	-	20,000	5,000	-	-	-	-	-	-
0	IT	IT	WiFi M&O	-	-	-	5,000	-	5,000	-	-	-	-	-	-
			Total	**-**	**-**	**88,000**	**12,000**	**55,000**	**17,000**	**-**	**-**	**-**	**-**	**-**	**-**

DEPARTMENT SUMMARY:

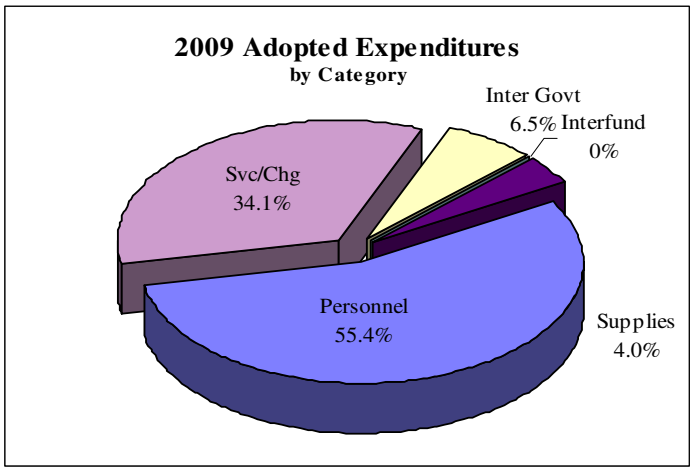
Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopted - 08 Adj $ Chg	09 Adopted - 08 Adj % Chg
Expenditure Summary:										
502	Information Systems	$ 892,245	$ 1,082,469	$ 1,209,514	$ 1,279,040	$ 1,279,040	$ 1,350,902	$ 1,399,716	$ 71,862	5.6%
502	Telecommunications	179,960	181,858	216,478	228,186	228,186	234,313	241,450	6,128	2.7%
502	GIS	169,886	147,473	214,368	234,309	234,309	215,476	222,650	(18,833)	-8.0%
503	Mail & Duplication	129,548	136,739	140,456	152,756	152,756	140,756	139,756	(12,000)	-7.9%
	Total Operating Exp	$ 1,371,638	$ 1,548,539	$ 1,780,816	$ 1,894,291	$ 1,894,291	$ 1,941,447	$ 2,003,572	$ 47,157	2.5%
Capital & One-Time Funding:										
502	Information Systems	269,442	451,069	442,500	658,023	658,023	340,070	383,900	(317,953)	-48.3%
502	Telecommunications	22,502	13,814	25,000	50,868	50,868	1,000	1,000	(49,868)	-98.0%
502	GIS	10,343	-	16,000	16,000	16,000	-	-	(16,000)	-100.0%
503	Mail & Duplication	34,183	10,899	-	22,000	22,000	7,500	8,500	(14,500)	-65.9%
	Total One-Time	$ 336,470	$ 475,781	$ 483,500	$ 746,891	$ 746,891	$ 348,570	$ 393,400	$ (398,321)	-53.3%
	Total Information Technology	$ 1,708,108	$ 2,024,318	$ 2,264,316	$ 2,641,182	$ 2,641,182	$ 2,290,019	$ 2,396,973	$ (351,162)	-13.3%

INFORMATION TECHNOLOGY

Responsible Director: ***Mehdi Sadri, Information Technology Director***

PURPOSE/DESCRIPTION:

The Information Systems Division receives its operating funds from the Information Systems Fund. The fund also accumulates money to replace capital equipment and software as needed. Program costs are recovered via interfund charges. The fund is designed to account for all costs associated with city information system needs and services. This includes designing, purchasing, configuring, maintaining, supporting and upgrading all data, voice, and video systems; manage contracted services, staff training; Geographical Information systems (GIS); Government Access Channel (GAC) broadcasting; cable; Internet/Intranet (WWW) services; and mail and duplications.



DEPARTMENT FUNCTIONS:

Information Systems Services include technical services, support, and enhancements to the city's information systems. These services cover all data processing hardware and software including applications, operating systems, special systems, networks, LAN/WAN/MAN, staff training, equipment acquisitions, contract/project management, data base administration, programming and all other items related to city's computing needs.

Communication Services include technical services, support, maintenance and enhancements for city telephone systems, cellular phones, pagers, radio equipment, building wiring and all other communications-related needs.

Geographical Information System (GIS) services include developing and maintaining the city's spatial data base, producing maps, analyzing data, generating reports, providing staff training, and developing user-friendly interfaces for staff and public to the city's GIS. This division provides production and support resources to all city departments.

A/V, Government Access Channel (GAC) & Cable Rate Services include local government Information broadcasting (live-broadcast City Council meetings and taped video programs, as well as news, events, and general city information via billboard-type messages). In addition, the division oversees cable TV franchise agreements and regulations, and is responsible for coordinating and responding to citizens' complaints regarding cable services.

Internet, Intranet, & web Services include developing and maintaining the city's web, FTP, SMTP, VPN, and IGN services; providing training for staff; monitoring system security; developing interfaces; and integrating internal systems with Internet services. We anticipate rapid increase of our web services over the next two years, to include more online documents, applications, and forms; online payments; and e-commerce.

GOALS/OBJECTIVES:

- Support City goals and department objectives through automation
- Excellent customer service, staff support and training
- Understand departments' business processes and needs.
- Streamline City operations through integration and systems automation.
- Keep informed of technology trends, enhancements, and capabilities.
- Seek new technology and apply where it is cost effective.
- Improve access to City services and information through www and other online systems
- Provide stable and reliable information technology infrastructure.
- Provide up-to-date hardware and software tools for staff's use
- Be proud and confident in what we do.

INFORMATION TECHNOLOGY

Responsible Director: ***Mehdi Sadri, Information Technology Director***

HIGHLIGHTS/CHANGES:

In 2009 Mail & Duplication services was added to Information Technology increasing the overall budget by approximately $200K. The overall Information Technology adopted baseline budget for information systems, geographical information systems, telecommunications, government access channel and web services, mail & duplication, and support for all City departments including public safety and municipal court is $1,941,448 and $2,003,573 in 2009 and 2010 respectively. Compared to 2008 adjusted budget, this division's budget has increased by $47,158 or 2.5%. Line item changes are mainly increased salaries and benefits and reductions in utilities and repairs & maintenance. Major program changes include:

- Wages & Benefits – Includes the reduction of a 0.60 FTE Analyst position for $45,000 in 2009 and $50,000 in 2010. In addition, an additional $13,650 was added for on-call pay for Police.
- Supplies –Minor hardware, software and supplies has been reduced by $5,000.
- Contracts & Services – Reduction of $11,500 in the operating budget. Addition of $21,600 in one-time funding in 2009 and 2010.
- Move to One-time - $7,500 and $8,500 of postage & copier usage has been moved to one-time in 2009/2010 respectively. $4,500 of overtime & temp help has been moved to one-time funding.
- One-time Purchases – Includes the regular replacement of city-wide information technology equipment.

REVENUE AND EXPENDITURE SUMMARY:

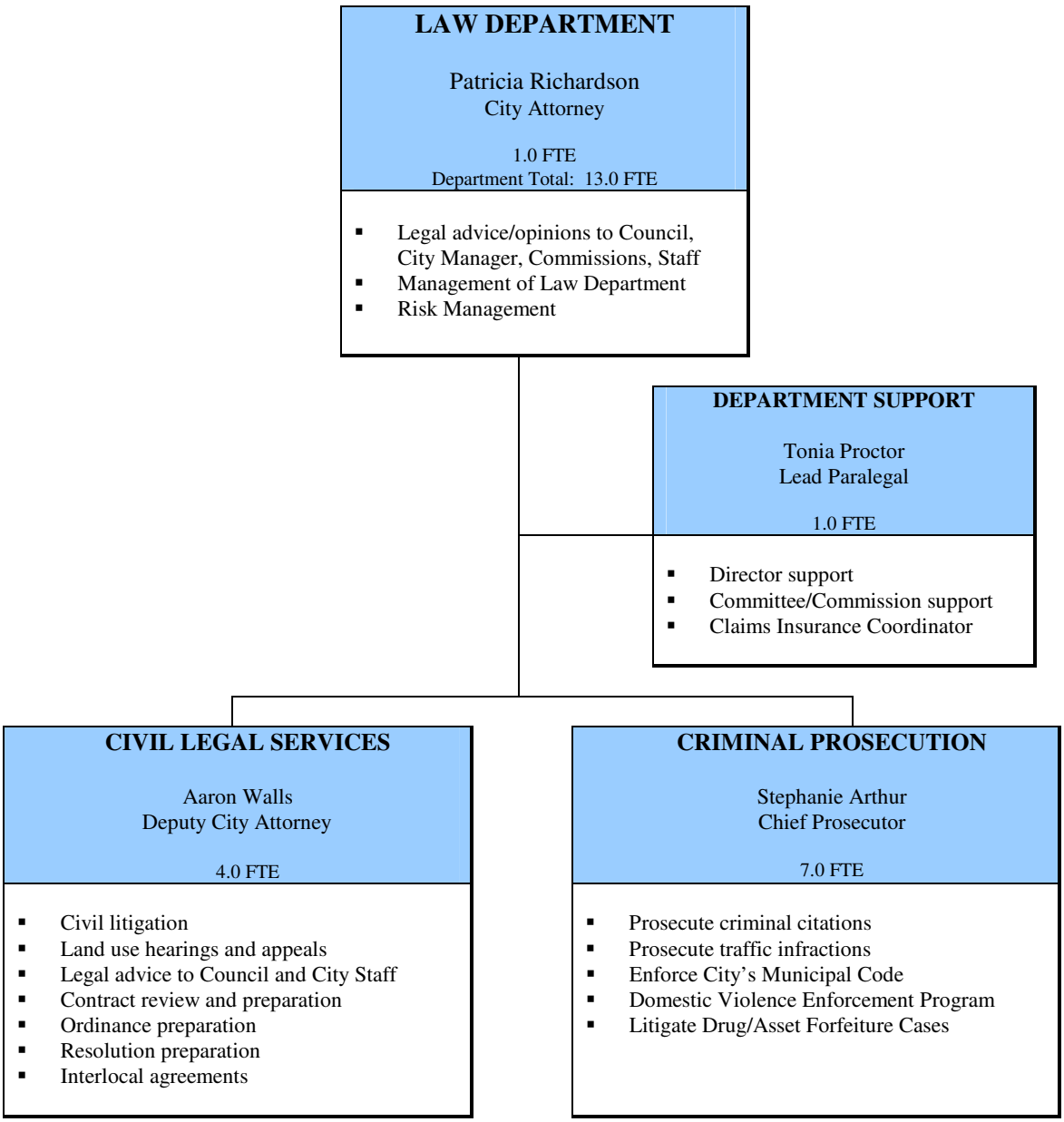
		2006	2007	2008			2009	2010	09 Adopted - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
502	User Charges - M&O	1,158,254	1,260,124	1,623,527	1,707,152	1,707,151	1,789,793	1,852,916	82,641	4.8%
502	User Charges - Reserves	321,090	366,720	364,831	364,831	409,342	448,194	448,194	83,363	22.8%
502	Interest Earnings	112,207	120,424	22,000	22,000	22,000	22,000	22,000	-	0.0%
502	Transfer In-Capital Proj.	116,970	-	57,000	57,000	57,000	-	-	(57,000)	-100.0%
502	Misc Revenue	14,250	487,435	70,908	70,908	70,908	15,000	15,000	(55,908)	-78.8%
503	Revenues	173,720	207,200	194,045	206,345	206,345	201,845	201,845	(4,500)	-2.2%
	Total Revenues	$ 1,896,491	$ 2,441,903	$ 2,332,311	$ 2,428,236	$ 2,472,746	$ 2,476,832	$ 2,539,955	$ 48,596	2.0%
Expenditure Summary:										
110	Salaries & Wages	490,318	598,258	692,347	765,159	765,159	792,150	835,747	26,991	3.5%
111/1	Temporary Help	9,880	11,670	1,000	1,000	1,000	13,650	13,650	12,650	1265.0%
120	Overtime	1,905	1,099	1,500	1,500	1,500	500	500	(1,000)	-66.7%
200	Benefits	117,806	159,321	210,987	233,175	233,175	269,292	288,819	36,117	15.5%
31X	Supplies	44,013	41,653	53,158	52,733	52,733	53,233	53,233	500	0.9%
3XX	Othr Opr Supplies	21,048	12,319	28,377	27,727	27,727	23,727	23,727	(4,000)	-14.4%
41X	Professional Svcs	285,993	302,743	314,068	304,068	304,068	295,733	295,733	(8,335)	-2.7%
43X	Travel & Training	3,643	3,339	8,072	8,072	8,072	9,772	9,772	1,700	21.1%
42/47	Utility & Comm	215,903	221,433	276,247	285,247	285,247	254,292	253,292	(30,955)	-10.9%
48X	Repairs & Mtc	84,076	93,600	94,225	114,825	114,825	97,275	97,275	(17,550)	-15.3%
497	Association Dues	50	75	450	400	400	900	900	500	125.0%
4XX	Other Misc Exp	534	3,050	3,800	3,800	3,800	3,800	3,800	-	0.0%
5XX	Intgvtl Srvs/Taxes	96,469	99,977	96,585	96,585	96,585	127,125	127,125	30,540	31.6%
	Total Opr Expend	$ 1,371,638	$ 1,548,537	$ 1,780,816	$ 1,894,291	$ 1,894,291	$ 1,941,449	$ 2,003,573	$ 47,158	2.5%
Capital & One-Time Funding:										
	Capital & One-Time	336,470	475,781	483,500	746,891	746,891	348,570	393,400	(398,321)	-53.3%
	Total One-Time Exp	$ 336,470	$ 475,781	$ 483,500	$ 746,891	$ 746,891	$ 348,570	$ 393,400	$ (398,321)	-53.3%
	Total Expenditures	$ 1,708,108	$ 2,024,318	$ 2,264,316	$ 2,641,182	$ 2,641,182	$ 2,290,019	$ 2,396,973	$ (351,163)	-13.3%

INFORMATION TECHNOLOGY

Responsible Director: ***Mehdi Sadri, Information Technology Director***

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
Information Systems				
• New systems implementation	3	3	3	3
• Users served	380	380	400	400
• Personal computers (PCs) maintained	360	360	380	380
• Number of support calls received annually	6,000	6,000	7,000	7,000
• Number of applications maintained	200	200	220	220
• Number of Servers / LAN / WAN	25	30	25	30
Communication				
• Number of phones operated and maintained	375	375	380	380
• Number of cellular phones operated and maintained.	200	200	200	200
• Number of pagers operated and maintained	100	100	70	70
• WEB site visits	100,000	100,000	100,000	100,000
• Number of radios maintained	270	270	270	270
GIS				
• Number of map requests and analyses	1,200	1,200	1,200	1,200
• Number of coverage's being maintained	100	100	100	100
GAC/web				
• Number of web pages maintained	3,000	3,000	3,500	3,500
• Number of Bulletin pages broadcasted	400	400	400	400
• Hours of TV broadcasting per day	24	24	24	24
• Number of Cable customer calls handled	250	250	250	250
Outcome Measures:				
Information Systems				
• Percent technical response within 2-4 hours	95.0%	95.0%	97.0%	97.0%
• Percent IT system up-time during normal business hours	99.0%	99.0%	99.0%	99.0%
Communication				
• Percent communications up-time during normal business hours	99.0%	99.0%	99.0%	99.0%
GIS				
• % of users who rate GIS system as meeting expectations	99.0%	99.0%	99.0%	99.0%
• Number of map requests by the public	100	100	150	150


LAW DEPARTMENT
Patricia Richardson
City Attorney
1.0 FTE
Department Total: 13.0 FTE
Legal advice/opinions to Council, City Manager, Commissions, Staff
Management of Law Department
Risk Management
DEPARTMENT SUPPORT
Tonia Proctor
Lead Paralegal
1.0 FTE
Director support
Committee/Commission support
Claims Insurance Coordinator
CIVIL LEGAL SERVICES
Aaron Walls
Deputy City Attorney
4.0 FTE
Civil litigation
Land use hearings and appeals
Legal advice to Council and City Staff
Contract review and preparation
Ordinance preparation
Resolution preparation
Interlocal agreements
CRIMINAL PROSECUTION
Stephanie Arthur
Chief Prosecutor
7.0 FTE
Prosecute criminal citations
Prosecute traffic infractions
Enforce City's Municipal Code
Domestic Violence Enforcement Program
Litigate Drug/Asset Forfeiture Cases

LAW DEPARTMENT OVERVIEW

Responsible Manager: ***Patricia Richardson, City Attorney***

2007/2008 ACCOMPLISHMENTS

- Provided legal advice to the Council, Municipal Court, City Manager and staff
- Advised staff on land use and code enforcement issues, graffiti, unfit buildings, and nuisance abatement
- Drafted and/or reviewed approximately 350 contracts per year
- Continued defending all pending litigation against the City
- Assisted in property acquisitions/condemnations, such as the Symphony Project and SW 356th & Pacific Hwy. S. (Hwy. 99)
- Presented and pursued city legislative goals with key state legislators
- Telecommunications/utilities – litigation support; leases/ franchises negotiation - including utility and cable franchises such as Comcast and Clearwire
- Prosecuted misdemeanors (DUI, DWLS, DV, Theft)
- Drafted and negotiated labor agreements
- Enforced and prosecuted zoning code violations, including civil infractions
- Commence City Code reorganization
- Assisted in implementation of Red Light Photo Enforcement

2009/10 ANTICIPATED KEY PROJECTS

- Provide legal advice on City Center Redevelopment and code enforcement efforts
- Conduct training: public records and supervisor
- Finalize City Code reorganization
- Assist departments with:
  - Comprehensive Plan Amendments
  - Condemnation/Acquisition for SR 99 HOV Lanes Phase IV Project
- Review legal documents and participate in legal proceedings regarding the purchase of Camp Kilworth
- Negotiate PSE franchise
- Negotiate labor agreements
- Assist with Yakima Jail Services contract and SCORE contracts
- Provide training for police officers
- Prosecute Red Light Photo Enforcement

ESTIMATED CIVIL COMMITMENTS:

Principal Civil Time Commitments	**Estimated % time spent on tasks**			
	Attorneys			Admins
	CA	DCA	2 ACA	2 Admins
Public Disclosure 2007: 1745 + pages reviewed 2008: 3199 + pages reviewed	30	5	5	5
Documents: contracts, ordinances, resolutions	5	20	14	20
Code Enforcement hearings, training, forms	1	5	10	1
Litigation cases pending 2008 - 22 cases resolved 2008 - 10	10	15	15	20
Labor negotiations 5 union contracts 2008	10	1	5	1
Risk: investigation, training, documentation review	4	5	1	35
Additional duties, department advice, department support, special projects such as: Code Reorganization, Safe City, Red light enforcement Symphony Project	40	44	45	18
Night meetings - yearly average	60 hrs	60 hrs	30 hrs	

*** The percentages on risk may increase with the new provider, especially for the support staff.**

LAW DEPARTMENT OVERVIEW

Responsible Manager: ***Patricia Richardson, City Attorney***

PROSECUTION WEEKLY SPENT IN MUNICIPAL COURT:

Monday	Tuesday	Wednesday	Thursday	Friday
DV Prosecutor Liaison 8:30 -11:30 DV Court (45) 1:00-4:00 Jail Calendar (20)	8:30-10:00 Interpreter (30) 10:00-11:00 DV Arrain (2) 1:00-2:30 Jail Calendar (8) 1:15-3:30 Readiness (15)	8:30-4:30 Jury Trial Day 1:00-2:30 Jail Calendar (8) 1:15-2:00 NCO Recall (4)	8:30-10:30 Yak Jail Cal (12) 1:15-3:00 Motions (15) 1:00-2:30 Jail Calendar (8)	1:00-2:30 Jail Calendar (8)
2 Staff Prosecutors 8:30-11:30 Reviews (60) 1:15-4:00 Pre-Trials (55)	8:30-11:30 Arraign (90) 8:30-11:30 Interpreter (30) 1:15-3:30 Readiness (15)	8:30-4:30 Jury Trial Day	8:30-10:30 Yak Jail Cal (12) 8:30-11:30 Pre-Trials (55) 1:15-4:00 Motions (15)	8:30-12:00 Infractions (55)
Chief Prosecutor 1:00-4:30 Jail Calendar (20)	1:00-3:30 Jail Calendar (8)	1:00-3:30 Jail Calendar (8)	1:00-3:30 Jail Calendar (8)	1:00-3:30 Jail Calendar (8)

*The numbers in parentheses indicate average number of cases

OUT OF COURT DUTY REQUIREMENTS:

DV Liaison – Setting NCO Recall hearings, first point of contact with all victims on DV cases including dealing with walk-ins, interviews, phone communication, updating victims on status of cases, referring victims to needed service providers, coordinating with other departments including police, safety planners, probation, treatment providers, and other jurisdictions.

Chief/DV/Staff Prosecutors – Charging cases, preparing cases for trial, writing motions and briefs, contacting witnesses, preparing for court calendars, negotiating with defense attorneys, answering questions of pro se defendants, witnesses, and police, as well as dealing with appeals, conflict cases, asset forfeitures, training, and assisting each other with large calendars and court coverage. Appeals require writing a brief and oral argument in Superior Court, Court of Appeals, and/or Supreme Court.

ADOPTED PROGRAM CHANGES:

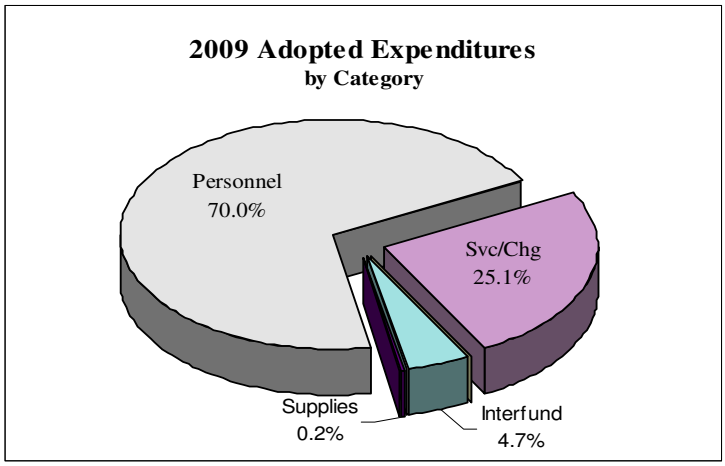
MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures 2009 1-Time	Expenditures 2009 Ongoing	Expenditures 2010 1-Time	Expenditures 2010 Ongoing	FTE	Fleet	Expenditures 2009 1-Time	Expenditures 2009 Ongoing	Expenditures 2010 1-Time	Expenditures 2010 Ongoing
Program Cuts															
n/a	LW	RISK	Change Insurance Carriers	-	-	-	(79,000)	-	(79,000)	-	-	-	(79,000)	-	(79,000)
			Total	**-**	**-**	**-**	**(79,000)**	**-**	**(79,000)**	**-**	**-**	**-**	**(79,000)**	**-**	**(79,000)**
Program Cuts Not Recommended															
0	LW	CI	Reduce Hours - Assistant City Attorney	(0.13)	-	-	(13,457)	-	(14,617)	-	-	-	-	-	-
0	LW	CI	Reduce Deputy City Attorney Hours	(0.13)	-	-	(16,792)	-	(18,213)	-	-	-	-	-	-
0	LW	CR	Reduce Hours - Chief Prosecutor	(0.13)	-	-	(13,384)	-	(14,544)	-	-	-	-	-	-
1	LW	CR	Reduction in Hours - DV Liaison	(0.20)	-	-	(16,812)	-	(17,574)	-	-	-	-	-	-
4	HR	RISK	Use of Interest to Offset Risk M&O Expense	-	-	-	(25,000)	-	(25,000)	-	-	-	-	-	-
			Total	**(0.58)**	**-**	**-**	**(85,445)**	**-**	**(89,948)**	**-**	**-**	**-**	**-**	**-**	**-**
New Programs Not Recommended															
1	LW	CI	Legal Services	-	-	-	83,495	-	83,495	-	-	-	-	-	-
0	LW	CI	Legal Services	-	-	-	8,395	-	9,234	-	-	-	-	-	-
0	LW	CI	Continuing Education Line Item Increase	-	-	-	1,628	-	1,678	-	-	-	-	-	-
0	LW	CI	Cost of Business Line Item Increase	-	-	-	2,550	-	2,750	-	-	-	-	-	-
8	LW	CI /CR	Add Legal Assistant 1.0 FTE	1.00	-	1,250	64,815	-	69,966	-	-	-	-	-	-
0	LW	CR	Continuing Education Line Item Increase	-	-	-	2,510	-	2,545	-	-	-	-	-	-
0	LW	CR	Transcription Costs	-	-	-	2,500	-	2,500	-	-	-	-	-	-
0	LW	CR	Cost of Business Line Item Increase	-	-	-	431	-	621	-	-	-	-	-	-
			Total	**1.00**	**-**	**1,250**	**166,324**	**-**	**172,789**	**-**	**-**	**-**	**-**	**-**	**-**

LAW DEPARTMENT OVERVIEW

Responsible Manager: ***Patricia Richardson, City Attorney***

PURPOSE/DESCRIPTION:

The City Attorney's office is divided into two divisions: Civil and Criminal. The Civil Division provides a full range of proactive legal services and advice to the City Council, all City Boards and Commissions, City management and staff. The Criminal Division assists in providing for public safety by providing all prosecution, sentencing and pre-sentencing legal services, and providing assistance and information about safety and the criminal justice system to victims of domestic violence.



GOALS/OBJECTIVES:

- Provide quality and cost effective legal advice and services to the City Council, boards and commissions and City Departments.
- Defend and prosecute all litigation,
- Advise and train City staff to minimize potential litigation.

DEPARTMENT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
051	Civil Legal Services	$ 614,102	$ 648,232	$ 843,117	$ 859,401	$ 859,401	$ 859,296	$ 909,130	$ (105)	0.0%
052	Criminal Prosecution Svs	361,355	544,308	616,700	621,710	590,927	700,319	744,711	78,609	12.6%
501	Risk Management	492,835	592,713	663,356	764,356	764,356	685,356	685,356	(79,000)	-10.3%
	Total Opr Expend	$ 1,468,292	$ 1,785,253	$ 2,123,173	$ 2,245,467	$ 2,214,684	$ 2,244,971	$ 2,339,197	$ (496)	0.0%
051	Civil Legal Services	40,248	115,047	1,647	123,132	123,132	1,064	1,096	(122,068)	-99.1%
052	Criminal Prosecution Svs	34,103	-	-	-	-	-	-	-	n/a
501	Risk Management	29,646	-	-	-	-	-	-	-	n/a
	Total One-Time	$ 103,997	$ 115,047	$ 1,647	$ 123,132	$ 123,132	$ 1,064	$ 1,096	$ (122,068)	-99.1%
	Total Expenditures	$ 1,572,289	$ 1,900,300	$ 2,124,820	$ 2,368,599	$ 2,337,816	$ 2,246,035	$ 2,340,293	$ (122,564)	-5.2%

DEPARTMENT POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
City Attorney	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58E
Deputy City Attorney	1.00	1.00	1.00	1.00	1.00	1.00	1.00	53
Assistant City Attorney	1.00	1.00	1.00	2.00	2.00	2.00	2.00	48
Chief City Prosecutor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
City Prosecutor	1.00	3.00	3.00	3.00	3.00	3.00	3.00	38
Staff Attorney	1.00	1.00	1.00	-	-	-	-	38
Lead Paralegal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	33
Dom Violence Liaison	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Paralegal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Legal Assistant	1.63	2.00	2.00	2.00	2.00	2.00	2.00	18
Total Regular Staffing	10.63	13.00	13.00	13.00	13.00	13.00	13.00	
Change from prior year	-	2.38	-	-	-	-	-	
Grand Total Staffing	10.63	13.00	13.00	13.00	13.00	13.00	13.00	

LAW DEPARTMENT OVERVIEW

Responsible Manager: ***Patricia Richardson, City Attorney***

HIGHLIGHTS/CHANGES:

The Law Department adopted baseline budget totals $2,244,971 in 2009 and $2,339,197 in 2010. This is $496 decrease from the 2008 Adjusted Budget. There were minor shifts in the baseline budget to accurately reflect workload and the increase in business expenses such as benefits and internal charges. There was a decrease in Other Misc Expenses of $79,000. This decrease is to reflect savings in insurance expenses due to the City changing insurance carrier.

REVENUE AND EXPENDITURE SUMMARY:

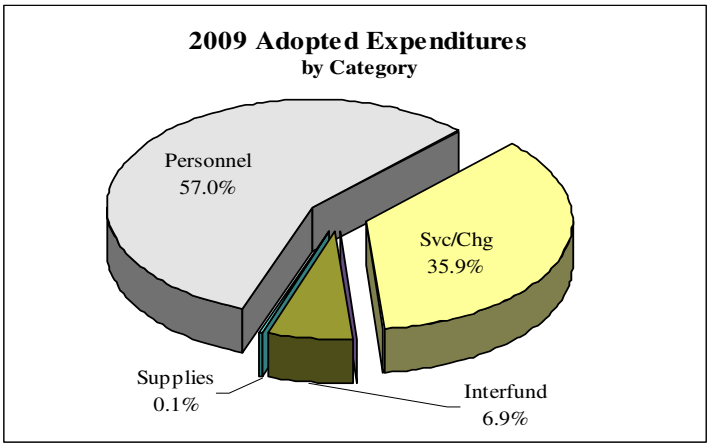
		2006	2007	2008			2009	2010	09 Adopt - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ 1,049,808	$ 1,307,587	$ 1,461,464	$ 1,604,243	$ 1,573,460	$ 1,560,679	$ 1,654,937	$ (43,564)	-2.7%
	501 Revenues	773,394	889,428	688,356	789,356	854,356	776,456	776,456	(12,900)	-1.6%
	Total Revenues	$ 1,823,202	$ 2,197,015	$ 2,149,820	$ 2,393,599	$ 2,427,816	$ 2,337,135	$ 2,431,393	$ (56,464)	-2.4%
Expenditure Summary:										
110	Salaries & Wages	672,198	797,058	944,971	953,339	953,339	1,000,543	1,069,326	47,204	5.0%
111/1	Temporary Help	1,668	31,410	37,061	37,061	33,200	37,061	37,061	-	0.0%
120	Overtime	-	-	1,300	1,300	-	1,300	1,300	-	0.0%
200	Benefits	215,827	241,094	494,943	497,396	497,396	531,792	555,267	34,396	6.9%
31X	Supplies	4,324	4,332	3,675	3,675	4,650	4,175	4,175	500	13.6%
3XX	Othr Opr Supplies	77	7,455	700	700	1,100	700	700	-	0.0%
41X	Professional Svcs	53,091	67,087	85,995	85,995	61,202	85,495	85,495	(500)	-0.6%
43X	Travel & Training	2,635	6,258	11,304	11,304	9,580	11,304	11,304	-	0.0%
42/47	Utility & Comm	1,342	1,815	1,750	1,750	1,750	1,750	1,750	-	0.0%
497	Association Dues	2,639	3,420	3,005	3,005	3,550	3,005	3,005	-	0.0%
4XX	Other Misc Exp	435,431	537,780	438,931	539,931	538,356	460,931	460,931	(79,000)	-14.6%
5XX	Intgvtl Srvs/Taxes	200	35	500	500	600	500	500	-	0.0%
9XX	IS Charges-M&O	62,742	73,241	83,147	93,620	93,620	89,630	91,598	(3,990)	-4.3%
9XX	IS Charges-Reserves	16,118	14,268	15,891	15,891	16,341	16,785	16,785	894	5.6%
	Total Opr Expend	$ 1,468,292	$ 1,785,253	$ 2,123,173	$ 2,245,467	$ 2,214,684	$ 2,244,971	$ 2,339,197	$ (496)	0.0%
Capital & One-Time Funding:										
	Capital & One-Time	103,997	115,047	1,647	123,132	123,132	1,064	1,096	(122,068)	-99.1%
	Total One-Time Exp	$ 103,997	$ 115,047	$ 1,647	$ 123,132	$ 123,132	$ 1,064	$ 1,096	$ (122,068)	-99.1%
	Total Expenditures	$ 1,572,289	$ 1,900,300	$ 2,124,820	$ 2,368,599	$ 2,337,816	$ 2,246,035	$ 2,340,293	$ (122,564)	-5.2%

LAW CIVIL LEGAL SERVICES

Responsible Manager: ***Patricia Richardson, City Attorney***

PURPOSE/DESCRIPTION:

The City Attorney, Deputy City Attorney, and Assistant City Attorneys, aided by support staff, provide legal advice to the City Council, Municipal Court, City Manager, all City Boards and Commissions, department directors and staff. The most important function of the Civil Division of the Law Department is to provide proactive legal advice to all City officials and staff. This ensures every action by the City is legally defensible, complies with the most current state and federal laws, and minimizes the potential for litigation.



The Civil Division supports the Council's policy of contracting for services by drafting, reviewing, and approving all contracts. Other duties include preparing ordinances, resolutions, orders, interlocal agreements, and coordinating and supervising the services of outside legal counsel. The Civil division also oversees the Risk Management of the City.

GOALS/OBJECTIVES:

- Provide timely and thoughtful legal advice to City Council, Municipal Court, City Manager and staff on all legal questions.
- Assist and pursue the City's legislative goals.
- Review and provide code revisions in order to keep the code current with state and federal laws.
- Draft, negotiate and review franchises, contracts, leases, development agreements, real estate transactions, and labor agreements.
- Provide training for contracts, supervision, police, and public records.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
City Attorney	0.80	0.80	0.80	0.80	0.80	0.80	0.80	58E
Deputy City Attorney	1.00	1.00	1.00	1.00	1.00	1.00	1.00	53
Assistant City Attorney	1.00	1.00	1.00	2.00	2.00	2.00	2.00	48
Staff Attorney	1.00	1.00	1.00	-	-	-	-	38
Lead Paralegal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	33
Legal Assistant	1.00	1.00	1.00	1.00	1.00	1.00	1.00	18
Total Regular Staffing	5.80	5.80	5.80	5.80	5.80	5.80	5.80	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	5.80	5.80	5.80	5.80	5.80	5.80	5.80	

DEPARTMENT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
051	Civil Legal Services	$ 614,102	$ 648,232	$ 843,117	$ 859,401	$ 859,401	$ 859,296	$ 909,130	$ (105)	0.0%
501	Risk Management	492,835	592,713	663,356	764,356	764,356	685,356	685,356	(79,000)	-10.3%
	Total Opr Expend	$ 1,106,937	$ 1,240,945	$ 1,506,473	$ 1,623,757	$ 1,623,757	$ 1,544,652	$ 1,594,486	$ (79,105)	-4.9%
051	Civil Legal Services	40,248	115,047	1,647	123,132	123,132	1,064	1,096	(122,068)	-99.1%
501	Risk Management	29,646	-	-	-	-	-	-	-	n/a
	Total One-Time	$ 69,894	$ 115,047	$ 1,647	$ 123,132	$ 123,132	$ 1,064	$ 1,096	$ (122,068)	-99.1%
	Total Expenditures	$ 1,176,831	$ 1,355,992	$ 1,508,120	$ 1,746,889	$ 1,746,889	$ 1,545,716	$ 1,595,582	$ (201,173)	-11.5%

LAW CIVIL LEGAL SERVICES

Responsible Manager: ***Patricia Richardson, City Attorney***

HIGHLIGHTS/CHANGES:

The Civil Legal Services Division adopted baseline budget totals $1,544,652 in 2009 and $1,594,486 in 2010. This is a decrease of 4.9% or $79,105 from 2008 adjusted. The decrease is due to the City switching insurance carriers which saved the City $79,000 in 2009 and 2010.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 654,350	$ 763,279	$ 844,764	$ 982,533	$ 982,533	$ 860,360	$ 910,226	$ (122,173)	-12.4%
	501 Revenues	773,394	889,428	688,356	789,356	854,356	776,456	776,456	(12,900)	-1.6%
	Total Revenues	$ 1,427,744	$ 1,652,707	$ 1,533,120	$ 1,771,889	$ 1,836,889	$ 1,636,816	$ 1,686,682	$ (135,073)	-7.6%
Expenditure Summary:										
110	Salaries & Wages	395,414	394,014	507,450	511,944	511,944	503,074	539,224	(8,870)	-1.7%
111/1	Temporary Help	1,668	10,920	-	-	26,800	-	-	-	n/a
120	Overtime	-	-	1,000	1,000	-	1,000	1,000	-	0.0%
200	Benefits	141,584	126,359	363,737	365,054	365,054	376,915	388,631	11,861	3.2%
31X	Supplies	2,375	2,460	1,850	1,850	2,700	1,850	1,850	-	0.0%
3XX	Othr Opr Supplies	77	7,455	400	400	600	400	400	-	0.0%
41X	Professional Svcs	46,782	66,537	84,695	84,695	58,602	84,695	84,695	-	0.0%
43X	Travel & Training	2,172	4,431	5,887	5,887	6,100	5,887	5,887	-	0.0%
42/47	Utility & Comm	643	1,013	950	950	1,000	950	950	-	0.0%
497	Association Dues	1,888	2,432	2,235	2,235	2,090	2,235	2,235	-	0.0%
4XX	Other Misc Exp	435,274	537,780	438,731	539,731	538,306	460,731	460,731	(79,000)	-14.6%
5XX	Intgvtl Srvs/Taxes	200	35	500	500	600	500	500	-	0.0%
9XX	IS Charges-M&O	62,742	73,241	83,147	93,620	93,620	89,630	91,598	(3,990)	-4.3%
9XX	IS Charges-Reserves	16,118	14,268	15,891	15,891	16,341	16,785	16,785	894	5.6%
	Total Opr Expend	$ 1,106,937	$ 1,240,945	$ 1,506,473	$ 1,623,757	$ 1,623,757	$ 1,544,652	$ 1,594,486	$ (79,105)	-4.9%
Capital & One-Time Funding:										
	Capital & One-Time	69,894	115,047	1,647	123,132	123,132	1,064	1,096	(122,068)	-99.1%
	Total One-Time Exp	$ 69,894	$ 115,047	$ 1,647	$ 123,132	$ 123,132	$ 1,064	$ 1,096	$ (122,068)	-99.1%
	Total Expenditures	$ 1,176,831	$ 1,355,992	$ 1,508,120	$ 1,746,889	$ 1,746,889	$ 1,545,716	$ 1,595,582	$ (201,173)	-11.5%

PERFORMANCE MEASURES:

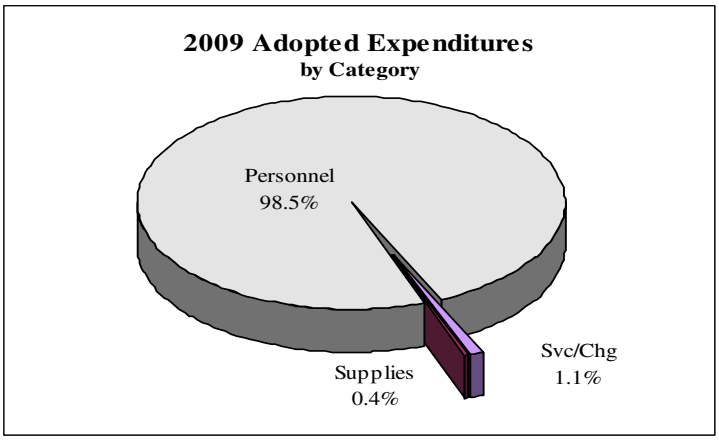
Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of contracts drafted/reviewed	350	350	350	350
• Number of Ordinances/Resolutions Drafted	30	30	40	35
• Number of Litigation matters (excludes condemnation litigation)	23	26	25	25
• Number of Labor Agreements	5	5	5	5
Outcome Measures:				
• % drafted documents returned with less than 1 working day	99%	99%	99%	99%
• % of Ordinances/Resolutions presented to Councils	100%	100%	100%	100%
• % of time reviewing / responding to PDA requests	30%	35%	30%	30%
• % of budget spent on outside counsel	15.5%	16%	15%	15%
Efficiency Measures:				
• Contracts reviewed per attorney per year	88	88	88	88
• Number of projects/files opened – major issues (not including subfiles)	125	125	125	125

LAW CRIMINAL PROSECUTION SERVICES

Responsible Manager: ***Stephanie Arthur, Chief Prosecutor***

PURPOSE/DESCRIPTION:

Four attorneys act as City Prosecutors in the Federal Way Municipal Court and the King County District Court - South Division where non-felony cases are prosecuted. The prosecutors also appear on appeals from these cases. Legal defense for indigent defendants is provided through a contract with an outside law firm under the City Manager's budget. The prosecution staff handles an average of 850 infractions and 3,290 criminal citations per year.



The City Prosecutors and support staff must coordinate all facets associated with enforcement of the City's Municipal Code: law enforcement, district and municipal court personnel, probation services, jail bookings and transport, counseling services, citizen/witness coordination, and appointed and private defense counsels.

In addition, the prosecutors and support staff have a high volume of contact with citizens, victims, witnesses and defendants, respond to questions about victim assistance, criminal procedures, and case setting information, and advise the police regarding criminal and infraction matters.

Criminal filings are trending higher due to rising Domestic Violence cases, as well as a resurgence of Driving While Suspended cases that have been reentered into the system after a reorganization of the Driving While Suspended system. The City has also increased its use of criminal prosecution to resolve persistent City Code violators and litigate drug/asset forfeiture cases.

GOALS/OBJECTIVES:

- Protect the safety of the public through effective prosecution of offenders.
- Work with the Police Department for effective prosecution of domestic violence matters, drug/asset forfeitures, and red light photo enforcement.
- Effectively use resources by working with the Police Department and Municipal Court to use prosecutor and staff time more efficiently and reduce officer overtime.
- Provide training for police officers.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
City Attorney	0.20	0.20	0.20	0.20	0.20	0.20	0.20	58E
Chief City Prosecutor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
City Prosecutor	1.00	3.00	3.00	3.00	3.00	3.00	3.00	38
Dom Violence Liaison	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Paralegal	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Legal Assistant	0.63	1.00	1.00	1.00	1.00	1.00	1.00	18
Total Regular Staffing	4.83	7.20	7.20	7.20	7.20	7.20	7.20	
Change from prior year	-	2.37	-	-	-	-	-	
Grand Total Staffing	4.83	7.20	7.20	7.20	7.20	7.20	7.20	

LAW CRIMINAL PROSECUTION SERVICES

Responsible Manager: ***Stephanie Arthur, Chief Prosecutor***

HIGHLIGHTS/CHANGES:

The Criminal Prosecution Services Division adopted baseline budget totals $700,319 in 2009 and $744,711 in 2010. This is an increase of $78,609 or 12.6% from the adjusted 2008 budget. This increase is due to the Domestic Violence Prosecutor (proposition 1 position) being rolled into the salaries and the increase in business expenses such as salaries and benefits. There were also minor shifts in the baseline budget to accurately reflect line item spending.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 395,458	$ 544,308	$ 616,700	$ 621,710	$ 590,927	$ 700,319	$ 744,711	$ 78,609	12.6%
	Total Revenues	$ 395,458	$ 544,308	$ 616,700	$ 621,710	$ 590,927	$ 700,319	$ 744,711	$ 78,609	12.6%
Expenditure Summary:										
110	Salaries & Wages	276,784	403,044	437,521	441,395	441,395	497,469	530,102	56,074	12.7%
111/1	Temporary Help	-	20,490	37,061	37,061	6,400	37,061	37,061	-	0.0%
120	Overtime	-	-	300	300	-	300	300	-	0.0%
200	Benefits	74,243	114,735	131,206	132,342	132,342	154,877	166,636	22,535	17.0%
31X	Supplies	1,949	1,872	1,825	1,825	1,950	2,325	2,325	500	27.4%
3XX	Othr Opr Supplies	-	-	300	300	500	300	300	-	0.0%
41X	Professional Svcs	6,309	550	1,300	1,300	2,600	800	800	(500)	-38.5%
43X	Travel & Training	463	1,827	5,417	5,417	3,480	5,417	5,417	-	0.0%
42/47	Utility & Comm	699	802	800	800	750	800	800	-	0.0%
497	Association Dues	751	988	770	770	1,460	770	770	-	0.0%
4XX	Other Misc Exp	157	-	200	200	50	200	200	-	0.0%
	Total Opr Expend	$ 361,355	$ 544,308	$ 616,700	$ 621,710	$ 590,927	$ 700,319	$ 744,711	$ 78,609	12.6%
Capital & One-Time Funding:										
	Capital & One-Time	34,103	-	-	-	-	-	-	-	n/a
	Total One-Time Exp	$ 34,103	$ -	$ -	$ -	$ -	$ -	$ -	$ -	n/a
	Total Expenditures	$ 395,458	$ 544,308	$ 616,700	$ 621,710	$ 590,927	$ 700,319	$ 744,711	$ 78,609	12.6%

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Cases appeared on – infractions (est.)	552	766**	800	800
• Cases filed – criminal citations	4200	4,702**	5,266***	5,300**
• Domestic Violence cases filed- (included in above criminal citation filings)	665	700	735	740
Outcome Measures:				
• Total resolved cases	3,778	4,448	4,500	4,500
Efficiency Measures:				
• Criminal cases per prosecutor	1,050*	1,176*	1,317*	1,325*

*The average cases per prosecutor are based on 4 FTE's
**The year in Workload Measures is an estimation based on number of cases as of August 16, 2008.
***The Law Department anticipates that the officer positions from proposition 1 funding will be finished with the FTO (Field Training Officer) program, which will increase the number of citations written.

Case load most likely will increase more than projected above due to the King County Prosecution Standards regarding property crimes of $1,000 or less.

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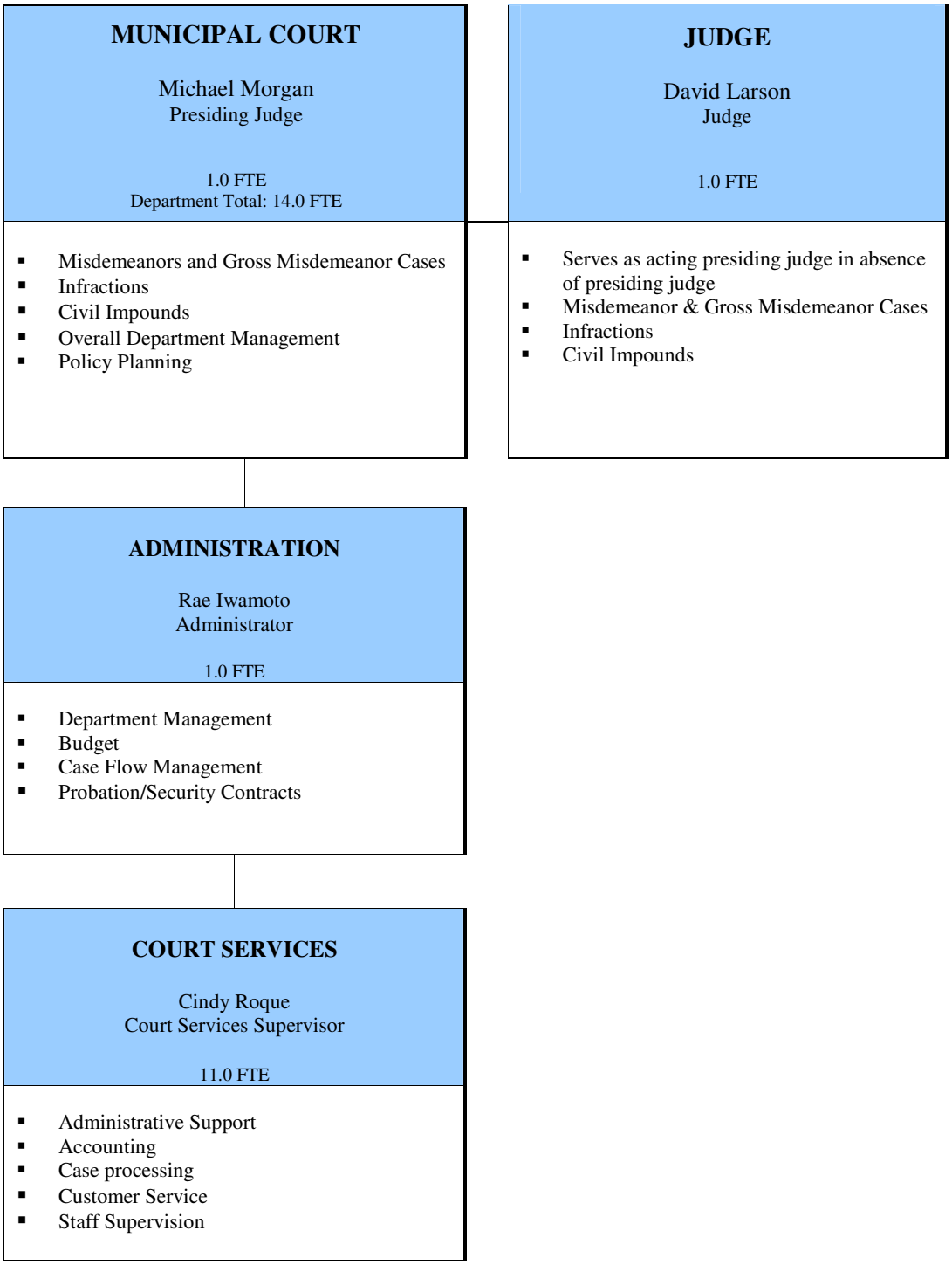
CITY OF
Federal Way


MUNICIPAL COURT
Michael Morgan
Presiding Judge
1.0 FTE
Department Total: 14.0 FTE
Misdemeanors and Gross Misdemeanor Cases
Infractions
Civil Impounds
Overall Department Management
Policy Planning
JUDGE
David Larson
Judge
1.0 FTE
Serves as acting presiding judge in absence of presiding judge
Misdemeanor & Gross Misdemeanor Cases
Infractions
Civil Impounds
ADMINISTRATION
Rae Iwamoto
Administrator
1.0 FTE
Department Management
Budget
Case Flow Management
Probation/Security Contracts
COURT SERVICES
Cindy Roque
Court Services Supervisor
11.0 FTE
Administrative Support
Accounting
Case processing
Customer Service
Staff Supervision

MUNICIPAL COURT

Responsible Manager: ***Michael Morgan, Presiding Judge***

2007/2008 ACCOMPLISHMENTS

- Installation of new judge, David Larson
- Continued indigent defense services at arraignment
- Entered into Interlocal Agreement with the Administrative Offices of the Court to improve the quality and availability of court interpreter services for Limited English Proficient, deaf and hard of hearing persons
- Successful in obtaining the second largest portion of a grant from the state to assist in the delivery of interpreter services
- Established new, on-line and telephone procedures for credit card payments that increased accessibility and convenience for the public as well as increased revenues for the court
- Revised court scheduling to establish dedicated domestic violence calendars
- Revised court procedures and requirements for traffic school to achieve more strict adherence to Washington law
- Developed recommendations for an ordinance relating to provisions for dispute resolution services
- Participated in Red Light Photo Enforcement program including development of proper forms for compliance with existing court rules
- Developed Court-specific code of conduct
- Conducted individual and group staff training and team building with private consultant
- Replaced old, substandard court benches with new ones
- Increased seating capacity in court lobby
- Installed new flag pole at court entrance
- Continued attendance at national judicial conferences and trainings: Judge Morgan attended the American Judges' Association annual conference and received a grant from the National Judicial College to participate in a course in Reno, NV. Judge Larson received a grant from the Gender and Justice Commission to attend DV training in Providence, RI.
- Continued improvement of court forms
- Adopted work crew program and day reporting program to reduce jail costs
- Amended local court rules in coordination with city attorney and public defender

2009/10 ANTICIPATED KEY PROJECTS

- Collaborate with FW School District to produce video highlighting court activities
- Collaborate with FW Arts Commission and FW School District to initiate FW court's first art contest encompassing a theme relating to democratic principles
- Collaborate with FW School District to develop program for students interested in careers in the legal profession
- Develop electronic court orders that would replace multi-part, carbonless court orders currently printed by a professional printer with orders generated on-line in court, simultaneous to the proceedings
- Purchase equipment to scan and store documents.
- Pursue better use of electronic filings and record sharing with the Police and Law departments to increase efficiency and reduce paper use
- Create an indoor waiting area for the public
- Establish work crew program and/or day reporting program to reduce jail costs
- Continue court staff training and professional development
- Continue involvement in court professional organizations
- Continue to add additional resources to court website
- Assist in establishing dispute resolution center services in Federal Way
- Improve community outreach for educating the public on the services offered and results obtained by the court

MUNICIPAL COURT

Responsible Manager: ***Michael Morgan, Presiding Judge***

ADOPTED PROGRAM CHANGES:

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Programs Cut & Restored on a 1-Time Basis															
0	MC	MC	Reduce Interpreter Services	-	-	-	-	-	(3,800)	-	-	-	-	3,800	(3,800)
1	MC	MC	Security Contract	-	-	-	(53,000)	-	(53,000)	-	-	53,000	(53,000)	53,000	(53,000)
			Total	**-**	**-**	**-**	**(53,000)**	**-**	**(56,800)**	**-**	**-**	**53,000**	**(53,000)**	**56,800**	**(56,800)**
New Programs Added															
0	MC	MC	Juror Pay & Reimbursement	-	-	-	2,500	-	2,500	-	-	-	2,500	-	2,500
3	MC	MC	Electronic Court Order Processing (Funded by Reserves $2,400)	-	-	2,400	1,600	-	1,600	-	-	-	1,600	-	1,600
0	MC	MC	Court Document Imaging (Funded by Reserves $7,920)	-	-	7,920	1,800	-	3,350	-	-	-	1,800	-	1,800
			Total	**-**	**-**	**10,320**	**5,900**	**-**	**7,450**	**-**	**-**	**-**	**5,900**	**-**	**5,900**
New Programs Not Recommended															
0	MC	MC	Red Light Photo - Ct Clerk 1.0 FTE	1.00	-	4,270	-	-	-	-	-	-	-	-	-
0	MC	MC	Red Light Photo - Temp Help & ProTem Judge	-	-	13,720	-	-	-	-	-	-	-	-	-
			Total	**1.00**	**-**	**17,990**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**

PERFORMANCE MEASURES:

Type/Description	2007	2008***	2009	2010
Workload Measures:				
• Number of Judicial Officers	2.0	2.0	2.0	2.0
• Number of Administrator/Supervisor	2.0	2.0	2.0	2.0
• Number of Clerk Staff	10.0	10.0	10.0	10.0
• Infraction Filings	10,750	7,324	15,401	18,434
• Parking Filings	818	755	17,013***	18,745***
• DUI Filings	296	175	290	290
• Criminal Traffic Filings	1,789	1,080	2,089	2,257
• Criminal Non-Traffic Filings	1,891	1,196	2,194	2,364
• Civil Filings	21	0	10	10
• Total Filings	15,565	10,530	22,397	27,499
• Infraction Hearings Held	3,913	2,953	6,282	7,960
• Parking Hearings Held	117	100	268	405
• DUI's Hearings Held	1,957	1,045	1,585	1,426
• Criminal Traffic Hearing Held	4,333	2,434	4,236	4,188
• Criminal Non-Traffic Hearings Held	7,322	4,236	7,145	7,058
• Total Hearings Held	17,642	10,768	19,515	21,037

**** STATISTICS FOR 2008 = JAN TO JULY**

***** ANTICIPATED INCREASE OF APPROXIMATELY 14,600 FILINGS DUE TO RED LIGHT PHOTO ENFORCEMENT PROGRAM. NO ACCURATE STATISTICS AS PROGRAM NOT EFFECTIVE UNTIL 9/25/08.**

MUNICIPAL COURT

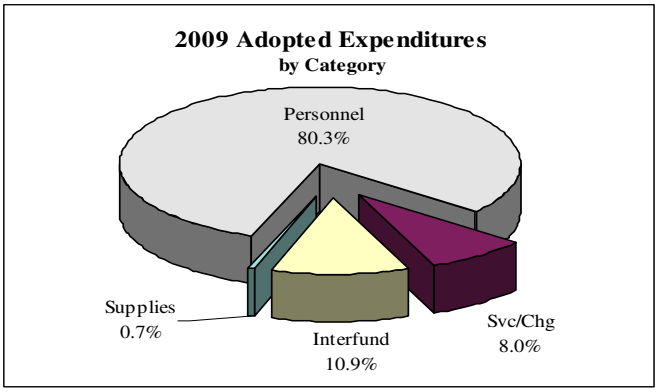
Responsible Manager: ***Michael Morgan, Presiding Judge***

PURPOSE/DESCRIPTION:

The Municipal Court is a court of limited jurisdiction that handles traffic infractions, traffic citations, and criminal citations issued in the City of Federal Way.

GOALS/OBJECTIVES:

- Provide an accessible forum for individuals to resolve issues
- Provide a forum to settle disputes in a fair, efficient, courteous and dignified way in accordance with due process of law



POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Court Judge	1.00	2.00	2.00	2.00	2.00	2.00	2.00	Negotiated
Court Commissioner	0.55	-	-	-	-	-	-	45C
Court Administrator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
Court Services Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	29
Court Clerk II	4.00	5.00	5.00	5.00	5.00	5.00	5.00	C21
Court Clerk I	5.00	5.00	5.00	5.00	5.00	5.00	5.00	C14
Total Regular Staffing	12.55	14.00	14.00	14.00	14.00	14.00	14.00	
Change from prior year	-	1.45	-	-	-	-	-	
Grand Total Staffing	12.55	14.00	14.00	14.00	14.00	14.00	14.00	

MUNICIPAL COURT MISCELLANEOUS STATISTICS:

COURT REVENUE	2001	2002	2003	2004	2005	2006	2007
Civil Penalties	$ 6,749	$ 6,313	$ 6,278	$ 11,817	$ 13,493	$ 14,886	15,347
Traffic & Non-Parking	472,207	432,200	512,103	494,176	465,103	533,370	722,547
Parking Infractions	58,207	31,984	59,083	35,584	34,021	66,061	46,702
DUI & Other Misdemeanors	150,651	139,926	139,249	135,266	103,397	93,095	89,664
Criminal Traffic Misdemeanors	46,629	75,516	46,278	45,074	48,838	42,541	29,922
Criminal Costs	74,136	55,337	97,097	63,746	22,906	24,488	54,537
Interest & Other Miscellaneous	7,110	4,946	5,202	50,634	17,153	24,213	34,811
Criminal Conviction Fees	-	-	-	-	25,302	24,247	21,780
Shared Court Costs	-	-	-	-	4,330	8,659	39,500
Services & Charges	-	-	-	-	34,265	54,156	60,669
Subtotal	**$ 815,689**	**$ 746,222**	**$ 865,290**	**$ 836,297**	**$ 768,808**	**$ 885,716**	**$ 1,115,479**
Probations Services	$ 153,597	$ 280,050	$ 374,262	$ 405,514	$ 108,340	$ 85,975	101,635
Traffic School Admin Fees *	38,228	21,126	-	-	-	-	
Total	**$ 1,007,514**	**$ 1,047,398**	**$ 1,239,552**	**$ 1,241,811**	**$ 877,148**	**$ 971,691**	**$ 1,217,114**

* Beginning in 2003, traffic school admin fees are accounted for in Police traffic school revenue.

MUNICIPAL COURT

Responsible Manager: ***Michael Morgan, Presiding Judge***

HIGHLIGHTS/CHANGES:

The Municipal Court baseline adopted budget total $1,449,923 in 2009 and $1,519,250 in 2010. This is a 1.9% or $28,475 decrease from the 2008 adjusted budget. Major program changes include:

- Professional Services – Security Contract was moved from on-going to one-time for 2009 and 2010 ($53,000) and Interpreter Services of $3,800 in 2010 to one-time.
- Other Misc Expenditures – Increase of $2,500 for Juror Pay & Mileage Reimbursement for 2009 and 2010.
- IS Charges M&O – Increase of $3,400 for 2009/2010 is for Electronic Court Order Processing and Court Document Imaging.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 79,276	$ 72,264	$ 530,649	$ 482,386	$ 19,284	$ 36,427	$ 109,752	$ (445,959)	-92.4%
	Fines & Forfeits	971,691	1,217,114	918,825	998,825	1,462,091	1,469,000	1,469,000	470,175	47.1%
	Total Revenues	$ 1,050,967	$ 1,289,378	$ 1,449,474	$ 1,481,211	$ 1,481,375	$ 1,505,427	$ 1,578,752	$ 24,216	1.6%
Expenditure Summary:										
110	Salaries & Wages	599,080	689,796	841,715	849,169	849,169	847,749	898,356	(1,420)	-0.2%
111/1	Temporary Help	-	17,367	22,500	22,500	22,500	22,500	22,500	-	0.0%
120	Overtime	4,485	2,107	2,500	2,500	2,500	2,500	2,500	-	0.0%
200	Benefits	151,362	202,293	263,122	265,307	265,307	291,743	312,070	26,436	10.0%
31X	Supplies	4,600	6,874	7,250	7,250	7,250	7,250	7,250	-	0.0%
3XX	Othr Opr Supplies	4,858	7,428	2,800	2,800	2,800	2,800	2,800	-	0.0%
41X	Professional Svcs	113,164	118,845	97,000	97,000	97,000	44,000	40,200	(53,000)	-54.6%
43X	Travel & Training	4,464	9,178	7,150	9,050	9,050	9,050	9,050	-	0.0%
42/47	Utility & Comm	1,810	550	-	-	-	-	-	-	n/a
48X	Repairs & Mtc	162	-	-	-	-	-	-	-	n/a
497	Association Dues	1,250	1,475	750	1,100	1,100	1,100	1,100	-	0.0%
4XX	Other Misc Exp	40,548	83,791	52,000	60,000	60,000	62,500	62,500	2,500	4.2%
9XX	IS Charges-M&O	112,784	126,173	134,568	146,416	146,416	145,462	147,655	(954)	-0.7%
9XX	IS Charges-Reserves	12,400	14,988	15,306	15,306	15,470	13,269	13,269	(2,037)	-13.3%
	Total Opr Expend	$ 1,050,967	$ 1,280,865	$ 1,446,661	$ 1,478,398	$ 1,478,562	$ 1,449,923	$ 1,519,250	$ (28,475)	-1.9%
Capital & One-Time Funding:										
	Capital & One-Time	-	8,513	2,813	2,813	2,813	55,504	59,502	52,691	1873.1%
	Total One-Time Exp	$ -	$ 8,513	$ 2,813	$ 2,813	$ 2,813	$ 55,504	$ 59,502	$ 52,691	1873.1%
	Total Expenditures	$ 1,050,967	$ 1,289,378	$ 1,449,474	$ 1,481,211	$ 1,481,375	$ 1,505,427	$ 1,578,752	$ 24,216	1.6%

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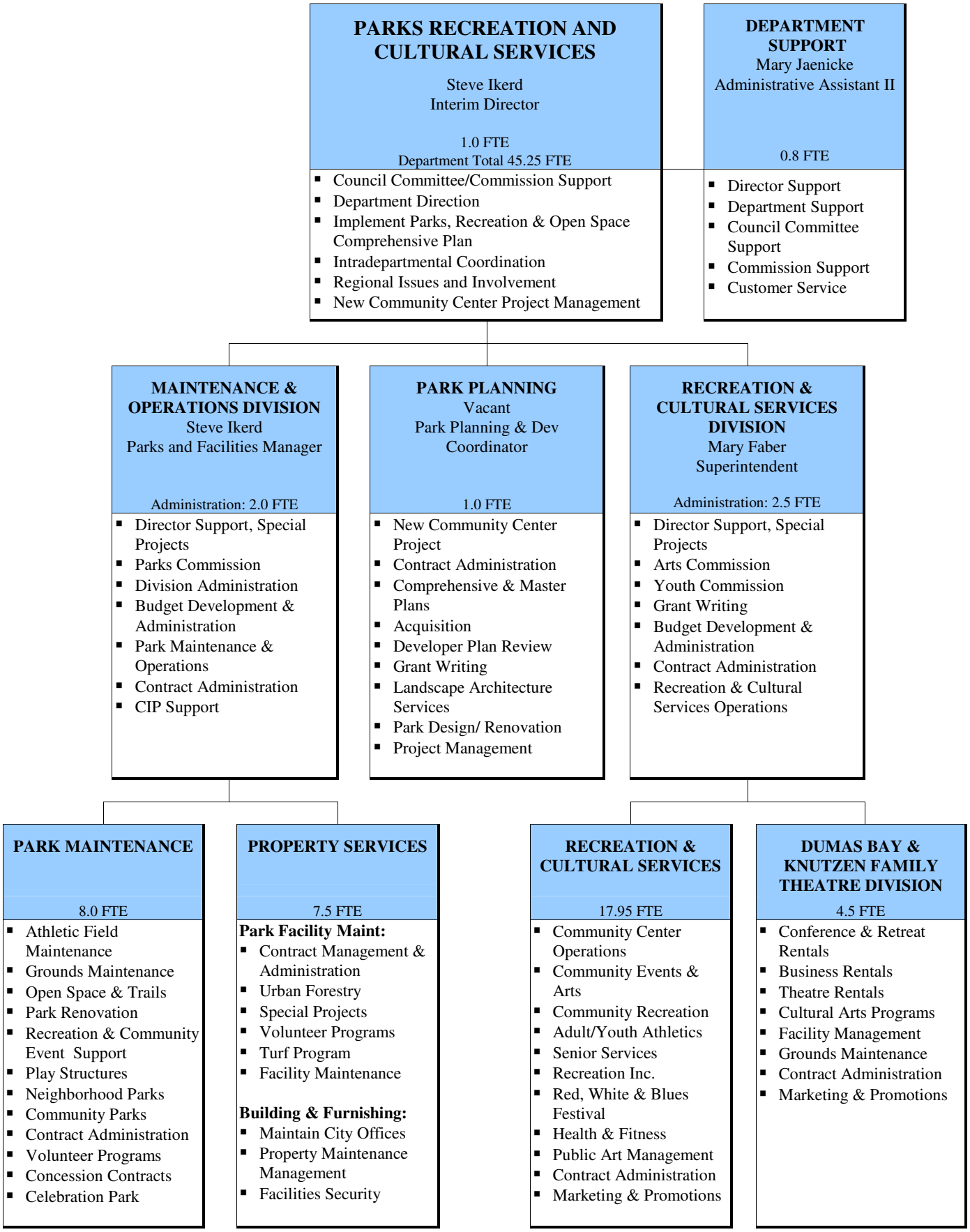
CITY OF
Federal Way


PARKS RECREATION AND CULTURAL SERVICES
Steve Ikerd
Interim Director
1.0 FTE
Department Total 45.25 FTE
Council Committee/Commission Support
Department Direction
Implement Parks, Recreation & Open Space Comprehensive Plan
Intradepartmental Coordination
Regional Issues and Involvement
New Community Center Project Management
DEPARTMENT SUPPORT
Mary Jaenicke
Administrative Assistant II
0.8 FTE
Director Support
Department Support
Council Committee Support
Commission Support
Customer Service
MAINTENANCE & OPERATIONS DIVISION
Steve Ikerd
Parks and Facilities Manager
Administration: 2.0 FTE
Director Support, Special Projects
Parks Commission
Division Administration
Budget Development & Administration
Park Maintenance & Operations
Contract Administration
CIP Support
PARK PLANNING
Vacant
Park Planning & Dev Coordinator
1.0 FTE
New Community Center Project
Contract Administration
Comprehensive & Master Plans
Acquisition
Developer Plan Review
Grant Writing
Landscape Architecture Services
Park Design/ Renovation
Project Management
RECREATION & CULTURAL SERVICES DIVISION
Mary Faber
Superintendent
Administration: 2.5 FTE
Director Support, Special Projects
Arts Commission
Youth Commission
Grant Writing
Budget Development & Administration
Contract Administration
Recreation & Cultural Services Operations
PARK MAINTENANCE
8.0 FTE
Athletic Field Maintenance
Grounds Maintenance
Open Space & Trails
Park Renovation
Recreation & Community Event Support
Play Structures
Neighborhood Parks
Community Parks
Contract Administration
Volunteer Programs
Concession Contracts
Celebration Park
PROPERTY SERVICES
7.5 FTE
Park Facility Maint:
Contract Management & Administration
Urban Forestry
Special Projects
Volunteer Programs
Turf Program
Facility Maintenance
Building & Furnishing:
Maintain City Offices
Property Maintenance Management
Facilities Security
RECREATION & CULTURAL SERVICES
17.95 FTE
Community Center Operations
Community Events & Arts
Community Recreation
Adult/Youth Athletics
Senior Services
Recreation Inc.
Red, White & Blues Festival
Health & Fitness
Public Art Management
Contract Administration
Marketing & Promotions
DUMAS BAY & KNUTZEN FAMILY THEATRE DIVISION
4.5 FTE
Conference & Retreat Rentals
Business Rentals
Theatre Rentals
Cultural Arts Programs
Facility Management
Grounds Maintenance
Contract Administration
Marketing & Promotions

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW

Responsible Manager: ***Steve Ikerd, Interim Director***

2007/2008 ACCOMPLISHMENTS

- Completed and opened the Federal Way Community Center
- Completed the 1 year warranty period for the Federal Way Community Center building , systems and landscape
- Completed design and renovation of Saghalie all-weather soccer field to artificial turf
- Finalized Business Plan for the new Community Center
- Developed staff and customer service training plans for the new Federal Way Community Center
- Completed a marketing analysis and plan for the Federal Way Community Center
- Revised the fee reduction and scholarship program guidelines for recreation services/programs
- Completed construction of parking lot and facilities at Historical Cabins Park
- Began updates to the marketing/business plan for Dumas Bay Centre
- Completed design and construction of a new boardwalk at West Hylebos Wetlands
- Received grants for Camp Kilworth, West Hylebos boardwalk, and Saghalie artificial turf
- Began study and public process for Park Impact Fee
- Performing Arts Center feasibility study looked at Dumas Bay Centre Phase II Site Restoration feasibility
- Supported Annexation process
- Closed and transferred Kenneth Jones Pool and Klahanee Lake Community Center
- Bid maintenance building at Celebration Park
- Began Development of Park Maintenance Plan
- Developed standard operating procedures for maintenance Federal Way Community Center
- Staff support for Performing Arts Center citizen action committee
- Performed major maintenance on public art collection on city property
- Conducted public process and received approval for small dog off leash area at Adelaide Park
- Installation of a new playground at Wildwood Park
- Repaired three damaged asphalt park paths at W. Campus Trail, Palisades & Wildwood
- Installed the first of the new park monument signs at West Hylebos
- Began upgrading the Steel Lake Annex brick building for the Historical Society to move into

2009/2010 KEY PROJECTS ANTICIPATED

- Complete Arts Commission Cultural Plan
- Staff support for Performing Arts Center development
- Complete a marketing/business plan for Dumas Bay Centre
- Complete a marketing/business plan for the Knutzen Family Theatre
- Update city's public art policies and maintenance program
- Potential purchase and site improvements for Camp Kilworth
- Continues planning for downtown public space and pedestrian connections
- Continue improvements to neighborhood parks for community gathering spaces
- Master Plan and design of trails and pedestrian improvements for regional trail connections
- Apply for grants for construction improvement project funds
- Develop standard operating procedures for maintenance division
- Redevelopment of the Inclusive Recreation program and partnership with Highline Community College
- Implement marketing plan for the Federal Way Community Center to increase usage and revenues
- Continue to develop and expand community recreation programs for youth, teens, adults, seniors
- Upgrade the landscaping for Community room rentals at the FWCC
- Begin planning, design, and grant applications for Lakota Park
- Conduct feasibility study and master plan for Panther Lake Open Space and trail connections
- Design and redevelop Sacajawea soccer field
- Steel Lake Master Plan

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW

Responsible Manager: ***Steve Ikerd, Interim Director***

ADOPTED PROGRAM CHANGES:

MT Priority	Dept	Div	Program	Department Submitted						City Manager Recommended					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
General Fund:															
Program Cuts															
8	PK	FAC	City Hall Janitorial Service	-	-	-	(27,587)	-	(27,587)	-	-	-	(27,587)	-	(27,587)
3	PK	FAC	Maintenance Office Janitorial Service	-	-	-	(2,976)	-	(2,976)	-	-	-	(2,976)	-	(2,976)
			Total	**-**	**-**	**-**	**(30,563)**	**-**	**(30,563)**	**-**	**-**	**-**	**(30,563)**	**-**	**(30,563)**
Programs Cut & Restored on a 1-Time Basis															
1	PK	MT	Seasonal Help	-	-	-	(6,726)	-	(7,312)	-	-	-	-	7,312	(7,312)
0	PK	MT	Landscape Contract	-	-	-	(80,122)	-	(83,220)	-	-	80,122	(80,122)	83,220	(83,220)
10	PK	RCS	Reduce RW&B Program	-	-	-	(14,500)	-	(14,500)	-	-	-	-	14,500	(14,500)
6	PK	RCS	Arts Commission Programs	-	-	-	(20,744)	-	(22,160)	-	-	-	-	22,160	(22,160)
			Total	**-**	**-**	**-**	**(122,092)**	**-**	**(127,192)**	**-**	**-**	**80,122**	**(80,122)**	**127,192**	**(127,192)**
New Programs Added															
n/a	PK	MT	Utilities-Park System	-	-	-	41,000	-	41,000	-	-	41,000	-	41,000	-
n/a	PK	MT	Utilities-Celebration Park	-	-	-	15,800	-	15,800	-	-	14,500	-	14,500	-
0	PK	FAC	Natural Gas Utiilty - City Hall	-	-	-	6,000	-	6,000	-	-	6,000	-	6,000	-
			Total	**-**	**-**	**-**	**62,800**	**-**	**62,800**	**-**	**-**	**61,500**	**-**	**61,500**	**-**
New Programs Not Recommended															
2	PK	FAC	Door Security System Repair/Maint	-	-	-	5,100	-	5,100	-	-	-	-	-	-
1	PK	FAC	Camera System Repair & Maint	-	-	-	7,500		7,500	-	-	-	-	-	-
0	PK	FAC	Facility Staff Training	-	-	-	1,200	-	1,200	-	-	-	-	-	-
0	PK	FAC	Major Rehabilitation for Facilities	-	-	-	50,000	-	50,000	-	-	-	-	-	-
0	PK	FAC	Seasonal Help - City Hall	-	-	-	36,000	-	36,000	-	-	-	-	-	-
4	PK	FAC	Storm Vault Maintenance	-	-	-	2,700	-	2,700	-	-	-	-	-	-
4	PK	FAC	Facilities Maint Worker 1.0 FTE	1.00		TBD	61,736		61,827	-	-	-	-	-	-
1	PK	MT	Urban Forestry	-	-	-	12,000	-	12,000	-	-	-	-	-	-
1	PK	MT	On Call / Field Training	-	-	-	5,000	-	5,000	-	-	-	-	-	-
1	PK	MT	Park Seasonal Help	-	-	-	28,000	-	28,000	-	-	-	-	-	-
0	PK	MT	Replace Pressure Washer Trailer	-	-	4,900	817	-	817	-	-	-	-	-	-
0	PK	MT	New 4X4 Diesel Utility Cart w/Plow	-	1	18,300	5,215	-	5,215	-	-	-	-	-	-
0	PK	MT	New (used) 65' bucket lift truck	-	-	55,000	10,392	-	10,392	-	-	-	-	-	-
0	PK	MT	Volunteer Program Support	-	-	-	5,000	-	5,000	-	-	-	-	-	-
n/a	PK	RCS	Cultural Events & Arts Coordinator	0.20	-	-	-	-	-	-	-	-	-	-	-
n/a	PK	RCS	Community Rec Assistant 1.0 FTE	1.00	-	-	-	-	-	-	-	-	-	-	-
0	PK	RCS	Arts Commission Contracts	-	-	-	30,000	-	30,000	-	-	-	-	-	-
0	PK	RCS	Cultural Arts Coordinator 1.0 FTE	1.00	-	4,270	78,396	-	81,376	-	-	-	-	-	-
0	PK	RCS	Outdoor Movie Cinema	-	-	-	12,920	-	12,920	-	-	-	-	-	-
			Total	**3.20**	**1**	**82,470**	**351,976**	**-**	**355,047**	**-**	**-**	**-**	**-**	**-**	**-**
Federal Way Community Center:															
Program Cuts Not Recommended															
	FWCC		FWCC Temp Help	-	-	-	(75,715)	-	(78,427)	-	-	-	-	-	-
			Total	**-**	**-**	**-**	**(75,715)**	**-**	**(78,427)**	**-**	**-**	**-**	**-**	**-**	**-**
New Programs Added															
	FWCC		Storm Vault Maintenance	-	-	-	5,000	-	5,000	-	-	-	5,000	-	5,000
	FWCC		Utility Costs	-	-	-	160,000	-	160,000	-	-	-	160,000	-	160,000
	FWCC		Convert temporary help to Lifeguard 1.0 FTE ($47,970 in 2009 & $49,400 in 2010)	1.00	-	-	-	-	-	-	-	-	-	-	-
			Total	**1.00**	**-**	**-**	**165,000**	**-**	**165,000**	**-**	**-**	**-**	**165,000**	**-**	**165,000**
Dumas Bay Centre / Knutzen Family Theatre:															
Program Cuts Not Recommended															
	KFT		Fee Increase	-	-	-	(4,000)	-	(4,000)	-	-	-	-	-	-
	DBC		Temp Help	-	-	-	(13,439)	-	(16,357)	-	-	-	-	-	-
	KFT		Temp Help	-	-	-	(4,902)	-	(5,405)	-	-	-	-	-	-
	DBC		Maintenance	-	-	-	(8,000)	-	(8,000)	-	-	-	-	-	-
			Total	**-**	**-**	**-**	**(30,341)**	**-**	**(33,762)**	**-**	**-**	**-**	**-**	**-**	**-**
New Programs Not Recommended															
n/a	DBC		Utility Costs	-	-	-	10,000	-	10,000	-	-	-	-	-	-
n/a	FWCC		On-Call Pay	-	-	-	3,500	-	3,500	-	-	-	-	-	-
n/a	FWCC		Camera Security System	-	-	-	4,500	-	4,500	-	-	-	-	-	-
			Total	**-**	**-**	**-**	**18,000**	**-**	**18,000**	**-**	**-**	**-**	**-**	**-**	**-**

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW

Responsible Manager: ***Steve Ikerd, Interim Director***

ADOPTED CAPITAL PROJECTS AND FUNDING SOURCES (DOLLARS IN THOUSANDS):

		Project	External/Prior Sources			Balance	Adopted 2009-10 Allocations							Future
Priority	Description	Total **	Grant*	Mitigation	Prior Yr	Needed	REET	Ut Tx	Fuel Tx	Other	Grants	Gen Fund	Total	Needs
1	Annual Playground Repair and Replacement Program	300	-	-	-	300	150	60	-	-	-	-	210	90
3	BMX/ Bike Facility Study	10	-	-	10	-	-	-	-	-	-	-	-	-
1	Camp Kilworth -- Acquisition and Site Improvements	5,016	-	-	1,946	3,070	70	-	-	-	3,000	-	3,070	0
2	Community Gathering Spaces/Small CIP	626	-	-	-	626	100	100	-	-	-	-	200	426
3	Downtown Public Space and Pedestrian Connections	130	-	-	130	(0)	-	-	-	-	-	-	-	(0)
1	Saghalie Park - Sportsfield Renovation/Artificial Turf	970	300	126	540	4	-	-	-	-	-	-	-	4
1	Laurelwood	500	-	-	-	500	-	500	-	-	-	-	500	-
2	Lakota Park Design and Redevelopment	13,161	-	167	100	12,894	-	894	-	-	-	-	894	12,000
1	Major Maintenance & Improvements to Existing Park Facilities	220	-	-	-	220	110	110	-	-	-	-	220	-
3	Long Range Planning	259	-	-	39	220	110	-	-	-	-	-	110	110
3	Panther Lake Open Space: Feasibility Study and Master Plan	54	-	54	-	-	-	-	-	-	-	-	-	-
1	Sacajawea Park Design and Redevelopment	10,439	-	-	490	9,949	690	180	-	-	-	-	870	9,079
3	Steel Lake Master Plan	110	-	-	-	110	-	110	-	-	-	-	110	-
2	Trail and Pedestrian Access Improvements	1,333	494	-	140	699	-	-	-	-	385	-	385	314
1	West Hylebos Boardwalk Replacement	1,237	722	-	473	42	-	-	-	-	-	-	-	42
3	Poverty Bay Master Plan	60	-	-	-	60	-	-	-	-	-	-	-	60
Total Parks Projects		$ 34,424	$ 1,516	$ 347	$ 3,868	$ 28,694	$ 1,230	$ 1,954	$ -	$ -	$ 3,385	$ -	$ 6,569	22,125

City Capital Project Impact to M&O Added in 09/10 Operating Budget:	$ 200

* Existing resources including grants anticipated but not yet applied for or received.
** Project - Annual Playground Repair and Replacement Program are 09/10 amounts only.
** Project - Major Maintenance-Parks Facilities are 09/10 amounts only.

		Project	External/Prior Sources			Balance	Adopted 2009-10 Allocations						
Priority	Description	Total **	Grant*	Mitigation	Prior Yr	Needed	REET	Ut Tx	Fuel Tx	Other	Grants	Gen Fund	Total
1	City Projects: Federal Way Community Center Landscaping	-	-	-	-	-	-	-	-	-	-	-	-
Total City Projects		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

City Capital Project Impact to M&O Added in 09/10 Operating Budget:	$ -

* Existing resources including grants anticipated but not yet applied for or received.

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW

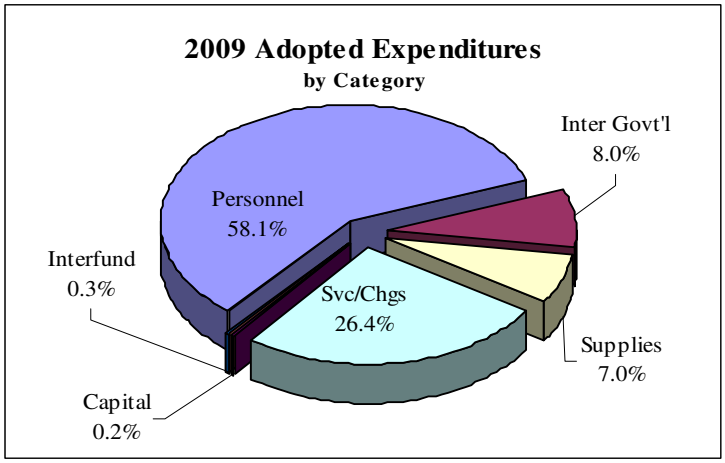
Responsible Manager: ***Steve Ikerd, Interim Director***

DEPARTMENT POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Parks, Rec & Cul Svs Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58A
Parks & Facilities Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Rec & Cultural Svcs Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00	46
Property Services Manager	1.00	-	-	-	-	-	-	39
Community Center Supervisor	-	1.00	1.00	1.00	1.00	1.00	1.00	39
Park & Facilities Supervisor	1.00	2.00	2.00	2.00	2.00	2.00	2.00	36
Park Planning & Dev Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	39
Aquatics Coordinator II-Aquatics	1.00	1.00	1.00	1.00	1.00	1.00	1.00	33
Recreation Coordinator	3.80	4.80	4.80	4.80	4.80	4.80	4.80	30
Dumas Bay Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Facilities Services Coordinator	-	1.00	1.00	1.00	1.00	1.00	1.00	30
Pool Operator/Maintenance	1.00	1.00	1.00	1.00	1.00	1.00	1.00	26m
Custodial/Maintenance Specialist	-	2.00	2.00	2.00	2.00	2.00	2.00	14m
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00	2.00	2.00	26m
Aquatics Assistant Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	23
Chef/Kitchen Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	23
Administrative Assistant II	0.80	0.80	0.80	0.80	0.80	0.80	0.80	24
Maintenance Worker I	8.50	11.50	11.50	11.50	11.50	11.50	11.50	22m
Administrative Assistant I	2.80	3.00	3.00	3.00	3.00	3.00	3.00	18
Building Supervisor	-	1.15	1.15	1.15	1.15	1.15	1.15	14
Athletics Assistant	-	0.50	0.50	0.50	0.50	0.50	0.50	14
Office Technician II	0.80	3.00	3.00	3.00	3.00	3.00	3.00	14
Theatre Technician	0.50	0.50	0.50	0.50	0.50	0.50	0.50	14
Lifeguard	-	1.00	1.00	1.00	1.00	2.00	2.00	8
Total Regular Staffing	31.20	44.25	44.25	44.25	44.25	45.25	45.25	
Change from prior year	-	13.05	-	-	-	1.00	-	
One-Time Funded Positions	-	-	-	-	-	-	-	
Grand Total Staffing	31.20	44.25	44.25	44.25	44.25	45.25	45.25	

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW
Responsible Manager: ***Steve Ikerd, Interim Director***

PURPOSE/DESCRIPTION:
The Parks, Recreation & Cultural Services (PRCS) Department consists of four divisions: Administration, Maintenance and Operations, Recreation & Cultural Services, and Park Planning. The Department also administers the two enterprise operations -- Dumas Bay Centre, and Knutzen Family Theatre. The Department's mission is to enrich community life through the provision and stewardship of parks, leisure and cultural experiences.



GOALS/OBJECTIVES:
- Provide cost-effective quality recreation and cultural programs to meet the needs of all ages, interests and abilities.
- Provide a high quality of maintenance for all park areas and facilities.
- Plan and implement ongoing acquisition and development of parks to meet the goals and objectives outlined in the Park Plan updated in 2006.
- Promote ongoing public involvement through commissions, volunteers, public outreach and surveys.
- Manage the maintenance and operation of all City buildings and structures.
- Promote a culture of teamwork and public service in all parks, recreation, and cultural activities.

DEPARTMENT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adop - 08 Adj $ Chg	09 Adop - 08 Adj % Chg
Expenditure Summary:										
310	Administration	$ 343,850	$ 289,620	$ 301,140	$ 307,559	$ 307,658	$ 318,272	$ 330,644	$ 10,713	3.5%
33X	Maintenance	1,757,996	2,172,469	2,336,116	2,380,436	2,380,792	2,505,649	2,580,830	125,213	5.3%
35X	General Recreation*	1,599,515	1,056,025	1,143,108	1,155,498	1,052,881	1,179,435	1,173,888	23,937	2.1%
	General Fund Oper	$ 3,701,361	$ 3,518,114	$ 3,780,364	$ 3,843,493	$ 3,741,331	$ 4,003,356	$ 4,085,362	$ 159,863	4.2%
111	Federal Way CC	325	1,331,910	1,901,761	1,901,761	1,901,761	2,066,702	2,120,343	164,941	8.7%
	New Comm Center Oper	$ 325	$ 1,331,910	$ 1,901,761	$ 1,901,761	$ 1,901,761	$ 2,066,702	$ 2,120,343	$ 164,941	8.7%
402	Dumas Bay Centre	526,359	561,881	530,413	643,413	574,955	589,132	603,785	(54,281)	-8.4%
402	Knutzen Theatre	216,402	236,160	210,939	210,939	205,900	233,811	246,750	22,872	10.8%
505	Bldg & Furnishings	520,690	464,623	433,494	476,244	476,245	434,828	437,694	(41,416)	-8.7%
	Enterprise Fund Oper	$ 1,263,451	$ 1,262,664	$ 1,174,846	$ 1,330,596	$ 1,257,100	$ 1,257,771	$ 1,288,229	$ (72,825)	-5.5%
	Subtotal Operating Exp	$ 4,965,137	$ 6,112,688	$ 6,856,971	$ 7,075,850	$ 6,900,192	$ 7,327,829	$ 7,493,934	$ 251,979	3.6%
310	Administration	140	-	-	-	-	278	297	278	n/a
33X	Maintenance	164,317	49,218	-	97,825	97,825	141,094	151,515	43,269	44.2%
35X	General Recreation*	168,084	215,078	31,672	164,464	171,963	1,185	43,401	(163,279)	-99.3%
	Subtotal Gen Fund 1-Time Exp	332,541	264,296	31,672	262,289	269,788	142,557	195,213	(119,732)	-45.6%
111	New Comm Center	21,002	322,263	-	-	-	-	-	-	n/a
402	Dumas Bay Centre	-	-	-	-	-	-	-	-	n/a
402	Knutzen Theatre	-	-	-	-	-	-	-	-	n/a
505	Bldg & Furnishings	29,631	112,919	-	172,387	172,387	6,000	6,000	(166,387)	-96.5%
	Total 1-Time Exp	$ 383,174	$ 699,478	$ 31,672	$ 434,676	$ 442,175	$ 148,557	$ 201,213	$ (286,119)	-65.8%
	Total Parks & Rec	$ 5,348,311	$ 6,812,166	$ 6,888,643	$ 7,510,526	$ 7,342,367	$ 7,476,386	$ 7,695,147	$ (34,140)	-0.5%

* Includes Kenneth Jones Pool activity for Year 2006. Beginning in 2007, pool operations are part of Community Center.

PARKS, RECREATION AND CULTURAL SERVICES DEPARTMENT OVERVIEW

Responsible Manager: ***Steve Ikerd, Interim Director***

HIGHLIGHTS/CHANGES:

The department's adopted operating budget totals $7,343,647 and $7,510,489 in 2009 and 2010 respectively, and is $267,797 above the adjusted 2008 operating budget. Major program changes include:

- Salaries & Benefits – Increased due to one lifeguard position that has been converted from temporary into1 FTE and regular wage/benefit increases and annual COLA.
- Temporary Help – Reduced $100,000 to reflect actual spending.
- Maintenance Service –A reduction of $30,563 in contract janitorial services in City Hall and Steel Lake Maintenance office which will reduce cleaning from five days per week to three days per week.
- Repairs & Maintenance - Landscaping contract of $80,122 and $83,220 has been moved to one-time in 2009/2010 respectively.
- Utilities – Due to increased utility costs, utility budgets have increased by $160,000 for Federal Way Community Center on an ongoing basis and $61,500 on a one-time basis for the Park System, Celebration Park, and City Hall.

REVENUE AND EXPENDITURE SUMMARY:

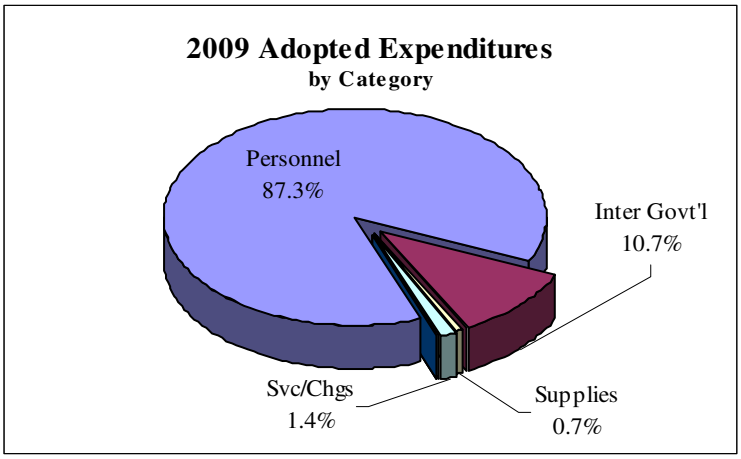
		2006	2007	2008			2009	2010	09 Adop - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
3XX	General Gov't	$ 2,590,117	$ 2,801,162	$ 2,795,121	$ 3,128,867	$ 2,988,135	$ 3,158,698	$ 3,273,620	$ 29,831	1.0%
35X	General Recreation Fees	642,716	619,448	640,915	600,915	646,984	592,415	592,415	(8,500)	-1.4%
353	K Jones Memorial Pool	505,107	-	-	-	-	-	-	-	n/a
111	Federal Way CC	100	923,566	1,663,407	1,663,407	1,463,500	1,638,407	1,663,407	(25,000)	-1.5%
397	Transfer In-Gen Fund	7,740	(31,523)	-	-	-	-	-	-	n/a
397	Transfer In-UtilityTax	417,802	980,218	1,033,608	1,033,608	1,033,608	1,520,526	1,647,740	486,918	47.1%
397	Transfer In-Capital Proj.	76,500	929,749	-	-	-	-	-	-	n/a
402	Dumas Bay Centre	522,343	535,685	521,711	634,711	534,826	589,132	603,786	(45,579)	-7.2%
402	Knutzen Theatre	122,117	124,589	77,955	77,955	101,750	98,087	104,241	20,132	25.8%
505	Interfund Srvs Chg	516,915	534,851	442,310	485,060	485,060	440,828	443,694	(44,232)	-9.1%
505	User Charges-Resv	88,604	88,596	82,178	82,178	82,178	98,900	98,900	16,722	20.3%
Total Revenues		$ 5,490,061	$ 7,506,341	$ 7,257,205	$ 7,706,701	$ 7,336,041	$ 8,136,993	$ 8,427,803	$ 430,292	5.6%
Expenditure Summary:										
110	Salaries & Wages	1,550,058	1,921,340	2,236,573	2,266,282	2,267,930	2,571,106	2,728,108	304,824	13.5%
111/1	Temporary Help	544,248	718,514	823,493	838,493	833,761	692,134	682,462	(146,359)	-17.5%
120	Overtime	6,769	11,733	27,635	27,635	26,385	24,335	23,835	(3,300)	-11.9%
200	Benefits	546,179	743,242	831,873	841,627	841,626	967,402	1,038,501	125,775	14.9%
31X	Supplies	252,561	381,267	331,828	371,828	354,924	388,582	379,800	16,754	4.5%
36X	Mtc Supplies	14,252	29,084	31,305	31,305	31,105	36,305	36,305	5,000	16.0%
3XX	Othr Opr Supplies	84,576	80,332	92,750	93,250	100,647	89,250	88,250	(4,000)	-4.3%
41X	Professional Svcs	462,260	452,447	528,922	528,922	382,123	473,326	443,410	(55,596)	-10.5%
43X	Travel & Training	16,529	15,778	30,564	30,564	28,968	28,731	28,731	(1,833)	-6.0%
42/47	Utility & Comm	649,097	825,820	704,235	765,614	775,127	881,164	881,164	115,550	15.1%
48X	Repairs & Mtc	233,624	283,044	504,034	530,034	506,665	432,388	429,290	(97,646)	-18.4%
497	Association Dues	6,693	8,307	4,610	4,610	7,035	5,290	5,290	680	14.8%
4XX	Other Misc Exp	91,537	96,167	116,460	116,532	114,831	111,320	95,644	(5,212)	-4.5%
5XX	Intgvtl Srvs/Taxes	13,614	35,583	11,500	11,500	11,325	24,925	24,925	13,425	116.7%
600	Capital Outlays	-	6,272	23,000	23,000	22,000	14,000	14,000	(9,000)	-39.1%
9XX	IS Charges-M&O	325,220	325,116	369,383	405,848	405,848	394,944	401,354	(10,904)	-2.7%
9XX	IS Charges-Reserves	152,874	163,164	172,402	172,402	173,487	176,658	176,658	4,256	2.5%
94X	Capital Contributions	-	206	903	903	903	-	-	(903)	-100.0%
910	Intfund Svc Pmts	15,046	15,272	15,501	15,501	15,501	15,969	16,206	468	3.0%
Total Opr Expend		$ 4,965,137	$ 6,112,688	$ 6,856,971	$ 7,075,850	$ 6,900,192	$ 7,327,829	$ 7,493,934	251,979	3.6%
Capital & One-Time Funding:										
	Capital & One-Time	383,174	699,478	31,672	434,676	442,175	148,557	201,213	(286,119)	-65.8%
Total One-Time Exp		$ 383,174	$ 699,478	$ 31,672	$ 434,676	$ 442,175	$ 148,557	$ 201,213	$ (286,119)	-65.8%
Total Expenditures		$ 5,348,311	$ 6,812,166	$ 6,888,643	$ 7,510,526	$ 7,342,367	$ 7,476,386	$ 7,695,147	$ (34,140)	-0.5%

PARKS, RECREATION AND CULTURAL SERVICES ADMINISTRATION

Responsible Manager: ***Steve Ikerd, Interim Parks, Recreation and Cultural Services Director***

PURPOSE/DESCRIPTION:

The Administration Division is responsible for the overall coordination of the department and supervision of park planning, recreation, cultural services, and maintenance operations. It also provides leadership to meet its mission of providing quality recreation programs, park development, acquisition and stewardship of over 1,000 acres of park land and six major facilities. The Administration Division also provides support to the Parks, Recreation, and Public Safety Council Committee, Arts Commission, Parks and Recreation Commission and Youth Commission. Additionally it acts as the administrative office for customer inquiries and information distribution for all parks and recreation programs.



GOALS/OBJECTIVES:

- Improve and enhance new and existing parks, facilities, and program opportunities to provide multiple functions
- Provide a balance of services and programs in parks and facilities for Federal Way's diverse population
- Protect, retain, and improve open space and educate and promote community awareness of the natural systems
- Create community gathering spaces and activities including planning and coordination of downtown public space with economic development efforts.
- Plan and design trails and pedestrian connections to regional trails and neighboring jurisdictions to increase Coordinate planning and implementation of park plans for new annexation areas.

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
Number of commissions and committees supported	3	3	4	4
Number of Capital Projects Managed	9	8	9	9
Outcome Measures:				
Total Acres of Park and Open Space	1068	1068	1109	1109
Total Square Feet of Facilities operated and maintained	235,304	235,304	254,324	254,324
Parks and Recreation Capital Investment Budget	$2,266,000	$1,704,000	$5,045,000	$1,745,000

DIVISION SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adop - 08 Adj $ Chg	09 Adop - 08 Adj % Chg
Expenditure Summary:										
310	Administration	$ 260,461	$ 230,322	$ 239,339	$ 243,377	$ 243,440	$ 249,279	$ 259,175	$ 5,902	2.4%
334	Park Planning	83,389	59,298	61,801	64,182	64,218	68,993	71,469	4,811	7.5%
	Total GF Opr Exp	$ 343,850	$ 289,620	$ 301,140	$ 307,559	$ 307,658	$ 318,272	$ 330,644	$ 10,713	3.5%
Capital & One-Time Funding:										
	Capital & One-Time	140	-	-	-	-	278	297	278	n/a
	Total One-Time Exp	$ 140	$ -	$ -	$ -	$ -	$ 278	$ 297	$ 278	n/a
	Total Expenditures	$ 343,990	$ 289,620	$ 301,140	$ 307,559	$ 307,658	$ 318,550	$ 330,941	$ 10,991	3.6%

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Parks, Rec & Cul Svs Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58A
Park Plannning & Dev Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Adminstrative Assistant II	0.80	0.80	0.80	0.80	0.80	0.80	0.80	24
Total Regular Staffing	2.80	2.80	2.80	2.80	2.80	2.80	2.80	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	2.80	2.80	2.80	2.80	2.80	2.80	2.80	

PARKS, RECREATION AND CULTURAL SERVICES ADMINISTRATION

Responsible Manager: ***Steve Ikerd, Interim Parks, Recreation and Cultural Services Director***

HIGHLIGHTS/CHANGES:

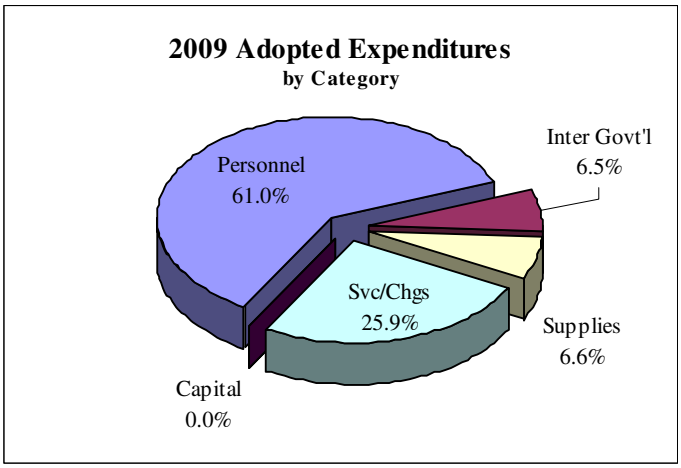
The administration division's adopted budget for 2009/2010 is $320,638 and $333,327 respectively. This is an increase of $13,079 or 4.3%.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adop - 08 Adj $ Chg	09 Adop - 08 Adj % Chg
Revenue Summary:										
33X	General Gov't	$ 343,990	$ 289,620	$ 301,140	$ 307,559	$ 307,658	$ 318,550	$ 330,941	$ 10,991	3.6%
	Total Revenues	$ 343,990	$ 289,620	$ 301,140	$ 307,559	$ 307,658	$ 318,550	$ 330,941	$ 10,991	3.6%
Expenditure Summary:										
110	Salaries & Wages	186,586	195,833	200,530	202,053	202,053	210,308	218,455	8,255	4.1%
111/1	Temporary Help	29,835	-	-	-	-	-	-	-	n/a
200	Benefits	52,338	55,950	62,256	62,702	62,702	67,465	71,126	4,763	7.6%
31X	Supplies	2,148	1,134	2,650	2,650	2,650	1,650	1,650	(1,000)	-37.7%
3XX	Other Opr Supplies	-	-	460	460	460	460	460	-	0.0%
41X	Professional Srvs	45,156	3,233	2,000	2,000	2,000	2,000	2,000	-	0.0%
43X	Travel & Training	128	1,537	565	565	565	565	565	-	0.0%
47/42X	Util & Comm	25	14	300	300	300	200	200	(100)	-33.3%
497	Association Dues	920	1,886	360	360	360	1,460	1,460	1,100	305.6%
4XX	Other Misc Exp	-	1,444	150	150	150	150	150	-	0.0%
9XX	IS Charges-M&O	23,056	23,765	27,599	32,049	32,049	29,697	30,261	(2,352)	-7.3%
9XX	IS Charges-Reserves	3,658	4,824	4,270	4,270	4,369	4,317	4,317	47	1.1%
	Total Opr Expend	$ 343,850	$ 289,620	$ 301,140	$ 307,559	$ 307,658	$ 318,272	$ 330,644	$ 10,713	3.5%
Capital & One-Time Funding:										
	Capital & One-Time	140	-	-	-	-	278	297	278	n/a
	Total One-Time Exp	$ 140	$ -	$ -	$ -	$ -	$ 278	$ 297	$ 278	n/a
	Total Expenditures	$ 343,990	$ 289,620	$ 301,140	$ 307,559	$ 307,658	$ 318,550	$ 330,941	$ 10,991	3.6%

PARKS, RECREATION AND CULTURAL SERVICES GENERAL RECREATION

Responsible Manager: ***Mary Faber, Superintendent***



PURPOSE/DESCRIPTION:

The Recreation Division plans and implements a wide variety of recreation, community center, athletic, and cultural programs, services and special events that provide activities that foster community spirit, build individual self-confidence and enhance the quality of life. In 2007 a new 72,500 sq ft recreation facility opened featuring aquatics, fitness, athletic facilities, community rental facilities, classrooms, and services for seniors. Recreation Division's other program areas include: Federal Way Community Center, Community Recreation, Recreation Inc., Youth and Adult Athletics, Community Events, Senior Services, Cultural Services, Dumas Bay Centre, and Knutzen Family Theatre.

GOALS/OBJECTIVES:

- Provide accessible recreation and cultural services and facilities for the community.
- Coordinate community events and celebrations that provide opportunities for the community to celebrate and connect.
- Provide services to enhance the health and well being of our citizens.
- Provide recreation and inclusive services to individuals with disabilities and special needs.
- Provide spaces for the community to rent for business, performance, to celebrate special occasions.

DIVISION SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adop - 08 Adj $ Chg	09 Adop - 08 Adj % Chg
Expenditure Summary:										
351	Ath & Spec Svcs	$ 591,905	$ 487,440	$ 575,044	$ 584,635	$ 556,636	$ 603,984	$ 625,936	$ 19,349	3.3%
352	Comm & Cult Svcs	577,450	568,490	568,064	570,863	496,245	575,451	547,952	4,588	0.8%
353	Kenneth Jones Pool	430,160	95	-	-	-	-	-	-	n/a
	Total GF Recr Opr Exp	$ 1,599,515	$ 1,056,025	$ 1,143,108	$ 1,155,498	$ 1,052,881	$ 1,179,435	$ 1,173,888	$ 23,937	2.1%
Capital & One-Time Funding:										
351	Ath & Spec Svcs	168,084	190,051	3,997	78,997	86,496	1,185	1,241	(77,812)	-98.5%
352	Comm & Cult Svcs	-	25,027	27,675	85,467	85,467	-	42,160	(85,467)	-100.0%
353	Kenneth Jones Pool	-	-	-	-	-	-	-	-	n/a
	Total One-Time Exp	$ 168,084	$ 215,078	$ 31,672	$ 164,464	$ 171,963	$ 1,185	$ 43,401	$ (163,279)	-99.3%
	Total Expenditures	$ 1,767,599	$ 1,271,103	$ 1,174,780	$ 1,319,962	$ 1,224,844	$ 1,180,620	$ 1,217,289	$ (139,342)	-10.6%

* Includes Kenneth Jones Pool activity for Year 2006. Beginning in 2007, pool operations are part of Community Center.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Rec & Cultural Svcs Superintendent	1.00	1.00	1.00	1.00	1.00	1.00	1.00	46
Recreation Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	39
Aquatics Coordinator II-Aquatics	1.00	-	-	-	-	-	-	33
Recreation Coordinator	2.80	2.80	2.80	2.80	2.80	2.80	2.80	30
Pool Operator/Maintenance	1.00	-	-	-	-	-	-	26m
Aquatics Assistant Coordinator	1.00	-	-	-	-	-	-	23
Administrative Assistant I	1.00	1.00	1.00	1.00	1.00	1.00	1.00	18
Athletics Assistant	-	0.50	0.50	0.50	0.50	0.50	0.50	14
Office Technician II	0.80	0.80	0.80	0.80	0.80	0.80	0.80	14
Total Regular Staffing	9.60	7.10	7.10	7.10	7.10	7.10	7.10	
Change from prior year	-	(2.50)	(2.50)	(2.50)	(2.50)	-	-	
Grand Total Staffing	9.60	7.10	7.10	7.10	7.10	7.10	7.10	

PARKS, RECREATION AND CULTURAL SERVICES GENERAL RECREATION

Responsible Manager: ***Mary Faber, Superintendent***

HIGHLIGHTS/CHANGES:

The Recreation & Cultural Services Division Budget includes Athletics and Special Services, Community Recreation and Cultural Services, Dumas Bay Centre and Knutzen Family Theatre. The adopted General Recreation operating budget for 2009/2010 is $1,183,318 and $1,178,075 respectively. This is a minor increase of $27,821 or 2.4%. Line item changes include increases in wages, benefits, temporary help and supplies while misc supplies and professional services have been reduced. Major program changes include:

- Red, White & Blues Festival - In 2010, $14,500 of the program budget will be moved to one-time funding
- Arts Commission Programs – In 2010 $22,160 of the program budget will be moved to one-time funding.
- Supplies – Increase of $10,995 in 2009 and $9,995 in 2010 to adjust to actual costs
- Temporary Help – Increase of $15,750 in 2009 and $14,820 in 2010 to adjust to actual costs
- Professional Services - Reduction of $30,500 in 2009 $62,070 to adjust to actual costs, less emphasis on hiring contract staff

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adop - 08 Adj $ Chg	09 Adop - 08 Adj % Chg
Revenue Summary:										
	General Gov't	$ 619,776	$ 651,655	$ 533,865	$ 719,047	$ 577,860	$ 588,205	$ 624,874	$ (130,842)	-18.2%
35X	Recreation Fees	642,716	619,448	640,915	600,915	646,984	592,415	592,415	(8,500)	-1.4%
353	Kenneth Jones Pool	505,107	-	-	-	-	-	-	-	n/a
	Total Revenues	$ 1,767,599	$ 1,271,103	$ 1,174,780	$ 1,319,962	$ 1,224,844	$ 1,180,620	$ 1,217,289	$ (139,342)	-10.6%
Expenditure Summary:										
110	Salaries & Wages	457,934	294,718	378,719	382,478	382,626	385,708	409,801	3,230	0.8%
111/1	Temporary Help	311,796	215,235	165,123	165,123	175,240	180,873	179,943	15,750	9.5%
120	Overtime	35	506	2,400	2,400	1,300	1,300	800	(1,100)	-45.8%
200	Benefits	195,421	130,279	130,344	131,446	131,446	151,206	162,496	19,760	15.0%
31X	Supplies	63,426	62,769	47,976	47,976	57,595	58,971	57,971	10,995	22.9%
36X	Mtc Supplies	239	-	-	-	-	-	-	-	n/a
3XX	Other Opr Supplies	12,649	2,830	21,060	21,560	28,804	19,060	18,060	(2,500)	-11.6%
41X	Professional Srvs	204,567	192,779	242,700	242,700	102,600	212,200	180,630	(30,500)	-12.6%
43X	Travel & Training	9,201	4,076	10,081	10,081	8,585	10,531	10,531	450	4.5%
47/42X	Util & Comm	113,441	27,581	27,875	27,875	41,378	27,625	27,625	(250)	-0.9%
48X	Repairs & Mtc	423	1,696	1,724	1,724	-	1,600	1,600	(124)	-7.2%
497	Association Dues	4,856	4,269	2,220	2,220	4,270	2,300	2,300	80	3.6%
4XX	Other Misc Exp	60,725	58,100	44,176	44,176	43,225	51,448	44,288	7,272	16.5%
5XX	Intgvtl Srvs/Taxes	556	125	300	300	125	225	225	(75)	-25.0%
600	Capital Outlays	-	1,187	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	141,734	46,807	53,726	60,755	60,755	58,208	59,438	(2,547)	-4.2%
9XX	IS Charges-Reserves	22,512	13,068	14,684	14,684	14,932	18,180	18,180	3,496	23.8%
	Total Opr Expend	$ 1,599,515	$ 1,056,025	$ 1,143,108	$ 1,155,498	$ 1,052,881	$ 1,179,435	$ 1,173,888	$ 23,937	2.1%
Capital & One-Time Funding:										
	Capital & One-Time	168,084	215,078	31,672	164,464	171,963	1,185	43,401	(163,279)	-99.3%
	Total One-Time Exp	$ 168,084	$ 215,078	$ 31,672	$ 164,464	$ 171,963	$ 1,185	$ 43,401	$ (163,279)	-99.3%
	Total Expenditures	$ 1,767,599	$ 1,271,103	$ 1,174,780	$ 1,319,962	$ 1,224,844	$ 1,180,620	$ 1,217,289	$ (139,342)	-10.6%

PERFORMANCE MEASURES:

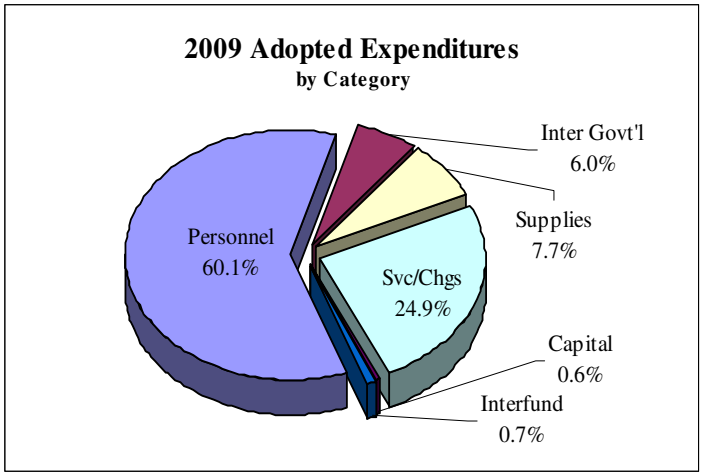
Type/Description	2007	2008	2009	2010
Workload Measures:				
Total Recreation & Cultural Services classes held	813	707	800	800
Total senior classes / drop-in services	500	817	900	900
Total Teen Participants	900	1092	1100	1100
Outcome Measures:				
Recovery ratio	67.2%	75.7%	75.2%	73.0%
Efficiency Measures:				
Number of volunteer hours, Senior Services	7,900	8,037	8,037	8,037
Number of Recreation & Cultural Services enrollments	10,300	13,700	13,800	13,800
Number of Recreation & Cultural Services hours of service	204,000	255,734	255,800	255,800

PARKS, RECREATION AND CULTURAL SERVICES COMMUNITY CENTER

Responsible Manager: ***Mary Faber, Superintendent***

PURPOSE/DESCRIPTION:

The Federal Way Community Center opened in 2007. The facility features three gyms, two pools, fitness area, climbing wall, senior lounge, sauna/steam rooms, classroom space and community rooms for rental use. The facility includes a single – use fee and a discounted fee for pass holders and serves as a location for many general recreation classes and some community events.



GOALS/OBJECTIVES:

- Provide a facility that promotes fitness and health through dynamic exercise programming and a state of the art fitness studio.
- Administer aquatics safety, education and fitness programs for all ages.
- Provide contemporary venues and excellent service staff for rentals for community- wide events, private occasion and business rentals.
- Provide opportunities for new athletic programming for young children and events that promote economic development.
- Serve as a venue for general recreation programs, athletics, and senior services.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Community Center Supervisor	-	1.00	1.00	1.00	1.00	1.00	1.00	39
Aquatics Coordinator II-Aquatics	-	1.00	1.00	1.00	1.00	1.00	1.00	33
Recreation Coordinator	-	1.00	1.00	1.00	1.00	1.00	1.00	30
Facilities Services Coordinator	-	1.00	1.00	1.00	1.00	1.00	1.00	30
Pool Operator/Maintenance	-	1.00	1.00	1.00	1.00	1.00	1.00	26m
Custodial/Maintenance Specialist	-	2.00	2.00	2.00	2.00	2.00	2.00	14m
Aquatics Assistant Coordinator	-	1.00	1.00	1.00	1.00	1.00	1.00	23
Building Supervisor	-	1.15	1.15	1.15	1.15	1.15	1.15	14
Office Technician II	-	2.20	2.20	2.20	2.20	2.20	2.20	14
Lifeguard	-	1.00	1.00	1.00	1.00	2.00	2.00	8
Total Regular Staffing	-	12.35	12.35	12.35	12.35	13.35	13.35	
Change from prior year	-	12.35	-	-	-	1.00	1.00	
Grand Total Staffing	-	12.35	12.35	12.35	12.35	13.35	13.35	

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
Number of operational hours	4,930	4,930	4,930	4,930
Number of birthday party rentals	414	500	510	510
Number of special event rentals	60	80	90	90
Number of meeting rentals	64	90	100	100
Number of swim classes	334	355	355	355
Efficiency Measures:				
Recovery Ratio	69.3%	77.0%	76.4%	74.0%
Efficiency Measures:				
Number of passes sold	3,700	3,800	4,000	4,000
Number of community center class enrollments	2,000	2,500	2,750	3,000
Number of pass holder visits	66,175	90,000	100,000	100,000
Number of daily admissions	58,320	70,000	75,000	75,000

PARKS, RECREATION AND CULTURAL SERVICES COMMUNITY CENTER

Responsible Manager: ***Mary Faber, Superintendent***

HIGHLIGHTS/CHANGES:

The Federal Way Community Center opened in 2007. The adopted operating budget is $2,066,702 in 2009 and $2,120,343 in 2010. This is an increase of $169,878 or 9.0% when compared to the 2008 adjusted budget. Revenues are increasing due to additions to Youth Athletics and Adult Fitness Programming, along with increased participation in both. Major program changes include:

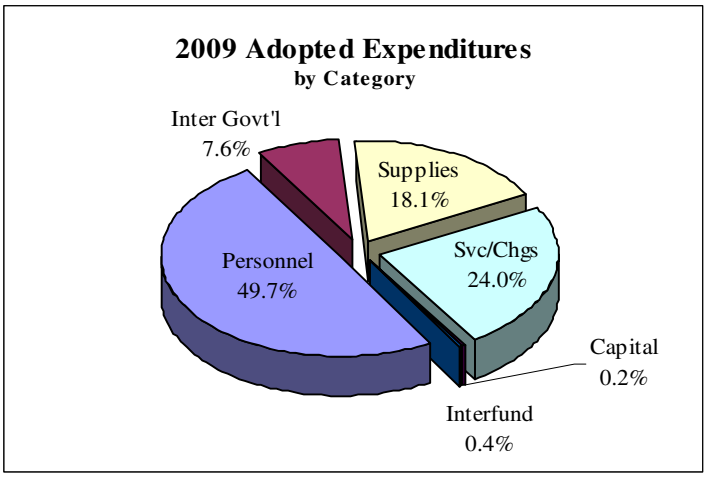
- Utilities – Increase of $160,000 for both 2009/2010 to adjust to actual costs of the new building and increasing rates
- Repairs & Maintenance – Increase of $5,000 for both 2009/2010 for storm vault maintenance
- Temporary Help – Convert lifeguard from temporary help to 1.0 FTE on going for $47,970 in 2009 and $49,400 in 2010. Reduction in overall temporary help, strategy to reduce temporary help by schedule changes to FTE staff to provide more coverage during evenings and weekends.
- Supplies-Increase of $21,996 in 2009 and $14,214 in 2010 due to inflation of supply costs and delivery charges.
- Professional Services-Increase in 2009 $5,908 in 2009/2010 due to contractor fee increases.
- Intgvtl Taxes-Increase of $13,500 in 2009/2010 to adjust to reflect actual cost of building permits and taxes assessed for services and retail sales tax.

REVENUE AND EXPENDITURE:

		2006	2007	2008			2009	2010	09 Adopted - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
34X	Recreation Fees	$100	$742,398	$1,474,532	$1,366,407	$1,214,500	$1,354,407	$1,379,407	$ (12,000)	-0.9%
362	Rental Fees	-	152,802	188,875	276,000	225,500	263,000	263,000	(13,000)	-4.7%
36X	Interest Earnings/Other Misc	-	28,366	-	21,000	23,500	21,000	21,000	-	0.0%
397	Utility Tax	-	492,923	528,348	528,348	528,348	990,003	1,090,691	461,655	87.4%
397	Capital Projects	76,500	173,805	-	-	-	-	-	-	n/a
397	General Fund	-	30,000	-	-	-	-	-	-	n/a
	Total Revenues	$ 76,600	$ 1,620,294	$ 2,191,755	$ 2,191,755	$ 1,991,848	$ 2,628,410	$ 2,754,098	$ 436,655	19.9%
Expenditure Summary:										
110	Salaries & Wages	-	356,072	511,524	511,524	511,524	653,201	700,813	141,677	27.7%
111/1	Temporary Help	-	257,058	483,290	483,290	483,290	327,030	325,600	(156,260)	-32.3%
120	Overtime	-	667	3,200	3,200	3,200	1,000	1,000	(2,200)	-68.8%
200	Benefits	-	169,512	234,371	234,371	234,371	259,895	281,519	25,524	10.9%
31X	Supplies	55	99,219	101,254	101,254	101,254	123,250	115,468	21,996	21.7%
36X	Mtc Supplies	-	1,158	-	-	-	5,000	5,000	5,000	n/a
3XX	Othr Opr Supplies	-	28,641	32,000	32,000	32,000	31,000	31,000	(1,000)	-3.1%
41X	Professional Svcs	270	52,310	56,092	56,092	56,092	62,000	62,000	5,908	10.5%
43X	Travel & Training	-	317	8,999	8,999	8,999	6,716	6,716	(2,283)	-25.4%
42/47	Utility & Comm	-	248,776	228,000	228,000	228,000	353,000	353,000	125,000	54.8%
48X	Repairs & Mtc	-	204	53,000	53,000	53,000	58,000	58,000	5,000	9.4%
497	Association Dues	-	728	1,500	1,500	1,500	1,000	1,000	(500)	-33.3%
4XX	Other Misc Exp	-	6,513	45,000	45,000	45,000	33,516	25,000	(11,484)	-25.5%
5XX	Intgvtl Srvs/Taxes	-	9,741	2,000	2,000	2,000	15,500	15,500	13,500	675.0%
600	Capital Outlays	-	5,085	22,000	22,000	22,000	13,000	13,000	-	0.0%
9XX	IS Charges-M&O	-	77,333	97,957	97,957	97,957	100,057	102,190	-	0.0%
9XX	IS Charges-Reserves	-	18,576	21,574	21,574	21,574	23,537	23,537	-	0.0%
	Total Opr Expend	$ 325	$ 1,331,910	$ 1,901,761	$ 1,901,761	$ 1,901,761	$ 2,066,702	$ 2,120,343	$ 169,878	8.9%
Capital & One-Time Funding:										
	Capital & One-Time	21,002	322,263	-	-	-	-	-	-	n/a
	Total One-Time Exp	$ 21,002	$ 322,263	$ -	$ -	$ -	$ -	$ -	$ -	n/a
	Total Expenditures	$ 21,327	$ 1,654,173	$ 1,901,761	$ 1,901,761	$ 1,901,761	$ 2,066,702	$ 2,120,343	$ 169,878	8.9%

PARKS, RECREATION AND CULTURAL SERVICES DUMAS BAY CENTRE

Responsible Manager: ***Mary Faber, Superintendent***



PURPOSE/DESCRIPTION:

Dumas Bay Centre is operated as an enterprise fund. The multi-use facility offers business and retreat overnight and day use accommodations, rentals for events such as weddings and family celebrations. A 12 acre passive use park and beach is located on the site and is managed by Dumas Bay Centre staff.

The facility also provides space to Knutzen Family Theatre on the main level and Recreation and Cultural Services classes on the lower level of the building.

GOALS/OBJECTIVES:

- Provide a regional conference and retreat center that enhances economic development.
- Provide high quality rental space for private events & occasions.
- Manage the Dumas Bay Park property as a passive use park.
- Manage food service operation and increase awareness and revenue.

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
Number of use days	246	219	235	235
Number of overnight stays	218	216	230	230
Number of non-charged users	10	10	10	10
Outcome Measures:				
Revenue generated	$502,899	$517,990	$564,700	$629,320
Recovery ratio	95.3%	93.0%	98.5%	100.7%
Efficiency Measures:				
Number of contracts managed	2	2	2	2
Number of retreats	108	100	110	110

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Dumas Bay Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Chef/Kitchen Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	23
Administrative Assistant I	1.00	1.00	1.00	1.00	0.75	0.75	0.75	18
Total Regular Staffing	3.00	3.00	3.00	3.00	2.75	2.75	2.75	
Change from prior year	-	-	-	-	(0.25)	-	-	
Grand Total Staffing	3.00	3.00	3.00	3.00	2.75	2.75	2.75	

PARKS, RECREATION AND CULTURAL SERVICES DUMAS BAY CENTRE

Responsible Manager: ***Mary Faber, Superintendent***

HIGHLIGHTS/CHANGES:

The Dumas Bay Centre baseline adopted budget total is $589,132 in 2009 and $603,785 in 2010. The operating budget reflects a decrease of $54,395 or 8.5%. The adopted Centre's revenues for 2009 of $589,132 will be balanced against the expenses of $589,132 for a recovery ratio of 100%. This balanced budget does not address the negative ending fund balances accumulated in previous years, which is estimated to be $116,000 by the end of 2008. This will be looked at in at a future date.

In order to balance the expense budget with the revenues the following changes where made:

- Supplies – Reduced by $15,000 in 2009 and 2010
- Utilities – Reduced by $10,000 in 2009 and 2010
- Repairs & Maintenance – Reduced by $20,000 in 2009 and 2010

REVENUE AND EXPENDITURE SUMMARY:

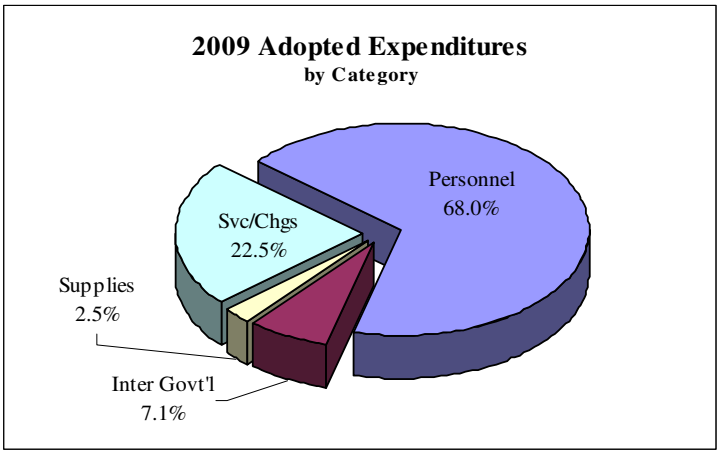
		2006	2007	2008			2009	2010	09 Adopted - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	Lodging/Rental	$ 283,478	$ 293,424	$ 304,975	$ 304,975	$ 299,990	$ 313,221	$ 319,820	$ 8,246	2.7%
	Catering	207,995	209,475	201,000	314,000	218,000	260,175	265,834	(53,825)	-17.1%
	Other Misc Revenue	30,870	32,786	15,736	15,736	16,836	15,736	18,132	-	0.0%
	Total Revenues	$ 522,343	$ 535,685	$ 521,711	$ 634,711	$ 534,826	$ 589,132	$ 603,786	$ (45,579)	-7.2%
Expenditure Summary:										
110	Salaries & Wages	167,044	160,291	172,479	188,683	190,183	182,991	192,698	(5,692)	-3.0%
111/1	Temporary Help	44,553	60,732	43,849	58,849	44,000	53,000	53,000	(5,849)	-9.9%
120	Overtime	243	-	150	150	-	150	150	-	0.0%
200	Benefits	47,709	48,663	49,357	55,153	55,153	56,939	60,971	1,786	3.2%
31X	Supplies	83,764	89,820	77,650	117,650	91,850	102,650	102,650	(15,000)	-12.7%
36X	Mtc Supplies	-	-	200	200	-	200	200	-	0.0%
3XX	Othr Opr Supplies	4,594	509	3,750	3,750	4,903	3,750	3,750	-	0.0%
41X	Professional Svcs	55,904	60,400	68,000	68,000	60,300	68,000	68,000	-	0.0%
43X	Travel & Training	758	729	1,650	1,650	1,750	1,650	1,650	-	0.0%
42/47	Utility & Comm	39,645	43,843	36,300	46,300	45,010	36,300	36,300	(10,000)	-21.6%
48X	Repairs & Mtc	28,476	32,289	22,245	48,245	28,000	28,245	28,245	(20,000)	-41.5%
497	Association Dues	-	-	100	100	475	100	100	-	0.0%
4XX	Other Misc Exp	9,321	6,844	7,150	7,150	6,600	7,150	7,150	-	0.0%
5XX	Intgvtl Srvs/Taxes	6,469	17,426	2,200	2,200	2,200	2,200	2,200	-	0.0%
600	Capital Outlays	-	-	1,000	1,000	-	1,000	1,000	-	0.0%
9XX	IS Charges-M&O	22,427	25,576	29,280	29,280	29,280	30,013	30,741	-	0.0%
9XX	IS Charges-Reserves	3,800	2,760	2,297	2,297	2,495	2,430	2,430	-	0.0%
94X	Capital Contributions	-	172	752	752	752	-	-	-	0.0%
910	Intfund Svc Pmts	11,652	11,827	12,004	12,004	12,004	12,364	12,550	360	3.0%
	Total Opr Expend	$ 526,359	$ 561,881	$ 530,413	$ 643,413	$ 574,955	$ 589,132	$ 603,785	$ (54,395)	-8.5%
Capital & One-Time Funding:										
	Capital & One-Time	-	-	-	-	-	-	-	-	n/a
	Total One-Time Exp	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	n/a
	Total Expenditures	$ 526,359	$ 561,881	$ 530,413	$ 643,413	$ 574,955	$ 589,132	$ 603,785	$ (54,395)	-8.5%

PARKS, RECREATION AND CULTURAL SERVICES KNUTZEN FAMILY THEATRE

Responsible Manager: ***Mary Faber, Superintendent***

PURPOSE/DESCRIPTION:

To provide the community of Federal Way with a quality facility that presents accessible and affordable arts and cultural experiences in a unique and beautiful setting. The Knutzen Family Theatre offers performance space for local artists and art organizations, production assistance for local arts organizations, performance and cultural arts events, cultural arts classes, technical theater classes, business and special events rentals.



GOALS/OBJECTIVES:

- Provide a high quality venue and technical support for performance and business rentals.
- Offer theater classes / camps for all ages.
- Develop community participation through development of a community theatre program
- Provide theater / performances, events to the community

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
Number of theatre use days	229	212	220	260
Number of rehearsal hall use days	310	281	281	300
Number of local performing arts group rentals	14	12	12	12
Outcome Measures:				
Revenue generated	$119,775	$84,860	$93,512	$99,166
Recovery ratio	52.5%	45.5%	41.5%	41.6%
Efficiency Measures:				
Number of long-term use contracts	2	2	1	1
Number of theatre/drama classes	25	25	25	25
Number of City sponsored theatre events	15	16	18	20

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Recreation Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	30
Administrative Assistant I	-	-	-	-	0.25	0.25	0.25	18
Theatre Technician	0.50	0.50	0.50	0.50	0.50	0.50	0.50	14
Total Regular Staffing	1.50	1.50	1.50	1.50	1.75	1.75	1.75	
Change from prior year	-	-	-	-	0.25	-	-	
Grand Total Staffing	1.50	1.50	1.50	1.50	1.75	1.75	1.75	

PARKS, RECREATION AND CULTURAL SERVICES KNUTZEN FAMILY THEATRE

Responsible Manager: ***Mary Faber, Superintendent***

HIGHLIGHTS/CHANGES:

The Knutzen Family Theatre adopted baseline budget total $233,807 in 2009 and $246,750 in 2010. The operating budget reflects an increase of $22,977 or 10.9% compared to the 2008 adjusted budget mainly due to an increase in wages and benefits. The adopted revenue budget for 2009 of $233,810 will be balanced against the expenses of $233,807 for a recovery ratio of 100%. The Knutzen Family Theatre does receive a subsidy from the Utility Tax fund of $135,723 in 2009 and $142,509 in 2010.

REVENUE AND EXPENDITURE SUMMARY:

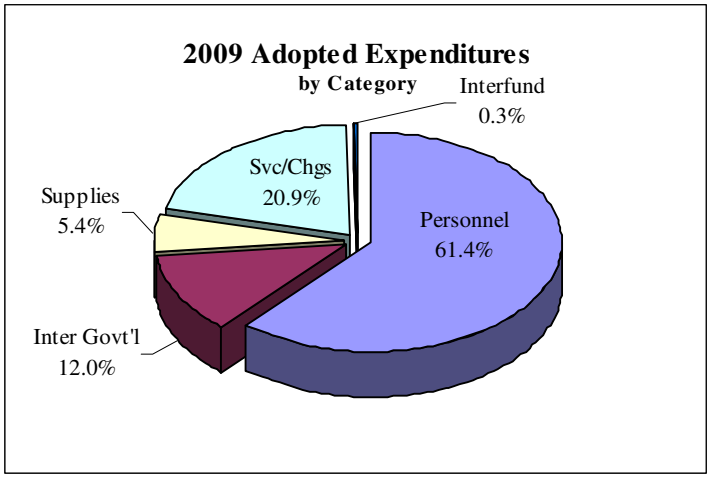
		2006	2007	2008			2009	2010	09 Adopted - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	Theater	$113,269	$119,755	$73,380	$73,380	95,260	93,512	99,166	$ 20,132	27.4%
	Utility Tax Transfer - Support	121,840	125,495	129,260	129,260	129,260	135,723	142,509	6,463	5.0%
	Operating Grants	1,500	500	1,000	1,000	1,915	1,000	1,500	-	0.0%
	Other Misc Theater Revenue	7,348	4,334	3,575	3,575	4,575	3,575	3,575	-	0.0%
	Total Revenues	$ 243,957	$ 250,084	$ 207,215	$ 207,215	$ 231,010	$ 233,810	$ 246,750	$ 26,595	12.8%
Expenditure Summary:										
110	Salaries & Wages	65,355	88,468	91,788	91,788	91,788	110,549	119,677	18,761	20.4%
111/1	Temporary Help	20,665	26,587	10,231	10,231	10,231	10,231	10,231	-	0.0%
120	Overtime	-	241	-	-	-	-	-	-	n/a
200	Benefits	15,691	25,641	28,796	28,796	28,796	38,145	41,559	9,349	32.5%
31X	Supplies	3,251	9,534	4,237	4,237	3,500	4,000	4,000	(237)	-5.6%
3XX	Othr Opr Supplies	35,318	14,363	2,300	2,300	1,300	1,800	1,800	(500)	-21.7%
41X	Professional Svcs	31,383	20,239	25,000	25,000	26,000	23,000	23,000	(2,000)	-8.0%
43X	Travel & Training	686	543	1,050	1,050	850	1,050	1,050	-	0.0%
42/47	Utility & Comm	19,676	21,614	18,750	18,750	16,050	19,650	19,650	900	4.8%
48X	Repairs & Mtc	5,784	8,685	3,900	3,900	2,500	1,500	1,500	(2,400)	-61.5%
497	Association Dues	100	183	150	150	150	150	150	-	0.0%
4XX	Other Misc Exp	4,479	5,311	8,200	8,200	8,000	7,200	7,200	(1,000)	-12.2%
5XX	Intgvtl Srvs/Taxes	-	80	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	8,185	9,044	10,961	10,961	10,961	10,842	11,188	-	0.0%
9XX	IS Charges-Reserves	2,435	2,148	1,928	1,928	2,126	2,089	2,089	-	0.0%
94X	Capital Contributions	-	34	151	151	151	-	-	-	0.0%
910	Intfund Svc Pmts	3,394	3,445	3,497	3,497	3,497	3,605	3,656	108	3.1%
	Total Opr Expend	$ 216,402	$ 236,160	$ 210,939	$ 210,939	$ 205,900	$ 233,811	$ 246,750	$ 22,981	10.9%
Capital & One-Time Funding:										
	Capital & One-Time	-	-	-	-	-	-	-	-	n/a
	Total One-Time Exp	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	n/a
	Total Expenditures	$ 216,402	$ 236,160	$ 210,939	$ 210,939	$ 205,900	$ 233,811	$ 246,750	$ 22,981	10.9%

PARKS, RECREATION AND CULTURAL SERVICES PARK MAINTENANCE

Responsible Manager: ***Steve Ikerd, Parks and Facilities Manager***

PURPOSE/DESCRIPTION:

The City of Federal Way maintains 5 community parks, 23 neighborhood parks, and 6 facilities. The City also maintains 23 undeveloped open spaces, and three trail systems for use by its citizens, defining a park system that exceeds 1,000 acres. The Park Maintenance Division is responsible for facility maintenance and operations at City Hall, Police Storage, Steel Lake Annex, Steel Lake Maintenance Facility, the landscape at the Community/Senior Center, and other misc buildings. In addition they are responsible for grounds and landscape maintenance on all city parks, trails, and open space areas. Rental of park facilities and picnic sites is also administered by this division. An increasing level of public use requires substantial maintenance effort coordinating City personnel, contract services and community resources.



GOALS/OBJECTIVES:

- Complete a Park Maintenance Management Plan.
- Complete construction of a new maintenance building at Celebration Park.
- Follow maintenance plan to enhance maintenance of park system.

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
Number of parks with athletic fields	5	5	5	5
Number of sites requiring routine safety inspections	33	33	39	39
Number of park acres routinely maintained	550	550	550	550
Number of developed parks that require litter control	33	33	39	39
Number of restroom facilities	9	9	10	10
Number of city owned major facilities maintained	5	5	6	6
Number of other city owned buildings maintained	16	16	16	16
Number of work orders completed	1134	780 TD	n/a	n/a
Outcome Measures:				
% of work orders completed w/in requested time frame	90%	90%	90%	90%
% acres of athletic fields maintained in good condition	90%	90%	100%	100%
% of park land mowed on schedule	90%	90%	90%	90%
% of trash removed on schedule	100%	100%	100%	100%
% of restrooms cleaned and sanitized daily	100%	100%	100%	100%

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Parks & Facilities Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Property Services Manager	1.00	-	-	-	-	-	-	39
Park & Facilities Supervisor	1.00	2.00	2.00	2.00	2.00	2.00	2.00	36
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00	2.00	2.00	26m
Maintenance Worker I	8.00	11.00	11.00	11.00	11.00	11.00	11.00	22m
Administrative Assistant I	0.80	1.00	1.00	1.00	1.00	1.00	1.00	18
Total Regular Staffing	13.80	17.00	17.00	17.00	17.00	17.00	17.00	
Change from prior year	-	3.20	-	-	-	-	-	
One-Time Funded Positions			0.20	0.20	0.20	-	-	
Grand Total Staffing	13.80	17.00	17.20	17.20	17.20	17.00	17.00	

PARKS, RECREATION AND CULTURAL SERVICES PARK MAINTENANCE

Responsible Manager: ***Steve Ikerd, Parks and Facilities Manager***

HIGHLIGHTS/CHANGES:

The adopted Park Maintenance budget in 2009/2010 is $2,585,352 and $2,663,380 respectively. This reflects an increase of 5.8% compared to the 2008 adjusted budget. Major changes include:

- Salaries & Benefits – Increased due to adjustments in rates of pay
- Utility Costs – Increase one-time funding for utilities of $55,500 for both 2009/2010
- Repairs & Maintenance – $80,122 and $83,220 has been moved to 1-time funding in 2009/2010 respectively
- Seasonal Help – $7,312 has been moved to one-time funding in 2010

DIVISION SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adop - 08 Adj $ Chg	09 Adop - 08 Adj % Chg
Expenditure Summary:										
33*	Maintenance Admin	$ 515,016	$ 534,814	$ 607,380	$ 645,380	$ 645,758	$ 609,185	$ 623,717	$ (36,195)	-5.6%
332	Grounds Maint	417,502	615,009	598,460	598,481	598,495	781,786	809,886	183,305	30.6%
333	Facilities Maint	538,561	685,835	746,013	751,606	751,606	715,447	744,158	(36,159)	-4.8%
335	Urban Forestry	24,078	36,082	18,450	18,450	18,450	18,450	18,450	-	0.0%
336	Celebration Park Maint	346,228	360,027	327,614	330,701	330,701	349,774	356,088	19,073	5.8%
337	Camp Kilworth Maint	-	-	100,000	100,000	100,000	100,000	100,000	-	0.0%
	Total Opr Expend	$ 1,841,385	$ 2,231,767	$ 2,397,917	$ 2,444,618	$ 2,445,010	$ 2,574,642	$ 2,652,299	$ 130,024	5.3%
Capital & One-Time Funding:										
33X	Maintenance Admin	164,317	49,218	-	97,825	97,825	5,436	5,515	(92,389)	-94.4%
332	Grounds Maint	-	-	-	-	-	-	7,312	-	n/a
333	Facilities Maint	-	-	-	-	-	121,122	124,220	121,122	n/a
336	Celebration Park Maint	-	-	-	-	-	14,536	14,536	14,536	n/a
	Total One-Time Exp	$ 164,317	$ 49,218	$ -	$ 97,825	$ 97,825	$ 141,094	$ 151,583	$ 43,269	44.2%
	Total Pk Mtc Exp	$ 2,005,702	$ 2,280,985	$ 2,397,917	$ 2,542,443	$ 2,542,835	$ 2,715,736	$ 2,803,882	$ 173,293	6.8%

REVENUE AND EXPENDITURE SUMMARY:

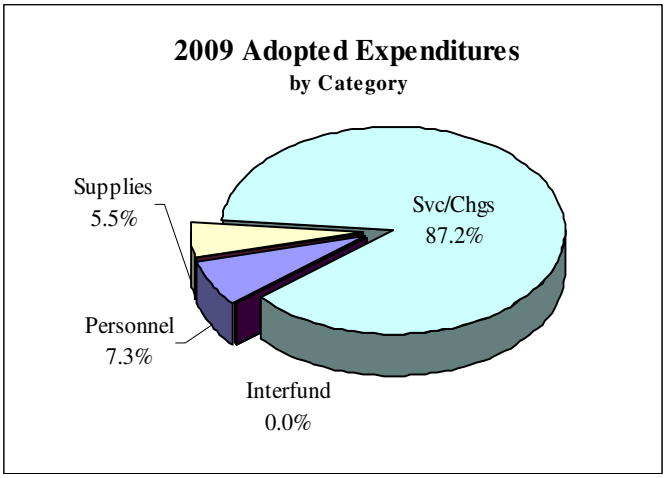
Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adop - 08 Adj $ Chg	09 Adop - 08 Adj % Chg
Revenue Summary:										
33X	General Gov't	$ 1,626,351	$ 1,859,887	$ 1,960,116	$ 2,102,261	$ 2,102,617	$ 2,251,943	$ 2,317,805	$ 149,682	7.1%
	Utility Tax	$ 295,962	$ 361,800	$ 376,000	$ 376,000	$ 376,000	$ 394,800	$ 414,540	18,800	5.0%
	Total Revenues	$ 1,922,313	$ 2,221,687	$ 2,336,116	$ 2,478,261	$ 2,478,617	$ 2,646,743	$ 2,732,345	$ 168,482	7.2%
Expenditure Summary:										
110	Salaries & Wages	658,850	818,598	885,412	893,635	893,635	1,032,817	1,089,785	139,182	15.6%
111/1	Temporary Help	152,948	146,702	121,000	121,000	121,000	121,000	113,688	-	0.0%
120	Overtime	6,232	9,202	21,885	21,885	21,885	21,885	21,885	-	0.0%
200	Benefits	236,049	318,611	323,027	325,437	325,437	406,390	434,102	80,953	24.9%
31X	Supplies	76,129	101,136	77,597	77,597	77,611	77,597	77,597	-	0.0%
36X	Mtc Supplies	12,823	25,389	28,545	28,545	28,545	28,545	28,545	-	0.0%
3XX	Other Opr Supplies	25,142	26,943	32,960	32,960	32,960	32,960	32,960	-	0.0%
41X	Professional Srvs	18,159	33,529	41,800	41,800	41,800	43,360	45,014	1,560	3.7%
43X	Travel & Training	5,769	9,675	8,644	8,644	8,644	8,644	8,644	-	0.0%
47/42X	Util & Comm	242,633	265,704	201,550	210,179	210,179	210,179	210,179	-	0.0%
48X	Repairs & Mtc	129,729	179,211	343,350	343,350	343,350	263,228	260,130	(80,122)	-23.3%
497	Association Dues	871	1,372	640	640	640	640	640	-	0.0%
4XX	Other Misc Exp	8,472	14,911	11,934	12,006	12,006	12,006	12,006	-	0.0%
5XX	Intgvtl Srvs/Taxes	5,862	3,711	7,000	7,000	7,000	7,000	7,000	-	0.0%
9XX	IS Charges-M&O	140,015	154,037	163,838	191,205	191,205	181,143	182,876	(10,062)	-5.3%
9XX	IS Charges-Reserves	121,702	123,036	128,735	128,735	129,113	127,248	127,248	(1,487)	-1.2%
	Total Opr Expend	$ 1,841,385	$ 2,231,767	$ 2,397,917	$ 2,444,618	$ 2,445,010	$ 2,574,642	$ 2,652,299	$ 130,024	5.3%
Capital & One-Time Funding:										
	Capital & One-Time	164,317	49,218	-	97,825	97,825	141,159	151,583	43,334	44.3%
	Total One-Time Exp	$ 164,317	$ 49,218	$ -	$ 97,825	$ 97,825	$ 141,159	$ 151,583	$ 43,334	44.3%
	Total Expenditures	$ 2,005,702	$ 2,280,985	$ 2,397,917	$ 2,542,443	$ 2,542,835	$ 2,715,801	$ 2,803,882	$ 173,358	6.8%

PARKS, RECREATION AND CULTURAL SERVICES BUILDINGS & FURNISHINGS

Responsible Manager: ***Steve Ikerd, Parks and Facilities Manager***

PURPOSE/DESCRIPTION:

The Park Maintenance Division is also responsible for facility maintenance and operations at City Hall Police Storage Building, Steel Lake Annex, Steel Lake Maintenance Facility, the exterior of the new Community Center and part of the Dumas Bay Center. Staff performs repairs and maintenance, manage contract services, coordinate annual facility and safety inspections and provide physical facilities support to all departments and public meetings.



GOALS/OBJECTIVES:

- Research and implement an energy savings plan:
- Develop a preventative maintenance and operations plan
- Develop an operations manual for City Hall.
- Provide ongoing maintenance and repairs
- Provide customer service to all departments & the public

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
Number of square feet maintained	104,986	104,986	104,986	104,986
Number of major buildings maintained	4	4	6	6
Number of other buildings maintained	16	16	16	16
Number of departments serviced	10	10	10	10
Number of service contractors used	25	25	25	25
Number of work orders completed	570	780TD	n/a	n/a
Outcome Measures:				
% of work orders completed w/in requested time frame	90%	90%	90%	90%
% of trash removed on schedule	100%	100%	100%	100%
% of restrooms cleaned and sanitized daily	100%	100%	100%	100%

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Maintenance Worker I	0.50	0.50	0.50	0.50	0.50	0.50	0.50	22m
Total Regular Staffing	0.50	0.50	0.50	0.50	0.50	0.50	0.50	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	0.50	0.50	0.50	0.50	0.50	0.50	0.50	

PARKS, RECREATION AND CULTURAL SERVICES BUILDINGS & FURNISHINGS

Responsible Manager: ***Steve Ikerd, Parks and Facilities Manager***

HIGHLIGHTS/CHANGES:

The adopted Buildings and Furnishings budget in 2009/2010 is $434,828 and $437,694 respectively. The operating budget for 2009 reflects a decrease of 8.7% compared to the 2008 adjusted budget. Program changes include:

- Benefits – Decrease of $11,829 due to over budgeting in 2008
- Natural Gas Utility – Addition of one-time funding for City Hall facility of $6,000 in both 2009/2010
- Maintenance Service – Reduce City Hall and Maintenance Office janitorial services from on going to 1 - time of $30,563 for both 2009/2010

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopted - 08 Adj $ Chg	09 Adopted - 08 Adj % Chg
Revenue Summary:										
	User Charges - M&O	$ 488,512	$ 507,506	$ 441,110	$ 483,860	$ 483,860	$ 439,628	$ 442,494	$ (44,232)	-9.1%
	User Charges - Reserves	88,604	88,596	82,178	82,178	82,178	98,900	98,900	16,722	20.3%
	Interest Earnings	15,403	18,345	1,200	1,200	1,200	1,200	1,200	-	0.0%
	Transfer In-Gen Fund	7,740	(61,523)	-	-	-	-	-	-	n/a
	Transfer In-Capital Proj.	-	755,944	-	-	-	-	-	-	n/a
	Misc Revenue	13,000	9,000	-	-	-	-	-	-	n/a
	Total Revenues	$ 613,259	$ 1,317,868	$ 524,488	$ 567,238	$ 567,238	$ 539,728	$ 542,594	$ (27,510)	-4.8%
Expenditure Summary:										
110	Salaries & Wages	38,637	35,937	24,619	24,619	24,619	25,596	27,953	977	4.0%
111/1	Temporary Help	14,286	12,200	-	-	-	-	-	-	n/a
120	Overtime	259	1,117	-	-	-	-	-	-	n/a
200	Benefits	15,905	11,089	18,026	18,026	18,026	6,197	6,706	(11,829)	-65.6%
31X	Supplies	24,172	17,700	20,964	20,964	20,964	20,964	20,964	-	0.0%
36X	Mtc Supplies	1,190	2,537	2,560	2,560	2,560	2,560	2,560	-	0.0%
3XX	Othr Opr Supplies	6,873	7,046	520	520	520	520	520	-	0.0%
41X	Professional Svcs	106,901	89,957	95,330	95,330	95,331	64,766	64,766	(30,564)	-32.1%
42/47	Utility & Comm	233,702	218,288	191,660	234,410	234,410	234,410	234,410	-	0.0%
48X	Repairs & Mtc	69,212	60,959	79,815	79,815	79,815	79,815	79,815	-	0.0%
497	Association Dues	286	249	-	-	-	-	-	-	n/a
4XX	Other Misc Exp	8,540	3,044	-	-	-	-	-	-	n/a
5XX	Intgvtl Srvs/Taxes	727	4,500	-	-	-	-	-	-	n/a
	Total Opr Expend	$ 520,690	$ 464,623	$ 433,494	$ 476,244	$ 476,245	$ 434,828	$ 437,694	$ (41,416)	-8.7%
Capital & One-Time Funding:										
	Capital & One-Time	29,631	112,919	-	172,387	172,387	6,000	6,000	(166,387)	(1)
	Total One-Time Exp	$ 29,631	$ 112,919	$ -	$ 172,387	$ 172,387	$ 6,000	$ 6,000	$ (166,387)	-96.5%
	Total Expenditures	$ 550,321	$ 577,542	$ 433,494	$ 648,631	$ 648,632	$ 440,828	$ 443,694	$ (207,803)	-32.0%

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CITY OF
Federal Way

POLICE DEPARTMENT

Brian Wilson
Chief

1.0 FTE
Department Total: 168.0 FTE

- Executive Management of the Department
- Planning and Development of Effective Police Services
- Regional issue and service coordination

PROFESSIONAL STANDARDS

Melanie McAllester
Administrative Commander
1.0 FTE

- Professional Standards
- Internal Audit
- Incident Review

ADMINISTRATIVE SUPPORT

Lynette Allen
Executive Assistant
1.0 FTE

- Department Support
- Word, Data Processing
- Reception/Phone Coverage

OPERATIONS DIVISION

Andy Hwang
Deputy Chief
104.0 FTE

- **Patrol Services**
  Tactical Patrol, Emergency Response, and General Delivery of Police Services.
- **Traffic**
  Traffic Safety Education, Traffic Law Enforcement, and Traffic Accident Investigation.
- **Investigations**
  - Property Crimes
  - Crimes Against Persons
  - Juvenile Crime
  - Drugs-Vice Operations
  - Criminal Intelligence
- **Contracted Police Services**
  - School Resource Officers
  - The Commons Mall Officers
- **Neighborhood Resource Centers**
- **Jail Contract**
- **Safe Cities Program**

SUPPORT SERVICES DIVISION

Brian J. Wilson
Chief
60.0 FTE
1.0 One-time FTE for 2010 (Civilian)

- **Support Services Section**
  - Records
  - Property / Evidence
  - Crime Analysis
- **Valley Communications Contract**
- **Administrative Section**
  - Personnel
  - Training
  - Budget
  - Crime Prevention
  - Fleet & Equipment Management
- **Community Services**
- **Contract Administration**

POLICE DEPARTMENT OVERVIEW

Responsible Manager: ***Brian Wilson, Chief***

2007/2008 ACCOMPLISHMENTS

- Continued the Auto Theft Reduction effort to include implementation of the Bait Car Program and began implementation South King County Task Force (PATROL).
- Reduced Part One crimes in 2007 resulting in an 8% reduction in the per capita crime rate.
- Implemented the Power Shift to address high volume period related to calls for service.
- Achieved CALEA re-accreditation.
- Monitor the effects of the sector-based policing model and implemented fourth sector for downtown core.
- Conducted 142 employment background investigations for officers and hired 34 officers.
- Combined the Crime Prevention and Crime Analyst positions to provide greater service to the community.
- Conducted major crimes investigations resulting in 100% clearance by arrest.
- Added a second K9 Generalist.
- Added Dual Sport Motorcycles and collaborated with Parks Department to improve the perception of safety in City Parks.
- Implemented a performance measurement program.
- Created the Federal Way Community Coordinated Response for crimes of domestic violence.
- Implemented Pilot Red Light Photo Enforcement at two major intersections – cameras went live in September 2008.
- Secured major pieces of equipment including; Bomb Robot, Crime Scene Van, and SWAT Van.

2009/2010 AGENCY GOALS

- Ensure the safety of officers by providing improved staffing, training, and dissemination of critical information.
- Explore and implement methods to bring increased police visibility to neighborhoods.
- Continue to evaluate methods to practice efficient fleet management and improve fuel efficiency.
- Expand our Community Oriented Policing efforts through building alliances in our community and the criminal justice system and restructuring our Crime Prevention services.
- Implement the Safe Cities Program.
- Facilitate the implementation of a new Valley Communications Computer Aided Dispatch System.
- Participate in the National Incident Emergency Management Course as City Team.
- Develop and implement plan to monitor and eliminate gang activity in Federal Way
- Team with our Public Works and Traffic Engineering Department to direct traffic enforcement activity and ensure the safe flow of traffic through our City.
- Focus on the crimes that impact our Federal Way families (i.e., domestic violence, child abuse, youth at risk) and institute a structure that emphasizes a method to help fractured families while continuing to partner with the Federal Way Community and faith based organizations to combat crimes that impact the family.
- Continue efforts to reduce Index Crimes.
- Evaluate jail alternatives and methods to improve jail population management.

POLICE DEPARTMENT OVERVIEW

Responsible Manager: ***Brian Wilson, Chief***

DEPARTMENT POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58D
Deputy Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	55D
Police Commander	6.00	6.00	6.00	6.00	6.00	6.00	6.00	51C
Police Lieutenant	12.00	14.00	14.00	14.00	14.00	14.00	14.00	45I
Records Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
Community Resource Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36A
Police Officer	99.00	115.00	115.00	115.00	115.00	114.00*	114.00	32G
Lead Records Specialist	3.00	3.00	3.00	3.00	3.00	3.00	2.00**	28A
Crime Analyst	1.00	1.00	1.00	1.00	1.00	-	-	27A
Accredidation Coordinator	-	1.00	1.00	1.00	1.00	1.00	1.00	27A
Property/Evidence Custodian	1.00	1.00	1.00	1.00	1.00	1.00	1.00	25
Crime Prevention & Information Specialist	1.00	1.00	1.00	1.00	1.00	3.00	3.00	30A
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	21
Police Support Officer	11.00	-	-	-	-	-	-	21A
Jail Coordinator	-	1.00	1.00	1.00	1.00	1.00	1.00	21A
Quartermaster	-	1.00	1.00	1.00	1.00	1.00	1.00	21A
Property/Evidence Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	20A
Administrative Assistant I	3.00	3.00	3.00	3.00	3.00	3.00	3.00	18A
Records Specialist	11.00	15.00	15.00	15.00	15.00	14.00	14.00	15A
Receptionist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	14
Total Regular Staffing	155.00	169.00	169.00	169.00	169.00	168.00	167.00	
Change from prior year	3.00	14.00	-	-	-	(1.00)	(2.00)	
One-Time Funded Positions	-	-	-	-	-	-	1.00	
Grand Total Staffing	155.00	169.00	169.00	169.00	169.00	168.00	168.00	

*1.0 FTE was eliminated due to termination of contract at a Federal Way high school for a Security Resource Officer.

**1.0 FTE (Civilian) was moved to one-time funded in 2010

POLICE DEPARTMENT OVERVIEW

Responsible Manager: ***Brian Wilson, Chief***

MISCELLANEOUS STATISTICS

FEDERAL WAY INDEX CRIME RATE:

Index crime rates are reported to the FBI monthly by municipal, county and other jurisdictions across the nation and were initiated as part of the Uniform Crime Reporting System in the late 1920's. Eight crime categories are monitored as the Index of serious crime in jurisdictions, with four categories (Homicide, Rape, Robbery, and Felony Assault) considered violent crimes, and four categories (Burglary, Theft or Larceny, Auto Theft, and Arson) considered non-violent or property crimes. Index crime rates are important as a basis for comparing with other similar jurisdictions or with jurisdictions' own rates historically, and are used by various publications as one of the considerations in ranking desirable places to live.

Crime	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007
Homicide	2	2	4	7	4	4	2	-	8	1	3
Rape	37	58	53	43	49	34	50	50	55	64	48
Robbery	154	153	115	128	124	108	125	121	153	146	129
Felony Assault	121	159	167	158	141	120	120	109	101	120	107
Burglary	643	648	573	533	521	677	672	759	793	753	739
Larceny	3,901	3,393	3,097	3,072	3,516	3,347	3,145	3,257	3,786	3,230	3,159
Auto Theft	746	761	808	849	1,179	1,206	1,204	1,118	1,573	1,199	939
Arsons	24	39	38	36	17	29	14	23	24	26	18
Total	**5,628**	**5,213**	**4,855**	**4,826**	**5,551**	**5,525**	**5,332**	**5,437**	**6,493**	**5,539**	**5,142**
Population	**75,960**	**76,820**	**76,910**	**83,259**	**83,890**	**83,850**	**83,500**	**85,800**	**85,800**	**86,530**	**87,390**
Crimes per 1000	**74**	**68**	**63**	**58**	**66**	**66**	**64**	**63**	**76**	**64**	**59**

POLICE DEPARTMENT OVERVIEW

Responsible Manager: ***Brian Wilson, Chief***

THE DEPARTMENT'S VISION AND VALUES:

The Federal Way Police Department is a community-based police department that represents the special qualities and features of the City of Federal Way. The police department will inspire a sense of confidence and security in our citizens through professionalism, citizen involvement and creative approaches to public safety. The police department will be distinguished as a caring, competent, firm, fair, accessible, and innovative organization that actively seeks opportunities to help citizens. The police department will be a part of rather than apart from the community, fostering an efficient citizen-police partnership to insure a safe and secure city.

GOALS/OBJECTIVES:

The Federal Way Police Department strives to:

- Provide a safe environment through community involvement, innovation, and education.
- Be familiar with and practices current and modern law enforcement techniques and tactics.
- Maintain a dedicated, well trained, equipped force function with integrity, accountability, and team work.

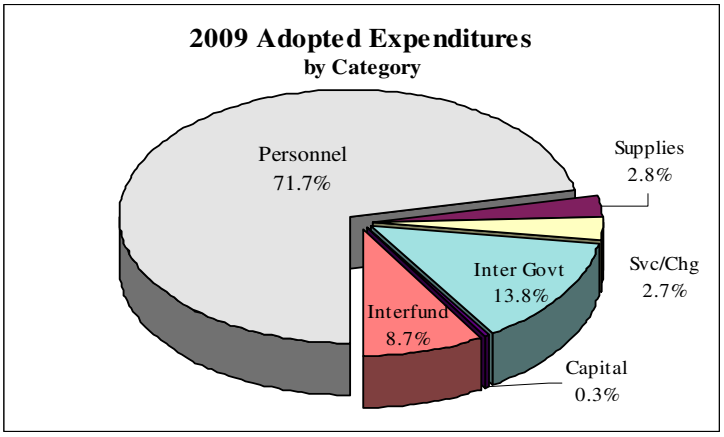
ADOPTED PROGRAM CHANGES:

MT Priority	Dept	Div	Program	Department Submitted						Adopted					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Programs Cuts															
2	PD	PD	Eliminate Records Specialist 1.0 FTE	(1.00)	-	-	(55,680)	-	(60,070)	(1.00)	-	-	(55,680)	-	(60,070)
0	PD	PD	4% Reduction - Fleet Management	-	-	-	(38,913)	-	(38,913)	-	-	-	(38,913)	-	(38,913)
			Total	**(1.00)**	**-**	**-**	**(94,593)**	**-**	**(98,983)**	**(1.00)**	**-**	**-**	**(94,593)**	**-**	**(98,983)**
Programs Cut & Restored on a 1-Time Basis															
2	PD	PD	Eliminate Records Supervisor 1.0 FTE	(1.00)	-	-	(85,195)	-	(88,483)	(1.00)	-	85,195	(85,195)	88,483	(88,483)
			Total	**(1.00)**	**-**	**-**	**(85,195)**	**-**	**(88,483)**	**(1.00)**	**-**	**85,195**	**(85,195)**	**88,483**	**(88,483)**
New Programs Added															
1	PD	AD	Overtime (Funded by Proposition 1 Reserves)	-	-	-	300,000	-	300,000	-	-	300,000	-	300,000	-
n/a	PD	FLT	Replace Vehicles - Funded by Replacement Reserves (5 vehicles $187,611 in 2009 & 9 vehicles $357,320 in 2010)	-	-	-	-	-	-	-	-	-	-	-	-
n/a	PD	FLT	Increase Fuel	-	-	-	138,000	-	138,000	-	-	138,000	-	138,000	-
n/a	PD	PO	K9 (Narcotics) - Funded by Seizures, Cost Neutral	-	-	24,659	6,900	-	8,700	-	-	24,659	6,900	-	8,700
3	PD	SS	Crime Prevention & Information Specialist 1.0 FTE	1.00	1	42,970	88,982	-	92,987	1.00	1	29,250	85,382	-	89,387
			Total	**1.00**	**1**	**67,629**	**533,882**	**-**	**539,687**	**1.00**	**1**	**491,909**	**92,282**	**438,000**	**98,087**
New Programs Not Recommended															
1	PD	FO	New Vehicle Requests	-	3	126,946	33,514	-	37,114	-	-	-	-	-	-
0	PD	FO	Replacement Schedule of Specialized Vehicles	-	-	-	16,730	-	16,730	-	-	-	-	-	-
1	PD	PD	5 New Take-Home Veh, Establish Rsvs Sched	-	5	250,838	12,100	-	18,200	-	-	-	-	-	-
2	PD	PD	Eliminate 6 Police Officers	(6.00)	-	-	(503,940)	-	(562,893)	-	-	-	-	-	-
0	PD	PD	Laptops for Command	-	-	11,100	9,300	-	12,000	-	-	-	-	-	-
1	PD	SS	Staff Training	-	-	-	40,000	-	40,000	-	-	-	-	-	-
0	PD	SS	Fuel Efficiency Improvement Vehicles	-	-	24,624	4,500	49,829	11,250	-	-	-	-	-	-
			Total	**(6.00)**	**8**	**413,508**	**(387,796)**	**49,829**	**(427,599)**	**-**	**-**	**-**	**-**	**-**	**-**

POLICE DEPARTMENT OVERVIEW

Responsible Manager: ***Brian Wilson, Chief***

PURPOSE/DESCRIPTION:



The police department utilizes a community based problem oriented approach in providing law enforcement services to its citizens. Innovative methods and advanced technology have allowed the department to enhance its overall efficiency and operational effectiveness. In combining the agencies proactive community based approach with its innovative methods, we have been able to provide an increased level of safety to the Community. The agency continues to contract with several alternative jail facilities for housing prisoners in an effort to maintain reduced jail costs. The police department works cooperatively with local law enforcement agencies in a regional approach when providing specialty services such as The Valley Special Weapons and Tactics Team (SWAT) as well as police dispatch services through Valley Communications. The police department has achieved a level of success that is well recognized by both the local community as well as other the law enforcement agencies. 2007/2008 will provide an opportunity for the department to continue with its goal in delivering the highest quality of law enforcement services to the community. Through teamwork and dedication, the agency will remain committed to its mission of, providing protection, education, and respect to the community. The agency will continue with its pro-active approach in addressing index crimes, traffic concerns, as well as crimes that impact the quality of life for our residents.

DEPARTMENT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 13,497,441	$ 16,975,650	$ 16,763,975	$ 18,783,074	$ 18,409,671	$ 18,450,654	$ 19,670,343	$ (332,420)	-1.8%
	Gambling Tax	1,364,321	1,489,952	1,200,000	1,400,000	1,350,548	1,396,000	1,396,000	(4,000)	-0.3%
	CJ Sales Tax	1,953,822	2,145,383	2,171,762	2,289,762	2,168,628	2,190,000	2,212,000	(99,762)	-4.4%
	Other Revenues	972,010	990,122	1,013,946	1,013,946	940,935	824,659	812,000	(189,287)	-18.7%
	Transfer in from Utax	625,000	700,000	728,000	728,000	728,000	1,252,168	1,302,862	524,168	72.0%
	504 Revenues	773,485	1,361,376	812,517	1,178,083	1,257,792	1,273,217	1,274,947	95,134	8.1%
	Total Revenues	$ 19,186,079	$ 23,662,483	$ 22,690,200	$ 25,392,865	$ 24,855,574	$ 25,386,698	$ 26,668,152	$ (6,167)	0.0%
Expenditure Summary:										
91	Office of Police Chief	1,921,675	2,287,059	2,280,703	2,755,132	2,755,789	2,867,339	2,906,930	112,207	4.1%
92-96	Support Services	4,662,755	5,422,053	5,261,287	5,272,036	5,046,970	5,826,325	6,096,742	554,289	10.5%
11x	Field Operations	9,056,599	10,071,895	11,022,945	12,005,172	11,504,581	11,119,314	11,771,040	(885,858)	-7.4%
	Opr Exp w/o Contract	$ 15,641,029	$ 17,781,007	$ 18,564,935	$ 20,032,340	$ 19,307,340	$ 19,812,978	$ 20,774,712	$ (219,362)	-1.1%
98	Jail Services	1,354,295	1,701,176	1,838,022	1,974,022	1,974,022	2,092,463	2,368,041	118,441	6.0%
98	Valley Communications	1,199,851	1,406,479	1,432,080	1,606,080	1,606,080	1,616,359	1,697,177	10,279	0.6%
504	Fleet	371,103	460,857	409,363	578,420	686,420	535,012	535,013	(43,408)	-7.5%
	Total Opr Expend	$ 18,566,278	$ 21,349,519	$ 22,244,400	$ 24,190,862	$ 23,573,862	$ 24,056,812	$ 25,374,943	$ (134,050)	-0.6%
Capital & One-Time Funding:										
	One-Time	786,066	1,890,663	218,526	1,284,809	1,392,809	943,292	1,046,595	(341,517)	-26.6%
	Total One-Time Exp	$ 786,066	$ 1,890,663	$ 218,526	$ 1,284,809	$ 1,392,809	$ 943,292	$ 1,046,595	$ (341,517)	-26.6%
	Total Expenditures	$ 19,352,344	$ 23,240,182	$ 22,462,926	$ 25,475,671	$ 24,966,671	$ 25,000,104	$ 26,421,538	$ (475,567)	-1.9%

POLICE DEPARTMENT OVERVIEW

Responsible Manager: ***Brian Wilson, Chief***

HIGHLIGHTS/CHANGES:

The Federal Way Police Department's primary objective will be to achieve adequate staffing and/or improve staffing models to allow for a significant impact on crimes that impact the quality of life for our residents and fracture our families. The police department will continue to build relationships with both private and public sector partners, and the community itself to bring every resource available into our efforts. The implementation of the Safe Cities Program is an important aspect of this relationship building. The police department will maintain its focus on recruiting and hiring continuing to identify quality individuals to fill anticipated vacancies. The agency will focus on its formal training program in an effort to keep up with ever changes trends and legal issues. The police department will prepare for the Potential Annexation Area (PAA) impact to the Department and implications of bringing police services to over 20,000 new residents. The department will also focus on continued improvement of service delivery as it conducts a major revision to the policies and procedures required by CALEA for National Accreditation.

The Police Department adopted baseline budget totals $24,056,812 in 2009 and $25,374,943 in 2010. This is a 0.6% or $134,050 decrease from the adjusted 2008 budget.

Major program changes include:

- Salaries & Benefits – Decrease in salaries are due to the following:
  - Eliminate 1.0 FTE Records Specialist FTE in 2009/2010 for a savings of $55,680 in 2009 and $60,070 in 2010 to fund Crime Prevention & Information Specialist 1.0 FTE with a net cost of $58,952 in 2009 (includes recruitment and set-up cost) and $29,317 in 2010.
  - Moved 1.0 FTE records Supervisor from on-going to one-time for $85,195 and $88,483 in 2009 and 2010 respectively.
- Intergovernmental – Increased Jails Services and Valley Communications expenditures.
- IS Charges-Reserves – Increase due to purchase of nine new police vehicles in 2008 plus a decrease due to Reduction in Fleet Management for $38,913 in 2009/2010.
- One-time – One-time funding items are as follows:
  - Moving Records Supervisor from on-going to one-time in 2009/2010.
  - Increase overtime on a one-time basis for 2009/2010 for $300,000.
  - Increase fuel on a one-time basis for 2009/2010 for $138,000.
  - Implement the K9 program which will be funded with Seizure monies which will be cost neutral.

REVENUE AND EXPENDITURE SUMMARY:

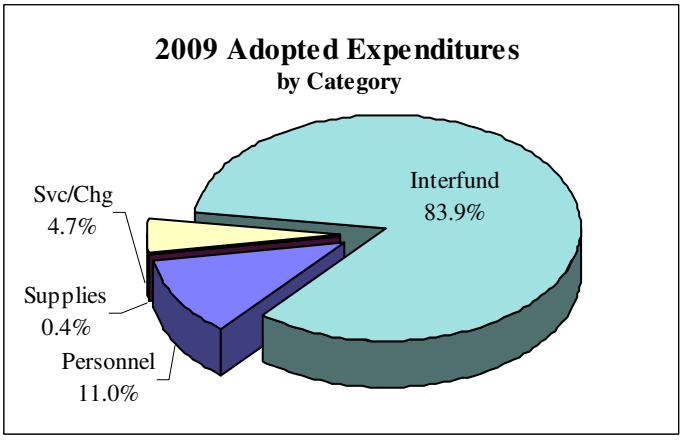
		2006	2007	2008			2009	2010	09 Adopt - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ 13,497,441	$ 16,975,650	$ 16,763,975	$ 18,783,074	$ 18,409,671	$ 18,450,654	$ 19,670,343	(332,420)	-1.8%
	Gambling Tax	1,364,321	1,489,952	1,200,000	1,400,000	1,350,548	1,396,000	1,396,000	(4,000)	-0.3%
	CJ Sales Tax	1,953,822	2,145,383	2,171,762	2,289,762	2,168,628	2,190,000	2,212,000	(99,762)	-4.4%
	Other Revenues	972,010	990,122	1,013,946	1,013,946	940,935	824,659	812,000	(189,287)	-4.4%
	Transfer in from Utax	625,000	700,000	728,000	728,000	728,000	1,252,168	1,302,862	524,168	-4.4%
	504 Revenues	773,485	1,361,376	812,517	1,178,083	1,257,792	1,273,217	1,274,947	95,134	-4.4%
	Total Revenues	$ 19,186,079	$ 23,662,483	$ 22,690,200	$ 25,392,865	$ 24,855,574	$ 25,386,698	$ 26,668,152	$ (6,167)	0.0%
Expenditure Summary:										
110	Salaries & Wages	9,723,108	10,727,881	12,042,011	12,797,342	12,234,434	12,439,089	13,139,648	(358,253)	-2.8%
111/1	Temporary Help	36,588	119,062	7,500	7,500	7,500	7,500	7,500	-	0.0%
120	Overtime	631,746	960,260	472,627	472,627	472,627	472,627	472,627	-	0.0%
200	Benefits	2,921,872	3,248,409	3,593,952	3,820,803	3,658,711	3,907,966	4,140,213	87,163	2.3%
31X	Supplies	116,180	175,422	72,847	72,847	72,847	67,847	67,847	(5,000)	-6.9%
3XX	Othr Opr Supplies	395,669	513,693	320,004	411,004	519,004	372,090	372,091	(38,914)	-9.5%
41X	Professional Svcs	72,068	90,466	52,000	89,500	89,500	79,975	81,134	(9,525)	-10.6%
43X	Travel & Training	155,183	153,255	144,085	144,085	144,085	141,085	141,085	(3,000)	-2.1%
42/47	Utility & Comm	2,053	3,439	1,650	1,699	1,699	1,699	1,699	-	0.0%
48X	Repairs & Mtc	168,356	185,645	180,045	255,102	255,102	255,102	255,102	-	0.0%
497	Association Dues	4,214	3,993	4,390	4,390	4,390	4,390	4,390	-	0.0%
4XX	Other Misc Exp	108,300	103,086	33,500	33,500	33,500	33,500	33,500	-	0.0%
5XX	Intgvtl Srvs/Taxes	2,555,390	3,115,541	3,270,252	3,580,252	3,580,252	3,708,972	4,065,368	128,720	3.6%
600	Capital Outlays	51,786	52,574	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	1,126,824	1,298,581	1,402,168	1,709,566	1,709,566	1,661,877	1,689,353	(47,689)	-2.8%
9XX	IS Charges-Reserves	496,941	598,212	647,369	790,645	790,645	903,093	903,386	112,448	14.2%
	Total Opr Expend	$ 18,566,278	$ 21,349,519	$ 22,244,400	$ 24,190,862	$ 23,573,862	$ 24,056,812	$ 25,374,943	$ (134,050)	-0.6%
Capital & One-Time Funding:										
	Capital & One-Time	786,066	1,890,663	218,526	1,284,809	1,392,809	943,292	1,046,595	(341,517)	-26.6%
	Total One-Time Exp	$ 786,066	$ 1,890,663	$ 218,526	$ 1,284,809	$ 1,392,809	$ 943,292	$ 1,046,595	$ (341,517)	-26.6%
	Total Expenditures	$ 19,352,344	$ 23,240,182	$ 22,462,926	$ 25,475,671	$ 24,966,671	$ 25,000,104	$ 26,421,538	$ (475,567)	-1.9%

POLICE ADMINISTRATION

Responsible Manager: ***Brian Wilson, Chief***

PURPOSE/DESCRIPTION:

The Administrative Division consists of the Office of the Chief. The Office of the Chief is responsible for the executive management of the department through planning and direction of activities and personnel.
Within the Office of the Chief, staffing consists of the Chief of Police, Deputy Chief of Police, and an Administrative Assistant II.



GOALS/OBJECTIVES:

- Overall Leadership and Management of the Police Department
- The establishment of Goals and Objectives
- Enhance the safety and quality of life for citizens
- Increase the operational efficiency and effectiveness of the agency

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58D
Deputy Police Chief	1.00	1.00	1.00	1.00	1.00	1.00	1.00	55D
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	21
Total Regular Staffing	3.00	3.00	3.00	3.00	3.00	3.00	3.00	
Change from prior year	-	-	-	-	-	-	-	
Grand Total Staffing	3.00	3.00	3.00	3.00	3.00	3.00	3.00	

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of volunteer hours	6,000	6,300	6,500	6,600
• Number of staff hired	25	13	8	4
• Number of Public Disclosure Requests	2,010	1,940	2,000	2,000
Outcome Measures:				
• Total hours of training	16,466	14,000	12,000	14,000
• Number of Standards Investigations (Internal Investigations.)	12	12	10	8
• Total Index Crimes	5,400	5,200	5,200	5,200
• Total Jail Costs	$1,701,176	$1,974,022	$2,092,463	$2,218,011
Efficiency Measures:				
• Average vacancy rate (sworn)	14.5%	5.8%	6%	6%
• Annual change to Index Crimes	-7%	-8%	0%	0%
• % of people receiving citations that attend Traffic School	15%	15%	20%	20%
• % of Standard Investigations from Calls for Service	.01%	4%	2%	2%

POLICE ADMINISTRATION

Responsible Manager: ***Brian Wilson, Chief***

HIGHLIGHTS/CHANGES:

The Administration Division will continue to manage and assess the department's current service levels to provide the City of Federal Way residents a cost effective and proactive police force. Federal Way Police Department members are encouraged to act as conduits of information from the community to the agency. Members are available to the public throughout the City, in the high schools, in substations at the Commons Mall, the Westway community, as well as the New City Hall/Police facility. The information gathered by department members combined with statistical analysis, community surveys, and continuous evaluation of program effectiveness, will be used to best identify the needs of our community.

The Department's internal service charges are budgeted in the Office of the Chief of Police.

The Police Administration Division adopted baseline budget totals $2,867,339in 2009 and $2,906,930 in 2010. This is a 4.1% or $112,207 increase from the adjusted 2008 budget.

Major program changes include:

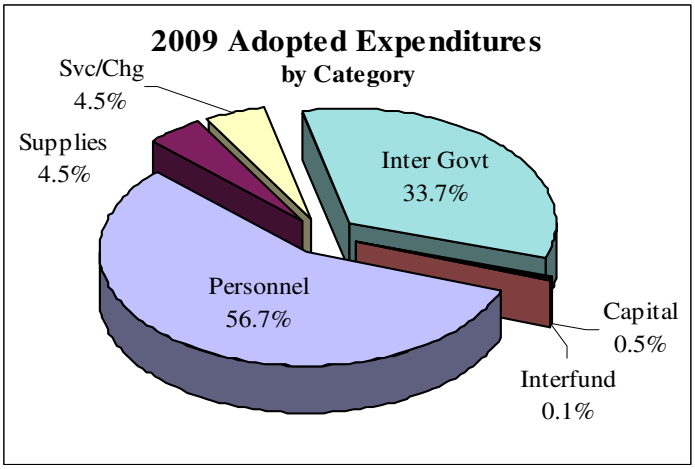
- IS Charges-Reserves – Increase due to purchase of nine new police vehicles in 2008.
- One-time – The following were added as one-time programs in 2009/2010:
  - Overtime was added as a one-time program for $300,000.
  - Fuel was added as a one-time program for $138,000 in 2009 and 2010.
  - Crime Prevention & Information Specialist 1.0 FTE was added, $29,250 is for one-time set-up costs.
  - K9 Program was added as a one-time program in 2009 for $15,859 and $3,200 in 2010 funded by Seizure Revenues.

REVENUE AND EXPENDITURE SUMMARY:

		2006	2007	2008			2009	2010	09 Adopt - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ 2,139,094	$ 3,699,504	$ 2,323,349	$ 3,357,472	$ 3,455,384	$ 3,071,825	$ 3,069,722	$ (285,647)	-8.5%
	Transfer in from Utax	-	-	-	-	-	300,000	300,000	300,000	n/a
	Total Revenues	$ 2,139,094	$ 3,699,504	$ 2,323,349	$ 3,357,472	$ 3,455,384	$ 3,371,825	$ 3,369,722	$ 14,353	0.4%
Expenditure Summary:										
110	Salaries & Wages	138,236	179,321	182,784	182,784	174,744	203,123	211,248	20,339	11.1%
111/1	Temporary Help	36,138	122,389	-	-	-	-	-	-	n/a
120	Overtime	-	186	2,000	2,000	2,000	2,000	2,000	-	0.0%
200	Benefits	36,673	47,738	48,278	48,278	46,230	56,023	58,561	7,745	16.0%
31X	Supplies	7,407	5,421	2,702	2,702	2,702	2,702	2,702	-	0.0%
3XX	Othr Opr Supplies	104	159	500	500	500	500	500	-	0.0%
41X	Professional Svcs	34,160	44,720	10,000	47,500	47,500	51,625	52,784	4,125	8.7%
43X	Travel & Training	46,096	14,633	20,000	20,000	20,000	20,000	20,000	-	0.0%
42/47	Utility & Comm	14	-	-	-	-	-	-	-	n/a
497	Association Dues	1,131	820	1,500	1,500	1,500	1,500	1,500	-	0.0%
4XX	Other Misc Exp	9,064	11,479	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	1,115,711	1,261,981	1,365,570	1,659,223	1,669,968	1,626,773	1,654,249	(32,450)	-2.0%
9XX	IS Charges-Reserves	496,941	598,212	647,369	790,645	790,645	903,093	903,386	112,448	14.2%
	Total Opr Expend	$ 1,921,675	$ 2,287,059	$ 2,280,703	$ 2,755,132	$ 2,755,789	$ 2,867,339	$ 2,906,930	$ 112,207	4.1%
Capital & One-Time Funding:										
	Capital & One-Time	217,419	1,412,445	42,646	602,340	710,340	504,486	462,792	(97,854)	-16.2%
	Total One-Time Exp	$ 217,419	$ 1,412,445	$ 42,646	$ 602,340	$ 710,340	$ 504,486	$ 462,792	$ (97,854)	-16.2%
	Total Expenditures	$ 2,139,094	$ 3,699,504	$ 2,323,349	$ 3,357,472	$ 3,466,129	$ 3,371,825	$ 3,369,722	$ 14,353	0.4%

POLICE SUPPORT SERVICES

Responsible Manager: ***Brian Wilson, Chief***



PURPOSE/DESCRIPTION:

The Support Services Division consists of the department's Records Section, the Property/Evidence Unit, and the Administrative Section. Each section is directed by a Commander or Civilian Manager that reports to the Deputy Chief. The sections provide the services described below.

Property/Evidence Unit

- Catalogue and store evidence/property
- Ensure proper return or disposal of evidence/property
- Assist in the effective management and processing of evidence

GOALS/OBJECTIVES:

- Implement bar-coding system

Records Section

- Maintenance of records
- Provision of public records
- 24 Hr. Public Service
- Data entry
- Management of court orders
- Crime Analysis
- Management of telephone and on-line reporting

Goals/Objectives:

- Implementing the AFIS livescan-Spillman interface
- Online Crime Reporting

Administrative Section

- Oversight of professional standards
- Coordination of training
- Coordination of recruiting/hiring
- Organization of crime prevention
- Identification of community resources
- Budget and financial oversight

Goals/Objectives:

- Achieve/maintain full staffing
- Implement 5th Edition CALEA revisions

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Police Commander	2.00	2.00	2.00	2.00	2.00	2.00	2.00	51C
Police Lieutenant	4.00	4.00	4.00	4.00	4.00	4.00	4.00	45I
Records Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
Community Resource Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36A
Police Officer	23.00	27.00	27.00	27.00	27.00	27.00	27.00	32G
Lead Records Specialist	3.00	3.00	3.00	3.00	3.00	3.00	2.00	28A
Crime Analyst	1.00	1.00	1.00	1.00	1.00	-	-	27A
Accredidation Coordinator	-	1.00	1.00	1.00	1.00	1.00	1.00	27A
Property/Evidence Custodian	1.00	1.00	1.00	1.00	1.00	1.00	1.00	25
Crime Prevention & Information Specialist	1.00	1.00	1.00	1.00	1.00	3.00	3.00	30A
Police Support Officer	3.00	-	-	-	-	-	-	21A
Property/Evidence Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	20A
Administrative Assistant I	2.00	2.00	2.00	2.00	2.00	2.00	2.00	18A
Records Specialist	11.00	15.00	15.00	15.00	15.00	14.00	14.00	15A
Receptionist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	14
Total Regular Staffing	55.00	61.00	61.00	61.00	61.00	61.00	60.00	
Change from prior year	2.00	6.00	-	-	-	-	(1.00)	
One-Time Funded Positions	-	-	-	-	-	-	1.00	
Grand Total Staffing	55.00	61.00	61.00	61.00	61.00	61.00	61.00	

POLICE SUPPORT SERVICES

Responsible Manager: ***Brian Wilson, Chief***

HIGHLIGHTS/CHANGES:

The Administrative Section will continue to evaluate staffing levels and responsibilities as well as the 2008 National Re-Accreditation. The Records Section is managing ongoing changes to its environment as the department moves through its technological advances. Field laptop report writing, the establishment of 802.11 wireless coverage and the move toward automated recording of property and evidence handling will be focus issues for the agency requiring a great deal of support from the records section.

The Police Support Services adopted baseline budget totals $10,070,159 in 2009 and $10,696,973 in 2010. This is a 6.8% or $639,601 increase from the adjusted 2008 budget which includes Fleet Management (Fund 504).

Major program changes include:

- Professional Services – Decrease custodian cleaning for $13,650 to offset increase in IS Charges.
- Other Operating Supplies – Moved 1.0 Records Supervisor from on-going to one-time and these are the charges ($3K) associated with this position.
- Intergovernmental – Increased Jails Services and Valley Communications expenditures.
- One-time – Increase in one-time monies consist of the following:
  - Moving Records Supervisor from on-going to one-time in 2009/2010 for $88,483
  - Increase fuel on a one-time basis for 2009/2010 for $138,000.
  - Replacement reserves were increased on a one-time basis in 2009 for the purchase of 6 new vehicles.

REVENUE AND EXPENDITURE SUMMARY:

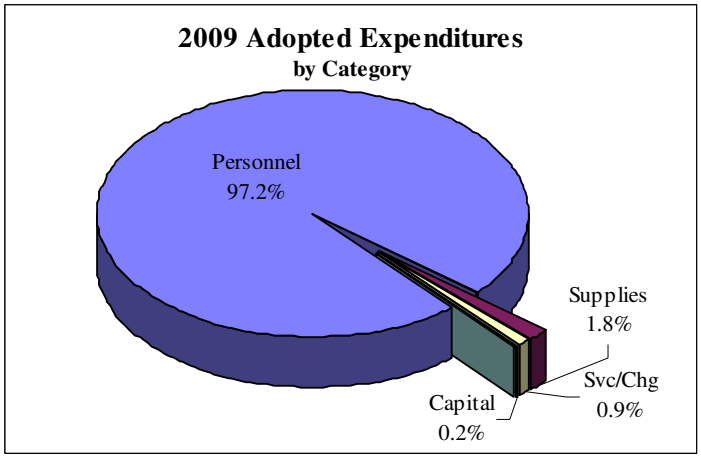
		2006	2007	2008			2009	2010	09 Adopt - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ 6,418,173	$ 7,672,671	$ 7,722,443	$ 8,043,192	$ 7,771,552	$ 8,882,683	$ 9,525,443	$ 839,491	10.4%
	Other Revenues	798,728	857,037	808,946	808,946	855,520	739,659	727,000	(69,287)	-8.6%
	504 Revenues	773,485	1,361,376	812,517	1,178,083	1,257,792	1,273,217	1,274,947	95,134	8.1%
	Total Revenues	$ 7,990,386	$ 9,891,084	$ 9,343,906	$ 10,030,221	$ 9,884,864	$ 10,895,559	$ 11,527,390	$ 865,338	8.6%
Expenditure Summary:										
110	Salaries & Wages	3,289,118	3,843,713	3,772,441	3,772,441	3,606,505	4,183,132	4,387,460	410,691	10.9%
111/1	Temporary Help	450	-	7,500	7,500	7,500	7,500	7,500	-	0.0%
120	Overtime	90,155	149,660	65,000	65,000	65,000	65,000	65,000	-	0.0%
200	Benefits	921,512	1,112,026	1,140,530	1,140,530	1,092,145	1,316,523	1,382,612	175,993	15.4%
31X	Supplies	44,136	62,558	33,395	33,395	33,395	28,395	28,395	(5,000)	-15.0%
3XX	Othr Opr Supplies	299,012	313,585	250,766	341,766	449,766	302,852	302,853	(38,914)	-11.4%
41X	Professional Svcs	35,770	36,902	40,000	40,000	40,000	26,350	26,350	(13,650)	-34.1%
43X	Travel & Training	66,563	89,531	124,085	124,085	124,085	121,085	121,085	(3,000)	-2.4%
42/47	Utility & Comm	806	1,413	100	104	104	104	104	-	0.0%
48X	Repairs & Mtc	155,168	163,649	172,045	247,102	247,102	247,102	247,102	-	0.0%
497	Association Dues	1,910	2,358	2,040	2,040	2,040	2,040	2,040	-	0.0%
4XX	Other Misc Exp	82,198	70,287	26,000	26,000	26,000	26,000	26,000	-	0.0%
5XX	Intgvtl Srvs/Taxes	2,555,390	3,108,283	3,270,252	3,580,252	3,580,252	3,708,972	4,065,368	128,720	3.6%
600	Capital Outlays	34,703	-	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	11,113	36,600	36,598	50,343	39,598	35,104	35,104	(15,239)	-30.3%
	Total Opr Expend	$ 7,588,004	$ 8,990,565	$ 8,940,752	$ 9,430,558	$ 9,313,492	$ 10,070,159	$ 10,696,973	$ 639,601	6.8%
Capital & One-Time Funding:										
	Capital & One-Time	568,647	478,218	175,880	682,469	682,469	438,806	583,803	(243,663)	-35.7%
	Total One-Time Exp	$ 568,647	$ 478,218	$ 175,880	$ 682,469	$ 682,469	$ 438,806	$ 583,803	$ (243,663)	-35.7%
	Total Expenditures	$ 8,156,651	$ 9,468,783	$ 9,116,632	$ 10,113,027	$ 9,995,960	$ 10,508,965	$ 11,280,776	$ 395,938	3.9%

POLICE FIELD OPERATIONS DIVISION

Responsible Manager: ***Andy Hwang, Deputy Chief***

PURPOSE/DESCRIPTION:

The Operations Division provides a 24-hour response to calls for service, investigates crimes, enforce laws, ordinances, and public orders with uniformed patrol, traffic units, and criminal investigations (detectives). In addition to the delivery of general police services, the Operations Division also provides special uniformed police officers in the following capacities: two neighborhood resource centers, six high schools resource officers, police services at Commons Mall, 2 K-9 officers, SWAT (Special Weapons and Tactics Team) and a Nationally Certified Bomb Unit. The Criminal Investigations Section (CIS) contains three investigative units that specialize in crimes committed against persons, crimes committed against property, and crimes involving narcotics and/or vice. CIS also added a ProAct Team in 2005 to identify crime patterns and take proactive enforcement steps to address the pattern.



GOALS/OBJECTIVES:

- Continue to participate in the overall department goal in the reduction of Index Crimes
- Continue to find methods to reduce quality of life crimes and crimes that impact families
- Maintain a pro-active approach to overall crime
- Provide assistance with the departments 2010 Re-Accreditation process

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2007 Adopted	2008 Adopted	Grade
Police Commander	4.00	4.00	4.00	4.00	4.00	4.00	4.00	51C
Police Lieutenant	8.00	10.00	10.00	10.00	10.00	10.00	10.00	45I
Police Officer	76.00	88.00	88.00	88.00	88.00	87*	87.00	32G
Police Support Officer	8.00	-	-	-	-	-	-	21A
Jail Coordinator	-	1.00	1.00	1.00	1.00	1.00	1.00	21A
Quartermaster	-	1.00	1.00	1.00	1.00	1.00	1.00	21A
Administrative Assistant I	1.00	1.00	1.00	1.00	1.00	1.00	1.00	18A
Total Regular Staffing	97.00	105.00	105.00	105.00	105.00	104.00	104.00	
Change from prior year	1.00	8.00	-	-	-	(1.00)	-	
One-Time Funded Positions	-	-	-	-	-	-	-	
Grand Total Staffing	97.00	105.00	105.00	105.00	105.00	104.00	104.00	

*1.0 FTE was eliminated due to termination of contract at a Federal Way high school for a Security Resource Officer.

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Calls for Service	72,000	66,000	68,000	68,000
• Number of prisoners transported to Court	1,500	1,760	2,000	2,000
• Number of referrals from Child Protective Services (CPS)	175	370	370	370
Outcome Measures:				
• Criminal case numbers drawn	19,000	19,000	19,000	19,000
• Field Interview Card completed	1,695	1,822	1,900	1,900
• Number of Orders of Protection served	975	1,200	1,200	1,200
• % of CPS referrals resulting in police action	35%	35%	35%	35%
• Total arrests	6,060	5,000	5,500	5,500
Efficiency Measures:				
• % of criminal cases filed by CIS	45%	45%	45%	45%
• Response time to Emergency Calls*	4.50	4.0	4.50	4.0
• Average response time (for all calls for service)	14.74	13.47	14.74	13.47
• % of arrests requiring force	1%	1%	1%	1%

* INCLUDES "EMERGENCY" AND "PRIORITY 1" CALLS

POLICE FIELD OPERATIONS DIVISION

Responsible Manager: ***Andy Hwang, Deputy Chief***

HIGHLIGHTS/CHANGES:

The Patrol Section will be implementing a staffing model that provides additional patrol presence during peak hours for service. This should not only reduce response time, but provide additional time for patrol officers to be proactive in finding solutions for on-going criminal problem. The ProAct Unit will achieve full staffing, allowing it to become aggressive in combating high profile crime patterns. The Criminal Investigations Section will evaluate the value of creating core positions to increase expertise. In addition, it will explore methods to focus on crimes that fracture our Federal Way families.

The Police Operations Division adopted baseline budget totals $11,119,314 in 2009 and $11,771,040 in 2010. This is a 7.4% or $885,858 decrease from the adjusted 2008 budget.

REVENUE AND EXPENDITURE SUMMARY:

		2006	2007	2008			2009	2010	09 Adopt - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ 4,940,174	$ 5,603,475	$ 6,718,183	$ 7,382,410	$ 7,171,990	$ 6,496,146	$ 7,075,178	$ (886,264)	-12.0%
	Gambling Tax	1,364,321	1,489,952	1,200,000	1,400,000	1,350,548	1,396,000	1,396,000	(4,000)	-0.3%
	CJ Sales Tax	1,953,822	2,145,383	2,171,762	2,289,762	2,168,628	2,190,000	2,212,000	(99,762)	-4.4%
	Other Revenues	173,282	133,085	205,000	205,000	85,415	85,000	85,000	(120,000)	-58.5%
	Transfer in from Utax	625,000	700,000	728,000	728,000	728,000	952,168	1,002,862	224,168	30.8%
	Total Revenues	$ 9,056,599	$ 10,071,895	$ 11,022,945	$ 12,005,172	$ 11,504,581	$ 11,119,314	$ 11,771,040	$ (885,858)	-7.4%
Expenditure Summary:										
110	Salaries & Wages	6,295,754	6,704,847	8,086,786	8,842,117	8,453,185	8,052,834	8,540,940	(789,283)	-8.9%
111/1	Temporary Help	-	(3,327)	-	-	-	-	-	-	n/a
120	Overtime	541,591	810,414	405,627	405,627	405,627	405,627	405,627	-	0.0%
200	Benefits	1,963,687	2,088,645	2,405,144	2,631,995	2,520,337	2,535,420	2,699,040	(96,575)	-3.7%
31X	Supplies	64,637	107,443	36,750	36,750	36,750	36,750	36,750	-	0.0%
3XX	Othr Opr Supplies	96,553	199,949	68,738	68,738	68,738	68,738	68,738	-	0.0%
41X	Professional Svcs	2,138	8,844	2,000	2,000	2,000	2,000	2,000	-	0.0%
43X	Travel & Training	42,524	49,091	-	-	-	-	-	-	n/a
42/47	Utility & Comm	1,233	2,026	1,550	1,595	1,595	1,595	1,595	-	0.0%
48X	Repairs & Mtc	13,188	21,996	8,000	8,000	8,000	8,000	8,000	-	0.0%
497	Association Dues	1,173	815	850	850	850	850	850	-	0.0%
4XX	Other Misc Exp	17,038	21,320	7,500	7,500	7,500	7,500	7,500	-	0.0%
5XX	Intgvtl Srvs/Taxes	-	7,258	-	-	-	-	-	-	n/a
600	Capital Outlays	17,083	52,574	-	-	-	-	-	-	n/a
	Total Expenditures	$ 9,056,599	$ 10,071,895	$ 11,022,945	$ 12,005,172	$ 11,504,581	$ 11,119,314	$ 11,771,040	$ (885,858)	-7.4%

POLICE FIELD OPERATIONS DIVISION

Responsible Manager: ***Andy Hwang, Deputy Chief***

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of neighborhood and community meetings attended	208	50*	250	250
• Number of Orders of Protection processed	1,950	1,200	1,500	1,500
• Number of Police Officer applicants	210	170	120	120
Outcome Measures:				
• Number of false alarms with police response	1,800	2,200	2,200	2,200
• Number of firearms received into Property/Evidence	146	75	100	100
• Number of police officer candidate background investigations	105	65	75	75
• Number of training hours provided internally by FWPD	6,283	6,752	5,500	5,500
Efficiency Measures:				
• % of false alarms that are billable*	12%	12%	12%	12%
• % of background investigations resulting in qualified candidate	27%	18%	25%	25%
• % of training hours provided internally by FWPD	70%	70%	70%	70%

*OWNERS OF ALARMED BUILDINGS GET THREE WARNING EACH FISCAL YEAR PRIOR TO BEING BILLED

* THE CRIME PREVENTION POSITION HAS BEEN VACANT FOR MOST OF 2008

PUBLIC WORKS
ADMINISTRATION
Marwan Salloum, P.E.
Interim Public Works Director

1.0 FTE
Department Total: 46.0 FTE

- Regional Issues and Involvement
- Coordinate Interlocal PW Affairs
- Department Direction/Operations
- Intradepartmental coordination
- Department Budget Management
- Emergency Management Program Coordination
- City Council/Committee/Commission support

EMERGENCY MANAGEMENT
Ray Gross
Emergency Mgmt Coordinator

1.0 FTE

- GFW Partner Coordination
- Participation in Zone 3 and Regional Mitigation & Disaster Planning
- Maintain NIMS Compliance
- Grant Application / Admin.
- Training
- GFW Disaster Planning
- Conduct GFWEOC Exercises
- Public Education & Involvement

DEPUTY PUBLIC WORKS DIRECTOR
Ken Miller, P.E.
Deputy Director
1.0 FTE

- Department Budget Preparation
- Inter-Department Coordination
- Comprehensive Plan Updates
- Capital Improvement Program
- Contract Management
- City Council/Committee/Commission Support

ADMINISTRATIVE SUPPORT
Darlene LeMaster
Administrative Assistant II
3.0 FTE

- Budget Assistance
- Purchasing/contract assistance
- Central filing
- Phone coverage
- Word Processing/data input
- Emergency /disaster response

DEVELOPMENT SERVICES
Vacant.
Development Services Manager

5.5 FTE

- Perform civil engineering public works plan review for residential and commercial projects
- Determine development impacts
- Inspect construction projects performed on private property and public ROW
- Administer development bonding requirements
- Provide assistance to development community and citizens
- Administer PW Development Standards Manual

SURFACE WATER MANAGEMENT
William Appleton, P.E
Surface Water Manager

15.0 FTE

- Water quality management
- Long-range capital improvement plan
- Manage Surface Water Facility Maintenance
- After hours callout
- Plan review interface
- ESA/NPDES Compliance
- Manage Capital Improvements

SOLID WASTE MANAGEMENT
Rob Van Orsow
Solid Waste & Recycling Coordinator

1.5 FTE

- Manage Solid Waste/Recycling Utility and franchise agreement
- Coordinate city-wide waste reduction program & recycling programs
- Coordinate with county in compliance with county-wide solid waste & hazardous waste plans
- Apply for and manage solid waste and recycling grants

FLEET MANAGEMNET
Chris Pyle
Fleet Maintenance Coordinator

1.0 FTE

- Manage Fleet Vehicles Maintenance Agreement
- Manage Fleet Equipment Maintenance
- Manage the Acquisition of New Fleet Vehicles and Equipment
- Manage the Surplus of Old Vehicles and Equipment

TRAFFIC SYSTEMS
Rick Perez, P.E.
Traffic Engineer

5.5 FTE

- Traffic signal, signing, street lighting and pavement marking maintenance
- Development Review and Mitigation of Transportation Impacts
- Neighborhood Traffic Safety Program
- Transportation Planning
- Administer City-Wide Commute Trip Reduction Program
- Manage capital improvements and grant applications
- Traffic Signal Timing

STREET SYSTEMS
Marwan Salloum, P.E.
Street Systems Manager

11.5 FTE

- Manage streets maintenance
- Manage pavement conditions and street overlay program
- Manage capital improvements
- Grant application and compliance
- Right-of-way vegetation management
- Street sweeping
- Litter control
- Administer right-of-way permits
- Manage snow & ice removal
- After hours call out

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

2007/2008 ACCOMPLISHMENTS

- Provide spring and fall recycling collection events
- Completed the following construction projects on time and within the approved budget:
  - Pacific Highway S Phase III HOV Improvements Project (S 284th St to SR 509)
  - SR 18 at SR 161 Intersection Improvements Project
  - 21st Avenue SW Extension at SW 356th Street – 22nd Avenue SW
  - S 348th Street HOV Lanes Improvements Project (9th Ave S to SR 99)
  - S 333rd Street at 1st Way S Traffic Signal
  - 2007 Asphalt Overlay at $2.3 million
  - 2008 Asphalt Overlay at $2.0 million
  - South 373rd Street Bridge at Hylebos Creek in conjunction with WSDOT
  - Lake Jeane and Lake Lorene Outlet Improvements Project
  - 26th Avenue SW Stormline Replacement Project
- Completed the design and right of way acquisition for the SR 99 at S 356th Street Intersection Improvements Project
- Completion of the design and commencement of right of way acquisition for the S 348th Street at 1st Way S Intersection Improvements Project
- Starting the design and right of way acquisition phase for the Pacific Highway S Phase IV HOV Improvements Project (S Dash Point Road to S 312th Street)
- Purchase and installation of additional emergency equipment totaling $1,481,208 to assist the City in providing services to our citizens and businesses during emergency conditions. This includes: snow and ice equipment, auxiliary power for the community center and evidence building, two portable trailer mounted generators and uninterrupted power supply for thirty traffic signals and emergency communications equipment.
- Grants awarded in the amount of $12,089,533 for transportation projects:

S 348th Street HOV Lanes Project	TIB (State)	$2,730,000
Pacific Highway S at S 356th St Intersection Improvements Project	TIB (State)	$4,350,533
Pacific Highway S Phase IV HOV Lanes Project	PSRC (Regional/County Wide	$5,000,000

- Successfully applied to be recognized as a Storm Ready community by the National Weather Service
- Supported residential and commercial development projects such as: Campus Crest, Wynnstone, Lowe's and The Commons
- Implemented Flashing Yellow Arrow conversions at four (4) intersections
- Updated signal coordination plans on SR 99, S 320th St, and S 348th St
- Coordinated with WA State Dept. of Ecology funding and contracted for removal of sea lettuce at Dumas Bay
- Complied with NPDES Phase II permit requirements by submitting annual report and Surface Water Management Plan (SWMP)
- Steel Lake Maintenance Yard Improvements

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

2009/2010 ANTICIPATED KEY PROJECTS

- Development Services key projects to include:
  - Support review/adoption of 2008 King County Surface Water Design Manual
  - Administer NPDES Phase II requirements as they pertain to Development Services
  - 2009 Development Standards update
- Construct:
  - SR 99 at S 356th Street Intersection Improvements Project
  - Pacific Highway S Phase IV HOV Improvements (Dash Point Road to S 312th Street)
  - Completion of the design and right of way acquisition of the following projects:
    - S 348th Street at 1st Way South Intersection Improvements Project
    - S 352nd Street Extension Project (SR 99 to SR 161)
  - 2009 Asphalt Overlay at $1.5 million
  - 2010 Asphalt Overlay at $1.5 million
- Procure either a new contractor or renegotiate the Solid Waste and Recycling Collection Contract to ensure continued collection services beyond the current 2010 term
- Participate in the King County Comprehensive Solid Waste Management Plan adoption process
- Participate in implementation of enhanced service level equity programming resulting from the King County Local Hazardous Waste Managements Plan's Household Hazardous Waste Collection Service Level Study
- Comprehensive outreach to multi-family residences to promote initiation or expansion of on-site recycling collection programs
- Pursue grant funding for the City Center Access Environmental Assessment and Transportation Improvement Projects
- Implement the Traffic Impact Fee system
- Implementation of Transit Signal Priority in support of Bus Rapid Transit on SR 99
- Completion of Environmental documents for the City Center Access Project
- Continue to comply with NPDES Phase II permit and integrate Low Impact Development (LID) regulations, adopt Illicit Discharge Detection & Elimination (IDDE) ordinance , provide training and adopt the latest DOE approved storm water manual
- Purchase additional property along the Hylebos corridor using CFT and NOAA grants
- S 308th Street and Easter Lake Vicinity Storm Drainage Improvements
- Formation of the Northlake Lake Management District (LMD)
- Adoption of Operation and Maintenance (O & M) standards for the NPDES permit

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

ADOPTED PROGRAM CHANGES: STREET FUND

MT Priority	Dept	Div	Program	Department Submitted						City Manager Recommended					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Street Fund:															
Program Cuts															
6	PW	DS	Temporary Help - Construction Inspection	-	-	-	(10,000)	-	(10,000)	-	-	-	(10,000)	-	(10,000)
			Total	**-**	**-**	**-**	**(10,000)**	**-**	**(10,000)**	**-**	**-**	**-**	**(10,000)**	**-**	**(10,000)**
Program Cuts Not Recommended															
3	PW	TR	NTS	-	-	-	(10,000)	-	(10,000)	-	-	-	-	-	-
			Total	**-**	**-**	**-**	**(10,000)**	**-**	**(10,000)**	**-**	**-**	**-**	**-**	**-**	**-**
Programs Cut & Restored on a 1-Time Basis															
4	PW	ST	Color Basket and Banners	-	-	-	(16,250)	-	(16,250)	-	-	16,250	(16,250)	16,250	(16,250)
1	PW	ST	Street Tree Replacement	-	-	-	(8,400)	-	(8,400)	-	-	-	-	8,400	(8,400)
1	PW	ST	Landscape Maintenance Contract	-	-	-	(10,000)	-	(10,000)	-	-	-	-	10,000	(10,000)
0	PW	ST	WSDOT Maintenance Contract	-	-	-	(30,000)	-	(30,000)	-	-	-	-	30,000	(30,000)
0	PW	ST	Equipment Rental	-	-	-	(10,000)	-	(10,000)	-	-	-	-	10,000	(10,000)
0	PW	ST	Small Work Projects	-	-	-	(9,375)	-	(9,375)	-	-	-	-	9,375	(9,375)
0	PW	TR	Electricity	-	-	-	(60,000)	-	(64,400)	-	-	-	-	64,400	(64,400)
			Total	**-**	**-**	**-**	**(144,025)**	**-**	**(148,425)**	**-**	**-**	**16,250**	**(16,250)**	**148,425**	**(148,425)**
New Programs Added															
5	PW	EM	Emergency Mgmt Specialist 1.0 FTE	1.00	-	15,190	76,598	-	79,935	-	-	50,000	-	50,000	-
0	PW	FLT	Increase Fuel	-	-	-	19,000	-	19,000	-	-	19,000	-	19,000	-
0	PW	FLT	Replace Pool Car - Funded by Replacement Reserves ($35,578 in 2010)	-	-	-	-	-	-	-	-	-	-	-	-
n/a	PW	FLT	Replace Truck #251 - Funded by Replacement Reserves ($42,491 in 2010)	-	-	-	-	-	-	-	-	-	-	-	-
n/a	PW	FLT	Replace Truck #250 - Funded by Replacement Resrves $44,500 in 2010)	-	-	-	-	-	-	-	-	-	-	-	-
n/a	PW	ST	Admin Assistant 0.50 FTE - funded by CIP, cost neutral	0.50	-	-	-	-	-	0.50	-	-	-	-	-
n/a	PW	TR	King County Maint Contract	-	-	-	29,116	-	60,643	-	-	29,116	-	60,643	-
n/a	PW	TR	Street Lighting	-	-	-	6,102	-	6,102	-	-	6,102	-	6,102	-
			Total	**1.50**	**-**	**15,190**	**130,816**	**-**	**165,680**	**0.50**	**-**	**104,218**	**-**	**135,745**	**-**
New Programs Not Recommended															
4	PW	TR	Traffic Mgmt Center (incl.Engineer.Tech 1.0 FTE)	1.00	-	189,970	72,620	825,000	83,070	-	-	-	-	-	-
3	PW	TR	Commute Trip Reduction				2,040		2,040	-	-	-	-	-	-
2	PW	TR	Repair/Replace Damaged Traffic Infrastructure	-	-	-	50,000	-	50,000	-	-	-	-	-	-
2	PW	TR	New Street Lights	-	-	-	100,000	-	100,000	-	-	-	-	-	-
1	PW	TR	Transportation Element of Comprehensive Plan.	-	-	100,000	-	-	-	-	-	-	-	-	-
0	PW	TR	Traffic Signal Conversions	-	-	-	50,000	-	50,000	-	-	-	-	-	-
			Total	**1.00**	**-**	**289,970**	**274,660**	**825,000**	**285,110**	**-**	**-**	**-**	**-**	**-**	**-**

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

ADOPTED PROGRAM CHANGES: ENTERPRISE FUNDS

MT Priority	Dept	Div	Program	Department Submitted						City Manager Recommended					
				FTE	Fleet	Expenditures				FTE	Fleet	Expenditures			
						2009		2010				2009		2010	
						1-Time	Ongoing	1-Time	Ongoing			1-Time	Ongoing	1-Time	Ongoing
Solid Waste & Recycling Fund															
Program Cuts Not Recommended															
	SWR		Litter Control - Vadis Contract	-	-	-	(9,340)	-	(10,211)	-	-	-	-	-	-
			Total	**-**	**-**	**-**	**(9,340)**	**-**	**(10,211)**	**-**	**-**	**-**	**-**	**-**	**-**
New Programs Added															
n/a	SWR		Litter Control - Disposal Costs	-	-	-	1,000	-	1,300	-	-	-	1,300	-	1,300
n/a	SWR		Contract Procurement	-	-	-	8,526	-	8,526	-	-	-	8,526	-	8,526
n/a	SWR		Recycling Project Mgt - Increase by 0.50 FTE	0.50	-	24,580	11,608	26,715	12,380	-	-	24,580	11,608	26,715	12,380
			Total	**0.50**	**-**	**24,580**	**21,134**	**26,715**	**22,206**	**-**	**-**	**24,580**	**21,434**	**26,715**	**22,206**
Surface Water Management Fund															
Program Cuts Not Recommended															
n/a	SWM/MT		Reduce Street Sweeping	-	-	-	(33,012)	-	(34,153)	-	-	-	-	-	-
n/a	SWM/MT		Reduce Vacuum/Jet Rodding CCTV Services	-	-	-	(66,023)	-	(68,306)	-	-	-	-	-	-
			Total	**-**	**-**	**-**	**(99,035)**	**-**	**(102,459)**	**-**	**-**	**-**	**-**	**-**	**-**
New Programs Added															
n/a	SWM/MT		Increase Street Sweeping	-	-	-	12,500	-	12,500	-	-	-	12,500	-	12,500
n/a	SWM/MT		Increase vacuum/jet rodding	-	-	-	13,594	-	13,594	-	-	-	13,594	-	13,594
n/a	SWM/WQ		WRIA Watershed Council	-	-	-	3,323	-	3,323	-	-	-	3,323	-	3,323
n/a	SWM/MT		Repairs & Maintenance	-	-	-	9,000	-	9,000	-	-	-	5,000	-	5,000
n/a	SWM/MT		Temporary Help	-	-	-	26,122	-	26,122	-	-	-	26,122	-	26,122
n/a	SWM/ENG		Software Maintenance	-	-	-	4,000	-	4,000	-	-	-	4,000	-	4,000
n/a	SWM/WQ		Temporary Help	-	-	-	18,860	-	18,860	-	-	-	9,420	-	9,420
n/a	SWM/ENG		NPDES Support Tech 1.0 FTE	1.00	-	14,970	87,060	-	92,892	1.00	-	14,970	87,060	-	92,892
n/a	SWM/ENG		SWM Project Engineer - Charge to SWM Unallocated CIP	-	-	-	(112,852)	-	(117,657)	-	-	-	(112,852)	-	(117,657)
n/a	FLEET		Replace Heavy Equipment Trailer	-	-	-	-	-	-	-	-	-	-	-	-
n/a	FLEET		Replace Truck #244	-	-	-	-	-	-	-	-	-	-	-	-
			Total	**1.00**	**-**	**14,970**	**61,607**	**-**	**62,634**	**1.00**	**-**	**14,970**	**48,167**	**-**	**49,194**
New Programs Not Recommended															
n/a	SWM/WQ		Public Education & Outreach Coordinator 1.0 FTE	1.00	-	14,970	83,489	-	87,340	-	-	-	-	-	-
			Total	**1.00**	**-**	**14,970**	**83,489**	**-**	**87,340**	**-**	**-**	**-**	**-**	**-**	**-**

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

Adopted CAPITAL PROJECTS AND FUNDING SOURCES:

TRANSPORTATION PROJECTS
6-Year CIP Plan
Adopted Projects and Fund Sources (in thousands)

Transportation Projects	Project	External/Pr Sources			Balance	Adopted 2009-10 Allocations						Future
Location	Total	Grant	Mitig.	Prior Yr	Needed	REET	Ut Tx	Fuel Tx	Other	Grants	Total	Needs
Annual Asphalt Overlay Program	$ 3,936	$ -	$ -	$ -	$ 3,936	$ -	$ 2,800	$ 1,104	$ 32	$ -	$ 3,936	$ -
Annual Transportation System Safety Improvements	700	-	-	-	700	-	-	700	-	-	700	-
S 320th St HOV: 8th Ave So to SR 99	15,523	9,315	267	-	5,941	-	-	-	-	-	-	5,941
SR99 HOV Lanes Phase III - S 284th St to SR509	24,950	18,335	501	6,745	(631)	-	-	-	-	-	-	(631)
S 348th Street: 9th Avenue S - SR99	4,585	2,385	683	1,546	(29)	-	-	-	-	-	-	(29)
S 320th St. @ 1st Ave S.	9,145	5,000	280	217	3,648	-	-	-	50	-	50	3,598
S 320th St. @ 20th Ave S.	5,760	-	204	-	5,556	-	-	-	-	-	-	5,556
S 356th Street @ Pacific Highway Intersection Impv.	8,254	378	1,486	1,994	4,396	-	-	-	50	4,351	4,401	(5)
SR18 @ SR161 Intersection Impv	613	-	462	950	(799)	-	-	-	-	-	-	(799)
S 348th Street @ 1st Avenue S	4,171	2,500	216	511	944	-	-	-	50	-	50	894
S 352nd Street; SR-99 to SR-161	5,970	3,300	47	-	2,623	200	2,400	-	30	-	2,630	(7)
21st Av SW Ext: SW 356th St - 22nd Av SW	438	-	91	326	21	-	-	-	-	-	-	21
SW 320th Street @ 21st Avenue SW	4,320	-	-	-	4,320	-	-	-	-	-	-	4,320
SW 320th Street @ 47th Avenue SW	360	-	-	-	360	-	-	-	-	-	-	360
S 312th Street @ 28th Avenue S	540	-	-	-	540	-	-	-	-	-	-	540
Pacific Highway HOV Lanes Phases IV - SR-509 to S 312th	20,800	6,735	530	1,550	11,985	-	3,000	-	100	8,885	11,985	-
S 320th Street: 1st Ave S to 8th Ave S	15,523	9,314	29	-	6,180	-	-	-	-	-	-	6,180
SW 336th Way/SW 340th Street: 26th Place SW-Hoyt Road	15,312	9,186	-	-	6,126	-	-	-	-	-	-	6,126
Military Road S: Star Lake Road to S 288th Street	13,068	7,840	-	-	5,228	-	-	-	-	-	-	5,228
SW 356th Street / BPA Trail Signal	315	-	-	315	-	-	-	-	-	-	-	-
City Center Access Phase 4	20,621	-	-	-	20,621	-	-	-	-	-	-	20,621
S 356th Street SR 99-SR161	8,712	5,228	24	-	3,460	-	-	-	-	-	-	3,460
SW 312th Street: SR509 - 14th Ave SW	4,366	2,620	178	-	1,568	-	-	-	-	-	-	1,568
1st Ave S @ S 328th Street	1,800	-	82	-	1,718	-	-	-	-	-	-	1,718
10th Ave SW Impv: SW Campus Dr - SW344th St	8,423	-	320	-	8,103	-	-	-	30	-	30	8,073
City Center Access Study Phase 2	3,000	-	180	1,175	1,645	-	-	-	20	-	20	1,625
S 304th Street @ 28th Ave S	2,148	-	-	-	2,148	-	-	-	-	-	-	2,148
1st Av S: S292 -@312	2,640	-	-	-	2,640	-	-	-	-	-	-	2,640
City Center Access Phase 3 -- S 320th Street @ I-5	2,850	-	158	-	2,692	-	-	-	-	-	-	2,692
S 314th St: 20th Av S - 23rd Av S - Install new sidewalks	1,980	-	-	-	1,980	-	-	-	-	-	-	1,980
Total Transportation Projects	$ 210,823	$ 82,136	$ 5,738	$ 15,329	$ 107,620	$ 200	$ 8,200	$ 1,804	$ 362	$ 13,236	$ 23,802	$ 83,818

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

Surface Water Management Projects:

6-Year CIP Plan

Adopted Projects and Fund Sources (in thousands)

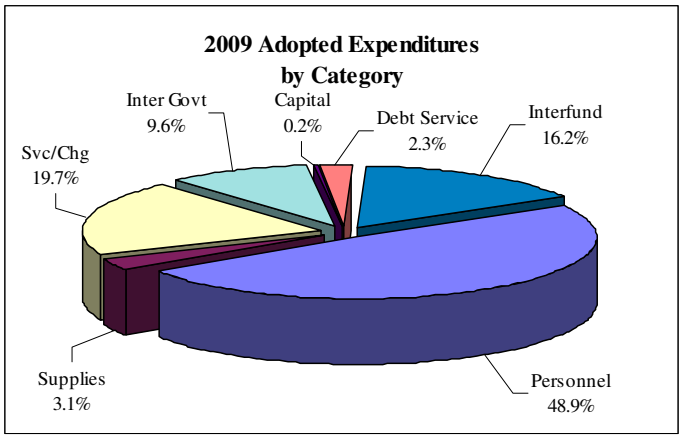
Surface Water	Project	External/Pr Sources			Balance	Adopted 2009-10 Allocations						Future
Project Description	Total	Grant	Mitig.	Prior Yr	Needed	REET	Ut Tx	Fuel Tx	Fees	GFund	Total	Needs
Small CIP -- Annual Program	$ 421	$ -	$ -	$ -	$ 421	$ -	$ -	$ -	$ 448	$ -	$ 448	$ (27)
Joe's CreekSalmon Habitat Restoration	2,446	1,093	-	1,353	0	-	-	-	-	-	-	0
West Hylebos Basin Land Acquisition	1,184	758	-	400	26	-	-	-	26	-	26	0
Easter Lake Stormwater Improvement Project (CIP No. 304-3100-260)	911	-	-	670	241	-	-	-	241	-	241	-
S. 336th Street Vic. Drainage Improvements (3300 Block to 3600 Block)	180	-	-	25	155	-	-	-	28	-	28	127
SR 99 Phase IV Roadway Improvements (SWM Cost Share)	295	-	-	10	285	-	-	-	285	-	285	-
W. Hylebos Creek Headwaters Restoration- (34600 Block to S. 35200 Block)	628	-	-	-	628	-	-	-	214	-	214	414
Cold Creek S. 302nd St. Box Culvert Repair/Replacement	411	-	-	-	411	-	-	-	-	-	-	411
Cold Creek Stream Restoration- Headwaters to S. 302nd St. Box Culvert	331	-	-	-	331	-	-	-	-	-	-	331
Cold Creek Marine Hills Culvert Repair/Replacement (S. 302nd St./650 Block vic.)	134	-	-	-	134	-	-	-	-	-	-	134
E. Branch Joes Creek Restoration- SW 325th St. to SW 338th St.	320	-	-	-	320	-	-	-	-	-	-	320
Redondo Creek Headwaters Restoration- (1700 Block to S. 292nd Vic.)	296	-	-	-	296	-	-	-	-	-	-	296
W. Hylebos Channel Restoration	837	401	-	748	(312)	-	-	-	-	-	-	(312)
Total Projects	$ 8,393	$ 2,252	$ -	$ 3,206	$ 2,935	$ -	$ -	$ -	$ 1,242	$ -	$ 1,242	$ 1,693

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

PURPOSE/DESCRIPTION:

The Public Works Department has a mission to: Provide a vehicle for the City Council to achieve its vision of Federal Way's future, operate a Public Works organization with sound management that meets Federal Way's needs responsibly, provide prompt, courteous, quality, helpful services, and assist our community to achieve its goals to improve its northwest living and business environment with special emphasis on improving transportation, surface water systems, and the permit process.



The Public Works Department is organized into seven divisions. The Administrative Services Division provides the overall management of the department. The Development Services Division provides the engineering plan reviews and inspections of development projects. The Traffic Division provides transportation planning, traffic operations, and neighborhood traffic services. The Street Systems Division provides the street improvements and maintenance functions. The Surface Water Management Division provides the surface water systems improvements and maintenance functions. The Solid Waste and Recycling Division manage the solid waste/recycling utility and franchise contract. The Emergency Management Division provides services and planning coordination through the Greater Federal Way Emergency Operation Team in conjunction with Lakehaven Utility District, Federal Way School District, and the Federal Way Fire Department.

DEPARTMENT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 1,780,763	$ 1,749,889	$ 2,295,813	$ 3,131,309	$ 2,985,843	$ 2,549,439	$ 2,673,274	(581,870)	-18.6%
	Grant	135,677	152,792	138,000	138,000	143,000	138,000	138,000	-	0.0%
	Motor Vehicle Tax	1,738,805	1,734,282	1,745,000	1,745,000	1,719,245	1,748,000	1,748,000	3,000	0.2%
	Refuse Collection	245,155	291,263	326,850	326,850	346,847	281,732	289,854	(45,118)	-13.8%
	Plan Review/ROW	540,591	467,932	483,399	483,399	481,276	489,000	496,000	5,601	1.2%
	SWM Fee	3,620,050	3,703,673	3,763,185	3,604,155	3,293,413	3,314,137	3,348,992	(290,018)	-8.0%
	CIP Projects	8,000	780,000	-	-	-	-	-	-	n/a
	Utility Tax	1,200,925	1,776,366	1,837,606	1,837,606	1,837,606	1,859,486	1,882,461	21,880	1.2%
	Interest & Misc	248,736	296,266	98,210	98,210	147,587	134,554	134,803	36,344	37.0%
Total Revenue		$ 9,518,702	$ 10,952,463	$ 10,688,063	$ 11,364,529	$ 10,954,817	$ 10,514,348	$ 10,711,384	$ (618,387)	-5.4%
Expenditure Summary:										
210	Administration	397,750	443,085	444,867	433,669	433,896	285,747	297,477	(147,922)	-34.1%
220	Development Srvs	495,510	540,926	553,067	560,155	560,445	577,592	604,438	17,437	3.1%
230	Traffic Services	1,374,502	1,472,653	1,645,325	1,668,119	1,593,405	1,723,314	1,697,116	55,195	3.3%
240	Street Services	1,385,044	1,423,351	1,678,148	1,891,986	1,842,597	1,930,061	1,903,151	38,075	2.0%
270	Emergency Operations	69,066	118,256	152,706	153,955	153,968	159,683	165,233	5,728	3.7%
Total GF Opr Exp		$ 3,721,872	$ 3,998,271	$ 4,474,113	$ 4,707,884	$ 4,584,311	$ 4,676,397	$ 4,667,415	$ (31,487)	-0.7%
102	Arterial St-St Overlay	-	-	-	-	-	-	-	-	n/a
106	Solid Waste	249,453	260,214	269,803	274,804	274,916	315,654	326,690	40,850	14.9%
401	Surface Water Mgmt	3,586,350	3,981,104	4,305,230	4,337,230	4,041,616	3,291,526	3,396,473	(1,045,704)	-24.1%
504	Fleet	295,689	314,661	291,253	380,153	400,153	378,011	379,553	(2,142)	-0.6%
Total Non-GF Opr Exp		$ 4,131,492	$ 4,555,979	$ 4,866,286	$ 4,992,187	$ 4,716,685	$ 3,985,191	$ 4,102,716	$ (1,006,996)	-20.2%
TOTAL OP EXP		$ 7,853,364	$ 8,554,250	$ 9,340,399	$ 9,700,071	$ 9,300,996	$ 8,661,588	$ 8,770,131	$ (1,038,483)	-10.7%
Capital & One-Time Funding:										
	Onetime	1,860,481	3,184,474	2,133,144	3,440,261	3,421,887	2,349,656	2,565,006	(1,090,605)	-31.7%
Total One-Time Exp		$ 1,860,481	$ 3,184,474	$ 2,133,144	$ 3,440,261	$ 3,421,887	$ 2,349,656	$ 2,565,006	$ (1,090,605)	-31.7%
Total Expenditures		$ 9,713,845	$ 11,738,723	$ 11,473,543	$ 13,140,332	$ 12,722,883	$ 11,011,244	$ 11,335,137	$ (2,129,088)	-16.2%

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

DEPARTMENT POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Public Works Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	58F
Deputy Public Works Director	1.00	1.00	1.00	1.00	1.00	1.00	1.00	52
City Traffic Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Street Systems Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
SWM Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Development Services Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	48
Senior Traffic Engineer	2.00	3.00	3.00	3.00	3.00	3.00	3.00	43
Street Systems Project Engineer	2.00	2.00	2.00	2.00	2.00	2.00	2.00	43
SWM Project Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
Emergency Management Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	41
Traffic Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	41
Senior Engineer Plans Reviewer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
SW Quality Program Coord	1.00	1.00	1.00	1.00	1.00	1.00	1.00	39
Street Systems Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
SWM Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Street Systems Maint Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
Surface Water Quality Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
SWM Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
SWM R/D Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	36
Engineering Plans Reviewer	2.00	2.00	2.00	2.00	2.00	2.00	2.00	34
Solid Waste/Recycling Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	34
Construction Inspector	3.00	3.00	3.00	3.00	3.00	3.00	3.00	32
Engineering Technician	2.00	2.00	2.00	2.00	2.00	2.00	2.00	28
NPDES Support Technician	-	-	-	-	-	1.00	1.00	
Maintenance Worker II	3.00	3.00	3.00	3.00	3.00	3.00	3.00	24m
Recycling Project Manager	0.50	0.50	0.50	0.50	0.50	0.50	0.50	24
Administrative Assistant II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	21
Maintenance Worker I	6.00	6.00	6.00	6.00	6.00	6.00	6.00	20m
Administrative Assistant I	2.00	2.00	2.00	2.00	2.00	2.50	2.50	18
Fleet Maintenance Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
Total Regular Staffing	43.50	44.50	44.50	44.50	44.50	46.00	46.00	
Change from prior year	2.00	1.00	-	-	-	1.50	-	
Grand Total Staffing	43.50	44.50	44.50	44.50	44.50	46.00	46.00	

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

HIGHLIGHTS/CHANGES:

The Public Works baseline adopted budget total $8,661,588 in 2009 and $8,770,131 in 2010. This is a 10.7% decrease from the 2008 adjusted budget.

- City Manager Recommended Changes - The following is a list of recommended budget cut and/or move into one - time funding: street trees (move $8,400 into 1- time funding in 2010), street landscaping maintenance contract (move $10,000 into 1- time funding in 2010), street small work projects (move $9,375 into 1- time funding in 2010), street WSDOT maintenance contract (move $30,000 into 1- time funding in 2010), street equipment rental (move $10,000 into 1- time funding in 2010), basket and banners (move from ongoing into 1- time funding in 2009 and 2010), development services temporary help – Construction inspection (cut $10,000 in 2009 and 2010), street lights and signals electricity charges (move $64,400 into 1- time funding in 2010), increased cost for King County Traffic Maintenance as one time funding ($29,116 in 2009 and $60,643 in 2010), increased Traffic Maintenance costs due to private and CIP projects as one time funding ($6,102 for 2009 and 2010), addition of Emergency Management Specialist position as one time funding ($50,000 in 2009 and 2010), addition of 0.5 FTE for Recycling Project Manager position as one time funding ($24,580 in 2009 and $26,715 in 2010).

- The following is a list of recommended ongoing additions to the Public Works budget: increased street sweeping costs due to fuel and labor ($12,500 in 2009 and 2010). increased vacuum/jet rodding costs due to fuel and labor ($13,594 in 2009 and 2010), additional temporary help for water quality as a result of the NPDES phase II permit ($18,860 in 2009 and 2010), additional temporary help for surface water pond maintenance ($26,122 in 2009 and 2010), WRIA9 watershed council cost ($3,323 in 2009 and 2010), Software maintenance ($4,000 in 2009 and 2010), SWM repair and maintenance ($9,000 in 2009 and 2010), litter control disposal cost ($1,000 in 2009 and $1,300 in 2010), solid waste contract procurement or contract renegotiation process ($8,526 in 2009 and 2010).

- Salaries and Benefits - Salaries and benefits have increased slightly due to salary market adjustments and benefit cost increases.

- Equipment Replacement - In 2009/2010, Public Works will be replacing the street "call out" truck, pool car, 40,000 GVW heavy equipment trailer, Streets Maintenance truck and SWM inspector pickup.

PUBLIC WORKS DEPARTMENT OVERVIEW

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

REVENUE AND EXPENDITURE SUMMARY:

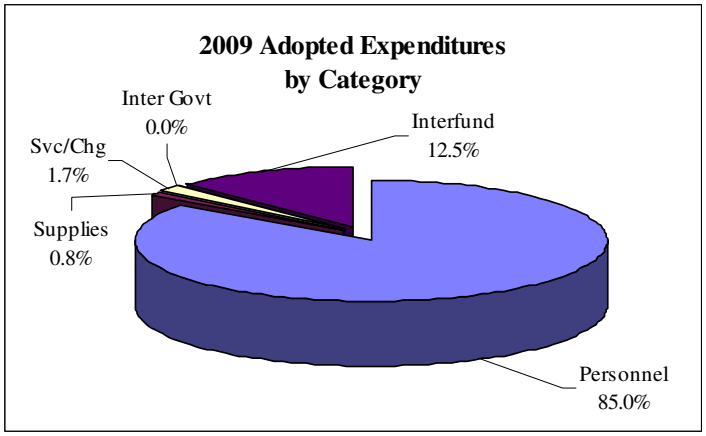
Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 1,780,763	$ 1,749,889	$ 2,295,813	$ 3,131,309	$ 2,985,843	$ 2,549,439	$ 2,673,274	(581,870)	-18.6%
	Grant	135,677	152,792	138,000	138,000	143,000	138,000	138,000	-	0.0%
	Motor Vehicle Tax	1,738,805	1,734,282	1,745,000	1,745,000	1,719,245	1,748,000	1,748,000	3,000	0.2%
	Refuse Collection	245,155	291,263	326,850	326,850	346,847	281,732	289,854	(45,118)	-13.8%
	Plan Review/ROW Perm	540,591	467,932	483,399	483,399	481,276	489,000	496,000	5,601	1.2%
	SWM Fee	3,620,050	3,703,673	3,763,185	3,604,155	3,293,413	3,314,137	3,348,992	(290,018)	-8.0%
	CIP Projects	8,000	780,000	-	-	-	-	-	-	n/a
	Utility Tax	1,200,925	1,776,366	1,837,606	1,837,606	1,837,606	1,859,486	1,882,461	21,880	1.2%
	Interest & Misc	248,736	296,266	98,210	98,210	147,587	134,554	134,803	36,344	37.0%
	User Charges - M&O	229,657	252,792	257,750	343,250	362,504	360,138	360,702	16,888	4.9%
	User Charges - Reserves	319,499	320,784	333,885	468,885	472,153	472,153	472,153	3,268	0.7%
	Capital Contributions	-	98,000	-	-	-	-	-	-	n/a
	RE Transfer	14,259	-	-	-	-	-	-	-	n/a
	Total Revenues	$ 10,082,117	$ 11,624,039	$ 11,279,698	$ 12,176,664	$ 11,789,474	$ 11,346,639	$ 11,544,239	$ (830,025)	-6.8%
Expenditure Summary:										
110	Salaries & Wages	2,546,689	2,652,895	2,831,838	2,980,264	2,980,264	2,930,251	3,066,787	(50,013)	-1.7%
111/1	Temporary Help	61,119	98,368	91,040	91,040	91,040	110,182	110,182	19,142	21.0%
120	Overtime	31,608	41,079	30,149	30,149	30,149	30,149	30,149	-	0.0%
200	Benefits	824,534	951,204	1,018,264	1,076,839	1,076,839	1,162,778	1,241,102	85,938	8.0%
31X	Supplies	56,341	57,472	65,672	65,672	65,672	66,672	65,672	1,000	1.5%
36X	Mtc Supplies	42,056	64,587	61,950	61,950	61,950	61,950	62,950	-	0.0%
3XX	Othr Opr Supplies	139,500	145,603	141,948	143,148	163,148	143,548	143,548	400	0.3%
41X	Professional Svcs	96,919	31,681	117,996	131,297	155,259	139,822	149,822	8,525	6.5%
43X	Travel & Training	18,672	19,111	29,392	29,392	29,392	30,142	30,142	750	2.6%
42/47	Utility & Comm	333,369	352,286	484,080	484,080	389,080	485,380	420,980	1,300	0.3%
48X	Repairs & Mtc	666,944	728,128	854,084	947,784	897,784	1,003,262	975,616	55,478	5.9%
497	Association Dues	4,020	4,553	6,149	6,149	6,149	6,149	6,149	-	0.0%
4XX	Other Misc Exp	24,444	25,211	41,035	41,035	41,035	41,035	31,035	-	0.0%
5XX	Intgvtl Srvs/Taxes	831,981	933,017	829,401	829,401	829,401	832,724	802,724	3,323	0.4%
552	Interfund Contributions	704,096	951,000	1,190,000	1,190,000	870,000	-	-	(1,190,000)	-100.0%
600	Capital Outlays	15,175	41,245	17,600	17,600	17,600	17,600	17,600	-	0.0%
7XX	Debt Service-Princ	182,359	182,359	182,359	182,359	182,359	182,359	182,359	-	0.0%
8XX	Debt Service-Interest	21,218	19,395	17,571	17,571	17,571	15,748	13,924	(1,823)	-10.4%
9XX	IS Charges-M&O	497,325	497,324	552,595	621,095	641,095	611,619	621,222	(9,476)	-1.5%
9XX	IS Charges-Reserves	257,763	251,916	248,672	383,672	385,635	390,971	390,971	7,299	1.9%
910	Intfund Svc Pmts	497,232	505,816	528,603	369,573	369,573	399,248	407,197	29,675	8.0%
	Total Opr Expend	$ 7,853,364	$ 8,554,250	$ 9,340,399	$ 9,700,071	$ 9,300,996	$ 8,661,588	$ 8,770,131	$ (1,038,483)	-10.7%
Capital & One-Time Funding:										
	Capital & One-Time	1,860,481	3,184,474	2,133,144	3,440,261	3,421,887	2,349,656	2,565,006	(1,090,605)	-31.7%
	Total One-Time Exp	$ 1,860,481	$ 3,184,474	$ 2,133,144	$ 3,440,261	$ 3,421,887	$ 2,349,656	$ 2,565,006	$ (1,090,605)	-31.7%
	Total Expenditures	$ 9,713,845	$ 11,738,723	$ 11,473,543	$ 13,140,332	$ 12,722,883	$ 11,011,244	$ 11,335,137	$ (2,129,088)	-16.2%

PUBLIC WORKS ADMINISTRATION

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

PURPOSE/DESCRIPTION:

The Administration Division of the Public Works Department provides the management of department-wide functions, inter-departmental coordination, participation in regional issues, monitoring and overall departmental financial control. The administration of the Public Works Department is provided by the director, deputy director, and three administrative assistants who provide support to all department staff in the areas of purchasing, word processing, records management, budget preparation and scheduling. The Department includes six other divisions: Development Services, Traffic, Street Systems, Surface Water Management (SWM), Solid Waste/Recycling and Emergency Management.



The Director provides administrative and financial management of the Public Works Department and its divisions. The Director's responsibilities include: general policy decisions, participating in regional affairs, monitoring legislation and regulation changes, providing leadership in emergencies, and preparing and tracking the Department's budget. A key goal of the Administrative Division is providing excellent customer service to citizens, businesses, Council, public agencies and other City departments, and Public Works staff.

GOALS/OBJECTIVES:

The Administrative Division provides overall budget control and management of the Public Works Divisions while implementing the Council's vision for the City.

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of responses for information from constituents	1,316	1,032	1,200	1,200
• Number of word processing requests	1,500	1,400	1,300	1,300
Outcome Measures:				
• Percent of community requests responded to in same day	85%	85%	85%	85%
• Percent of word processing documents completed on time	99%	99%	99%	99%
• Percent of time a "live" person is available to handle constituent calls	99%	99%	99%	99%

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Public Works Director	0.80	0.80	0.80	0.80	0.80	0.80	0.80	58F
Deputy Public Works Director	0.45	0.45	0.45	0.45	0.45	0.45	0.45	52
Administrative Assistant II	0.50	0.50	0.50	0.50	0.50	0.50	0.50	24
Administrative Assistant I	0.10	0.10	0.10	0.10	0.10	0.10	0.10	18
Total Regular Staffing	1.85	1.85	1.85	1.85	1.85	1.85	1.85	
Change from prior year	(0.25)	-	-	-	-	-	-	
Grand Total Staffing	1.85	1.85	1.85	1.85	1.85	1.85	1.85	

PUBLIC WORKS ADMINISTRATION

Responsible Manager: ***Marwan Salloum, P.E., Public Works Director***

HIGHLIGHTS/CHANGES:

The baseline budget is $285,747 in 2009 and $297,477 in 2010. This is a 34.1% decrease from the 2008 Adjusted Budget.

- Salaries and Benefits - Decrease is due to moving the Public Works director salary and benefits from Administration to City Manager Office.

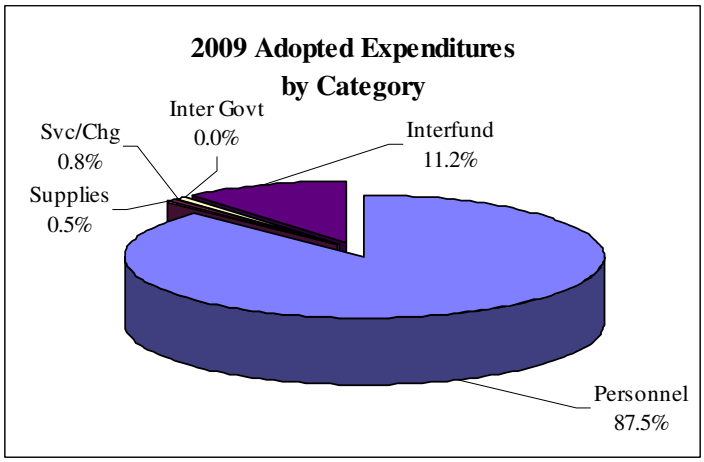
REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 397,750	$ 428,922	$ 444,867	$ 433,669	$ 433,896	$ 286,274	$ 298,043	(147,395)	-34.0%
	Total Revenues	$ 397,750	$ 428,922	$ 444,867	$ 433,669	$ 433,896	$ 286,274	$ 298,043	$ (147,395)	-34.0%
Expenditure Summary:										
110	Salaries & Wages	160,296	175,563	185,503	299,322	299,322	180,863	188,299	(118,459)	-39.6%
111/1	Temporary Help	3,853	13,443	850	850	850	850	850	-	0.0%
120	Overtime	75	582	300	300	300	300	300	-	0.0%
200	Benefits	41,768	59,097	55,434	89,447	89,447	60,865	64,538	(28,582)	-32.0%
31X	Supplies	2,474	2,263	2,150	2,150	2,150	2,150	2,150	-	0.0%
3XX	Othr Opr Supplies	558	-	200	200	200	200	200	-	0.0%
41X	Professional Svcs	-	488	500	500	500	500	500	-	0.0%
43X	Travel & Training	2,895	2,984	3,235	3,235	3,235	3,235	3,235	-	0.0%
497	Association Dues	1,175	341	1,100	1,100	1,100	1,100	1,100	-	0.0%
4XX	Other Misc Exp	-	652	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	23,953	25,282	28,976	28,976	28,976	27,886	28,507	(1,090)	-3.8%
9XX	IS Charges-Reserves	10,802	7,992	7,589	7,589	7,816	7,798	7,798	209	2.8%
910	Intfund Svc Pmts	149,901	154,398	159,030	-	-	-	-	-	n/a
	Total Opr Expend	$ 397,750	$ 443,085	$ 444,867	$ 433,669	$ 433,896	$ 285,747	$ 297,477	$ (147,922)	-34.1%
Capital & One-Time Funding:										
	Capital & One-Time	-	-		-	-	527	566	527	n/a
	Total One-Time Exp	$ -	$ -	$ -	$ -	$ -	$ 527	$ 566	$ 527	n/a
	Total Expenditures	$ 397,750	$ 443,085	$ 444,867	$ 433,669	$ 433,896	$ 286,274	$ 298,043	$ (147,395)	-34.0%

PUBLIC WORKS DEVELOPMENT SERVICES

Responsible Manager: ***Vacant, Development Services Manager***

PURPOSE/DESCRIPTION:



The Development Services Division of the Public Works Department manages the permit processing and conducts construction inspections for all adopted developments submitted to the City for approval. Such developments include: subdivisions, boundary line adjustments and lot line eliminations, single family, multi-family and commercial permits, land use modifications, site plan reviews, etc. The Division also screens applications for completeness; assures and enforces conformance with approved plans, permits, codes, and City standards; issues code variances; maintains logs and status reports for all projects related to public works; provides technical assistance during construction; coordinates with Community Development and Building departments to facilitate the permit process; assists in maintenance of subdivision drawings and records; meets with customers and citizens on-site to identify development-related issues; and issues decisions regarding requests for modifications to surface water management and right-of-way requirements.

GOALS/OBJECTIVES:

The Development Services Division of the Public Works Department is committed to upholding the City of Federal Way's codes and development standards in a fair and consistent manner. Our goal is to accomplish this task by working closely with developers, contractors and property owners to provide them with a thorough and timely review of their projects and to provide guidance when needed to help bring projects to fruition.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Development Services Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	48
Senior Engineer Plans Reviewer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	40
Engineering Plans Reviewer	2.00	2.00	2.00	2.00	2.00	2.00	2.00	34
Construction Inspector	2.25	2.25	2.25	2.25	2.25	2.25	2.25	32
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Administrative Assistant I	0.10	0.10	0.10	0.10	0.10	0.10	0.10	18
Total Regular Staffing	6.45	6.45	6.45	6.45	6.45	6.45	6.45	
Change from prior year	0.70	-	-	-	-	-	-	
Grand Total Staffing	6.45	6.45	6.45	6.45	6.45	6.45	6.45	

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of development review committee meetings attended	57	60	50	60
• Number of EN reviews	18	10	10	15
• Number of CO reviews	85	30	25	35
• Number of Plat Applications (Full & Short)	6	300	10	18
• Number of SF Applications	380	500	200	250
• Number of Final Plats	6	2	2	1
Outcome Measures:				
• Average review time - projects under construction	15 days	15 days	15 days	15 days
• Average review time - pre-application	10 days	10 days	10 days	10 days
• Average review time - building permits	30 days	30 days	30 days	30 days
• Average review time – SEPA	45 days	45 days	45 days	45 days
• Average review time - site plan review	27 days	27 days	27 days	27 days
• Average review time - UPR1	25 days	25 days	25 days	25 days
• Average review time - outside agency review	10 days	10 days	10 days	10 days
• Response time on requests for modifications	10 days	10 days	10 days	10 days
• Response time on requests for inspections	2 days	2 days	2 days	2 days
Efficiency Measures:				
• Cost recovery ratio for the Division	64%	50%	50%	60%

PUBLIC WORKS DEVELOPMENT SERVICES

Responsible Manager: ***Vacant, Development Services Manager***

HIGHLIGHTS/CHANGES:

The baseline budget is $577,592 in 2009 and $604,438 in 2010. This is a 3.1% increase from the 2008 Adjusted Budget. Major program changes include:

- Temporary Help - Construction inspection was moved into one - time funding for 2009 and 2010 ($10,000).

- Plan Review/Right-of-Way Permits: Development applications are expected to continue to decrease through 2009 resulting in an estimated reduction in revenue of $50,000, compared to the previous year. Development applications are expected to increase again sometime in 2010

REVENUE AND EXPENDITURE SUMMARY:

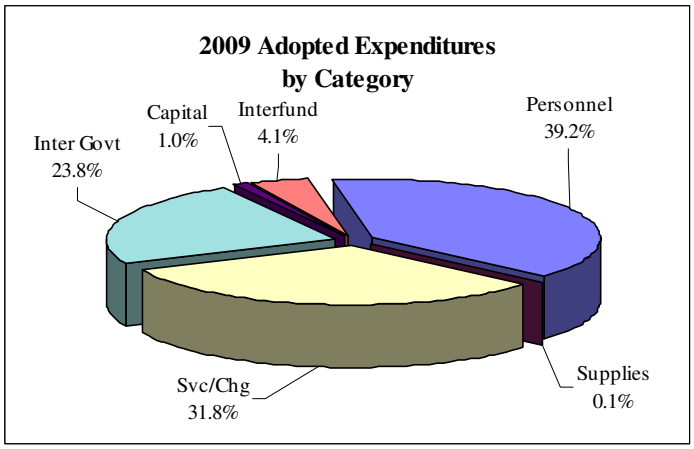
Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ (11,916)	$ 106,393	$ 209,572	$ 216,660	$ 127,672	$ 138,485	$ 160,341	(78,175)	-36.1%
	Plan Review/ROW Permit	540,591	467,932	345,000	345,000	434,278	440,000	445,000	95,000	27.5%
	Total Revenues	$ 528,675	$ 574,325	$ 554,572	$ 561,660	$ 561,950	$ 578,485	$ 605,341	$ 16,825	3.0%
Expenditure Summary:										
110	Salaries & Wages	286,097	305,838	318,837	324,163	324,163	335,538	349,949	11,375	3.5%
111/1	Temporary Help	2,610	18,616	10,000	10,000	10,000	-	-	(10,000)	-100.0%
120	Overtime	3,329	7,144	-	-	-	-	-	-	n/a
200	Benefits	122,145	136,420	149,898	151,660	151,660	169,886	181,307	18,226	12.0%
31X	Supplies	1,077	1,806	1,970	1,970	1,970	1,970	1,970	-	0.0%
3XX	Othr Opr Supplies	-	442	800	800	800	800	800	-	0.0%
41X	Professional Svcs	17,163	8,839	500	500	500	500	500	-	0.0%
43X	Travel & Training	1,718	40	2,480	2,480	2,480	2,480	2,480	-	0.0%
42/47	Utility & Comm	3	-	-	-	-	-	-	-	n/a
497	Association Dues	100	221	565	565	565	565	565	-	0.0%
4XX	Other Misc Exp	-	-	900	900	900	900	900	-	0.0%
9XX	IS Charges-M&O	45,283	47,088	53,133	53,133	53,133	50,582	51,596	(2,551)	-4.8%
9XX	IS Charges-Reserves	15,985	14,472	13,984	13,984	14,274	14,371	14,371	387	2.8%
	Total Opr Expend	$ 495,510	$ 540,926	$ 553,067	$ 560,155	$ 560,445	$ 577,592	$ 604,438	$ 17,437	3.1%
Capital & One-Time Funding:										
	Capital & One-Time	33,165	33,399	1,505	1,505	1,505	893	903	(612)	-40.7%
	Total One-Time Exp	$ 33,165	$ 33,399	$ 1,505	$ 1,505	$ 1,505	$ 893	$ 903	$ (612)	-40.7%
	Total Expenditures	$ 528,675	$ 574,325	$ 554,572	$ 561,660	$ 561,950	$ 578,485	$ 605,341	$ 16,825	3.0%

PUBLIC WORKS TRAFFIC

Responsible Manager: ***Richard Perez, P.E., Traffic Engineer***

PURPOSE/DESCRIPTION:

The Traffic Services Division of Public Works provides the City of Federal Way's transportation planning, traffic engineering, and traffic control devices maintenance functions. This includes traffic signals, traffic signal coordination, signs and pavement markings, Neighborhood Traffic Safety Program, traffic mitigation analyses for development, Transportation Demand Management (TDM) and Commute Trip Reduction (CTR) programs, traffic design elements of street improvements, development/coordination of the Transportation Improvement Plan (TIP) and its grant applications, and transportation planning.



The 2009/2010 operating budget includes contracts for signs, pavement markings and traffic signal maintenance and operation services, provided by contract with King County and supplemented by a private on-call services contract. Arterial street lighting systems maintenance and operation services are provided by contract with Puget Sound Energy and King County.

GOALS/OBJECTIVES:

The Traffic Division will continue to maintain and operate traffic control devices, review development for transportation impacts and identify appropriate mitigation measures, respond to citizen requests, support the Transportation Capital Improvement Program, and perform all transportation planning functions for the City.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
City Traffic Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Senior Traffic Engineer	2.00	3.00	3.00	3.00	3.00	3.00	3.00	43
Traffic Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	41
Construction Inspector	0.50	0.50	0.50	0.50	0.50	0.50	0.50	32
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Administrative Assistant I	0.50	0.50	0.50	0.50	0.50	0.50	0.50	18
Total Regular Staffing	5.10	6.10	6.10	6.10	6.10	6.10	6.10	
Change from prior year	-	1.00	-	-	-	-	-	
Grand Total Staffing	5.10	6.10	6.10	6.10	6.10	6.10	6.10	

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of traffic signals	81	81	82	83
• Number of citizen action requests processed	300	300	300	300
• Number of development review applications	351	300	300	300
• Number of employees at commute trip reduction sites	4500	4500	3500	4,000
Outcome Measures:				
• No. of timing plans developed for traffic signal coordination	100	100	100	100
• No. of traffic control changes implemented	62	69	60	60
• No. of neighborhood projects balloted	5	3	4	4
• Percent of development applications reviewed on time	100%	100%	100%	100%
• No. of employees changing travel mode to non-single occupancy vehicle (SOV)	40	50	50	50
• No. of Neighborhood Traffic Safety Projects presented to Council	5	5	4	4
Efficiency Measures:				
• Percent reduction in delays at signalized intersections	10%	10%	10%	10%
• Percent change from SOV travel modes	1%	1%	1%	1%

PUBLIC WORKS TRAFFIC

Responsible Manager: ***Richard Perez, P.E., Traffic Engineer***

HIGHLIGHTS/CHANGES:

The baseline budget is $1,723,314 in 2009 and $1,697,116 in 2010. This is a 3.3% increase from the 2008 Adjusted Budget. Major program changes include:

- Utilities - Electricity charges was moved into one - time funding for 2010 ($64,400) to account for new inventory of street lights and traffic signals due to development and capital projects.
- Utilities - Electricity charges added for street lighting in one – time funding for $6,102 in 2009 and 2010.
- Intergovernmental Services - Charges from King County will increase by $29,116 in 2009 and $60,643 in 2010. This increase was added as one-time funding. The added cost to King County is due to the increase in inventory of signs, pavement markings, and traffic signals from capital projects ($6,600) and development. In addition, contract labor costs with King County are expected to increase by 5% annually ($11,137), fleet costs by 12% annually ($2,864), and parts and equipment by 10% annually ($15,115).

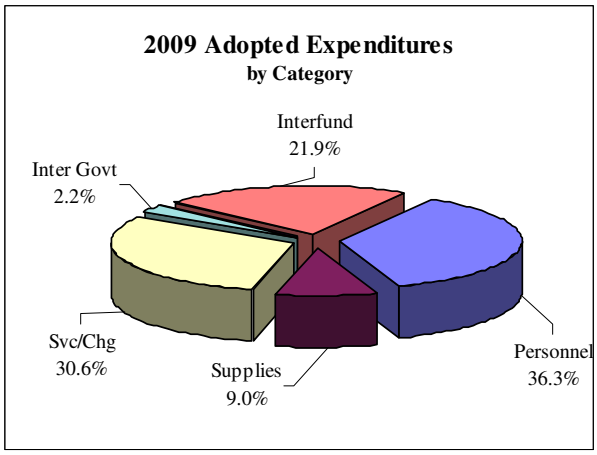
REVENUE AND EXPENDITURE SUMMARY:

		2006	2007	2008			2009	2010	09 Adopt - 08 Adj	
Code	Item	Actual	Actual	Adopted	Adjusted	Year-end	Adopted	Adopted	$ Chg	% Chg
Revenue Summary:										
	General Governmental	$ 1,322,389	$ 1,445,667	$ 1,467,498	$ 1,816,378	$ 1,802,180	$ 1,639,107	$ 1,705,858	(177,271)	-9.8%
	Grant	5,640	22,858	-	-	-	-	-	-	n/a
	Plan Review/ROW	-	-	138,399	138,399	46,998	49,000	51,000	(89,399)	-64.6%
	Interest & Misc	83,314	92,468	40,000	40,000	70,885	71,000	72,000	31,000	77.5%
	Total Revenues	$ 1,411,343	$ 1,560,993	$ 1,645,897	$ 1,994,777	$ 1,920,063	$ 1,759,107	$ 1,828,858	$ (235,670)	-11.8%
Expenditure Summary:										
110	Salaries & Wages	383,076	448,041	486,504	492,223	492,223	504,316	529,760	12,093	2.5%
111/1	Temporary Help	1,125	1,721	1,000	1,000	1,000	1,000	1,000	-	0.0%
120	Overtime	1,094	932	1,000	1,000	1,000	1,000	1,000	-	0.0%
200	Benefits	101,379	130,199	151,066	152,841	152,841	168,611	179,869	15,770	10.3%
31X	Supplies	1,396	3,024	2,100	2,100	2,100	2,100	2,100	-	0.0%
3XX	Othr Opr Supplies	2,392	465	300	300	300	300	300	-	0.0%
41X	Professional Svcs	27,107	(2,212)	43,000	56,300	56,300	56,300	56,300	-	0.0%
43X	Travel & Training	3,477	3,357	4,600	4,600	4,600	4,600	4,600	-	0.0%
42/47	Utility & Comm	294,040	314,324	419,004	419,004	344,004	419,004	354,604	-	0.0%
48X	Repairs & Mtc	-	19,575	33,000	35,000	35,000	66,000	66,000	31,000	88.6%
497	Association Dues	60	747	1,125	1,125	1,125	1,125	1,125	-	0.0%
4XX	Other Misc Exp	75	50	500	500	500	500	500	-	0.0%
5XX	Intgvtl Srvs/Taxes	481,009	451,962	409,520	409,520	409,520	409,520	409,520	-	0.0%
600	Capital Outlays	15,175	37,218	17,600	17,600	17,600	17,600	17,600	-	0.0%
9XX	IS Charges-M&O	51,976	54,250	65,861	65,861	65,861	61,952	63,452	(3,909)	-5.9%
9XX	IS Charges-Reserves	11,121	9,000	9,145	9,145	9,431	9,386	9,386	241	2.6%
	Total Opr Expend	$ 1,374,502	$ 1,472,653	$ 1,645,325	$ 1,668,119	$ 1,593,405	$ 1,723,314	$ 1,697,116	$ 55,195	3.3%
Capital & One-Time Funding:										
	Capital & One-Time	36,841	105,229	572	326,658	326,658	35,793	131,742	(290,865)	-89.0%
	Total One-Time Exp	$ 36,841	$ 105,229	$ 572	$ 326,658	$ 326,658	$ 35,793	$ 131,742	$ (290,865)	-89.0%
	Total Expenditures	$ 1,411,343	$ 1,577,882	$ 1,645,897	$ 1,994,777	$ 1,920,063	$ 1,759,107	$ 1,828,858	$ (235,670)	-11.8%

PUBLIC WORKS STREETS

Responsible Manager: ***Marwan Salloum, P.E., Street Systems Manager***

PURPOSE/DESCRIPTION:



The Street Systems Division of Public Works provides maintenance of the local street system and oversees all capital street projects. Activities include engineering services, right-of-way permits, pavement management, sidewalk inventory, structures maintenance, road surfaces maintenance, road shoulders maintenance, vegetation and street trees maintenance, litter control, emergencies, snow and ice removal, and miscellaneous services. Manage private contractors for street sweeping, right of way landscape maintenance and WSDOT maintenance and emergency contract services.

The Division provides administrative and financial control, coordination and record keeping for the daily operation and maintenance of the transportation and pedestrian network. Develops long range and comprehensive planning goals; prioritizes, and implements maintenance programs and capital improvement programs. Monitors private sector maintenance contracts and the WSDOT streets maintenance contract. Develops and constructs the Transportation Improvement Program (TIP) street improvement projects, annual asphalt overlays, sidewalk replacement, and minor capital improvement projects. Applies to various sources for street-related grants, loans, etc. and administers these funds.

GOALS/OBJECTIVES:

The Street Systems Division will continue to implement the council mission and direction on the Transportation Capital Improvement Program and the City's street systems maintenance programs. Our goal is to maintain the City's Street network pavement surface area in a good operating condition and to identify and apply for all state and federal grant funding available and applicable for the city's Transportation Capital Improvement Program and to manage the successful completion of these projects within the available budget and on schedule.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Deputy Public Works Director	-	-	-	-	-	-	-	52
Street Systems Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
Street Systems Project Engineer	2.00	2.00	2.00	2.00	2.00	2.00	2.00	43
Street Systems Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Street Systems Maint Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
Construction Inspector	0.25	0.25	0.25	0.25	0.25	0.25	0.25	32
Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	28
Maintenance Worker II	1.00	1.00	1.00	1.00	1.00	1.00	1.00	24m
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	21
Maintenance Worker I	3.00	3.00	3.00	3.00	3.00	3.00	3.00	20m
Administrative Assistant I	0.65	0.65	0.65	0.65	0.65	1.15	1.15	18
Fleet Maintenance Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
Total Regular Staffing	12.00	12.00	12.00	12.00	12.00	12.50	12.50	
Change from prior year	0.30	-	-	-	-	0.50	-	
Grand Total Staffing	12.00	12.00	12.00	12.00	12.00	12.50	12.50	

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Annual CIP Fund administered	$14.1M	$15.0M	$11.6M	$12.3M
• Number of lane miles repaired/rehabilitated	11.19	12.14	10.93	10.00
• ROW permits issued	491	500	500	500
• Number of street center lane mile within City limit	238	245	245.5	247.5
Outcome Measures:				
• Percent of CIP project completed Maintenance	100%	100%	100%	100%
• Percent of call-out situations responded to w/in 45 minutes (after hour response time)	100%	100%	100%	100%
Efficiency Measures:				
• Value of CIP project managed per engineer	$4.7M	$5.0M	$3.9M	$4.1M
• # of Citizen Action Rpt (CAR) forms responded to per maintenance. FTE	185	185	185	185

PUBLIC WORKS STREETS

Responsible Manager: ***Marwan Salloum, P.E., Street Systems Manager***

HIGHLIGHTS/CHANGES:

The baseline budget is $2,308,072 in 2009 and $2,282,704 in 2010. This is a 1.6% increase from the 2008 Adjusted Budget. Major program changes include:

- Salaries and Benefits - Temporary Help has moved to one - time funding for Color baskets for $6,400 in 2009 and 2010.
- Repairs and maintenance – Material for the Color baskets and banners moved to one – time funding for $9,850 in both 2009 and 2010. Street tree replacement had been moved to one – time funding for $8,400 in 2010. Landscape maintenance contract has been moved to one – time funding for $10,000 in 2010. Small works projects has been moved to one – time funding for $9,375 in 2010.
- Intergovernmental - WSDOT Maintenance contract has been moved to one – time funding for $30,000 in 2010.
- Fuel – Fuel costs have been moved to one - time funding for $19,000 in both 2009 and 2010.

DEPARTMENT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Expenditure Summary:										
102	OverlayProgram	-	-	-	-	-	-	-	-	n/a
240	Streets	1,385,044	1,423,351	1,678,148	1,891,986	1,842,597	1,930,061	1,903,151	38,075	2.0%
504	Fleet	295,689	314,661	291,253	380,153	400,153	378,011	379,553	(2,142)	-0.6%
	Total Operating Exp	$ 1,680,733	$ 1,738,012	$ 1,969,401	$ 2,272,139	$ 2,242,750	$ 2,308,072	$ 2,282,704	$ 35,933	1.4%
Capital & One-Time Funding:										
102	OverlayProgram	1,572,052	2,494,146	2,023,894	2,412,849	2,412,849	1,968,000	1,968,000	(444,849)	-18.4%
240	Streets	15,943	352	1,628	56,268	56,268	28,256	96,047	(28,012)	-49.8%
504	Fleet	84,843	467,542	3,787	271,760	271,760	77,578	141,971	(194,182)	-71.5%
	Total One-Time	$ 1,672,838	$ 2,962,040	$ 2,029,309	$ 2,740,877	$ 2,740,877	$ 2,073,834	$ 2,206,018	$ (667,043)	-24.3%
	Total Expenditures	$ 3,353,571	$ 4,700,052	$ 3,998,710	$ 5,013,016	$ 4,983,627	$ 4,381,906	$ 4,488,722	$ (631,110)	-12.6%

REVENUE AND EXPENDITURE SUMMARY:

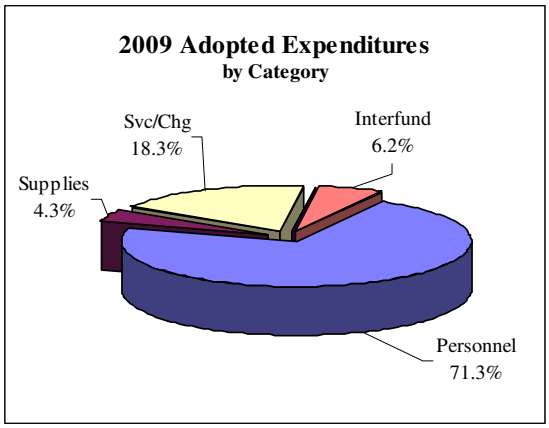
Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
XXX	General Governmental	$ 12,298	$ (327,984)	$ 42,170	$ 316,647	$ 274,127	$ 296,831	$ 314,737	(19,816)	-6.3%
336	Motor Vehicle Tax	1,738,805	1,734,282	1,745,000	1,745,000	1,719,245	1,748,000	1,748,000	3,000	0.2%
34X	Refuse/Mitig/Other Fees	76,250	32,250	84,000	84,000	84,000	11,000	11,000	(73,000)	-86.9%
397	Operating Transfer CIP	22,259	780,000	-	-	-	-	-	-	n/a
397	Utility Tax	1,200,925	1,776,366	1,837,606	1,837,606	1,837,606	1,859,486	1,882,461	21,880	1.2%
504	User Charges - M&O	229,657	252,792	257,750	343,250	362,504	360,138	360,702	16,888	4.9%
504	User Charges - Reserves	319,499	320,784	333,885	468,885	472,153	472,153	472,153	3,268	0.7%
36X	Interest & Misc	101,547	146,588	25,763	25,763	38,650	25,502	24,751	(261)	-1.0%
	Capital Contributions	-	98,000	-	-	-	-	-	-	n/a
	Total Revenues	$ 3,701,240	$ 4,813,078	$ 4,326,174	$ 4,821,151	$ 4,788,285	$ 4,773,110	$ 4,813,804	$ (48,041)	-1.0%
Expenditure Summary:										
110	Salaries & Wages	455,542	416,040	469,768	478,380	478,380	494,403	515,633	16,023	3.3%
111/1	Temporary Help	36,481	41,159	52,490	52,490	52,490	46,090	46,090	(6,400)	-12.2%
120	Overtime	15,870	23,255	16,449	16,449	16,449	16,449	16,449	-	0.0%
200	Benefits	208,971	237,689	240,127	242,853	242,853	281,124	300,471	38,271	15.8%
31X	Supplies	25,854	20,183	26,102	26,102	26,102	26,102	26,102	-	0.0%
36X	Mtc Supplies	34,786	57,500	52,300	52,300	52,300	52,300	52,300	-	0.0%
3XX	Othr Opr Supplies	126,058	135,327	128,053	129,253	149,253	129,253	129,253	-	0.0%
41X	Professional Svcs	6,084	689	9,645	9,645	9,645	9,645	9,645	-	0.0%
43X	Travel & Training	2,508	6,069	10,157	10,157	10,157	10,157	10,157	-	0.0%
42/47	Utility & Comm	25,599	22,946	51,526	51,526	31,526	51,526	51,526	-	0.0%
48X	Repairs & Mtc	407,872	435,949	531,373	618,073	568,073	608,223	580,448	(9,850)	-1.6%
497	Association Dues	657	1,117	952	952	952	952	952	-	0.0%
4XX	Other Misc Exp	4,931	7,739	25,600	25,600	25,600	25,600	15,600	-	0.0%
5XX	Intgvtl Srvs/Taxes	25,760	38,384	51,436	51,436	51,436	51,436	21,436	-	0.0%
9XX	IS Charges-M&O	200,522	190,994	201,387	269,887	289,887	260,986	262,816	(8,901)	-3.3%
9XX	IS Charges-Reserves	103,238	102,972	102,036	237,036	237,647	243,826	243,826	6,790	2.9%
	Total Opr Expend	$ 1,680,733	$ 1,738,012	$ 1,969,401	$ 2,272,139	$ 2,242,750	$ 2,308,072	$ 2,282,704	$ 35,933	1.6%
Capital & One-Time Funding:										
	Capital & One-Time	1,672,838	2,962,040	2,029,309	2,740,877	2,740,877	2,073,834	2,206,018	(667,043)	-24.3%
	Total One-Time Exp	$ 1,672,838	$ 2,962,040	$ 2,029,309	$ 2,740,877	$ 2,740,877	$ 2,073,834	$ 2,206,018	$ (667,043)	-24.3%
	Total Expenditures	$ 3,353,571	$ 4,700,052	$ 3,998,710	$ 5,013,016	$ 4,983,627	$ 4,381,906	$ 4,488,722	$ (631,110)	-12.6%

PUBLIC WORKS EMERGENCY MANAGEMENT

Responsible Manager: ***Ray Gross, Emergency Management Coordinator***

PURPOSE/DESCRIPTION:

The missions of Emergency Management is to prepare the City of Federal Way and the Greater Federal Way community for natural or manmade disasters through public education, training, planning and building interagency cooperation. Ensuring the Emergency Management program stays compliant with the National Incident Management System so that the City stays eligible for Department of Homeland Security grant funding. Emergency Management also ensures that the City and the Greater Federal Way community can respond to and recover from disasters via exercises, drills, training and maintaining the emergency operations center in a state of constituent readiness. Emergency Management also outreaches to the community, offering training and education materials or presentation on preparedness.



GOALS/OBJECTIVES:

Emergency Management will continue to ensure compliance with the National Incident Management System, via the Emergency Operations Plan, training and using the Incident Command System.

Continue incident response training and exercises for all staff assigned to the Greater Federal Way Emergency Operations Center.

Continue to develop relationships with the community, faith based organizations and other community service organizations in order to better prepare the community for disasters.

Take part in the community specific Integrated Emergency Management Course hosted by the Federal Emergency Management Agency.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Emergency Management Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	41
Total Regular Staffing	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
Change from prior year	1.00	-	-	-	-	-	-	
Grand Total Staffing	1.00	1.00	1.00	1.00	1.00	1.00	1.00	

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• NIMS ICS Training (ICS 300 and ICS 400)	35-	N/A	N/A	N/A
• Update GFW Emergency Management Plan to be NIMS compliant	1-	1	N/A	N/A
• Conduct quarterly Emergency Management table top/functional exercises for staff assigned to the GFW EOC	6-	6	2	2
• Conduct monthly Emergency Management oversight and planning committee meetings	12-	12	12	12
Outcome Measures:				
• Number of people trained in ICS 300 and 400	35-	N/A	N/A	N/A
• Number of table top exercises conducted	6-	6	2	2
Efficiency Measures:				
• Training GFW EOC staff in NIMS ICS	6-	6	N/A	N/A
• Conducting exercises and EOC activation	2-	2	N/A	N/A
• Public Education and Involvement Meetings	N/A	N/A	4	12
• Integrated Emergency Management Course Training Session	N/A	N/A	15	N/A

PUBLIC WORKS EMERGENCY MANAGEMENT

Responsible Manager: ***Ray Gross, Emergency Management Coordinator***

HIGHLIGHTS/CHANGES:

The baseline budget is $159,683 in 2009 and $165,233 in 2010. This is a 3.7% increase from the 2008 Adjusted Budget. Major program changes include:

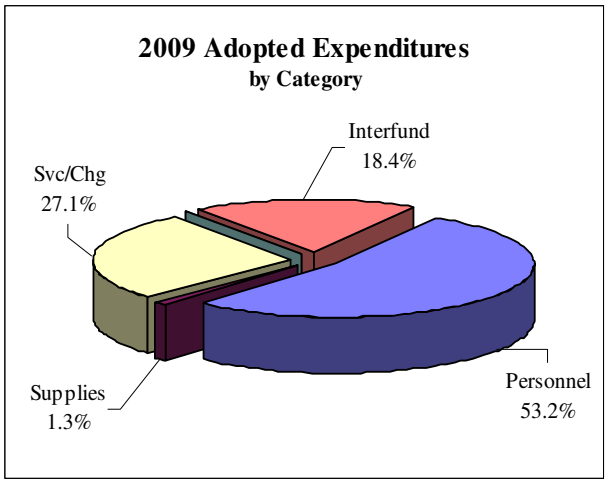
- Salaries and Benefits - Salaries and benefits increased in one- time in 2009 and 2010 by $50,000. The position added was the Emergency Management Specialist. The Specialist will focus on expanding the city's preparedness efforts to the community via meeting presentations, community events, community emergency response team training and hosting ongoing trainings for volunteer emergency workers.

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	General Governmental	$ 60,242	$ 96,891	$ 131,706	$ 347,955	$ 347,968	$ 188,742	$ 194,295	(159,213)	-45.8%
	Interest & Misc	21,000	21,000	21,000	21,000	21,000	21,000	21,000	-	0.0%
	Total Revenues	$ 81,242	$ 117,891	$ 152,706	$ 368,955	$ 368,968	$ 209,742	$ 215,295	$ (159,213)	-43.2%
Expenditure Summary:										
110	Salaries & Wages	48,688	73,133	80,793	81,743	81,743	85,034	88,435	3,291	4.0%
200	Benefits	15,353	23,852	25,417	25,716	25,716	28,775	30,855	3,059	11.9%
31X	Supplies	2,076	3,867	3,850	3,850	3,850	3,850	3,850	-	0.0%
3XX	Othr Opr Supplies	2,525	-	3,000	3,000	3,000	3,000	3,000	-	0.0%
41X	Professional Svcs	424	6,552	28,000	28,000	28,000	28,000	28,000	-	0.0%
43X	Travel & Training	-	500	960	960	960	960	960	-	0.0%
497	Association Dues	-	170	200	200	200	200	200	-	0.0%
9XX	IS Charges-M&O	-	2,706	3,014	3,014	3,014	2,949	3,018	(65)	-2.2%
9XX	IS Charges-Reserves	-	7,476	7,472	7,472	7,485	6,915	6,915	(557)	-7.5%
	Total Opr Expend	$ 69,066	$ 118,256	$ 152,706	$ 153,955	$ 153,968	$ 159,683	$ 165,233	$ 5,728	3.7%
Capital & One-Time Funding:										
	Capital & One-Time	12,176	(365)	-	215,000	215,000	50,059	50,062	(164,941)	-76.7%
	Total One-Time Exp	$ 12,176	$ (365)	$ -	$ 215,000	$ 215,000	$ 50,059	$ 50,062	$ (164,941)	-76.7%
	Total Expenditures	$ 81,242	$ 117,891	$ 152,706	$ 368,955	$ 368,968	$ 209,742	$ 215,295	$ (159,213)	-43.2%

PUBLIC WORKS SOLID WASTE & RECYCLING

Responsible Manager: ***Rob Van Orsow, Solid Waste & Recycling Coordinator***



PURPOSE/DESCRIPTION:

Solid Waste and Recycling Division's responsibilities include:

- Managing the Solid Waste Franchise Agreement with Waste Management/Federal Way Disposal
- Managing grant programs (preparing applications, project implementation, preparing reports and reimbursement requests)
- Providing litter control operations and supplies
- Participating in regional Solid Waste, Recycling, and Hazardous Waste plan development, evaluation, and implementation
- Enterprise Fund budget and administrative fee management.

GOALS/OBJECTIVES:

The Solid Waste and Recycling Division's main objective is management of the City's solid waste utility, including procurement and administration of contracted solid waste and recycling collection services for area businesses and residents. Utility management includes the annual rate modification process, ongoing operational review meetings, program planning and implementation, and resolution of customer service issues. The Division's goal is to ensure that the contract hauler provides the highest level of service achievable within contract parameters.

The Division also has an overarching goal of promoting and implementing waste reduction, recycling and composting programming for residents and businesses. This is accomplished through direct assistance, brochures, mailers and events. For example, the Division organizes the spring and fall Special Recycling Events where residents recycle a wide range of materials not normally collected curbside. The Division's objectives include serving as a resource for area businesses and residents in managing their solid waste.

The Division also has the objective of participation in regional planning efforts related to recycling, hazardous waste, and solid waste planning. These planning efforts will help to inform development of the revised Comprehensive Solid Waste Management Plan which will be initiated during this budget biennium.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Public Works Director	0.05	0.05	0.05	0.05	0.05	0.05	0.05	58F
Deputy Public Works Director	0.05	0.05	0.05	0.05	0.05	0.05	0.05	52
Solid Waste/Recycling Coordinator	1.00	1.00	1.00	1.00	1.00	1.00	1.00	34
Recycling Project Manager	0.50	0.50	0.50	0.50	0.50	0.50	0.50	24
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Total Regular Staffing	1.70	1.70	1.70	1.70	1.70	1.70	1.70	
Change from prior year	0.10	-	-	-	-	-	-	
Grand Total Staffing	1.70	1.70	1.70	1.70	1.70	1.70	1.70	

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
• Number of special recycling collection events held	2	2	2	2
• Number of outreach materials (flyers, brochures, and newsletters) produced	6	6	6	6
• Number of grants managed	3	3	3	3
Outcome Measures:				
• Quantity of outreach materials printed and distributed	75,000	75,000	100,000	75,000
• Grant revenue obtained	$76,374	$81,882	$149,000	$149,000
• Tons of material diverted per special recycling event	50	50	50	50

PUBLIC WORKS SOLID WASTE & RECYCLING

Responsible Manager: ***Rob Van Orsow, Solid Waste & Recycling Coordinator***

HIGHLIGHTS/CHANGES:

The baseline budget is $315,654 in 2009 and $326,690 in 2010. This is a 14.9% increase from the 2008 Adjusted Budget. Major program changes include:

- Wages and Benefits - 0.5 FTE Increase for Recycling Project Manager. The Solid Waste and Recycling Division proposes increasing the Recycling Project Manager position from 0.5 to 1.0 FTE using one-time grant funding for salary for $24,580 in 2009 and $26,715 in 2010. (King County WR/R Grant, WA-DOE Coordinated Prevention Grant, and the Hazardous Waste Management Grant). These grants have long term funding stability. The related benefits and commensurate training will be funded through the Solid Waste Enterprise Fund (106) ongoing budget for $11,608 in 2009 and $12,380 in 2010. No General Fund dollars will be used to fund this position.
- SWR Contract Procurement – Consulting Services: The City last engaged in a comprehensive solid waste and recycling services procurement process in 2000-2001. The current service contract began in 2002 and expires at the end of 2010. Consulting resources contributed greatly to ensuring that this procurement process was a success and provided a sizable return on investment in the form of overall improved rates and service levels for customers. Increasing Professional Services resources during this biennium would once again aid the City in achieving a successful procurement or contract renegotiation process. This funding would originate from the Solid Waste Enterprise Fund (106). The $8,525 added will be on-going for $8,525 for 2009 and $8,525 in 2010. No General Fund dollars will be used to fund this line item.
- Litter Control Services - Disposal Cost Increases: Both disposal costs and the volume of litter collected from the right of way have increased over the past several years. This funding increase of $1,300 in 2009 and $1,300 in 2010 is necessary to pay for these cumulative cost increases. Funding would come from the Solid Waste Enterprise Fund (106) ongoing budget. No General Fund dollars are dedicated to this line item.

REVENUE AND EXPENDITURE SUMMARY:

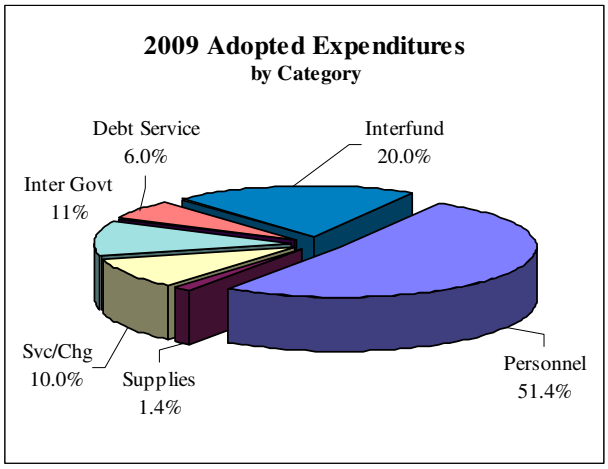
Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	Grants	$ 119,560	$ 112,771	$ 138,000	$ 138,000	$ 143,000	$ 138,000	$ 138,000	-	0.0%
	Refuse Collection	168,905	259,013	242,850	242,850	262,847	270,732	278,854	27,882	11.5%
	Interest & Misc	3,195	3,335	-	-	-	-	-	-	n/a
	Total Revenues	$ 291,660	$ 375,119	$ 380,850	$ 380,850	$ 405,847	$ 408,732	$ 416,854	$ 27,882	7.3%
Expenditure Summary:										
110	Salaries & Wages	103,595	110,443	112,147	112,147	112,147	113,411	119,099	1,264	1.1%
111/1	Temporary Help	56	-	-	-	-	-	-	-	n/a
120	Overtime	10	465	-	-	-	-	-	-	n/a
200	Benefits	32,644	37,334	34,477	34,477	34,477	53,209	57,197	18,732	54.3%
31X	Supplies	2,811	4,164	4,075	4,075	4,075	4,200	4,200	125	3.1%
41X	Professional Svcs	10,458	2,681	6,474	6,475	6,474	15,000	15,000	8,525	131.7%
43X	Travel & Training	1,363	1,661	1,845	1,845	1,845	3,145	3,145	1,300	70.5%
42/47	Utility & Comm	6,813	7,074	6,350	6,350	6,350	7,650	7,650	1,300	20.5%
48X	Repairs & Mtc	38,164	47,970	53,500	58,500	58,500	58,500	58,500	-	0.0%
497	Association Dues	475	490	500	500	500	500	500	-	0.0%
4XX	Other Misc Exp	6,847	1,525	1,950	1,950	1,950	1,950	1,950	-	0.0%
9XX	IS Charges-M&O	12,014	12,477	14,493	14,493	14,493	14,609	15,001	116	0.8%
9XX	IS Charges-Reserves	2,760	2,460	2,205	2,205	2,318	2,287	2,287	82	3.7%
910	Intfund Svc Pmts	31,443	31,470	31,787	31,787	31,787	41,193	42,161	9,406	29.6%
	Total Opr Expend	$ 249,453	$ 260,214	$ 269,803	$ 274,804	$ 274,916	$ 315,654	$ 326,690	$ 40,850	14.9%
Capital & One-Time Funding:										
	Capital & One-Time	63,935	76,374	100,256	100,256	81,882	173,580	175,715	73,324	73.1%
	Total One-Time Exp	$ 63,935	$ 76,374	$ 100,256	$ 100,256	$ 81,882	$ 173,580	$ 175,715	$ 73,324	73.1%
	Total Expenditures	$ 313,388	$ 336,588	$ 370,059	$ 375,060	$ 356,798	$ 489,234	$ 502,405	$ 114,174	30.4%

PUBLIC WORKS SURFACE WATER MANAGEMENT

Responsible Manager: ***Will Appleton, P.E., Surface Water Manager***

PURPOSE/DESCRIPTION:

The Surface Water Management Division (SWM) is responsible for the comprehensive management of the City's natural and manmade surface water systems. This involves protecting developed and undeveloped properties from flooding, runoff and water quality problems while continuing to accommodate new residential and commercial growth. The SWM Division also promotes the preservation of natural drainage systems, protection of fishery resources, and wildlife habitat.



The SWM Division provides all of the surface water related services to the City of Federal Way. These services are provided in the form of the following programs: Administration/Engineering Services, Water Quality, and Maintenance Services. Capital projects are budgeted in the Surface Water Management Capital Project Fund.

Administration/Engineering: The Administration function provides the overall management and operation of the Surface Water Program including the preparation and management of the Department's budget; coordination of the billing and collection process; supervision of administrative, engineering, and maintenance staff; coordination and management of employee training; and management of Capital Improvement studies and projects. Interfund services include Internal Service Fund charges (telephone, computers, building rent, insurance, equipment and GIS).

Water Quality: The purpose of the Water Quality program is to improve the quality of the surface water run-off and the natural receiving waters including streams, creeks, rivers, ponds, lakes, wetlands, and Puget Sound. Beginning in 1994, the Water Quality related functions of the SWM Division are provided in the following elements: a Water Quality Source Control Program, a Public Involvement and Education Program, a Retention/Detention Maintenance Inspection Program, and a Water Quality Monitoring Program. Each program, when fully implemented, will fulfill the anticipated requirements of Federal National Pollutant Discharge Elimination Systems (NPDES) municipal stormwater permits and state stormwater regulations.

Maintenance: The Surface Water Management Division's maintenance program activities associated with the public storm and surface water system include the following program elements: Street Cleaning, Catch Basin, Manhole and Pipe Maintenance; Catch Basin, Manhole and Pipe Repair/Construction; Open Channel and Ditch Maintenance, and Emergency and Miscellaneous Services Program.

GOALS/OBJECTIVES:

The Surface Water Management Division will continue to implement the 1995 Comprehensive Surface Water Management Plan's mission of protecting public health and safety; prevent property damage; protect, preserve and enhance surface water and associated habitats; protect groundwater quality and quantity; and protect and enhance surface water and sediment quality by controlling and reducing harm from urban hydrologic changes and stormwater pollutants. This will be accomplished through inspections of businesses for illicit discharges and poor house keeping practices; inspection of private storm drainage facilities; issuance of multiple public education posters, brochures, and trainings; adequate maintenance of public infrastructure; and continuation of a Capital Improvement Program addressing water quality and quantity problems throughout the City.

PUBLIC WORKS SURFACE WATER MANAGEMENT

Responsible Manager: ***Will Appleton, P.E., Surface Water Manager***

HIGHLIGHTS/CHANGES:

The baseline budget is $3,291,526 in 2009 and $3,396,473 in 2010. This is a 24.1% decrease from the 2008 Adjusted Budget. Major program changes include:

- Maintenance and Operations – Increase Vacuum/Jet Rodding Contract in 2008 when the Vacuum/Jet Rodding contract was bid, there were not sufficient funds to award the entire contract. This program request of $13,594 would fund the entire contract for both 2009 and 2010. Street sweeping contract in 2009 and 2010 due to the increase in fuel costs and labor costs to operate the street sweepers. This increase is estimated to be approximately 12% or $12,500 per year.
- Intergovernmental - The WRIA9 Watershed Council costs for the City increased by $3,323 in both 2009 and 2010 because King County is using more accurate numbers for populations and the number of acres the City has in WRIA9. The population and acreage increased and therefore so did the City's proportionate share and cost.
- Increased Maintenance Costs for Storm Filters: Increased maintenance cost of $5,000 for both 2009 and 2010 for surface water management to maintain the new storm filters installed on street projects and to maintain the new structures and pipes also installed as part of these projects.
- Temporary Maintenance Help: The increase for Temporary help is for $26,122 for both 2009 and 2010. When the Surface Water utility was formed, there were 56 ponds and no regional detention ponds to maintain. Now, there are 116 ponds, six regional ponds, 44 detention pipes/vaults, seven storm filter vaults, eight coalescing vaults and one storm drainage pump station. There are six to seven new ponds being added to the system yearly. The additional temporary help is requested to maintain the system at established service levels during the summer months when the maintenance of ponds and regional facilities occur due to vegetation growth.
- Hansen/GIS/Arc View Software Ongoing Maintenance: Ongoing maintenance and support cost of $4,000 for both 2009 and 2010 for SWM GIS integration software purchase (Hansen GIS Module + Arc View). This system improves capability to maintain and inventory SWM assets.
- Temporary Help Water Quality: Additional temporary help for water quality for $9,420 for both 2009 and 2010. This program is a result of the NPDES permit requirements and is to meet the permit obligations of the City. This position would help to monitor the streams, lakes and drainage outlets, collect storm water samples for testing and documentation, as well as assist with preparing reports.
- Senior SWM Engineering Technician: For $87,060 in 2009 and $92,892 in 2010. There is also a one-time charge for setup of $14,970. This new position is needed to assist Surface Water Management in the implementation of the following NPDES Phase II Stormwater permit illicit discharge detection and elimination program requirements: outfall monitoring, water quality business and property inspections, prohibited discharge investigations, SWM ordinance code enforcement, compliance sample collection and analysis, Amanda tracking, IDDE documentation and recordkeeping, spill response, stormwater system mapping and GIS and Hansen data management. Assist with the Water Quality monitoring program. Assist with both lake and beach management district programs, public infrastructure inspections, and minor capital improvement project design.
- SWM Project Engineer - Moving to Construction in progress Projects for Salary & Benefits $112,852 for 2009 and $117,657 in 2010.

POSITION INVENTORY:

Position	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	Grade
Public Works Director	0.15	0.15	0.15	0.15	0.15	0.15	0.15	58F
Deputy Public Works Director	0.50	0.50	0.50	0.50	0.50	0.50	0.50	52
SWM Manager	1.00	1.00	1.00	1.00	1.00	1.00	1.00	50
SWM Project Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	43
SW Quality Program Coord	1.00	1.00	1.00	1.00	1.00	1.00	1.00	39
SWM Engineer	1.00	1.00	1.00	1.00	1.00	1.00	1.00	38
Surface Water Quality Specialist	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
SWM Maintenance Supervisor	1.00	1.00	1.00	1.00	1.00	1.00	1.00	36
SWM R/D Inspector	2.00	2.00	2.00	2.00	2.00	2.00	2.00	36
Engineering Technician	1.00	1.00	1.00	1.00	1.00	1.00	1.00	28
NPDES Support Technician	-	-	-	-	-	1.00	1.00	
Maintenance Worker II	2.00	2.00	2.00	2.00	2.00	2.00	2.00	24m
Administrative Assistant II	0.10	0.10	0.10	0.10	0.10	0.10	0.10	24
Maintenance Worker I	3.00	3.00	3.00	3.00	3.00	3.00	3.00	20m
Administrative Assistant I	0.65	0.65	0.65	0.65	0.65	0.65	0.65	18
Total Regular Staffing	15.40	15.40	15.40	15.40	15.40	16.40	16.40	
Change from prior year	0.15	-	-	-	-	1.00	-	
Grand Total Staffing	15.40	15.40	15.40	15.40	15.40	16.40	16.40	

PUBLIC WORKS SURFACE WATER MANAGEMENT

Responsible Manager: ***Will Appleton, P.E., Surface Water Manager***

REVENUE AND EXPENDITURE SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
	Grants	$ 10,477	$ 17,163	$ -	$ -	$ -	$ -	$ -	-	n/a
	SWM Fee	3,620,050	3,703,673	3,763,185	3,604,155	3,293,413	3,314,137	3,348,992	(290,018)	-8.0%
	Interest & Misc	39,681	32,875	11,447	11,447	17,052	17,052	17,052	5,605	49.0%
	Total Revenues	$ 3,670,208	$ 3,753,711	$ 3,774,632	$ 3,615,602	$ 3,310,465	$ 3,331,189	$ 3,366,044	$ (284,413)	-7.9%
Expenditure Summary:										
110	Salaries & Wages	1,109,395	1,123,837	1,178,286	1,192,286	1,192,286	1,216,686	1,275,612	24,400	2.0%
111/1	Temporary Help	16,994	23,429	26,700	26,700	26,700	62,242	62,242	35,542	133.1%
120	Overtime	11,230	8,701	12,400	12,400	12,400	12,400	12,400	-	0.0%
200	Benefits	302,274	326,613	361,845	379,845	379,845	398,883	425,440	19,037	5.0%
31X	Supplies	20,653	22,165	25,425	25,425	25,425	26,425	25,425	1,000	3.9%
36X	Mtc Supplies	7,270	7,087	9,650	9,650	9,650	9,650	10,650	-	0.0%
3XX	Othr Opr Supplies	7,967	9,369	9,595	9,595	9,595	9,995	9,995	400	4.2%
41X	Professional Svcs	35,683	14,644	29,877	29,877	53,840	29,877	39,877	-	0.0%
43X	Travel & Training	6,711	4,500	6,115	6,115	6,115	6,865	6,865	750	12.3%
42/47	Utility & Comm	6,914	7,942	7,200	7,200	7,200	7,200	7,200	-	0.0%
48X	Repairs & Mtc	220,908	224,634	236,211	236,211	236,211	270,539	270,668	34,328	14.5%
497	Association Dues	1,553	1,467	1,707	1,707	1,707	1,707	1,707	-	0.0%
4XX	Other Misc Exp	12,591	15,245	12,085	12,085	12,085	12,085	12,085	-	0.0%
5XX	Intgvtl Srvs/Taxes	325,212	442,671	368,445	368,445	368,445	371,768	371,768	3,323	0.9%
552	Interfund Contributions	704,096	951,000	1,190,000	1,190,000	870,000	-	-	(1,190,000)	-100.0%
600	Capital Outlays	-	4,027	-	-	-	-	-	-	n/a
7XX	Debt Service-Princ	182,359	182,359	182,359	182,359	182,359	182,359	182,359	-	0.0%
8XX	Debt Service-Interest	21,218	19,395	17,571	17,571	17,571	15,748	13,924	(1,823)	-10.4%
9XX	IS Charges-M&O	163,577	164,527	185,731	185,731	185,731	192,655	196,832	6,924	3.7%
9XX	IS Charges-Reserves	113,857	107,544	106,241	106,241	106,664	106,388	106,388	147	0.1%
910	Intfund Svc Pmts	315,888	319,948	337,786	337,786	337,786	358,055	365,036	20,269	6.0%
	Total Opr Expend	$ 3,586,350	$ 3,981,104	$ 4,305,230	$ 4,337,230	$ 4,041,616	$ 3,291,526	$ 3,396,473	$ (1,045,704)	-24.1%
Capital & One-Time Funding:										
	Capital & One-Time	41,526	7,797	1,502	55,965	55,965	14,970	-	(40,995)	-73.3%
	Total One-Time Exp	$ 41,526	$ 7,797	$ 1,502	$ 55,965	$ 55,965	$ 14,970	$ -	$ (40,995)	-73.3%
	Total Expenditures	$ 3,627,876	$ 3,988,901	$ 4,306,732	$ 4,393,195	$ 4,097,581	$ 3,306,496	$ 3,396,473	$ (1,086,699)	-24.7%

PERFORMANCE MEASURES:

Type/Description	2007	2008	2009	2010
Workload Measures:				
Admin & Engineering				
• Annual SWM revenues administered	$3.5M	$3.6M	$3.7M	$3.8M
Water Quality				
• Water quality articles published	6	8	8	8
• Volunteer hours on surface water related projects	600	600	600	600
Maintenance				
• Major maintenance projects designed and constructed	12	12	12	12
• Number of R/D facilities maintained	171	174	180	185
Outcome Measures:				
Admin & Engineering				
• Percent of planned CIP projects completed	100.0%	100.0%	100.0%	100.0%
• Percent reduction in number of areas which frequently flood (cumulative)	80.0%	80.0%	80.0%	80.0%
Water Quality				
• Percent completion of storm monitoring and sampling targets	100.0%	100.0%	100.0%	100.0%
• Percent of planned lake and stream & water quality projects completed on time	100.0%	100.0%	100.0%	100.0%
Maintenance				
• Percent of emergency situations responded to within 45 minutes (after-hours response time)	100.0%	100.0%	100.0%	100.0%
Efficiency Measures:				
Maintenance				
• Number of citizen action report (CAR) forms responded to per maintenance FTE	70	70	70	70
• Percent of emergency situations responded to within 45 minutes (after-hours response time)	100.0%	100.0%	100.0%	100.0%

001: GENERAL FUND

PURPOSE/DESCRIPTION:

The General Fund is used to account for all receipts and disbursement transactions associated with ordinary City operations that are not required to be accounted for in another fund. This fund is both tax and general revenue supported. The fund is divided into nine primary departments: City Council, City Manager, Municipal Court, Law, Finance, Human Resources, Community Development, Police Department, and Parks, Recreation and Cultural Services.

Within the General Fund are the City Manager's Contingency Fund and Rainy Day Reserves.

- The **City Manager's Contingency** was established per the budget policies which states…"City shall establish an appropriated Contingency Reserve in order to accommodate unexpected operational changes, legislative impacts, or other economic events affecting the City's operations which could not have been reasonably anticipated at the time the budget was prepared. Funding shall be targeted at three (3) percent of the City's operating expenditures."

- The **Rainy Day Reserves** was established during the 2007/08 mid-biennium budget adjustment where Council authorized setting aside $2 million of the General fund unallocated balance to be used to offset temporary declines in General Fund revenues due to an economic downturn. During the 2009/10 biennial budget process, Council authorized an additional $1.1M brining the total Rainy Day Reserve to $3.1M at the end of 2010.

The fund's major sources of revenue are property tax, sales tax, state shared & intergovernmental revenue, licenses and permits, charges for services, interfund service charges, and utility tax transfer. Primary service areas include police protection and jail services, court services, land use and development services, parks and recreation, human services, general governmental (law, finance, human resources, etc.), and public works in the form of interfund transfer to Street Fund.

City fiscal policy requires ongoing expenditures be funded with ongoing revenues, therefore, beginning fund balance from prior year are primarily used for one-time and/or capital purposes.

The following two pages present a sources and uses summary of the departmental budgets which comprise the General Fund. Also included is expenditure by object summary.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
	REVENUES									
	Property Tax	$ 8,883,718	$ 9,006,922	$ 8,992,267	$ 9,122,267	$ 9,100,332	$ 9,237,000	$ 9,376,000	$ 114,733	1.3%
	Local Sales Tax	12,409,719	13,048,624	12,194,443	13,089,443	12,595,243	12,595,000	12,595,000	(494,443)	-3.8%
	Criminal Justice Sales Tax	1,953,822	2,145,383	2,171,762	2,289,762	2,168,628	2,190,000	2,212,000	(99,762)	-4.4%
	Gambling Tax	1,364,321	1,489,952	1,200,000	1,400,000	1,350,548	1,396,000	1,396,000	(4,000)	-0.3%
	Leasehold Excise Tax	4,592	7,254	2,026	2,026	4,249	4,000	4,000	1,974	97.4%
	Liquor Excise Tax	375,530	401,163	355,000	355,000	430,161	450,000	464,000	95,000	26.8%
	Liquor Profits Tax	556,678	632,990	610,000	750,000	594,801	622,000	641,000	(128,000)	-17.1%
	Criminal Just - State Shared	216,837	274,902	83,557	83,557	284,017	88,000	88,000	4,443	5.3%
	DUI Cities	14,211	20,436	14,469	14,469	15,681	16,000	16,000	1,531	10.6%
	Franchise Fees	871,451	982,767	873,269	1,073,269	971,241	1,000,000	1,030,000	(73,269)	-6.8%
	Licenses	239,437	259,209	235,518	235,518	233,345	240,000	240,000	4,482	1.9%
	Building Permits	1,468,773	1,358,069	1,001,500	1,261,500	801,855	822,000	843,000	(439,500)	-34.8%
	Electrical Permits	266,539	229,900	144,000	144,000	166,011	170,000	174,000	26,000	18.1%
	Fines & Forfeits	971,691	1,217,114	918,825	998,825	1,462,091	1,469,000	1,469,000	470,175	47.1%
	Zoning Fees	259,533	223,939	162,000	162,000	226,077	195,000	198,000	33,000	20.4%
	Plan Check Fees	753,257	785,588	614,600	614,600	406,986	407,000	417,000	(207,600)	-33.8%
	Security & Protection	798,723	857,037	808,946	808,946	855,520	683,000	683,000	(125,946)	-15.6%
	Recreation Fees	647,716	619,448	640,915	600,915	658,718	600,915	600,915	-	0.0%
	Kenneth Jones Pool Fees	186,107	-	-	-	-	-	-	-	n/a
	Interest Earnings	449,673	610,873	294,023	701,023	333,389	363,000	371,000	(338,023)	-48.2%
	Utility Tax-Admin Fee	55,237	57,449	59,747	59,747	59,747	62,137	64,622	2,390	4.0%
	Utility Tax-Cpark & Camp K	295,962	420,800	438,000	438,000	438,000	459,900	482,895	21,900	5.0%
	Utility Tax-CC/SC/Pool	314,000	-	-	-	-	-	-	-	n/a
	Utility Tax-Arts, Com Evnts, Etc	93,750	106,000	108,000	108,000	108,000	113,400	119,070	5,400	5.0%
	Utility Tax-Public Safety	625,000	700,000	728,000	728,000	728,000	952,168	1,002,862	224,168	30.8%
	Utility Tax-2007 Baseline Supp	-	1,238,728	1,761,946	1,761,946	1,761,946	4,409,008	3,694,800	2,647,062	150.2%
	Utility Tax-Voter Package	-	2,022,500	2,548,000	2,585,500	2,504,616	3,200,393	3,396,349	614,893	23.8%
	General Fund Admin Fee	554,843	570,967	615,948	615,948	603,462	638,287	648,633	22,339	3.6%
	Traffic School Admin Fee	173,282	133,085	205,000	205,000	85,415	85,000	85,000	(120,000)	-58.5%
	Miscellaneous	291,852	339,224	263,088	303,638	332,592	333,000	333,000	29,362	9.7%
	Total Operating Revenues	**$ 35,096,254**	**$ 39,760,323**	**$ 38,044,850**	**$ 40,512,900**	**$ 39,280,671**	**$ 42,801,207**	**$ 42,645,148**	**$ 2,288,309**	**5.6%**

001: GENERAL FUND

SOURCES AND USES: (CONT.)

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
EXPENDITURES									
City Council	$ 281,530	$ 356,722	$ 370,247	$ 376,123	$ 390,965	$ 371,174	$ 327,880	$ (4,949)	-1.3%
City Manager	972,228	1,354,266	1,456,864	1,571,708	1,592,914	1,770,587	1,836,771	198,879	12.7%
Municipal Court	1,050,967	1,280,865	1,446,661	1,478,398	1,478,562	1,449,923	1,519,250	(28,475)	-1.9%
Economic Development	136,288	186,674	206,673	208,347	208,360	219,446	226,796	11,099	5.3%
Criminal Legal Srvs	361,355	544,308	616,700	621,710	590,927	700,319	744,711	78,609	12.6%
Civil Legal Services	614,102	648,232	843,117	859,401	859,401	859,296	909,130	(105)	0.0%
Finance	680,418	780,791	847,045	865,577	875,578	913,374	955,084	47,797	5.5%
Human Resources	731,501	876,988	841,968	906,384	923,514	894,915	919,725	(11,469)	-1.3%
Community Development	3,076,218	3,332,140	3,495,666	3,664,367	3,669,790	3,737,659	3,895,301	73,292	2.0%
Jail Services	1,354,295	1,701,176	1,838,022	1,974,022	1,974,022	2,092,463	2,368,041	118,441	6.0%
911 Dispatch	1,199,851	1,406,479	1,432,080	1,606,080	1,606,080	1,616,359	1,697,177	10,279	0.6%
Police Department	15,641,029	17,781,007	18,564,935	20,032,340	19,307,340	19,812,978	20,774,712	(219,362)	-1.1%
Parks & Recreation	3,701,361	3,518,114	3,780,364	3,843,493	3,741,331	4,003,356	4,085,362	159,863	4.2%
CM - Other Cuts	-	-	-	-	-	-	(322,893)	-	n/a
PW-Emergency Equip RR & MO	-	-	-	202,500	202,500	-	-	(202,500)	-100.0%
Transfer Out - Pub Wks	1,786,758	1,749,890	2,295,813	2,322,783	2,177,316	2,433,910	2,393,954	111,127	4.8%
Total Operating Expenditures	**$ 31,587,902**	**$ 35,517,652**	**$ 38,036,153**	**$ 40,533,237**	**$ 39,598,601**	**$ 40,875,757**	**$ 42,331,004**	**$ 342,526**	**0.8%**
Oper Rev Over/(Under) Exp	**$ 3,508,352**	**$ 4,242,671**	**$ 8,696**	**$ (20,337)**	**$ (317,930)**	**$ 1,925,450**	**$ 314,143**	**$ 1,945,783**	**-9567.7%**
OTHER FINANCING SOURCES									
Transfer-Projects	-	100,000	-	50,795	50,795	-	-	(50,795)	-100.0%
Human Services Donations	10,151	12,500	-	-	-	-	-	-	n/a
Transfer-In & Other Misc Rev	1,405	3,746	2,500	2,500	2,500	-	-	(2,500)	-100.0%
Transfer-In CIP	-					82,942	86,116	-	n/a
Police Grants	93,038	176,662	-	-	-	-	-	-	n/a
Transfer-In Prop 1 Rsvcs for PD OT	-	-	-	-	-	300,000	300,000	300,000	n/a
Seizure Fund Revenues	43,346	64,386	-	-	-	56,659	44,000	56,659	n/a
Explorer & Traffic School-Police	13,832	25,411	-	-	-	-	-	-	n/a
Grants	97,187	98,112	-	-	-	-	-	-	n/a
Total Othr Financing Sources	**$ 258,959**	**$ 480,817**	**$ 2,500**	**$ 53,295**	**$ 53,295**	**$ 439,601**	**$ 430,116**	**$ 303,364**	**569.2%**
1-Time USES									
City Council - 1 Time Exp	121,844	8,901	-	5,000	5,000	25,795	73,899	20,795	415.9%
City Manager - 1Time Exp	194,907	137,509	51,139	191,934	191,934	76,355	77,323	(115,579)	-60.2%
Muni-Court - 1 Time Exp	-	8,513	2,813	2,813	2,813	55,504	59,502	52,691	1873.1%
Economic Dev - 1 Time Exp	96,169	29,187	5,000	136,853	136,853	105,509	108,686	(31,344)	-22.9%
Community Develop 1-Time Exp	325,087	370,545	43,524	735,211	735,211	57,425	75,549	(677,786)	-92.2%
Law-1 Time Exp	74,351	115,047	1,647	123,132	123,132	1,064	1,096	(122,068)	-99.1%
Finance - 1 Time Exp	82,043	54,754	4,654	24,654	24,654	85,679	88,646	61,025	247.5%
Human Resources - 1 Time Exp	52,788	4,071	11,126	307,751	307,751	22,193	23,049	(285,558)	-92.8%
Parks- 1 Time Exp	332,541	264,296	31,672	262,289	269,788	142,557	195,213	(119,732)	-45.6%
Police Department - 1 Time Exp	217,419	989,445	42,646	602,340	710,340	573,822	548,075	(28,518)	-4.7%
Transfer - Public Works 1-Time	36,546	150,000	-	606,026	606,026	115,528	279,320	(490,498)	-80.9%
Capital	-	423,000	-	-	-	-	-	-	n/a
Capital-Community Cntr	-	30,000	-	-	-			-	n/a
New City Hall Balloon Payment	-	1,000,000	-	-	-	-	-	-	n/a
Seizure Expenses	-	-	-	-	-	15,859	3,200	15,859	n/a
CM Other Cuts	-	-	-	-	-	-	317,893	-	n/a
Rainy Day Reserves	-	-	-	2,000,000	-	-	-	(2,000,000)	-100.0%
Contingency	-	-	-	1,036,935	86,170	1,226,273	43,657	189,338	18.3%
Total Other Financing Uses	**$ 1,533,695**	**$ 3,585,269**	**$ 194,221**	**$ 6,034,943**	**$ 3,199,677**	**$ 2,503,563**	**$ 1,895,108**	**$ (3,531,375)**	**-58.5%**
Total Rev and Other Sources	**$ 35,355,213**	**$ 40,241,140**	**$ 38,047,350**	**$ 40,566,195**	**$ 39,333,966**	**$ 43,240,808**	**$ 43,075,264**	**$ 2,591,673**	**6.4%**
Total Exp and Other Uses	**$ 33,121,597**	**$ 39,102,921**	**$ 38,230,374**	**$ 46,568,180**	**$ 42,798,278**	**$ 43,379,320**	**$ 44,226,113**	**$ (3,188,849)**	**-6.8%**
Beginning Fund Bal, 1/1	**$ 4,537,215**	**$ 6,770,831**	**$ 266,669**	**$ 7,305,430**	**$ 7,909,050**	**$ 4,444,738**	**$ 4,306,227**	**$ (2,860,692)**	**-39.2%**
Total End Fund Balance, 12/31	**$ 6,770,831**	**$ 7,909,050**	**$ 83,644**	**$ 1,303,445**	**$ 4,444,738**	**$ 4,306,226**	**$ 3,155,378**	**$ 2,919,830**	**224.0%**
Reserve for Grant Fund Loan	10,000	10,000	10,000	10,000	10,000	10,000	10,000	-	0.0%
Rainy Day Reserve/2011-12 Set Aside	-	-	-	-	2,000,000	3,100,000	3,100,000	3,100,000	n/a
Reserve Prop 1	-	80,384	-	-	-	-	-	-	n/a
Unreserved	6,760,831	7,818,667	73,645	1,293,445	2,434,738	1,196,226	45,377	(97,219)	-7.5%

001: GENERAL FUND

EXPENDITURE BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
110	Salaries & Wages	15,246,296	16,682,098	18,786,373	19,802,948	19,240,188	19,863,688	20,977,587	$ 60,740	0.3%
111/1	Temporary Help	615,810	720,692	450,165	429,677	441,224	407,487	399,245	(22,190)	-5.2%
120	Overtime	651,123	992,949	509,256	509,256	511,706	508,306	507,806	(950)	-0.2%
200	Benefits	4,506,143	5,083,488	5,713,910	5,976,754	5,814,662	6,400,873	6,798,554	424,119	7.1%
31X	Supplies	299,947	390,479	236,748	237,173	258,248	236,960	235,710	(213)	-0.1%
36X	Mtc Supplies	13,062	25,389	28,545	28,545	28,545	28,545	28,545	-	0.0%
3XX	Othr Opr Supplies	234,791	311,294	190,834	191,984	198,978	189,084	188,084	(2,900)	-1.5%
41X	Professional Svcs	1,309,730	1,595,105	1,577,256	1,614,762	1,413,333	1,502,711	1,464,828	(112,051)	-6.9%
43X	Travel & Training	215,521	249,932	240,560	242,350	248,054	239,792	232,257	(2,558)	-1.1%
42/47	Utility & Comm	361,964	306,271	236,577	245,365	257,131	244,418	252,553	(947)	-0.4%
48X	Repairs & Mtc	162,209	203,318	354,174	354,424	352,400	274,128	271,030	(80,296)	-22.7%
497	Association Dues	72,661	193,810	138,482	138,882	155,995	140,395	96,795	1,513	1.1%
4XX	Other Misc Exp	331,781	454,900	266,977	275,049	282,410	251,951	242,364	(23,098)	-8.4%
5XX	Intgvtl Srvs/Taxes	2,769,890	3,299,446	3,496,307	3,858,057	3,909,867	4,012,360	4,368,987	154,303	4.0%
600	Capital Outlays	51,786	53,761	-	-	-	-	-	-	n/a
9XX	IS Charges-M&O	2,145,238	2,295,146	2,548,031	2,993,307	2,993,307	2,914,902	2,968,609	(78,405)	-2.6%
9XX	IS Charges-Reserves	813,192	909,684	966,145	1,109,421	1,112,737	1,226,247	1,226,990	116,826	10.5%
101	Transfer to PW	1,786,758	1,749,890	2,295,813	2,525,283	2,379,816	2,433,910	2,393,954	(91,373)	-3.6%
	CM - Other Cuts	-	-	-	-	-	-	(322,893)	-	n/a
	Sub-Total Opr Expenditures	**$ 31,587,902**	**$ 35,517,652**	**$ 38,036,153**	**$ 40,533,237**	**$ 39,598,601**	**$ 40,875,757**	**$ 42,331,004**	**$ 342,520**	**0.8%**
Capital & One-Time Funding:										
	One-time	1,533,695	3,585,268	194,221	2,998,008	3,113,507	1,277,290	1,851,451	(1,720,718)	-57.4%
	Total 1-Time Expenditures	**$ 1,533,695**	**$ 3,585,268**	**$ 194,221**	**$ 2,998,008**	**$ 3,113,507**	**$ 1,277,290**	**$ 1,851,451**	**$ (1,720,718)**	**-57.4%**
CW	Contingency	-	-	-	1,036,935	86,170	1,226,273	43,657	189,338	18.3%
CW	Rainy Day Reserves	-	-	-	2,000,000	-	-	-	(2,000,000)	-100.0%
	Total CityWide	**$ -**	**$ -**	**$ -**	**$ 3,036,935**	**$ 86,170**	**$ 1,226,273**	**$ 43,657**	**$ (1,810,662)**	**-59.6%**
	Total Expenditures	**$ 33,121,597**	**$ 39,102,921**	**$ 38,230,374**	**$ 46,568,180**	**$ 42,798,278**	**$ 43,379,320**	**$ 44,226,112**	**$ (3,188,860)**	**-6.8%**

101: STREET FUND

PURPOSE/DESCRIPTION:

The Street Fund was established to account for the receipt and disbursement of State-levied unrestricted motor vehicle fuel taxes, which must be accounted for in a separate fund. The Street Fund provides public works services including planning, engineering, construction and maintenance related to city streets, sidewalks and appurtenances, including pedestrian and bicycle paths, lanes and routes.

The Street Fund is organized into five divisions. The Administrative Services Division provides the overall management of all public works related activity, including Solid Waste & Recycling, Surface Water Management and Capital Improvement projects. The Development Services Division provides engineering plan reviews and inspections of developments. The Traffic Services Division provides transportation planning, traffic operations and neighborhood traffic services. The Street Systems Division provides the street improvements and maintenance functions, including snow and ice removal. The Emergency Management Division prepares the City and Greater Federal Way community for natural or manmade disasters through education, training, planning and building interagency cooperation.

This Fund's major sources of revenue are motor vehicle fuel tax, charges for services, interest earnings, and transfers-in from the General Fund. Primary areas of service are engineering plan reviews and inspections of developments, transportation planning, traffic operations and maintenance, neighborhood traffic services, street maintenance, and emergency management.

Per the budget policies, a $100,000 balance shall be maintained for Snow & Ice Removal. This reserve is established for use in the event a major storm occurs and additional funds, above the annual operating allocation, are needed.

The following two pages present a sources and uses summary of the division budgets which comprise the Street Fund. Also included is an expenditure by object summary.

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES									
Motor Fuel Tax	$ 1,186,242	$ 1,181,765	$ 1,195,000	$ 1,195,000	$ 1,169,245	$ 1,196,000	$ 1,196,000	$ 1,000	0.1%
Permits Fees	103,957	94,488	233,399	233,399	141,998	144,000	146,000	(89,399)	-38.3%
Plan Review Fees	202,965	162,699	155,000	155,000	123,924	126,000	128,000	(29,000)	-18.7%
PW Inspection Fees	233,669	242,204	95,000	95,000	215,354	219,000	222,000	124,000	130.5%
Transfer In-Utility Taxes	310,300	376,366	437,606	437,606	437,606	459,486	482,461	21,880	5.0%
Interest Earnings/Contrib/Other Misc	103,579	88,496	66,000	66,000	109,772	98,000	99,000	32,000	48.5%
Total Operating Revenues	**$ 2,140,717**	**$ 2,146,018**	**$ 2,182,005**	**$ 2,182,005**	**$ 2,197,899**	**$ 2,242,486**	**$ 2,273,461**	**$ 60,481**	**2.8%**
EXPENDITURES									
Administrative Services	397,750	443,085	444,867	433,669	433,896	285,747	297,477	(147,922)	-34.1%
Development Services	495,510	540,926	553,067	560,155	560,445	577,592	604,438	17,437	3.1%
Traffic Services	1,374,512	1,444,640	1,633,565	1,656,359	1,581,645	1,711,554	1,685,356	55,195	3.3%
Street Systems	1,385,044	1,423,351	1,678,148	1,891,986	1,842,597	1,930,061	1,903,151	38,075	2.0%
Commute Trip Reduction	-	28,013	11,760	11,760	11,760	11,760	11,760	-	0.0%
Emergency Management	69,066	118,256	152,706	153,955	153,968	159,683	165,233	5,728	3.7%
Total Operating Expenditures	**$ 3,721,882**	**$ 3,998,269**	**$ 4,474,113**	**$ 4,707,883**	**$ 4,584,310**	**$ 4,676,396**	**$ 4,667,415**	**$ (31,487)**	**-0.7%**
Oper Rev Over/(Under) Exp	**$ (1,581,165)**	**$ (1,852,251)**	**$ (2,292,108)**	**$ (2,525,878)**	**$ (2,386,411)**	**$ (2,433,910)**	**$ (2,393,954)**	**$ 91,968**	**-3.6%**
OTHER FINANCING SOURCES									
Transfer In - General Fund	1,786,758	1,749,890	2,295,813	3,131,309	2,985,842	2,549,438	2,673,274	(581,871)	-18.6%
Transfer In - 1-time	8,000	-	-	-	-	-	-	-	n/a
Project Specific Revenue	11,640	22,858	-	-	-	-	-	-	n/a
Total Other Financing Sources	**$ 1,806,398**	**$ 1,772,748**	**$ 2,295,813**	**$ 3,131,309**	**$ 2,985,842**	**$ 2,549,438**	**$ 2,673,274**	**$ (581,871)**	**-18.6%**
OTHER FINANCING USES									
Administrative Services	-	-	-	-	-	527	566	527	n/a
Development Services	33,165	33,399	1,505	1,505	1,505	893	903	(612)	-40.7%
Traffic Services	36,841	105,229	572	326,658	326,658	35,793	131,742	(290,865)	-89.0%
Street Systems	15,943	352	1,628	56,268	56,268	28,256	96,047	(28,012)	-49.8%
Emergency Management	12,176	(365)	-	215,000	215,000	50,059	50,062	(164,941)	-76.7%
Total Other Financing Uses	**$ 98,125**	**$ 138,615**	**$ 3,705**	**$ 599,431**	**$ 599,431**	**$ 115,528**	**$ 279,320**	**$ (483,903)**	**-80.7%**
Total Revenues and Other Sources	**$ 3,947,110**	**$ 3,918,766**	**$ 4,477,818**	**$ 5,313,314**	**$ 5,183,741**	**$ 4,791,924**	**$ 4,946,735**	**$ (521,390)**	**-9.8%**
Total Expenditures and Other Uses	**$ 3,820,007**	**$ 4,136,884**	**$ 4,477,818**	**$ 5,307,314**	**$ 5,183,741**	**$ 4,791,924**	**$ 4,946,735**	**$ (515,390)**	**-9.7%**
Beginning Fund Balance, 1/1	**$ 191,015**	**$ 318,118**	**$ 100,000**	**$ 340,336**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ (240,336)**	**-70.6%**
Total Ending Fund Balance, 12/31	**$ 318,118**	**$ 100,000**	**$ 100,000**	**$ 346,336**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ (246,336)**	**-71.1%**

101: STREET FUND

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Expenditure Summary:										
110	Salaries & Wages	$ 1,304,650	$ 1,389,116	$ 1,513,421	$ 1,647,847	$ 1,647,847	$ 1,570,810	$ 1,641,559	$ (77,037)	-4.7%
111/1	Temporary Help	44,069	74,939	64,340	64,340	64,340	47,940	47,940	(16,400)	-25.5%
120	Overtime	20,368	31,913	17,749	17,749	17,749	17,749	17,749	-	0.0%
200	Benefits	482,233	579,640	613,760	654,335	654,335	701,158	748,568	46,823	7.2%
31X	Supplies	18,035	22,385	25,142	25,142	25,142	25,142	25,142	-	0.0%
36X	Mtc Supplies	34,786	57,500	52,300	52,300	52,300	52,300	52,300	-	0.0%
3XX	Othr Opr Supplies	18,846	13,667	18,703	18,703	18,703	18,703	18,703	-	0.0%
41X	Professional Svcs	50,778	14,356	81,645	94,945	94,945	94,945	94,945	-	0.0%
43X	Travel & Training	10,598	12,950	21,432	21,432	21,432	21,432	21,432	-	0.0%
42/47	Utility & Comm	319,642	337,270	470,530	470,530	375,530	470,530	406,130	-	0.0%
48X	Repairs & Mtc	320,672	333,893	458,478	460,478	410,478	481,628	453,853	21,150	4.6%
497	Association Dues	1,992	2,596	3,942	3,942	3,942	3,942	3,942	-	0.0%
4XX	Other Misc Exp	5,006	8,441	27,000	27,000	27,000	27,000	17,000	-	0.0%
5XX	Intgvtl Srvs/Taxes	506,743	490,069	460,756	460,756	460,756	460,756	430,756	-	0.0%
9XX	IS Charges-M&O	277,232	296,008	328,059	395,559	415,559	382,466	387,500	(13,093)	-3.3%
9XX	IS Charges-Reserves	141,146	141,912	140,226	275,226	276,653	282,296	282,296	7,070	2.6%
910	Intfund Svc Pmts	149,901	154,398	159,030	-	-	-	-	-	n/a
Total Opr Expend		**$ 3,721,872**	**$ 3,998,271**	**$ 4,474,113**	**$ 4,707,884**	**$ 4,584,311**	**$ 4,676,397**	**$ 4,667,415**	**$ (31,487)**	**-0.7%**
Capital & One-Time Funding:										
	Onetime	98,125	138,615	3,705	599,431	599,431	115,528	279,320	(483,903)	-80.7%
	Total One-Time Exp	**$ 98,125**	**$ 138,615**	**$ 3,705**	**$ 599,431**	**$ 599,431**	**$ 115,528**	**$ 279,320**	**$ (483,903)**	**-80.7%**
	Total Expenditures	**$ 3,820,007**	**$ 4,136,884**	**$ 4,477,818**	**$ 5,307,314**	**$ 5,183,741**	**$ 4,791,924**	**$ 4,946,735**	**$ (515,390)**	**-9.7%**

102: ARTERIAL STREET FUND

PURPOSE/DESCRIPTION:

The Arterial Street Fund was established by state law to account for the use of state-shared fuel tax revenues dedicated for this purpose. Approximately 26% of the City's fuel tax revenue is allocated in this Fund (the balance is allocated as follow: Street Fund approximately 56%; Paths & Trails Fund less than 1%, and Annual Transportation System Safety Improvements CIP Project approximately 17%). It is earmarked for arterial street improvement projects such as construction, street improvements, chip sealing, seal coating and repair of arterial highways and City streets or for the payment of any municipal indebtedness which may be incurred for the above noted expenditures related to arterial highways and City streets. The money cannot be used for operating expenditures

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES									
Motor Fuel Tax	$ 552,563	$ 552,517	$ 550,000	$ 550,000	$ 550,000	$ 552,000	$ 552,000	$ 2,000	0.4%
Mitigation Fees	76,250	32,250	84,000	84,000	84,000	11,000	11,000	(73,000)	-86.9%
Interest Earnings/Other	14,422	59,253	5,000	5,000	5,000	5,000	5,000	-	0.0%
Total Operating Revenues	**$ 643,235**	**$ 644,020**	**$ 639,000**	**$ 639,000**	**$ 639,000**	**$ 568,000**	**$ 568,000**	**$ (71,000)**	**-11.1%**
Oper Rev Over/(Under) Exp	**$ 643,235**	**$ 644,020**	**$ 639,000**	**$ 639,000**	**$ 639,000**	**$ 568,000**	**$ 568,000**	**$ (71,000)**	**-11.1%**
OTHER FINANCING SOURCES									
Transfer In - Utility Tax Fund	890,625	2,180,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	-	0.0%
Total Other Financing Sources	**$ 890,625**	**$ 2,180,000**	**$ 1,400,000**	**$ 1,400,000**	**$ 1,400,000**	**$ 1,400,000**	**$ 1,400,000**	**$ -**	**0.0%**
OTHER FINANCING USES									
Direct Cost of Personnel	149,085	149,760	169,466	169,466	169,466	172,855	176,312	3,389	2.0%
Administrative Fee	74,318	75,804	77,320	77,320	77,320	78,866	80,443	1,546	2.0%
Street Resurfacing/Emergencies	1,348,650	2,268,580	1,777,107	2,166,063	2,166,063	1,716,279	1,711,245	(449,784)	-20.8%
Total Other Financing Uses	**$ 1,572,053**	**$ 2,494,146**	**$ 2,023,893**	**$ 2,412,849**	**$ 2,412,849**	**$ 1,968,000**	**$ 1,968,000**	**$ (444,849)**	**-18.4%**
Total Revenues and Other Sources	**$ 1,533,861**	**$ 2,824,020**	**$ 2,039,000**	**$ 2,039,000**	**$ 2,039,000**	**$ 1,968,000**	**$ 1,968,000**	**$ (71,000)**	**-3.5%**
Total Expenditures and Other Uses	**$ 1,572,053**	**$ 2,494,146**	**$ 2,023,894**	**$ 2,412,849**	**$ 2,412,849**	**$ 1,968,000**	**$ 1,968,000**	**$ (444,849)**	**-18.4%**
Beginning Fund Balance, 1/1	**$ 97,272**	**$ 59,080**	**$ 15,106**	**$ 388,955**	**$ 388,955**	**$ 15,106**	**$ 15,106**	**$ (373,849)**	**-96.1%**
Ending Fund Balance, 12/31	**$ 59,080**	**$ 388,955**	**$ 30,212**	**$ 15,106**	**$ 15,106**	**$ 15,106**	**$ 15,106**	**$ -**	**0.0%**

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Capital & One-Time Funding:						-				
110	Salaries & Wages	$ 115,467	$ 117,896	$ 137,846	$ 137,846	$ 137,846	$ 135,874	$ 147,483	$ (1,972)	-1%
111/1	Temporary Help	23,408	21,743	31,620	31,620	31,620	36,981	28,829	5,361	17%
120	Overtime	5,899	6,855	-	-	-	-	-	-	n/a
200	Benefits	4,312	3,267	-	-	-	-	-	-	n/a
41X	Professional Services	20,915	23,653	-	-	-	-	-	-	n/a
4XX	Other Misc Exp	2,201	2,307	-	-	-	-	-	-	n/a
51/3X	Intgvtl Srvs/Taxes	50	7,863	-	-	-	-	-	-	n/a
600	Capital Outlays	1,325,482	2,234,757	1,777,108	2,166,063	2,166,063	1,716,279	1,711,245	(449,784)	-21%
900	Interfund Svc Pmts	74,318	75,804	77,320	77,320	77,320	78,866	80,443	1,546	2%
Total One-Time Exp		$ 1,572,053	$ 2,494,146	$ 2,023,894	$ 2,412,849	$ 2,412,849	$ 1,968,000	$ 1,968,000	$ (444,849)	-18%
Total Expenditues		$ 1,572,053	$ 2,494,146	$ 2,023,894	$ 2,412,849	$ 2,412,849	$ 1,968,000	$ 1,968,000	$ (444,849)	-18.4%

103: UTILITY TAX FUND

PURPOSE/DESCRIPTION:

The Utility Tax Fund was established to account for the total 7.75% utility tax receipts, including 1.75% for proposition 1 and 6% for capital, debt and other maintenance & operations as determined by Council.

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES & OTHER SOURCES									
Utility Taxes	$ 9,048,804	$ 12,802,045	$ 11,763,739	$ 11,801,239	$ 14,008,627	$ 14,758,599	$ 15,544,358	$ 2,957,360	25.1%
Rebate	$ (5,354)	$ (5,587)	$ (18,670)	$ (18,670)	$ (5,830)	$ (6,084)	$ (6,348)		
Interest Earnings	50,885	59,519	50,000	50,000	61,900	64,376	66,951	14,376	28.8%
Total Revenues & Other Sources	**$ 9,094,335**	**$ 12,855,977**	**$ 11,795,069**	**$ 11,832,569**	**$ 14,064,696**	**$ 14,816,891**	**$ 15,604,959**	**$ 2,971,736**	**25.1%**
EXPENDITURES & OTHER USES									
Transfers Out:									
General Fund - Celebration Park	245,962	255,800	266,000	266,000	266,000	279,300	293,265	13,300	5.0%
General Fund - KJP/Comm Center	319,000	-	-	-	-	-	-	-	n/a
General Fund - Arts & Comm Events	93,750	106,000	108,000	108,000	108,000	113,400	119,070	5,400	5.0%
General Fund - Public Safety	625,000	700,000	728,000	728,000	728,000	952,168	1,002,862	224,168	30.8%
General Fund - Camp Kilworth	350,000	106,000	110,000	110,000	110,000	115,500	121,275	5,500	5.0%
General Fund - Operations	-	1,238,728	1,761,946	1,761,946	1,761,946	4,409,009	3,694,800	2,647,063	150.2%
General Fund - Voter Package	-	2,022,500	2,548,000	2,585,500	2,504,616	3,200,393	3,396,349	614,893	23.8%
General Fund - Prop 1 for Police Overtime	-	-	-	-	-	300,000	300,000	300,000	n/a
General Fund - New Parks M&O	-	59,000	62,000	62,000	62,000	65,100	68,355	3,100	5.0%
Comm Center Oper Fund-KJP/Comm Ctr	-	492,923	528,348	528,348	528,348	990,003	1,090,691	461,655	87.4%
Parks CIP	-	-	-	-	-	954,000	300,000	954,000	n/a
Debt Service Fund - Comm Center	913,595	917,183	913,333	913,333	914,332	914,332	915,033	999	0.1%
Debt Service Fund - 95/96/97 GO Bond	2,972,266	430,300	430,300	430,300	-	-	-	(430,300)	-100.0%
Debt Service Fund - NCH Mortgage Payoff	-	1,100,000	-	-	-	-	-	-	n/a
Street Fund - Operations	310,300	376,366	437,606	437,606	437,606	459,486	482,461	21,880	5.0%
Arterial Street Overlay	890,625	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	1,400,000	-	0.0%
Transportation CIP/Pay-as-You-Go	890,625	1,400,000	1,400,000	1,400,000	1,400,000	4,000,000	1,400,000	2,600,000	185.7%
Downtown Redevelopment CIP	421,000	500,000	500,000	500,000	500,000	1,000,000	1,000,000	500,000	100.0%
Knutzen Theatre Operations	121,840	125,495	129,260	129,260	129,260	135,723	142,509	6,463	5.0%
Cash Administration Fees	55,237	57,449	59,747	59,747	59,747	62,137	64,622	2,390	4.0%
Total Expenditures & Other Uses	**$ 8,209,200**	**$ 11,287,744**	**$ 11,382,540**	**$ 11,420,040**	**$ 10,909,856**	**$ 19,350,550**	**$ 15,791,292**	**$ 7,930,511**	**69.4%**
Rev Over/(Under) Exp	**$ 885,135**	**$ 1,568,233**	**$ 412,529**	**$ 412,529**	**$ 3,154,840**	**$ (4,533,659)**	**$ (186,333)**	**$ (4,958,775)**	**-1202.0%**
Total Revenues and Other Sources	**$ 9,094,335**	**$ 12,855,977**	**$ 11,795,069**	**$ 11,832,569**	**$ 14,064,696**	**$ 14,816,891**	**$ 15,604,959**	**$ 2,971,736**	**25.1%**
Total Expenditures and Other Uses	**$ 8,209,200**	**$ 11,287,744**	**$ 11,382,540**	**$ 11,420,040**	**$ 10,909,856**	**$ 19,350,550**	**$ 15,791,292**	**$ 7,930,511**	**69.4%**
Beginning Fund Balance, 1/1	**$ 1,027,502**	**$ 1,912,637**	**$ 1,241,145**	**$ 1,946,750**	**$ 3,480,870**	**$ 6,635,710**	**$ 2,102,051**	**$ 4,688,960**	**240.9%**
Total Ending Fund Balance, 12/31	**$ 1,912,637**	**$ 3,480,870**	**$ 1,653,674**	**$ 2,359,279**	**$ 6,635,710**	**$ 2,102,051**	**$ 1,915,718**	**$ (269,815)**	**-11.4%**
Reserve for Prop 1	-	-	-	-	1,039,974	872,168	685,835	872,168	n/a
Unreserved	$ 1,912,637	$ 3,480,870	$ 1,653,674	$ 2,359,279	$ 5,595,736	$ 1,229,883	$ 1,229,883	(1,129,396)	-47.9%

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
552	Interfund Contributions	$ 8,153,963	$ 11,230,295	$ 11,322,793	$ 11,360,293	$ 10,850,109	$ 19,288,413	$ 15,726,670	$ 7,928,120	69.8%
900	Interfund Svc Pmts	55,237	57,449	59,747	59,747	59,747	62,137	64,622	2,390	4.0%
	Total Expenditues	$ 8,209,200	$ 11,287,744	$ 11,382,540	$ 11,420,040	$ 10,909,856	$ 19,350,550	$ 15,791,292	$ 7,930,510	69.4%

106: SOLID WASTE AND RECYCLING FUND

PURPOSE/DESCRIPTION:

The Solid Waste/Recycling Fund was established to account for the special refuse collection fees used to manage the Solid Waste and Recycling program. The program provides the services necessary to collect, dispose and/or market solid waste and recyclables in a convenient, consistent, cost effective and customer responsive manner. Major revenue sources of this fund include: refuse collection fees; interest earnings; and various Solid Waste/Recycling grants. Major expenditure services include: litter control; community outreach; commercial outreach; and educate businesses and residents on recycling practices, composting, yard waste disposal, and waste reduction.

The following tables present a sources and uses summary and an expenditure by object summary of the Solid Waste & Recycling Fund.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
	REVENUES									
	Refuse Collection Fees	$ 119,560	$ 112,771	$ 138,000	$ 138,000	$ 143,000	$ 138,000	$ 138,000	$ -	0.0%
	CPG and Other Grants	168,905	259,013	242,850	242,850	262,847	270,732	278,854	27,882	11.5%
	Interest Earnings	3,195	3,335	-	-	-	-	-	-	n/a
	Total Operating Revenues	**$ 291,660**	**$ 375,119**	**$ 380,850**	**$ 380,850**	**$ 405,847**	**$ 408,732**	**$ 416,854**	**$ 27,882**	**7.3%**
	EXPENDITURES									
	Administration Expenditures	249,453	260,214	269,805	274,804	274,916	315,654	326,690	40,850	14.9%
	CPG and Other Grants Expenditures	63,935	76,374	100,256	100,256	81,882	173,580	175,715	73,324	73.1%
	Total Operating Expenditures	**$ 313,389**	**$ 336,588**	**$ 370,060**	**$ 375,060**	**$ 356,799**	**$ 489,234**	**$ 502,405**	**$ 114,174**	**30.4%**
	Oper Rev Over/(Under) Exp	**$ (21,729)**	**$ 38,531**	**$ 10,790**	**$ 5,790**	**$ 49,048**	**$ (80,502)**	**$ (85,551)**	**$ (86,292)**	**-1490.4%**
	Total Revenues & Other Sources	**$ 291,660**	**$ 375,119**	**$ 380,850**	**$ 380,850**	**$ 405,847**	**$ 408,732**	**$ 416,854**	**$ 27,882**	**7.3%**
	Total Expenditures & Other Uses	**$ 313,389**	**$ 336,588**	**$ 370,060**	**$ 375,060**	**$ 356,799**	**$ 489,234**	**$ 502,405**	**$ 114,174**	**30.4%**
	Beginning Fund Balance, 1/1	**$ 121,705**	**$ 99,976**	**$ 91,184**	**$ 138,508**	**$ 138,507**	**$ 187,555**	**$ 107,053**	**$ 49,047**	**35.4%**
	Ending Fund Balance, 12/31	**$ 99,976**	**$ 138,507**	**$ 101,974**	**$ 144,299**	**$ 187,555**	**$ 107,053**	**$ 21,502**	**$ (37,245)**	**-25.8%**

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Expenditure Summary:										
110	Salaries & Wages	$ 103,595	$ 110,443	$ 112,147	$ 112,147	$ 112,147	$ 113,411	$ 119,099	$ 1,264	1.1%
111/1	Temporary Help	56	-	-	-	-	-	-	-	n/a
120	Overtime	10	465	-	-	-	-	-	-	n/a
200	Benefits	32,644	37,334	34,477	34,477	34,477	54,634	58,622	20,157	58.5%
31X	Supplies	2,811	4,164	4,075	4,075	4,075	4,075	4,075	-	0.0%
41X	Professional Svcs	10,458	2,681	6,475	6,475	6,474	15,000	15,000	8,525	131.7%
43X	Travel & Training	1,363	1,661	1,845	1,845	1,845	1,845	1,845	-	0.0%
42/47	Utility & Comm	6,813	7,074	6,350	6,350	6,350	7,650	7,650	1,300	20.5%
48X	Repairs & Mtc	38,164	47,970	53,500	58,500	58,500	58,500	58,500	-	0.0%
497	Association Dues	475	490	500	500	500	500	500	-	0.0%
4XX	Other Misc Exp	6,847	1,525	1,950	1,950	1,950	1,950	1,950	-	0.0%
9XX	IS Charges-M&O	12,014	12,477	14,493	14,493	14,493	14,609	15,001	116	0.8%
9XX	IS Charges-Reserves	2,760	2,460	2,205	2,205	2,318	2,287	2,287	82	3.7%
910	Intfund Svc Pmts	31,443	31,470	31,787	31,787	31,787	41,193	42,161	9,406	29.6%
Total Opr Expend		**$ 249,453**	**$ 260,214**	**$ 269,804**	**$ 274,804**	**$ 274,916**	**$ 315,654**	**$ 326,690**	**$ 40,850**	**14.9%**
Capital & One-Time Funding:										
	Onetime	63,935	76,374	100,256	100,256	81,882	173,580	175,715	73,324	73.1%
	Total One-Time Exp	**$ 63,935**	**$ 76,374**	**$ 100,256**	**$ 100,256**	**$ 81,882**	**$ 173,580**	**$ 175,715**	**$ 73,324**	**73.1%**
	Total Expenditures	**$ 313,389**	**$ 336,588**	**$ 370,060**	**$ 375,060**	**$ 356,799**	**$ 489,234**	**$ 502,405**	**$ 114,174**	**30.4%**

107: SPECIAL CONTRACTS/STUDIES FUND

PURPOSE/DESCRIPTION:

The Special Contracts/Studies Fund accounts for receipts and disbursements related to special contracts, and special projects where completion will extend beyond the calendar year and which management places in this Fund. Revenues supporting these projects will be comprised of transfers from other funds or those specified by the City Council.

This fund currently accounts for capital contributions received from Comcast. Per FCC Regulations §76.1505 these funds must be used towards public, educational and governmental access services, facilities and equipment and therefore are not available to fund operations.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt- 08 Adj $ Chg	09 Adopt- 08 Adj % Chg
	REVENUES & OTHER SOURCES									
	Franchise Fees	$ 300,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	n/a
	Interest Earnings	5,601	13,620	-	-	-	-	-	-	n/a
	Total Revenues & Other Sources	**$ 305,601**	**$ 13,620**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
	EXPENDITURES & OTHER USES									
3XX	Other Opr Supplies	$ 472	$ 261	$ -	$ -	$ -	$ -	$ -	$ -	n/a
41X	Professional Services	-	1,974	-	-	-	-	-	-	n/a
600	Capital Outlays	6,380	32,046	-	282,245	307,811	-	-	-	0.0%
	Total Expenditures & Other Uses	**$ 6,852**	**$ 34,281**	**$ -**	**$ 282,245**	**$ 307,811**	**$ -**	**$ -**	**$ -**	**0.0%**
	Rev Over/(Under) Exp	**$ 298,749**	**$ (20,661)**	**$ -**	**$ (282,245)**	**$ (307,811)**	**$ -**	**$ -**	**$ -**	**0.0%**
	Total Revenues & Other Sources	**$ 305,601**	**$ 13,620**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
	Total Expenditures & Other Uses	**$ 6,852**	**$ 34,281**	**$ -**	**$ 282,245**	**$ 307,811**	**$ -**	**$ -**	**$ -**	**0.0%**
	Beginning Fund Balance, 1/1	**$ 29,723**	**$ 328,472**	**$ 5,289**	**$ 307,811**	**$ 307,811**	**$ 0**	**$ 0**	**$ (307,811)**	**-100.0%**
	Total Ending Fund Balance, 12/31	**$ 328,472**	**$ 307,811**	**$ 5,289**	**$ 25,566**	**$ 0**	**$ 0**	**$ 0**	**$ (25,566)**	**n/a**

EXPENDITURES BY PROJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt- 08 Adj $ Chg	09 Adopt- 08 Adj % Chg
Expenditure Summary:										
3XX	Other Opr Supplies	$ 472	$ 261	$ -	$ -	$ -	$ -	$ -	$ -	n/a
410	Professional Srvs	-	1,974	-	-	-	-	-	-	n/a
600	Capital Outlays	6,852	32,046	-	282,245	307,811	-	-	(282,245)	-100.0%
Total Opr Expend		**$ 7,324**	**$ 34,281**	**$ -**	**$ 282,245**	**$ 307,811**	**$ -**	**$ -**	**$ (282,245)**	**-100.0%**
	Total Expenditures	**$ 7,324**	**$ 34,281**	**$ -**	**$ 282,245**	**$ 307,811**	**$ -**	**$ -**	**$ (282,245)**	**-100.0%**

109: HOTEL/MOTEL LODGING TAX FUND

PURPOSE/DESCRIPTION:

The Hotel/Motel Lodging Tax Fund was established to account for all lodging tax receipts and disbursements related to tourism promotion and acquisition and/or operation of tourism-related facilities.

The following tables present a sources and uses summary and an expenditure by object summary of the Hotel/Motel Lodging Tax Fund.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
	REVENUES									
	Lodging Tax	$ 175,219	$ 191,691	$ 180,353	$ 180,353	$ 180,353	$ 209,470	$ 215,755	$ 29,117	16.1%
	Interest Earnings/Misc	56,097	32,009	7,000	7,000	7,000	6,000	6,000	(1,000)	-14.3%
	Total Operating Revenues	**$ 231,316**	**$ 223,700**	**$ 187,353**	**$ 187,353**	**$ 187,353**	**$ 215,470**	**$ 221,755**	**$ 28,117**	**15.0%**
	EXPENDITURES									
	Tourism, Promotion & Marketing	194,879	194,607	187,353	385,510	385,510	215,470	221,755	$ (170,040)	-44.1%
	Total Operating Expenditures	**$ 194,879**	**$ 194,607**	**$ 187,353**	**$ 385,510**	**$ 385,510**	**$ 215,470**	**$ 221,755**	**$ (170,040)**	**-44.1%**
	Oper Rev Over/(Under) Exp	**$ 36,437**	**$ 29,093**	**$ -**	**$ (198,157)**	**$ (198,157)**	**$ -**	**$ -**	**$ 198,157**	**-100.0%**
	Total Revenues & Other Sources	**$ 231,316**	**$ 223,700**	**$ 187,353**	**$ 187,353**	**$ 187,353**	**$ 215,470**	**$ 221,755**	**$ 28,117**	**15.0%**
	Total Expenditures & Other Uses	**$ 194,879**	**$ 194,607**	**$ 187,353**	**$ 385,510**	**$ 385,510**	**$ 215,470**	**$ 221,755**	**$ (170,040)**	**-44.1%**
	Beginning Fund Balance, 1/1	**$ 132,627**	**$ 169,064**	**$ -**	**$ 198,157**	**$ 198,157**	**$ -**	**$ -**	**$ (198,157)**	**-100.0%**
	Total Ending Fund Balance, 12/31	**$ 169,064**	**$ 198,157**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Expenditure Summary:										
	Special Projects	$ 86,300	$ 126,587	$ 169,353	$ 367,510	$ 342,510	$ 195,470	$ 201,755	(172,040)	-46.8%
	Korean Festival	93,579	50,020	-	-	25,000	-	-	-	n/a
	Operating Transfer	15,000	18,000	18,000	18,000	18,000	20,000	20,000	2,000	11.1%
	Total Opr Expend	**$ 194,879**	**$ 194,607**	**$ 187,353**	**$ 385,510**	**$ 385,510**	**$ 215,470**	**$ 221,755**	**$ (170,040)**	**-44.1%**
	Total Expenditures	**$ 194,879**	**$ 194,607**	**$ 187,353**	**$ 385,510**	**$ 385,510**	**$ 215,470**	**$ 221,755**	**$ (170,040)**	**-44.1%**

110: TWO PERCENT FOR ARTS FUND

PURPOSE/DESCRIPTION:

The 2% for Arts Fund was established for the purpose of providing funding for arts projects. Qualifying capital improvement projects shall include an amount of not less than 2% of the total project cost funded by City monies to be set aside for transfer to the 2% for Arts Fund. The funds are to be used to create a variety of cultural opportunities for its citizens and to enhance the cultural environment in the community by encouraging and promoting the creation and placement of art in public places and the incorporation of art into project design.

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt- 08 Adj $ Chg	09 Adopt- 08 Adj % Chg
REVENUES									
Interest Earnings	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	n/a
Total Operating Revenues	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
EXPENDITURES									
Professional Services	126,256	23,870	-	293	293	-	-	(293)	-100.0%
Total Operating Expenditures	**$ 126,256**	**$ 23,870**	**$ -**	**$ 293**	**$ 293**	**$ -**	**$ -**	**$ (293)**	**-100.0%**
Oper Rev Over/(Under) Exp	**$ (126,256)**	**$ (23,870)**	**$ -**	**$ (293)**	**$ (293)**	**$ -**	**$ -**	**$ 293**	**-100.0%**
OTHER FINANCING SOURCES									
Transfer In - Gen Fund	9,249	-	-	-	-	-	-	-	n/a
Total Other Financing Sources	**$ 9,249**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
Total Revenues & Other Sources	**$ 9,249**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ (293)**	**n/a**
Total Expenditures & Other Uses	**$ 126,256**	**$ 23,870**	**$ -**	**$ 293**	**$ 293**	**$ -**	**$ -**	**$ (293)**	**-100.0%**
Beginning Fund Balance, 1/1	**$ 141,170**	**$ 24,163**	**$ -**	**$ 293**	**$ 293**	**$ -**	**$ -**	**$ (293)**	**-100.0%**
Total Ending Fund Balance, 12/31	**$ 24,163**	**$ 293**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ (293)**	**n/a**

111: COMMUNITY CENTER

PURPOSE/DESCRIPTION:

The Community Center Fund was created to account for the operation of the new Community Center. This is special revenue fund supported by user fees and designated utility tax transfer. The facility opened first quarter of 2007 and includes existing recreation programs which were previously accounted for in the General Fund.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
OPERATING REVENUES										
34X	Recreation Fees	$ 100	$ 742,398	$ 1,474,532	$ 1,366,407	$ 1,214,500	$ 1,354,407	$ 1,379,407	$ (120,125)	-8.8%
362	Rental Fees	-	152,802	188,875	276,000	225,500	263,000	263,000	74,125	26.9%
36X	Interest Earnings/Other Misc	-	28,366	-	21,000	23,500	21,000	21,000	21,000	100.0%
	Total Operating Revenues	**$ 100**	**$ 923,566**	**$ 1,663,407**	**$ 1,663,407**	**$ 1,463,500**	**$ 1,638,407**	**$ 1,663,407**	**$ (25,000)**	**-1.5%**
OPERATING EXPENSES										
	Program Expenditures	325	1,331,910	1,901,761	1,901,761	1,901,761	$2,066,702	$2,120,343	164,941	8.7%
	Total Operating Expenditures	**$ 325**	**$ 1,331,910**	**$ 1,901,761**	**$ 1,901,761**	**$ 1,901,761**	**$ 2,066,702**	**$ 2,120,343**	**$ 164,941**	**8.7%**
	Oper Rev Over/(Under) Exp	**$ (225)**	**$ (408,344)**	**$ (238,354)**	**$ (238,354)**	**$ (438,261)**	**$ (428,295)**	**$ (456,936)**	**$ (189,941)**	**79.7%**
OTHER FINANCING SOURCES										
	Transfer In - General Fund	-	30,000	-	-	-	-	-	-	n/a
	Transfer In - Utility Taxes	-	492,923	528,348	528,348	528,348	990,003	1,090,691	461,655	87.4%
	Transfer In - Capital Projects	76,500	173,805	-	-	-	-	-	-	n/a
	Total Other Financing Sources	**$ 76,500**	**$ 696,728**	**$ 528,348**	**$ 528,348**	**$ 528,348**	**$ 990,003**	**$ 1,090,691**	**$ 461,655**	**87.4%**
OTHER FINANCING USES										
	Capital Projects	21,002	322,263	-	-	-	-	-	-	n/a
	Total Other Financing Uses	**$ 21,002**	**$ 322,263**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
	Total Revenues and Other Sources	**$ 76,600**	**$ 1,620,294**	**$ 2,191,755**	**$ 2,191,755**	**$ 1,991,848**	**$ 2,628,410**	**$ 2,754,098**	**$ 436,655**	**19.9%**
	Total Expenditures and Other Uses	**$ 21,327**	**$ 1,654,173**	**$ 1,901,761**	**$ 1,901,761**	**$ 1,901,761**	**$ 2,066,702**	**$ 2,120,343**	**$ 164,941**	**8.7%**
	Beginning Fund Balance, 1/1	**$ -**	**$ 55,274**	**$ 21,396**	**$ 21,396**	**$ 21,396**	**$ 111,483**	**$ 673,191**	**$ 90,087**	**421.0%**
	Total Ending Fund Balance, 12/31	**$ 55,273**	**$ 21,396**	**$ 311,390**	**$ 311,390**	**$ 111,483**	**$ 673,191**	**$ 1,306,946**	**$ 361,801**	**116.2%**

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Expenditure Summary:										
110	Salaries & Wages	-	356,072	511,524	511,524	511,524	653,201	700,813	141,677	27.7%
111/1	Temporary Help	-	257,058	483,290	483,290	483,290	327,030	325,600	(156,260)	-32.3%
120	Overtime	-	667	3,200	3,200	3,200	1,000	1,000	(2,200)	-68.8%
200	Benefits	-	169,512	234,371	234,371	234,371	259,895	281,519	25,524	10.9%
31X	Supplies	55	99,219	101,254	101,254	101,254	123,250	115,468	21,996	21.7%
36X	Mtc Supplies	-	1,158	-	-	-	5,000	5,000	5,000	n/a
3XX	Othr Opr Supplies	-	28,641	32,000	32,000	32,000	31,000	31,000	(1,000)	-3.1%
41X	Professional Svcs	270	52,310	56,092	56,092	56,092	62,000	62,000	5,908	10.5%
43X	Travel & Training	-	317	8,999	8,999	8,999	6,716	6,716	(2,283)	-25.4%
42/47	Utility & Comm	-	248,776	228,000	228,000	228,000	353,000	353,000	125,000	54.8%
48X	Repairs & Mtc	-	204	53,000	53,000	53,000	58,000	58,000	5,000	9.4%
497	Association Dues	-	728	1,500	1,500	1,500	1,000	1,000	(500)	-33.3%
4XX	Other Misc Exp	-	6,513	45,000	45,000	45,000	33,516	25,000	(11,484)	-25.5%
5XX	Intgvtl Srvs/Taxes	-	9,741	2,000	2,000	2,000	15,500	15,500	13,500	675.0%
600	Capital Outlays	-	5,085	22,000	22,000	22,000	13,000	13,000	(9,000)	-40.9%
9XX	IS Charges-M&O	-	77,333	97,957	97,957	97,957	100,057	102,190	2,100	2.1%
9XX	IS Charges-Reserves	-	18,576	21,574	21,574	21,574	23,537	23,537	1,963	9.1%
	Total Opr Expend	**$ 325**	**$ 1,331,910**	**$ 1,901,761**	**$ 1,901,761**	**$ 1,901,761**	**$ 2,066,702**	**$ 2,120,343**	**$ 164,941**	**8.7%**
Capital & One-Time Funding:										
	Capital & One-Time	21,002	322,263	-	-	-	-	-	-	n/a
	Total One-Time Exp	**$ 21,002**	**$ 322,263**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
	Total Expenditures	**$ 21,327**	**$ 1,654,173**	**$ 1,901,761**	**$ 1,901,761**	**$ 1,901,761**	**$ 2,066,702**	**$ 2,120,343**	**$ 164,941**	**8.7%**

112: TRAFFIC SAFETY FUND

PURPOSE/DESCRIPTION:

The Traffic Safety Fund was established to account for the penalties and fines collected in criminal traffic violations and those related to the operation of the Red Light Photo Enforcement Program. Funds collected for traffic safety shall be used for, but not limited to prevention, education, and enforcement efforts related to traffic safety and compliance with traffic control devices within the city, including maintenance and operation costs.

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt- 08 Adj $ Chg	09 Adopt- 08 Adj % Chg
REVENUES & OTHER SOURCES									
Red Light Photo	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	n/a
Interest Earnings	-	-	-	-	-	-	-	-	n/a
Total Revenues & Other Sources	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
EXPENDITURES & OTHER USES									
Traffic Safety	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	n/a
Total Expenditures & Other Uses	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
Rev Over/(Under) Exp	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
Total Revenues & Other Sources	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
Total Expenditures & Other Uses	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
Beginning Fund Balance, 1/1	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
Total Ending Fund Balance, 12/31	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**

119: COMMUNITY DEVELOPMENT BLOCK GRANT FUND

PURPOSE/DESCRIPTION:

The Community Development Block Grant (CDBG) Fund accounts for the receipt and disbursement of federal pass- through grant revenue received through the Department of Housing and Urban Development (HUD), via the King County CDBG Consortium. CDBG projects and programs will be selected annually through a competitive application process. Applications are reviewed and prioritized by the Human Services Commission and the City Council. As per federal regulation, not more than 15% of the grant revenues may be allocated to direct service programs of the human service agencies. Also, not more than 20% may be used for City planning and administrative functions. The goals for use of these grant revenues is to develop viable urban communities by providing decent housing and a suitable living environment, and by expending economic opportunities, principally for low- and moderate-income persons.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
	REVENUES & OTHER SOURCES									
	General Governmental	-	-	-		-	$ 8,378	$ 12,482	$ 8,378	n/a
	Federal Grant CDBG	$ 264,175	$ 145,601	$ 555,470	$ 575,116	$ 467,263	$ 448,030	$ 448,030	$ (127,086)	-22.1%
	Total Revenues & Other Sources	**$ 264,175**	**$ 145,601**	**$ 555,470**	**$ 575,116**	**$ 467,263**	**$ 456,408**	**$ 460,512**	**$ (118,708)**	**-20.6%**
	EXPENDITURES & OTHER USES									
110	Salaries & Wages	58,818	63,012	64,944	64,944	64,944	68,092	70,816	3,148	8.3%
111/1	Temporary Help	-	-	553	553	553	553	553	-	-79.8%
200	Benefits	15,885	18,205	21,204	21,204	21,204	22,400	23,780	1,196	13.4%
310	Supplies	1,556	106	260	260	260	260	260	-	4.0%
410	Professional Srvs	182,891	82,123	193,099	193,099	85,246	85,977	85,977	(107,122)	-2.6%
43X	Travel & Training	752	1,405	1,750	1,750	1,750	1,750	1,750	-	-50.0%
497	Association Dues	-	-	100	100	100	100	100	-	100.0%
4XX	Other Misc Exp	498	396	1,200	1,200	1,200	1,200	1,200	-	-17.2%
552	Interfund Contributions	73,575	-	-	-	-	-	-	-	-100.0%
600	Capital Outlays	-	-	272,360	272,360	272,360	276,076	276,076	3,716	13.2%
	Total Expenditures & Other Uses	**$ 333,975**	**$ 165,247**	**$ 555,470**	**$ 555,470**	**$ 447,617**	**$ 456,408**	**$ 460,512**	**$ (99,062)**	**-17.8%**
	Rev Over/(Under) Exp	**$ (69,800)**	**$ (19,646)**	**$ (0)**	**$ 19,646**	**$ 19,646**	**$ -**	**$ 0**	**$ (19,646)**	**-100.0%**
	Total Revenues & Other Sources	**$ 264,175**	**$ 145,601**	**$ 555,470**	**$ 575,116**	**$ 467,263**	**$ 456,408**	**$ 460,512**	**$ (118,708)**	**-20.6%**
	Total Expenditures & Other Uses	**$ 333,975**	**$ 165,247**	**$ 555,470**	**$ 555,470**	**$ 447,617**	**$ 456,408**	**$ 460,512**	**$ (99,062)**	**-17.8%**
	Beginning Fund Balance, 1/1	**$ 69,800**	**$ -**	**$ -**	**$ -**	**$ (19,646)**	**$ -**	**$ -**	**$ -**	**n/a**
	Ending Fund Balance, 12/31	**$ (0)**	**$ (19,646)**	**$ -**	**$ 19,646**	**$ -**	**$ -**	**$ 0**	**$ (19,646)**	**-100.0%**

120: PATH AND TRAILS RESERVE FUND

PURPOSE/DESCRIPTION:

The Path and Trails Reserve Fund was established in compliance with state law. Its purpose is to accumulate unexpended proceeds of the motor vehicle fuel tax receipts, which are legally restricted to the construction, and maintenance of paths and trails within City street rights-of-way. One-half percent (0.5%) of these proceeds are restricted for these purposes. This fund must transfer such accumulated receipts back to a street construction/maintenance-oriented fund when specific projects have been defined.

In August 2007, King County voters approved a new $0.05, six-year, inflation adjusted property tax lid lift to expand park and recreation opportunities. One cent of the five-cent acquisition levy proceeds will be distributed to cities for acquisition and development of open space and natural lands and city trail projects that support connections to the regional trail system. The City of Federal Way's 2008 allocation is estimated at $147K and is also accounted for in this fund.

The following tables present a sources and uses summary of the Path and Trails Reserve Fund.

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES									
Motor Fuel Tax	$ 9,216	$ 8,715	$ 9,023	$ 9,023	$ 8,715	$ 8,715	$ 8,715	$ (308)	-3.5%
Countywide Park/Trail 6yr Levy	-	-	-	-	147,000	149,205	151,443	149,205	101.5%
Interest Earnings	911	1,255	500	500	500	500	500	-	0.0%
Total Revenues & Other Sources	**$ 10,127**	**$ 9,970**	**$ 9,523**	**$ 9,523**	**$ 156,215**	**$ 158,420**	**$ 160,658**	**$ 148,897**	**95.3%**
EXPENDITURES									
Transfer to Parks CIP	-	-	-	-	-	224,000	161,000	224,000	n/a
Total Expenditures & Other Uses	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 224,000**	**$ 161,000**	**$ 224,000**	**n/a**
Rev Over/(Under) Exp	**$ 10,127**	**$ 9,970**	**$ 9,523**	**$ 9,523**	**$ 156,215**	**$ (65,580)**	**$ (342)**	**$ (75,103)**	**-48.1%**
Total Revenues & Other Sources	**$ 10,127**	**$ 9,970**	**$ 9,523**	**$ 9,523**	**$ 156,215**	**$ 158,420**	**$ 160,658**	**$ 148,897**	**95.3%**
Total Expenditures & Other Uses	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 224,000**	**$ 161,000**	**$ 224,000**	**n/a**
Beginning Fund Balance, 1/1	**$ 15,273**	**$ 25,400**	**$ 34,318**	**$ 34,320**	**$ 35,370**	**$ 191,585**	**$ 126,005**	**$ 157,265**	**444.6%**
Ending Fund Balance, 12/31	**$ 25,400**	**$ 35,370**	**$ 43,841**	**$ 43,843**	**$ 191,585**	**$ 126,005**	**$ 125,663**	**$ 82,162**	**42.9%**

EXPENDITURE BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
51/3X	Intgvtl Services/Taxes	$ -	$ -	$ -	$ -	$ -	$ 224,000	$ 161,000	$ 224,000	n/a
	Total Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 224,000**	**$ 161,000**	**$ 224,000**	**n/a**

201: DEBT SERVICE FUND

PURPOSE/DESCRIPTION:

The Debt Service Fund accounts for the debt service on the City Council approved general obligation (G.O.) debt. Included in the costs charged to this Fund are the scheduled principal and interest payments, debt issue costs, fiscal agent fees, and other debt related costs. Debt service currently scheduled for payment from this Fund include various improvements included in the 1997 G.O. Bond issue, City's portion of the Valley Communications debt service, and the 2003 G.O. bond issue for the new community center. Revenues accounted for in this fund include real estate excise tax, interest earning and transfers-in from the Utility Tax Fund for the 2003 GO Bond debt service (for Federal Way Community Center). As authorized by Council, excess real estate tax is transferred to various capital improvement projects.

The resources in this Fund are transferred from the General Fund, interest earnings, utility taxes, and real estate excise taxes. Council budget policy calls for the prefunding of debt service, meaning that the next year's debt service is provided for and transfers are made to the Debt Service Fund in the current year.

The following is the breakdown of sources:

Funding Sources		**2009**		**2010**
Utility Taxes	$	914,332	$	915,033
Real Estate Excise Taxes		2,800,000		3,300,000
Interest Earnings		60,000		60,000
Total Funding Sources	**$**	**3,774,332**	**$**	**4,275,033**

The following is 2009 and 2010's scheduled principal & interest payments and other expenditures:

Bond Issues & Other Expenditures		**2009**		**2010**
2003 GO Bonds - Community Center		914,332		915,033
Valley Communications		224,380		223,280
Subtotal Principal & Interest Payments	**$**	**1,138,712**	**$**	**1,138,313**
Fiscal Agent & Cash Management Fees		64,672		65,492
Transfer to Capital Improvement Projects		3,358,694		3,072,000
Total Expenditures & Other Uses	**$**	**4,562,078**	**$**	**4,275,805**

The following page presents a sources and uses summary and an expenditure by object summary of the Debt Service Fund.

201: DEBT SERVICE FUND

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES & OTHER SOURCES									
1st % REET	$ 2,749,956	$ 2,449,268	$ 1,400,000	$ 1,650,000	$ 1,400,000	$ 1,400,000	$ 1,650,000	$ (250,000)	-15.2%
2nd % REET	2,749,956	2,449,268	1,400,000	1,650,000	1,400,000	1,400,000	1,650,000	(250,000)	-15.2%
Transfer-In Gen Fund	-	1,000,000	-	-	-	-	-	-	n/a
Transfer-In Util Taxes	2,971,861	430,300	430,300	430,300	-	-	-	(430,300)	-100.0%
Transfer-In Util Taxes (Early Bond Call)	-	1,100,000	-	-	-	-	-	-	n/a
Transfer-In Util Taxes-CC Bond	914,000	917,183	913,333	913,333	914,332	914,332	915,033	999	0.1%
Transfer-In CIP-NCH Lease/Mortgage	-	2,600,000	-	-	-	-	-	-	n/a
Interest Earnings	83,917	383,427	90,000	90,000	170,000	60,000	60,000	(30,000)	-33.3%
Total Revenues & Other Sources	**$ 9,469,690**	**$ 11,329,447**	**$ 4,233,633**	**$ 4,733,633**	**$ 3,884,332**	**$ 3,774,332**	**$ 4,275,033**	**$ (959,301)**	**-20.3%**
EXPENDITURES & OTHER USES									
City Hall-GMAC Loan	551,781	6,010,752	-	-	-	-	-	-	n/a
Community Center-2003 LTGO	913,595	917,486	913,333	913,333	914,332	914,332	915,033	999	0.1%
Principal-97 LTGO	1,685,000	3,666,300	340,000	-	-	-	-	-	n/a
Principal-Valley Comm	153,000	160,000	167,000	167,000	167,000	175,000	184,000	8,000	4.8%
Principal-Valley Comm-Fire Dept Reimb	(22,950)	(22,950)	(25,050)	(25,050)	(25,050)	(26,250)	(27,600)	(1,200)	4.8%
Interest-97 LTGO	237,266	146,130	90,300	-	-	-	-	-	n/a
Interest-Valley Comm	46,681	-	83,479	83,479	83,479	75,630	66,880	(7,849)	-9.4%
Fiscal Agent Fees/Other	608	(859)	10,000	10,000	10,000	10,000	10,000	-	0.0%
Cash Management Fee - General Fund	53,068	53,068	53,068	53,068	53,068	54,672	55,492	1,604	3.0%
Transfers-Out:									
Fund 102 - Overlay	-	-	400,000	400,000	400,000	-	-	(400,000)	-100.0%
Fund 301 - City Center/RDA Match	2,350,000	-	-	1,000,000	1,000,000	-	-	(1,000,000)	-100.0%
Fund 302 - Emergency Equipment	-	1,381,208	-	-	-	-	-	-	n/a
Fund 302 - Unallocated CIP	-	-	-	-	-	3,358,694	1,642,000	3,358,694	n/a
Fund 302 - SLMS Expansion & Steel Lake Annex	-	400,000	-	-	-	-	-	-	n/a
Fund 303 - Parks CIP	480,000	1,646,000	344,000	344,000	344,000	-	1,230,000	(344,000)	-100.0%
Fund 306 - Transportation CIP	-	1,100,000	1,100,000	1,100,000	1,100,000	-	200,000	(1,100,000)	-100.0%
Total Expenditures & Other Uses	**$ 6,448,049**	**$ 15,457,135**	**$ 3,476,130**	**$ 4,045,830**	**$ 4,046,829**	**$ 4,562,078**	**$ 4,275,805**	**$ 516,248**	**12.8%**
Rev Over/(Under) Exp	**$ 3,021,641**	**$ (4,127,688)**	**$ 757,503**	**$ 687,803**	**$ (162,497)**	**$ (787,746)**	**$ (772)**	**$ (1,475,549)**	**-214.5%**
Total Revenues & Other Sources	**$ 9,469,690**	**$ 11,329,447**	**$ 4,233,633**	**$ 4,733,633**	**$ 3,884,332**	**$ 3,774,332**	**$ 4,275,033**	**$ (959,301)**	**-20.3%**
Total Expenditures & Other Uses	**$ 6,448,049**	**$ 15,457,135**	**$ 3,476,130**	**$ 4,045,830**	**$ 4,046,829**	**$ 4,562,078**	**$ 4,275,805**	**$ 516,248**	**12.8%**
Beginning Fund Balance, 1/1	**$ 3,195,703**	**$ 6,217,344**	**$ 1,568,652**	**$ 2,099,452**	**$ 2,089,656**	**$ 1,927,159**	**$ 1,139,413**	**$ 1,138,641**	**54.2%**
Total Ending Fund Balance, 12/31	**$ 6,217,344**	**$ 2,089,656**	**$ 2,326,155**	**$ 2,787,255**	**$ 1,927,159**	**$ 1,139,413**	**$ 1,138,641**	**$ (1,647,842)**	**-59.1%**
Reserved for 2003 GO Prefund	915,033	915,033	915,033	915,033	915,033	915,033	915,033	-	0.0%
Reserve for ValleyComm	137,050	225,429	224,380	224,380	224,380	223,280	221,730	(1,100)	-0.5%
Reserve for 1997 Bond Issue	-	-	430,300	-	-	-	-	-	n/a
Unreserved REET Available for Capital	5,165,261	949,194	756,442	1,647,842	787,746	1,100	1,878	(1,646,742)	-99.9%

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
	Expenditure Summary:									
552	Interfund Contributions	$ 2,830,000	$ 4,527,208	$ 1,844,000	$ 2,844,000	$ 2,844,000	$ 3,358,694	$ 3,072,000	$ 514,694	18.1%
7/800	Debt Service	3,564,981	5,004,052	1,579,062	1,148,762	1,149,761	1,148,712	1,148,313	(50)	0.0%
900	Intfund Svc Pmts	53,068	53,068	53,068	53,068	53,068	54,672	55,492	1,604	3.0%
	Total Opr Expenditures	**$ 6,448,049**	**$ 9,584,328**	**$ 3,476,130**	**$ 4,045,830**	**$ 4,046,829**	**$ 4,562,078**	**$ 4,275,805**	**$ 516,248**	**12.8%**
	Capital & One-Time Funding									
7/800	Debt Service	-	5,872,807	-	-	-	-	-	-	n/a
	Total 1-Time	**$ -**	**$ 5,872,807**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
	Total Expenditures	**$ 6,448,049**	**$ 15,457,135**	**$ 3,476,130**	**$ 4,045,830**	**$ 4,046,829**	**$ 4,562,078**	**$ 4,275,805**	**$ 516,248**	**12.8%**

301: CAPITAL PROJECT FUND – DOWNTOWN REDEVELOPMENT

PURPOSE/DESCRIPTION:

This Capital Project Fund was established to accumulate resources and set aside for downtown projects.

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES & OTHER SOURCES									
Bond Proceeds	$ 4,100,000	$ -	$ -	$ -	$ -	$ -	$ -	$ -	n/a
Interest Earnings	220,645	298,159	-	-	-	100,000	100,000	100,000	n/a
Transfers In:	-	-	-	-	-	-	-	-	n/a
Debt Service Fund - Excess REET	-	-	-	1,000,000	1,000,000	-	-	(1,000,000)	-100.0%
Utility Tax Fund	421,000	500,000	500,000	500,000	500,000	1,000,000	1,000,000	500,000	100.0%
Transportation CIP	265,500	-	-	-	-	-	-	-	n/a
Total Revenues & Other Sources	**$ 5,007,145**	**$ 798,159**	**$ 500,000**	**$ 1,500,000**	**$ 1,500,000**	**$ 1,100,000**	**$ 1,100,000**	**$ (400,000)**	**-26.7%**
EXPENDITURES & OTHER USES									
Capital	-	4,876,980	500,000	6,641,854	6,641,854	1,000,000	1,000,000	(5,641,854)	-84.9%
Transfer Out - General Fund	-	100,000	-	-	-	82,942	86,116	82,942	n/a
Total Expenditures & Other Uses	**$ -**	**$ 4,976,980**	**$ 500,000**	**$ 6,641,854**	**$ 6,641,854**	**$ 1,082,942**	**$ 1,086,116**	**$ (5,558,912)**	**-83.7%**
Rev Over/(Under) Exp	**$ 5,007,145**	**$ (4,178,821)**	**$ -**	**$ (5,141,854)**	**$ (5,141,854)**	**$ 17,058**	**$ 13,884**	**$ 5,158,912**	**-100.3%**
Total Revenues & Other Sources	**$ 5,007,145**	**$ 798,159**	**$ 500,000**	**$ 1,500,000**	**$ 1,500,000**	**$ 1,100,000**	**$ 1,100,000**	**$ (400,000)**	**-26.7%**
Total Expenditures & Other Uses	**$ -**	**$ 4,976,980**	**$ 500,000**	**$ 6,641,854**	**$ 6,641,854**	**$ 1,082,942**	**$ 1,086,116**	**$ (5,558,912)**	**-83.7%**
Beginning Fund Balance, 1/1	**$ 4,313,530**	**$ 9,320,675**	**$ 5,141,854**	**$ 5,141,854**	**$ 5,141,854**	**$ -**	**$ 17,058**	**$ (5,141,854)**	**-100.0%**
Total Ending Fund Balance, 12/31	**$ 9,320,675**	**$ 5,141,854**	**$ 5,141,854**	**$ -**	**$ -**	**$ 17,058**	**$ 30,942**	**$ 17,058**	**n/a**

302: CAPITAL PROJECT FUND – CITY FACILITIES

PURPOSE/DESCRIPTION:

This Capital Project Fund accounts for the acquisition or construction of capital improvements related to city facilities.

PROJECT	2009	2010
Federal Way Community Center (105)	$ 106,000	-
Total Projects & Other Expenses	**$ 106,000**	**$ -**

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES & OTHER SOURCES									
Grants	$ -	$ -		$ -	$ 75,390	$ -	$ -	$ -	n/a
Interest Earnings	658,447	100,692	-	-	38,730	13,700	13,700	13,700	n/a
Transfers In:								-	
General Fund	100,000	100,000	-			-	-	-	n/a
Debt Service Fund - Excess REET	-	1,781,208	-	-	-	3,358,694	1,642,000	3,358,694	n/a
Fleet and Equipment	-	244,282	-	-	-	-	-	-	n/a
Miscellaneous/Transfers	28,065	38,465	-			-	-	-	n/a
Total Revenues & Other Sources	**$ 786,512**	**$ 2,264,647**	**$ -**	**$ -**	**$ 114,120**	**$ 3,372,394**	**$ 1,655,700**	**$ 3,372,394**	**n/a**
EXPENDITURES & OTHER USES									
Municipal Facility (101)	4,371	564,677	-	-	394	-	-	-	n/a
Federal Way Community Center (105)	15,450,019	1,676,651	-	424,498	424,498	106,000	-	(318,498)	-75.0%
Klahanee Facility (106)	117,296	20,571	-	51,491	51,491	-	-	(51,491)	-100.0%
Major Facilty Rehabilitation (108)	-	-	-	400,000	400,000	-	-	(400,000)	-100.0%
Emergency Equipment (270)		612,120		1,113,370	1,113,370	-		(1,113,370)	-100.0%
Transfer to Debt Service Fund	-	2,600,000	-	50,212	50,212	-	-	(50,212)	-100.0%
Total Expenditures & Other Uses	**$ 15,571,686**	**$ 5,474,019**	**$ -**	**$ 2,039,571**	**$ 2,039,965**	**$ 106,000**	**$ -**	**$ (1,933,571)**	**-94.8%**
Rev Over/(Under) Exp	**$ (14,785,174)**	**$ (3,209,372)**	**$ -**	**$ (2,039,571)**	**$ (1,925,845)**	**$ 3,266,394**	**$ 1,655,700**	**$ 5,305,965**	**-260.2%**
Total Revenues & Other Sources	**$ 786,512**	**$ 2,264,647**	**$ -**	**$ -**	**$ 114,120**	**$ 3,372,394**	**$ 1,655,700**	**$ 3,372,394**	**n/a**
Total Expenditures & Other Uses	**$ 15,571,686**	**$ 5,474,019**	**$ -**	**$ 2,039,571**	**$ 2,039,965**	**$ 106,000**	**$ -**	**$ (1,933,571)**	**-94.8%**
Beginning Fund Balance, 1/1	**$ 20,423,065**	**$ 5,637,891**	**$ -**	**$ 2,361,519**	**$ 2,428,519**	**$ 502,674**	**$ 3,769,068**	**$ (1,858,845)**	**-78.7%**
Unappropriated (000)	2,715,754	144,957	-	144,956	96,445	3,456,839	1,741,845	3,311,883	2284.8%
Municipal Facility (101)	564,677	21,009	-	21,009	28,644	30,644	32,644	9,635	45.9%
Federal Way Community Center (105)	1,392,364	697,693	-	630,693	361,585	265,585	275,585	(365,108)	-57.9%
Klahanee Facility (106)	965,096	51,491	-	51,491	1,000	1,000	1,000	(50,491)	-98.1%
Major Facilty Rehabilitation (108)	-	400,000	-	400,000	5,000	5,000	5,000	(395,000)	-98.8%
Emergency Equipment (270)	-	1,113,370	-	1,113,370	10,000	10,000	10,000	(1,103,370)	-99.1%
Total Ending Fund Balance, 12/31	**$ 5,637,891**	**$ 2,428,519**	**$ -**	**$ 321,948**	**$ 502,674**	**$ 3,769,068**	**$ 5,424,768**	**$ 3,447,120**	**1070.7%**

303: CAPITAL PROJECT FUND - PARKS

PURPOSE/DESCRIPTION:

This Capital Project Fund accounts for the acquisition or construction of major park capital facilities with the exception of those facilities financed by proprietary and trust funds. The major source of revenue for this Fund is general obligation bond proceeds, grants from other agencies, local taxes and contributions from other funds. All Park costs associated with acquisitions, improvements, issue of bonds and other costs shall be paid by this Fund. The adopted budgets are $5,100,000 and $2,054,000 in 2009 and 2010, respectively, and are allocated to the following projects:

2009 Adopted Proj.	Sources (in thousands)						Expenses (in thousands)					
	REET	Mitig Fees	Utility Tax	Grants	Prior Years' Sources	Total Sources	Property Acquis	Consult Svcs	Construct	Project Mgmt	Equip Acquis	Total Expenses
Annual Playground Repair & Replacement Program	$ -	$ -	$ 60	$ -	$ 90	$ 150	$ -	$ -	$ -	$ 10	$ 140	$ 150
BMX/Bike Facility Study	-	-	-	-	-	-	-	-	-	-	-	-
Camp Kilworth-Acquisition & Site Improvement	-	-	-	3,000	1,910	4,910	3,000	-	500	50	-	3,550
Community Gathering Spaces/Small CIP	-	-	100	-	-	100	-	10	80	10	-	100
Downtown Public Space & Pedestrian Connections	-	-	-	-	96	96	-	80	-	16	-	96
Laruelwood	-	-	200	-	-	200	-	-	200	-	-	200
Lakota Park Desing and Redevelopment	-	167	374	-	23	564	-	584	-	100	-	684
Major Maint-Parks Facilities	-	-	110	-	-	110	-	-	100	10	-	110
Sacajawea Park Design & Redevelopment	-	-	110	-	-	110	-	100	-	10	-	110
Trail & Pedestrian Access Impr	-	-	-	224	137	361	-	80	-	20	-	100
West Hylebos Wetlands Park Boardwalk Replacement	-	-	-	-	(42)	(42)	-	-	-	-	-	-
Total 2009	**$ -**	**$ 167**	**$ 954**	**$ 3,224**	**$ 2,214**	**$ 6,559**	**$ 3,000**	**$ 854**	**$ 880**	**$ 226**	**$ 140**	**$ 5,100**

2010 Adopted Projects	Sources (in thousands)						Expenses (in thousands)					
	REET	Mitig Fees	Utility Tax	Grants	Prior Years' Sources	Total Sources	Property Acquis	Consult Svcs	Construct	Project Mgmt	Equip Acquis	Total Expenses
Annual Playground Repair & Replacement Program	$ 150	$ -	$ -	$ -	$ -	$ 150	$ -	$ -	$ -	$ 10	$ 140	$ 150
Camp Kilworth-Acquisition & Site Improvement	70	-	-	-	-	70	-	100	-	10	-	110
Community Gathering Spaces/Small CIP	100	-	-	-	-	100	-	10	80	10	-	100
Lakota Park Desing and Redevelopment	-	-	120	-	-	120	-	-	-	-	-	-
Major Maint-Parks Facilities	110	-	-	-	-	110	-	-	100	10	-	110
Long Range Plan	110					110		110				110
Panther Lake Open Space	-	54	-	-	-	54	-	44	-	10	-	54
Sacajawea Park Design & Redevelopment	690	-	70	-	443	1,203	-	100	1,000	100	-	1,200
Steel Lake Master Plan			110			110		100		10		110
Trail & Pedestrian Access Impr	-	-	-	161	-	161	-	100	-	10	-	110
Total 2010	**$ 1,230**	**$ 54**	**$ 300**	**$ 161**	**$ 443**	**$ 2,188**	**$ -**	**$ 564**	**$ 1,180**	**$ 170**	**$ 140**	**$ 2,054**

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES & OTHER SOURCES									
Grants	$ 127,273	$ 652,784	$ -	$ 2,870,833	$ 2,681,285	$ 3,000,000	$ -	$ 129,167	4.5%
Interest Earnings	153,498	190,562	-	-	62,548	-	-	-	n/a
Donations/Contributions	-	14,725	-	55,000	55,000	-	-	(55,000)	-100.0%
Miscellaneous	20,000	-	-	-	-	-	-	-	n/a
Mitigation Fees/Fee-in-Lieu	196,060	-	-	77,000	268,735	167,000	54,000	90,000	116.9%
Transfers In:									
General Fund	-	150,000	-	-	50,000	-	-	-	n/a
Paths & Trails Fund	-					224,000	161,000	224,000	n/a
Utility Tax	-	-	-	-	-	954,000	300,000	954,000	n/a
Debt Service Fund - Excess REET	2,240,000	1,646,000	344,000	344,000	344,000	-	1,230,000	(344,000)	-100.0%
CDBG Fund	73,575	-	-	-	-	-	-	-	n/a
Total Revenues & Other Sources	**$ 2,810,406**	**$ 2,654,072**	**$ 344,000**	**$ 3,346,833**	**$ 3,461,568**	**$ 4,345,000**	**$ 1,745,000**	**$ 998,167**	**29.8%**
EXPENDITURES & OTHER USES									
Capital	591,704	1,595,078	1,511,000	6,858,293	5,742,928	5,100,000	2,054,000	(1,758,293)	-25.6%
Total Expenditures & Other Uses	**$ 591,704**	**$ 1,595,078**	**$ 1,511,000**	**$ 6,858,293**	**$ 5,742,928**	**$ 5,100,000**	**$ 2,054,000**	**$ (1,758,293)**	**-25.6%**
Rev Over/(Under) Exp	**$ 2,218,702**	**$ 1,058,993**	**$ (1,167,000)**	**$ (3,511,460)**	**$ (2,281,360)**	**$ (755,000)**	**$ (309,000)**	**$ 2,756,460**	**-78.5%**
Total Revenues & Other Sources	**$ 2,810,406**	**$ 2,654,072**	**$ 344,000**	**$ 3,346,833**	**$ 3,461,568**	**$ 4,345,000**	**$ 1,745,000**	**$ 998,167**	**29.8%**
Total Expenditures & Other Uses	**$ 591,704**	**$ 1,595,078**	**$ 1,511,000**	**$ 6,858,293**	**$ 5,742,928**	**$ 5,100,000**	**$ 2,054,000**	**$ (1,758,293)**	**-25.6%**
Beginning Fund Balance, 1/1	**$ 1,324,556**	**$ 3,543,258**	**$ 1,991,488**	**$ 4,526,584**	**$ 4,602,251**	**$ 2,320,891**	**$ 1,565,891**	**$ (2,205,693)**	**-48.7%**
Total Ending Fund Balance, 12/31	**$ 3,543,258**	**$ 4,602,251**	**$ 824,488**	**$ 1,015,124**	**$ 2,320,891**	**$ 1,565,891**	**$ 1,256,891**	**$ 550,767**	**54.3%**

304: CAPITAL PROJECT FUND – SURFACE WATER MANAGEMENT

PURPOSE/DESCRIPTION:

This Capital Project Fund accounts for major capital facilities associated with managing the existing stormwater conveyance systems, regulating the clearing, grading, and erosion control phases of new land development, constructing, maintaining and repairing elements of the City's drainage system and controlling water quality within the system. The major sources of revenue for this Fund include grants from other agencies, storm drainage fees and contributions from other funds. The City's drainage system includes a network of streams, lakes, pipelines and stormwater detention facilities.

The adopted budgets are $1,310,000 and $706,245 in 2009 and 2010, respectively, and are allocated to the following projects:

2009 Adopted Proj.					Expenses (in thousands)					
	Grants	Misc / Transfers	Prior Years' Sources	Total Sources	Property Acquis	Consult Services	Construct	Construct Mgmt	Conting	Total Expenses
Small CIP-Annual Program	$ -	$ 207	$ -	$ 207	$ -	$ -	$ 207	$ -	$ -	$ 207
Joes Creek Salmon HabitatRestoration	-	-	15	15	-	8				8
West Hylebos Basin Land Acquisition	132	26	106	264	264	-	-	-	-	264
East Branch Lakota Creek Channel Restoration	-	-	288	288	-	-	-	-	-	-
SW 332nd St (26th Ave SW) Trunk Replacement	-	-	111	111	-	-	-	-	-	-
Mirror Basin Det Pond-E 15" Lateral/Detention	-	-	81	81	-	-	-	-	-	-
SR99 Phase III Roadway Improvements	-	-	150	150	-	-	-	-	-	-
Outlet Channel Modification	-	-	180	180	-	-	-	-	-	-
Easter Lake Stormwater Improvement Project	-	241	272	513	-	-	559	79	115	753
So 336th Street Vic. Drainage Improvements	-	-	25	25	-	-	-	-	-	-
So 308th Street Lateral Drainage Interceptor	-	-	60	60	-	-	-	-	-	-
1st Way South Trunk Replacement	-	-	98	98	-	-	-	-	-	-
W Hylebos Creek Headwaters Restoration	-	60	-	60	-	60	-	-	-	60
W Hylebos Channel Restoration (monitoring)	-	-	330	330	-	18	-	-	-	18
Total 2009	**$ 132**	**$ 534**	**$ 1,595**	**$ 2,382**	**$ 264**	**$ 86**	**$ 766**	**$ 79**	**$ 115**	**$ 1,310**

2010 Adopted Proj.					Expenses (in thousands)					
	Grants	Misc / Transfers	Prior Years' Sources	Total Sources	Property Acquis	Consult Services	Construct	Construct Mgmt	Conting	Total Expenses
Small CIP-Annual Program	$ -	$ 241	$ -	$ 241	$ -	$ -	$ 214	$ -	$ -	$ 214
So 336th Street Vic. Drainage Improvements	-	28	-	28	3	21	29	-	-	53
SR99 Phase IV Rdw Improve (SWM Cost share)	-	285	-	285	-	-	216	26	43	285
W Hylebos Creek Headwaters Restoration	-	154	-	154	-	154	-	-	-	154
Total 2010	**$ -**	**$ 708**	**$ -**	**$ 708**	**$ 3**	**$ 175**	**$ 459**	**$ 26**	**$ 43**	**$ 706**

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES & OTHER SOURCES									
Grants	$ 1,102,532	$ 204,811	$ -	$ -	$ 434,928	$ 132,000	$ -	$ 132,000	n/a
Mitigation Fees	(117,318)	3,880	-	-	-	-	-	-	n/a
Interest Earnings	296,710	277,672	-	-	92,669	8,349	7,369	8,349	n/a
Miscellaneous	12,476	13,287	-	-	14,151	15,071	16,050	15,071	n/a
Transfers In:									
SWM Fund	704,096	951,000	1,190,000	1,190,000	870,000	-	-	(1,190,000)	-100.0%
Total Revenues & Other Sources	**$ 1,998,497**	**$ 1,450,650**	**$ 1,190,000**	**$ 1,190,000**	**$ 1,411,748**	**$ 155,419**	**$ 23,419**	**$ (1,034,581)**	**-86.9%**
EXPENDITURES & OTHER USES									
Capital	1,805,686	2,081,062	1,190,000	4,437,987	2,637,915	1,310,000	706,000	(3,127,987)	-70.5%
Total Expenditures & Other Uses	**$ 1,805,686**	**$ 2,081,062**	**$ 1,190,000**	**$ 4,437,987**	**$ 2,637,915**	**$ 1,310,000**	**$ 706,000**	**$ (3,127,987)**	**-70.5%**
Rev Over/(Under) Exp	**$ 192,811**	**$ (630,412)**	**$ -**	**$ (3,247,987)**	**$ (1,226,167)**	**$ (1,154,581)**	**$ (682,581)**	**$ 2,093,406**	**-64.5%**
Total Revenues & Other Sources	**$ 1,998,497**	**$ 1,450,650**	**$ 1,190,000**	**$ 1,190,000**	**$ 1,411,748**	**$ 155,419**	**$ 23,419**	**$ (1,034,581)**	**-86.9%**
Total Expenditures & Other Uses	**$ 1,805,686**	**$ 2,081,062**	**$ 1,190,000**	**$ 4,437,987**	**$ 2,637,915**	**$ 1,310,000**	**$ 706,000**	**$ (3,127,987)**	**-70.5%**
Beginning Fund Balance, 1/1	**$ 5,670,773**	**$ 5,863,583**	**$ 1,985,187**	**$ 5,233,174**	**$ 5,233,171**	**$ 4,007,004**	**$ 2,852,423**	**$ (1,226,170)**	**-23.4%**
Total Ending Fund Balance, 12/31	**$ 5,863,584**	**$ 5,233,171**	**$ 1,985,187**	**$ 1,985,187**	**$ 4,007,004**	**$ 2,852,423**	**$ 2,169,843**	**$ 867,236**	**43.7%**

306: CAPITAL PROJECT FUND – TRANSPORTATION SYSTEMS

PURPOSE/DESCRIPTION:

This Capital Project Fund represents improvements to existing traffic signals and new signalization, major roadways and arterials involving the design and construction of new sections of streets, the widening of roadways to provide additional vehicle lanes, the installation of sidewalks and landscaping. The major source of revenue for this Fund is grants from other agencies and contributions from other funds.

The adopted budgets are $11,505,000 and $10,620,000 in 2009 and 2010, respectively, and are allocated to the following projects:

2009 Adopted Proj.	Sources (in thousands)							Expenses (in thousands)					
	REET	Fuel Tax	Utility Tax	Grants	Mitig Fees	Prior Year's Sources	Total Sources	Property Aquis	Consult Svcs	Constr	Const Mgmt	Conting / Other	Total Expenses
Annual Transportation System Safety Improvements	-	350	-	-	-	-	350	-	50	270	-	30	350
S 320th St HOV: 8th Ave So to SR 99	-	-	-	-	-	267	267	-	-	-	-	-	-
SR99 HOV Lanes Phase III - S 284th St to SR509	-	-	-	-	-	1,331	1,331	-	-	600	100	-	700
S 348th Street: 9th Avenue S - SR99	-	-	-	-	-	229	229	-	-	150	50	-	200
S 320th St. @ 1st Ave S.	-	-	-	-	25	22	47	-	-	-	-	-	-
S 320th St. @ 20th Ave S.	-	-	-	-	-	204	204	-	-	-	-	-	-
S 356th Street @ Pacific Highway Intersection Impv.	-	-	-	4,351	50	644	5,045	-	-	4,200	420	420	5,040
S 348th Street @ 1st Avenue S	-	-	-	-	25	341	366	150	-	-	-	-	150
S 352nd Street; SR-99 to SR-161	-	-	1,000	-	15	47	1,062	-	500	-	-	-	500
21st Av SW Ext: SW 356th St - 22nd Av	-	-	-	-	-	-	-	-	-	-	-	-	-
SW 320th Street @ 21st Avenue SW	-	-	-	-	-	30	30	-	30	-	-	-	30
Pacific Highway HOV Lanes Phases IV - SR-509 to S 312th Street	-	-	3,000	2,750	50	-	5,800	1,750	900	-	-	-	2,650
S 320th Street: 1st Ave S to 8th Ave S	-	-	-	-	-	29	29	-	-	-	-	-	-
SW 356th Street / BPA Trail Signal	-	-	-	-	-	315	315	-	30	285	-	-	315
S 356th Street SR 99-SR161	-	-	-	-	-	24	24	-	-	-	-	-	-
SW 312th Street: SR509 - 14th Ave SW	-	-	-	-	-	178	178	-	-	-	-	-	-
1st Ave S @ S 328th Street	-	-	-	-	-	82	82	-	-	-	-	-	-
10th Ave SW Impv: SW Campus Dr - SW344th St	-	-	-	15	-	-	15	-	-	-	-	-	-
City Center Access Study Phase 2	-	-	-	-	20	1,555	1,575	-	1,500	-	-	-	1,500
City Center Access Phase 3 -- S 320th Street @ I-5	-	-	-	-	-	158	158	-	-	-	-	-	-
21st Ave SW @ SW 336th St	-	-	-	-	50	-	50	-	-	-	-	-	-
Federal Lobbyist	-	-	-	-	-	-	-	-	-	-	-	-	70
Total 2009	**$ -**	**$ 350**	**$4,000**	**$7,116**	**$ 235**	**$ 5,456**	**$17,107**	**$ 1,900**	**$3,010**	**$5,505**	**$ 570**	**$ 450**	**$11,505**

2010 Adopted Proj.	Sources (in thousands)							Expenses (in thousands)					
	REET	Fuel Tax	Utility Tax	Grants	Mitig Fees	Prior Year's Sources	Total Sources	Property Aquis	Consult Svcs	Constr	Const Mgmt	Conting / Other	Total Expenses
Annual Transportation Syst Safety Improvements	-	350	-	-	-	-	350	-	50	270	-	30	350
S 320th St @ 1st Ave So	-	-	-	-	25	-	25	-	-	-	-	-	-
S 348th St @ 1st Ave So	-	-	-	-	25	-	25	-	-	-	-	-	-
10th Ave SW Impv: SW Campus Dr - SW344th St	-	-	-	15	-	-	15	-	-	-	-	-	-
Pacific Highway HOV Lanes Phase IV	-	-	-	6,135	50	2,030	8,215	1,750	-	6,500	750	650	9,650
S 352nd St: SR99 to SR161	200	-	1,400	-	15	-	1,615	550	-	-	-	-	550
21st Ave SW @ SW 336th St	-	-	-	-	50	-	50	-	-	-	-	-	-
Federal Lobbyist	-	-	-	-	-	-	-	-	-	-	-	-	70
Total 2010	**$ 200**	**$ 350**	**$1,400**	**$6,150**	**$ 165**	**$ 2,030**	**$10,295**	**$ 2,300**	**$ 50**	**$6,770**	**$ 750**	**$ 680**	**$10,620**

306: CAPITAL PROJECT FUND – TRANSPORTATION SYSTEMS
(continued)

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES & OTHER SOURCES									
Grants	$ 6,399,629	$ 1,619,941	$ 12,152,000	$ 25,145,981	$ 25,145,981	$ 7,116,000	$ 6,150,000	$ (18,029,981)	-71.7%
Fuel Tax	-	91,114	-	250,000	250,000	350,000	350,000	100,000	40.0%
Road/Street Maint Charges	2,243,247	258,825	-	-	-	-	-	-	n/a
Mitigation Fees	830,913	1,754,115	-	-	-	235,000	165,000	235,000	n/a
Interest Earnings	132,408	402,948	-	-	-	-	-	-	n/a
Transfers In:									
General Fund/utility tax	2,075,000	1,440,625	2,582,625	890,625	890,625	4,000,000	1,400,000	3,109,375	349.1%
Arterial Street Fund	59,000	-	-	-	-	-	-	-	n/a
Street Fund	-	2,210	-	-	-	-	-	-	n/a
Debt Service Fund - Excess REET	620,000	616,000	1,440,000	890,000	890,000	-	200,000	(890,000)	-100.0%
CDBG	138,303	216,540	-	-	-	-	-	-	n/a
Traffic CIP Fund	155,322	-	-	-	-	-	-	-	n/a
Total Revenues & Other Sources	**$ 12,653,822**	**$ 6,402,318**	**$ 16,174,625**	**$ 27,176,606**	**$ 27,176,606**	**$ 11,701,000**	**$ 8,265,000**	**$ (15,475,606)**	**-56.9%**
EXPENDITURES & OTHER USES									
Capital	9,412,458	3,803,648	18,633,278	40,262,451	32,805,319	11,435,000	10,550,000	(28,827,451)	-87.9%
Transfers Out:									
General Fund	-	40,551	-	55,450	55,450	70,000	70,000	14,550	26.2%
Street Fund	2,770	-	-	-	-	-	-	-	n/a
Downtown Redevelopment	-	265,500	-	265,500	265,500	-	-	(265,500)	-100.0%
Total Expenditures & Other Uses	**$ 9,415,228**	**$ 4,109,699**	**$ 18,633,278**	**$ 40,583,401**	**$ 33,126,269**	**$ 11,505,000**	**$ 10,620,000**	**$ (29,078,401)**	**-87.8%**
Rev Over/(Under) Exp	**$ 3,238,594**	**$ 2,292,619**	**$ (2,458,653)**	**$ (13,406,795)**	**$ (5,949,663)**	**$ 196,000**	**$ (2,355,000)**	**$ 13,602,795**	**-228.6%**
Total Revenues & Other Sources	**$ 12,653,822**	**$ 6,402,318**	**$ 16,174,625**	**$ 27,176,606**	**$ 27,176,606**	**$ 11,701,000**	**$ 8,265,000**	**$ (15,475,606)**	**-56.9%**
Total Expenditures & Other Uses	**$ 9,415,228**	**$ 4,109,699**	**$ 18,633,278**	**$ 40,583,401**	**$ 33,126,269**	**$ 11,505,000**	**$ 10,620,000**	**$ (29,078,401)**	**-87.8%**
Beginning Fund Balance, 1/1	**$ 8,213,450**	**$ 11,452,044**	**$ 2,767,723**	**$ 13,744,663**	**$ 13,744,663**	**$ 7,795,000**	**$ 7,991,000**	**$ (5,949,663)**	**-43.3%**
Total Ending Fund Balance, 12/31	**$ 11,452,044**	**$ 13,744,663**	**$ 309,070**	**$ 337,868**	**$ 7,795,000**	**$ 7,991,000**	**$ 5,636,000**	**$ 7,653,132**	**98.2%**

401: SURFACE WATER MANAGEMENT FUND

PURPOSE/DESCRIPTION:

The Surface Water Management (SWM) Fund was established to administer and account for all receipts and disbursements related to the City's surface and storm water management system. All service charges are deposited into this Fund for the purpose of paying all or any part of the cost and expense of maintaining and operating surface and storm water management facilities. The SWM Fund is further responsible for the comprehensive management of the City's natural and manmade surface water systems. This involves protecting developed and undeveloped properties from flooding, runoff and water quality problems while continuing to accommodate new residential and commercial growth. The SWM Fund also promotes the preservation of natural drainage systems, protection of fishery resources, and wildlife environment. The SWM Fund is organized into three supporting divisions: Engineering, Water Quality and Maintenance Services.

The following is a summary of the fund's major sources of revenue and primary areas of service.

PRIMARY REVENUE SOURCES

- Surface Water Management fees
- Interest earnings
- Beginning fund balance

PRIMARY EXPENDITURE SERVICES

- Design, construction and inspection of public surface water capital improvement projects
- Establish and update City surface water management codes and regulations
- Water Quality
- Maintenance program for current system

The following tables present a sources and uses summary of the divisions' budgets comprising the SWM Fund. Also included is an expenditure by object summary.

SOURCES AND USES:

Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
REVENUES									
User Fees	$ 3,458,268	$ 3,487,507	$ 3,590,261	$ 3,590,261	$ 3,289,443	$ 3,314,114	$ 3,338,969	$ (276,147)	-7.7%
User Fees - Street Fund	149,901	154,398	159,030	-	-	-	-	-	n/a
Operating Assessment District	11,342	8,096	13,871	13,871	3,947	-	10,000	(13,871)	-100.0%
Interest Earnings/Other Miscellaneous	40,221	35,574	11,470	11,470	17,075	17,075	17,075	5,605	48.9%
Total Operating Revenues	**$ 3,659,731**	**$ 3,685,575**	**$ 3,774,632**	**$ 3,615,602**	**$ 3,310,465**	**$ 3,331,189**	**$ 3,366,044**	**$ (284,413)**	**-7.9%**
EXPENDITURES									
Engineering	1,742,938	1,897,133	1,910,751	1,942,751	1,943,174	1,967,337	2,031,676	24,585	1.3%
Water Quality	228,140	221,878	249,316	249,316	249,316	271,699	280,832	22,382	9.0%
Maintenance	699,946	704,668	755,232	755,232	755,232	854,384	877,684	99,152	13.1%
Steel Lake Management	7,653	4,670	-	-	23,963	-	10,000	-	n/a
Total Operating Expenditures	**$ 2,678,677**	**$ 2,828,350**	**$ 2,915,300**	**$ 2,947,300**	**$ 2,971,686**	**$ 3,093,420**	**$ 3,200,191**	**$ 146,120**	**5.0%**
Oper Rev Over/(Under) Exp	**$ 981,054**	**$ 857,225**	**$ 859,332**	**$ 668,302**	**$ 338,779**	**$ 237,769**	**$ 165,853**	**$ (430,533)**	**-64.4%**
OTHER FINANCING SOURCES									
Transfers, Grants, Etc.	10,477	68,136	-	-	-			-	n/a
Total Other Financing Sources	**$ 10,477**	**$ 68,136**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
OTHER FINANCING USES									
Grant/Capital/Carry forward/1-Time	41,526	7,797	1,502	55,965	55,965	14,970	-	(40,995)	-73.3%
Debt Service	203,577	201,754	199,930	199,930	199,930	198,107	196,283	(1,823)	-0.9%
Trsfr Out - CIP Fund	704,096	951,000	1,190,000	1,190,000	870,000	-	-	(1,190,000)	-100.0%
Total Other Financing Uses	**$ 949,199**	**$ 1,160,550**	**$ 1,391,432**	**$ 1,445,895**	**$ 1,125,895**	**$ 213,077**	**$ 196,283**	**$ (1,232,818)**	**-85.3%**
Total Revenues & Other Sources	**$ 3,670,208**	**$ 3,753,711**	**$ 3,774,632**	**$ 3,615,602**	**$ 3,310,465**	**$ 3,331,189**	**$ 3,366,044**	**$ (1,090,848)**	**-30.2%**
Total Expenditures & Other Uses	**$ 3,627,876**	**$ 3,988,900**	**$ 4,306,732**	**$ 4,393,195**	**$ 4,097,581**	**$ 3,306,496**	**$ 3,396,474**	**$ (1,086,698)**	**-24.7%**
Beginning Fund Balance, 1/1	**$ 1,120,907**	**$ 1,163,239**	**$ 839,756**	**$ 965,400**	**$ 928,050**	**$ 140,934**	**$ 165,626**	**$ (824,466)**	**-85.4%**
Total Ending Fund Bal, 12/31	**$ 1,163,239**	**$ 928,050**	**$ 307,656**	**$ 187,807**	**$ 140,934**	**$ 165,626**	**$ 135,196**	**$ (22,181)**	**-11.8%**

401: SURFACE WATER MANAGEMENT FUND

EXPENDITURES BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Expenditure Summary:										
110	Salaries & Wages	$ 1,100,877	$ 1,114,859	$ 1,178,286	$ 1,192,286	$ 1,192,286	$ 1,216,686	$ 1,275,612	$ 24,400	2.0%
111/1	Temporary Help	25,218	30,987	26,700	26,700	26,700	62,242	62,242	35,542	133.1%
120	Overtime	11,524	10,122	12,400	12,400	12,400	12,400	12,400	-	0.0%
200	Benefits	302,274	326,613	361,845	379,845	379,845	398,883	425,440	19,037	5.0%
310	Supplies	20,653	22,165	25,425	25,425	25,425	26,425	25,425	1,000	3.9%
36X	Mtc Supplies	7,270	7,087	9,650	9,650	9,650	9,650	10,650	-	0.0%
3XX	Other Opr Supplies	7,967	9,369	9,595	9,595	9,595	9,995	9,995	400	4.2%
410	Professional Srvs	35,683	14,644	29,877	29,877	53,840	29,877	39,877	-	0.0%
43X	Travel & Training	6,711	4,500	6,115	6,115	6,115	6,865	6,865	750	12.3%
47/42X	Util & Comm	6,914	7,942	7,200	7,200	7,200	7,200	7,200	-	0.0%
48X	Repairs & Mtc	220,908	224,634	236,211	236,211	236,211	270,539	270,668	34,328	14.5%
497	Association Dues	1,553	1,467	1,707	1,707	1,707	1,707	1,707	-	0.0%
4XX	Other Misc Exp	12,591	15,245	12,085	12,085	12,085	12,085	12,085	-	0.0%
51/3X	Intgvtl Srvs/Taxes	325,212	442,670	368,445	368,445	368,445	371,768	371,769	3,323	0.9%
552	Interfund Contributions	704,096	951,000	1,190,000	1,190,000	870,000	-	-	(1,190,000)	-100.0%
600	Capital Outlays	-	4,027	-	-	-	-	-	-	n/a
7/800	Debt Svc Princ & Int	203,577	201,754	199,930	199,930	199,930	198,107	196,283	(1,823)	-0.9%
9XX	IS Charges-M&O	163,577	164,527	185,731	185,731	185,731	192,655	196,832	6,924	3.7%
9XX	IS Charges-Reserves	113,857	107,544	106,241	106,241	106,664	106,388	106,388	147	0.1%
910	Intfund Svc Pmts	315,888	319,948	337,786	337,786	337,786	358,055	365,036	20,269	6.0%
Total Opr Expend		$ 3,586,350	$ 3,981,103	$ 4,305,230	$ 4,337,230	$ 4,041,616	$ 3,291,526	$ 3,396,474	$ (1,045,704)	-24.1%
Capital & One-Time Funding:										
	Capital & One-Time	41,526	7,797	1,502	55,965	55,965	14,970	-	(40,995)	-73.3%
	Total One-Time Exp	$ 41,526	$ 7,797	$ 1,502	$ 55,965	$ 55,965	$ 14,970	$ -	$ (40,995)	-73.3%
	Total Expenditures	$ 3,627,876	$ 3,988,900	$ 4,306,732	$ 4,393,195	$ 4,097,581	$ 3,306,496	$ 3,396,474	$ (1,086,699)	-24.7%

402: DUMAS BAY CENTRE

PURPOSE/DESCRIPTION:

The Dumas Bay Centre Fund was established as an Enterprise Fund to specifically account for the revenues and expenses related to the acquisition, capital improvements, maintenance and operations of the City-owned Dumas Bay Centre Facility and Knutzen Family Theatre. The intent of the fund is to recover, primarily through user charges, the costs (expenses, including depreciation) of providing services to the general public on a continuing basis. The fund is accounted for in two distinct parts; the facilities, hotel, conference rooms and the kitchen as one part and the Knutzen Family Theatre as the second part.

The *Dumas Bay Centre* was purchased by the City during the summer of 1993 and upgrades and construction was completed in 1998. Facilities include approximately 12 acres of landscaped waterfront property, 78 bedrooms, a full-service kitchen and small to large meeting rooms and classrooms. Facility services include conference and retreat services, community rentals for events such as weddings and/or wedding receptions, performing arts activities, visual art gallery displays, special events, community education and recreation classes, and food services.

The Dumas Bay Centre baseline adopted budget total is $589,132 in 2009 and $603,786 in 2010. The budget balances the current expenses against the current revenues but, does not address the negative ending fund balances accumulated in previous years. The Centre has been running a deficit since 2005 and is projected to end 2008 with a deficit balance of $116,000. The Dumas Bay Centre is not budgeted to receive a subsidy from Utility Tax fund like the Knutzen Family Theatre is. The deficit issue will need to be addressed at a future date.

The *Knutzen Family Theatre* provides the community of Federal Way with a quality facility that presents accessible and affordable arts and cultural experiences in a unique and beautiful setting. The Knutzen Family Theatre offers a 234 seat performing arts facility, performance space for local artists and art organizations, production assistance for local arts organizations, performance and cultural arts events, cultural arts classes, technical theater classes, business and special events rentals. The Knutzen Family Theatre adopted baseline budget totals $233,806 in 2009 and $246,750 in 2010. The budget balances the current expenses against the current revenues. The Theatre is projected to end 2008 with a positive ending fund balance of $116,000. Currently the Theatre is budgeted to receive a subsidy from the Utility Tax fund of $135,723 in 2009 and $142,509 in 2010.

The Dumas Bay Centre is more than 50 years old and is experiencing problems with many systems, including mechanical, plumbing, roof, windows and more. The facility also needs to be evaluated to determine how it can best be updated to meet changing client expectations. Steps adopted include: Business and Marketing Plan and a Facility Assessment In 2010 and a Facility Design in 2011.

2009 Adopted Projects	Sources (in thousands)		Expenses (in thousands)				
	Prior Years' Sources	Total Sources	Consultant Services	Construct Mgmt	Conting	Future Years Expenses	Total Expenses
Dumas Bay Centre Site Restoration -Phase II	$ 125	$ 125	$ -	$ -	$ -	$ -	$ -
Total	**$ 125**	**$ 125**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

2010 Adopted Projects	Sources (in thousands)		Expenses (in thousands)				
	Prior Years' Sources	Total Resources	Consultant Services	Construct Mgmt	Conting	Future Years Expenses	Total Expenses
Dumas Bay Centre Site Restoration -Phase II	$ 125	$ 125	$ -	$ -	$ -	$ -	$ -
Total	**$ 125**	**$ 125**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

402: DUMAS BAY CENTRE

The following tables present a sources and uses summary and an expenditure by object summary of the Dumas Bay Centre Fund.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
OPERATING REVENUES										
	Dumas Bay Centre	$ 496,903	$ 518,051	$ 521,711	$ 634,711	$ 534,826	$ 589,132	$ 603,786	$ (45,579)	-7.2%
	Knutzen Family Theatre	122,819	134,089	76,955	76,955	99,835	97,087	102,741	20,132	26.2%
	CIP Interest Earnings	23,237	17,724	-	-	-	-	-	-	n/a
	Total Operating Revenues	**$ 642,959**	**$ 669,864**	**$ 598,666**	**$ 711,666**	**$ 634,661**	**$ 686,219**	**$ 706,527**	**$ (25,447)**	**-3.6%**
OPERATING EXPENSES										
	Dumas Bay Centre	526,536	561,881	530,413	643,413	574,953	589,132	603,786	(54,281)	-8.4%
	Knutzen Family Theatre	181,399	222,062	210,939	210,939	205,900	233,811	246,750	22,872	10.8%
	Total Operating Expenses	**$ 707,935**	**$ 783,943**	**$ 741,352**	**$ 854,352**	**$ 780,853**	**$ 822,943**	**$ 850,536**	**$ (31,409)**	**-3.7%**
	Rev Over/(Under) Exp	**$ (64,976)**	**$ (114,079)**	**$ (142,686)**	**$ (142,686)**	**$ (146,192)**	**$ (136,724)**	**$ (144,009)**	**$ 5,962**	**-4.2%**
OTHER FINANCING SOURCES										
	State Grants	1,500	500	1,000	1,000	1,915	1,000	1,500	-	0.0%
	Utility tax	121,840	125,495	129,260	129,260	129,260	135,723	142,509	6,463	5.0%
	Total Other Financing Sources	**$ 123,340**	**$ 125,995**	**$ 130,260**	**$ 130,260**	**$ 131,175**	**$ 136,723**	**$ 144,009**	**$ 6,463**	**5.0%**
OTHER FINANCING USES										
	Capital Projects	41,223	53,975	-	372,694	382,721	-	-	(372,694)	-100.0%
	Total Other Financing Uses	**$ 41,223**	**$ 53,975**	**$ -**	**$ 372,694**	**$ 382,721**	**$ -**	**$ -**	**$ (372,694)**	**-100.0%**
	Total Revenues & Other Sources	**$ 766,299**	**$ 795,859**	**$ 728,926**	**$ 841,926**	**$ 765,836**	**$ 822,942**	**$ 850,536**	**$ (18,984)**	**-2.3%**
	Total Expenses & Other Uses	**$ 749,158**	**$ 837,918**	**$ 741,352**	**$ 1,227,046**	**$ 1,163,574**	**$ 822,943**	**$ 850,536**	**$ (404,103)**	**-32.9%**
	Beginning Fund Balance, 1/1	**$ 422,656**	**$ 439,797**	**$ 41,196**	**$ 412,252**	**$ 397,738**	**$ 0**	**$ (0)**	**$ (412,252)**	**-100.0%**
	Dumas Bay Center	(32,415)	(76,245)	(1,324)	(74,719)	(116,373)	(116,373)	(116,373)	(41,654)	55.7%
	Knutzen Family Theatre	67,341	91,263	30,094	99,284	116,373	116,373	116,373	17,089	17.2%
	Capital Projects	404,867	382,715	-	2,567	-	-	-	(2,567)	-100.0%
	Ending Fund Balance, 12/31	**$ 439,797**	**$ 397,738**	**$ 28,770**	**$ 27,132**	**$ 0**	**$ (0)**	**$ 0**	**$ (27,132)**	**n/a**

EXPENDITURE BY OBJECT SUMMARY:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Expenditure Summary:										
110	Salaries & Wages	232,399	248,761	264,267	280,471	281,971	293,540	312,374	13,069	4.7%
111/1	Temporary Help	65,218	87,319	54,080	69,080	54,231	63,231	63,231	(5,849)	-8.5%
120	Overtime	243	241	150	150	-	150	150	-	0.0%
200	Benefits	63,400	74,304	78,153	83,949	83,948	95,084	102,530	11,135	13.3%
31X	Supplies	87,015	99,354	81,887	121,887	95,350	106,650	106,650	(15,237)	-12.5%
36X	Mtc Supplies	-	-	200	200	-	200	200	-	0.0%
3XX	Othr Opr Supplies	39,912	14,872	6,050	6,050	6,203	5,550	5,550	(500)	-8.3%
41X	Professional Svcs	87,287	80,639	93,000	93,000	86,300	91,000	91,000	(2,000)	-2.2%
43X	Travel & Training	1,444	1,272	2,700	2,700	2,600	2,700	2,700	-	0.0%
42/47	Utility & Comm	59,321	65,457	55,050	65,050	61,060	55,950	55,950	(9,100)	-14.0%
48X	Repairs & Mtc	34,260	40,974	26,145	52,145	30,500	29,745	29,745	(22,400)	-43.0%
497	Association Dues	100	183	250	250	625	250	250	-	0.0%
4XX	Other Misc Exp	13,800	12,155	15,350	15,350	14,600	14,350	14,350	(1,000)	-6.5%
5XX	Intgvtl Srvs/Taxes	6,469	17,506	2,200	2,200	2,200	2,200	2,200	-	0.0%
600	Capital Outlays	-	-	1,000	1,000	-	1,000	1,000	-	0.0%
9XX	IS Charges-M&O	30,612	34,620	40,241	40,241	40,241	40,855	41,929	614	1.5%
9XX	IS Charges-Reserves	6,235	4,908	4,225	4,224	4,621	4,519	4,519	295	7.0%
94X	Capital Contributions	-	206	903	903	903	-	-	(903)	-100.0%
910	Intfund Svc Pmts	15,046	15,272	15,501	15,501	15,501	15,969	16,206	468	3.0%
	Total Opr Expend	**$ 742,761**	**$ 798,043**	**$ 741,352**	**$ 854,351**	**$ 780,855**	**$ 822,943**	**$ 850,535**	**$ (31,408)**	**-3.7%**
Capital & One-Time Funding:										
	Capital & One-Time	6,399	39,875	-	372,695	382,718	-	-	(372,695)	(1)
	Total One-Time Exp	**$ 6,399**	**$ 39,875**	**$ -**	**$ 372,695**	**$ 382,718**	**$ -**	**$ -**	**$ (372,695)**	**-100.0%**
	Total Expenditures	**$ 749,160**	**$ 837,918**	**$ 741,352**	**$ 1,227,046**	**$ 1,163,573**	**$ 822,943**	**$ 850,535**	**$ (404,103)**	**-32.9%**

501: RISK MANAGEMENT FUND

PURPOSE/DESCRIPTION:

The Risk Management Fund was established to account for the financial administration of the City's comprehensive risk management/self-insurance program. This Fund assures that the revenues and assets of the City are protected through an established risk control and risk finance program including risk management goals and objectives, a formalized risk assessment process and methodology for reviewing and monitoring of the effectiveness of the risk management program.

Risk management functions include unemployment compensation; property, casualty and general liability; and similar functions. Risk management also provides departments with information and assistance about recommended insurance requirements for various City contracts. Through the safety program, information is provided on how to reduce the risk of injury to employees, the general public and to City owned and leased property. This Fund is funded primarily through user charges allocated to the operating funds based upon the number of budgeted staff, and auto and property premiums.

History of Strategic Reserve Funds

At the end of 1991 the General Fund transferred $2M to establish the Strategic Reserve Fund. The purpose of this fund was to set aside financial resources to be used to mitigate adverse situations occurring as the result of severe short-term revenue shortfalls or expenditures resulting from emergencies, or as otherwise designated by the City Council.

In 1994, the Strategic Reserve Fund transferred $300K to establish the Airport Strategic Reserve Fund. The purpose of this fund was to set aside financial resources to contest expansion of the SeaTac International Airport.

In 2001 Council approved to combine the Airport Strategic Reserve ($300K) and Strategic Reserve Funds ($1.7M) and transfer the balance to the Risk Management Fund. The $2M has been reserved in the Risk Management Fund as Strategic Reserve Balance.

Per the budget policies, the City shall establish a Strategic Reserve Fund which shall neither be appropriated nor spent without Council authorization. The purpose of the fund is to provide some fiscal means for the City to respond to potential adversities such as public emergencies, natural disasters or similarly major, unanticipated projects. Funding shall be targeted at not less than five (5) percent of the City's operating expenditures.

The strategic reserve and self-insurance reserve should be replenished as soon as possible and always within three years from the time the reserve is used or falls below the target. Sources to replenish these reserves shall be from undesignated fund balances, deferring non-life safety capital, and operating revenues in this order.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
365/6	User Charges	$ 587,682	$ 649,850	$ 663,356	$ 764,356	$ 764,356	$ 686,456	$ 686,456	$ -	n/a
361/3	Misc Revenue	185,712	239,578	25,000	25,000	90,000	90,000	90,000	-	n/a
	Total Revenues	**$ 773,394**	**$ 889,428**	**$ 688,356**	**$ 789,356**	**$ 854,356**	**$ 776,456**	**$ 776,456**	**$ -**	**0.0%**
Expenditure Summary:										
200	Benefits	58,247	23,806	224,825	224,825	224,825	224,825	224,825	-	0.0%
3XX	Othr Opr Supplies	77	7,346	-	-	-	-	-	-	n/a
41X	Professional Svcs	-	23,640	-	-	-	-	-	-	n/a
43X	Travel & Training	-	200	850	850	850	850	850	-	0.0%
497	Association Dues	125	125	450	450	450	450	450	-	0.0%
4XX	Other Misc Exp	434,386	537,596	437,231	538,231	538,231	459,231	459,231	(79,000)	-14.7%
	Total Opr Expend	**$ 492,835**	**$ 592,713**	**$ 663,356**	**$ 764,356**	**$ 764,356**	**$ 685,356**	**$ 685,356**	**$ (79,000)**	**-10.3%**
Capital & One-Time Funding:										
	Capital & One-Time	29,646	-	-	-	-	-	-	-	n/a
	Total One-Time Exp	**$ 29,646**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**n/a**
	Total Expenditures	**$ 522,481**	**$ 592,713**	**$ 663,356**	**$ 764,356**	**$ 764,356**	**$ 685,356**	**$ 685,356**	**$ (79,000)**	**-10.3%**
	Rev Over/(Under) Exp	**$ 250,913**	**$ 296,715**	**$ 25,000**	**$ 25,000**	**$ 90,000**	**$ 91,100**	**$ 91,100**	**$ 66,100**	**264.4%**
	Total Revenues & Other Sources	**$ 773,394**	**$ 889,428**	**$ 688,356**	**$ 789,356**	**$ 854,356**	**$ 776,456**	**$ 776,456**	**$ (12,900)**	**-1.6%**
	Total Expenses & Other Uses	**$ 522,481**	**$ 592,713**	**$ 663,356**	**$ 764,356**	**$ 764,356**	**$ 685,356**	**$ 685,356**	**$ (79,000)**	**-10.3%**
	Begin Retained Earnings, 1/1	**$ 4,625,547**	**$ 4,876,460**	**$ 4,645,900**	**$ 5,173,175**	**$ 5,173,175**	**$ 5,263,175**	**$ 5,354,275**	**$ 90,000**	**1.7%**
	End Retained Earnings, 12/31	**$ 4,876,460**	**$ 5,173,175**	**$ 4,670,900**	**$ 5,198,175**	**$ 5,263,175**	**$ 5,354,275**	**$ 5,445,375**	**$ 156,100**	**3.0%**

502: INFORMATION TECHNOLOGY FUND

PURPOSE/DESCRIPTION:

The Information Technology Fund was established to account for all costs and services (study, design, purchase, implement, training, support, upgrade and replacement) associated with the City's information technology (PC, WKS, LAN, WAN, phone, radio, hardware and software). This fund also supports systems and provides services for: the City's Geographical Information Systems (GIS) needs (data collection and maintenance, map productions, data analysis, and development of user friendly GIS applications); World Wide Web (WWW) presence and services such as Internet, Intranet, File Transfer Protocol (FTP), and Simple Mail Transfer Protocol (SMTP); City's electronic Document Management Imaging and Archiving Systems (DMS) implementation and coordination; City's TV broadcast channel programming, systems maintenance and broadcasting (FWTV 21); and cable franchise agreements monitoring and cable customers complaint and service needs.

Information Technology costs are allocated to departments and/or programs based on usage. Replacement reserve charges associated with Information Technology are accumulated based on depreciation schedules, with charges effective in the year following acquisition.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
348	User Charges - M&O	$ 1,158,254	$ 1,260,124	$ 1,623,527	$ 1,707,152	$ 1,707,151	$ 1,789,793	$ 1,852,916	$ 82,641	4.8%
348	User Charges - Reserves	321,090	366,720	364,831	364,831	409,342	448,194	448,194	83,363	22.8%
361	Interest	112,207	120,424	22,000	22,000	22,000	22,000	22,000	-	0.0%
365	Capital Contributions	116,970	-	57,000	57,000	57,000	-	-	(57,000)	-100.0%
369	Misc Revenue	14,250	487,435	70,908	70,908	70,908	15,000	15,000	-	n/a
	Total Revenues	**$ 1,722,771**	**$ 2,234,703**	**$ 2,138,266**	**$ 2,221,891**	**$ 2,266,401**	**$ 2,274,987**	**$ 2,338,110**	**$ -**	**0.0%**
Expenditure Summary:										
110	Salaries & Wages	490,318	598,258	692,347	765,159	765,159	792,150	835,747	26,991	3.5%
111/1	Temporary Help	9,880	11,670	1,000	1,000	1,000	13,650	13,650	12,650	1265.0%
120	Overtime	1,905	1,099	1,500	1,500	1,500	500	500	(1,000)	-66.7%
200	Benefits	117,806	159,321	210,987	233,175	233,175	269,292	288,819	36,117	15.5%
31X	Supplies	22,979	21,253	30,223	29,798	29,798	34,798	34,798	5,000	16.8%
3XX	Othr Opr Supplies	21,048	12,319	28,377	27,727	27,727	23,727	23,727	(4,000)	-14.4%
41X	Professional Svcs	285,993	302,743	314,068	304,068	304,068	295,733	295,733	(8,335)	-2.7%
43X	Travel & Training	3,643	3,339	8,072	8,072	8,072	9,772	9,772	1,700	21.1%
42/47	Utility & Comm	143,253	144,560	200,026	200,026	200,026	176,571	176,571	(23,455)	-11.7%
48X	Repairs & Mtc	48,641	54,136	56,625	73,925	73,925	56,375	56,375	(17,550)	-23.7%
497	Association Dues	50	75	450	400	400	900	900	500	125.0%
4XX	Other Misc Exp	105	3,050	100	100	100	100	100	-	0.0%
5XX	Intgvtl Srvs/Taxes	96,469	99,977	96,585	96,585	96,585	127,125	127,125	30,540	31.6%
	Total Opr Expend	**$ 1,242,090**	**$ 1,411,800**	**$ 1,640,360**	**$ 1,741,535**	**$ 1,741,535**	**$ 1,800,693**	**$ 1,863,817**	**$ 59,158**	**3.4%**
Capital & One-Time Funding:										
	Capital & One-Time	302,287	464,882	483,500	724,891	724,891	341,070	384,900	(383,821)	(1)
	Total One-Time Exp	**$ 302,287**	**$ 464,882**	**$ 483,500**	**$ 724,891**	**$ 724,891**	**$ 341,070**	**$ 384,900**	**$ (383,821)**	**-52.9%**
	Total Expenditures	**$ 1,544,377**	**$ 1,876,682**	**$ 2,123,860**	**$ 2,466,426**	**$ 2,466,426**	**$ 2,141,763**	**$ 2,248,717**	**$ (324,663)**	**-13.2%**
	Rev Over/(Under) Exp	**$ 178,394**	**$ 358,021**	**$ 14,406**	**$ (244,535)**	**$ (200,025)**	**$ 133,224**	**$ 89,393**	**$ 377,759**	**-154.5%**
	Total Revenues & Other Sources	**$ 1,722,771**	**$ 2,234,703**	**$ 2,138,266**	**$ 2,221,891**	**$ 2,266,401**	**$ 2,274,987**	**$ 2,338,110**	**$ 53,096**	**2.4%**
	Total Expenses & Other Uses	**$ 1,544,377**	**$ 1,876,682**	**$ 2,123,860**	**$ 2,466,426**	**$ 2,466,426**	**$ 2,141,763**	**$ 2,248,717**	**$ (324,663)**	**-13.2%**
	Begin Retained Earnings, 1/1	**$ 2,277,031**	**$ 2,455,425**	**$ 2,813,446**	**$ 2,813,446**	**$ 2,813,446**	**$ 2,613,421**	**$ 2,746,645**	**$ (200,025)**	**-7.1%**
	End Retained Earnings, 12/31	**$ 2,455,425**	**$ 2,813,446**	**$ 2,827,852**	**$ 2,568,911**	**$ 2,613,421**	**$ 2,746,645**	**$ 2,836,038**	**$ 177,734**	**6.9%**

503: MAIL AND DUPLICATION SERVICES FUND

PURPOSE/DESCRIPTION:

The Mail and Duplication Fund was established to account for duplication and postage for all City departments. All costs associated with providing these services, including the accumulation of replacement reserves, shall be a cost of this Fund. Mail and duplication user charges are allocated to the operating funds based on copier and postage usage.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
348	User Charges - M&O	$ 118,190	$ 135,960	$ 138,356	$ 150,656	$ 150,656	$ 146,156	$ 146,156	$ -	n/a
348	User Charges - Reserves	44,172	52,932	53,589	53,589	53,589	53,589	53,589	-	n/a
361	Interest	8,038	9,349	2,100	2,100	2,100	2,100	2,100	-	n/a
365	Capital Contributions	-	5,016	-	-	-	-	-	-	n/a
3XX	Misc Revenue	3,320	3,943	-	-	-	-	-	-	n/a
	Total Revenues	**$ 173,720**	**$ 207,200**	**$ 194,045**	**$ 206,345**	**$ 206,345**	**$ 201,845**	**$ 201,845**	**$ -**	**0.0%**
Expenditure Summary:										
31X	Supplies	21,034	20,400	22,935	22,935	22,935	18,435	18,435	(4,500)	-19.6%
42/47	Utility & Comm	72,650	76,873	76,221	85,221	85,221	77,721	76,721	(7,500)	-8.8%
48X	Repairs & Mtc	35,435	39,464	37,600	40,900	40,900	40,900	40,900	-	0.0%
4XX	Other Misc Exp	429	-	3,700	3,700	3,700	3,700	3,700	-	0.0%
	Total Opr Expend	**$ 129,548**	**$ 136,737**	**$ 140,456**	**$ 152,756**	**$ 152,756**	**$ 140,756**	**$ 139,756**	**$ (12,000)**	**-7.9%**
Capital & One-Time Funding:										
	Capital & One-Time	34,183	10,899	-	22,000	22,000	7,500	8,500	(14,500)	(1)
	Total One-Time Exp	**$ 34,183**	**$ 10,899**	**$ -**	**$ 22,000**	**$ 22,000**	**$ 7,500**	**$ 8,500**	**$ (14,500)**	**-65.9%**
	Total Expenditures	**$ 163,731**	**$ 147,636**	**$ 140,456**	**$ 174,756**	**$ 174,756**	**$ 148,256**	**$ 148,256**	**$ (26,500)**	**-15.2%**
	Rev Over/(Under) Exp	**$ 9,989**	**$ 59,564**	**$ 53,589**	**$ 31,589**	**$ 31,589**	**$ 53,589**	**$ 53,589**	**$ 22,000**	**69.6%**
	Total Revenues & Other Sources	**$ 173,720**	**$ 207,200**	**$ 194,045**	**$ 206,345**	**$ 206,345**	**$ 201,845**	**$ 201,845**	**$ (4,500)**	**-2.2%**
	Total Expenses & Other Uses	**$ 163,731**	**$ 147,636**	**$ 140,456**	**$ 174,756**	**$ 174,756**	**$ 148,256**	**$ 148,256**	**$ (26,500)**	**-15.2%**
	Begin Retained Earnings, 1/1	**$ 166,378**	**$ 176,367**	**$ 235,931**	**$ 235,931**	**$ 235,931**	**$ 267,520**	**$ 321,109**	**$ 31,589**	**13.4%**
	End Retained Earnings, 12/31	**$ 176,367**	**$ 235,931**	**$ 289,520**	**$ 267,520**	**$ 267,520**	**$ 321,109**	**$ 374,698**	**$ 53,589**	**20.0%**

504: FLEET AND EQUIPMENT FUND

PURPOSE/DESCRIPTION:

The Fleet and Equipment Fund was established to account for all costs associated with operating, maintaining and replacing the City's non-proprietary owned vehicles and other motorized equipment. This Fund shall own and depreciate all non-proprietary fund assets of this nature. Fleet and equipment user charges are allocated to the operating funds based on insurance premiums, gasoline usage, and repairs and maintenance history.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt - 08 Adj $ Chg	09 Adopt - 08 Adj % Chg
Revenue Summary:										
348	User Charges - M&O	$ 590,190	$ 655,164	$ 676,616	$ 931,173	$ 1,059,144	$ 1,046,023	$ 1,047,566	$ -	n/a
348	User Charges - Reserves	623,543	676,836	724,786	964,704	945,068	1,049,987	1,049,987	-	n/a
361	Interest	110,755	113,085	24,000	24,000	24,000	24,000	24,000	-	n/a
365	Capital Contributions	-	514,704	-	80,000	80,000	-	-	-	n/a
	Total Revenues	**$ 1,418,759**	**$ 2,113,799**	**$ 1,425,402**	**$ 1,999,877**	**$ 2,108,212**	**$ 2,120,010**	**$ 2,121,553**	**$ -**	**0.0%**
Expenditure Summary:										
110	Salaries & Wages	29,050	29,498	27,984	27,984	27,984	29,343	30,517	1,359	4.9%
200	Benefits	7,383	7,617	8,182	8,182	8,182	8,103	8,472	(79)	-1.0%
31X	Supplies	29,764	26,694	23,100	23,100	23,100	23,100	23,100	-	0.0%
3XX	Othr Opr Supplies	319,198	365,467	303,150	395,350	523,350	356,437	356,437	(38,913)	-9.8%
48X	Repairs & Mtc	223,661	284,865	276,940	438,697	438,697	438,697	438,697	-	0.0%
5XX	Intgvtl Srvs/Taxes	26	277	350	350	350	350	350	-	0.0%
9XX	IS Charges-M&O	49,615	60,912	60,910	64,910	64,910	56,993	56,993	(7,917)	-12.2%
	Total Opr Expend	**$ 666,792**	**$ 775,517**	**$ 700,616**	**$ 958,573**	**$ 1,086,573**	**$ 913,023**	**$ 914,566**	**$ (45,550)**	**-4.8%**
Capital & One-Time Funding:										
	Capital & One-Time	653,490	945,761	179,667	954,229	954,229	431,189	637,291	(523,040)	(1)
	Total One-Time Exp	**$ 653,490**	**$ 945,761**	**$ 179,667**	**$ 954,229**	**$ 954,229**	**$ 431,189**	**$ 637,291**	**$ (523,040)**	**-54.8%**
	Total Expenditures	**$ 1,320,282**	**$ 1,721,278**	**$ 880,283**	**$ 1,912,802**	**$ 2,040,802**	**$ 1,344,212**	**$ 1,551,857**	**$ (568,590)**	**-29.7%**
	Rev Over/(Under) Exp	**$ 98,477**	**$ 392,521**	**$ 545,119**	**$ 87,075**	**$ 67,410**	**$ 775,798**	**$ 569,696**	**$ 688,723**	**791.0%**
	Total Revenues & Other Sources	**$ 1,418,759**	**$ 2,113,799**	**$ 1,425,402**	**$ 1,999,877**	**$ 2,108,212**	**$ 2,120,010**	**$ 2,121,553**	**$ 120,133**	**6.0%**
	Total Expenses & Other Uses	**$ 1,320,282**	**$ 1,721,278**	**$ 880,283**	**$ 1,912,802**	**$ 2,040,802**	**$ 1,344,212**	**$ 1,551,857**	**$ (568,590)**	**-29.7%**
	Begin Retained Earnings, 1/1	**$ 2,438,459**	**$ 2,536,936**	**$ 2,929,457**	**$ 2,929,457**	**$ 2,929,457**	**$ 2,996,867**	**$ 3,772,665**	**$ 67,410**	**2.3%**
	End Retained Earnings, 12/31	**$ 2,536,936**	**$ 2,929,457**	**$ 3,474,576**	**$ 3,016,532**	**$ 2,996,867**	**$ 3,772,665**	**$ 4,342,361**	**$ 756,133**	**25.1%**

505: BUILDING AND FURNISHINGS FUND

PURPOSE/DESCRIPTION:

The Building and Furnishings Fund was established to account for all costs associated with the maintenance and operation of City Hall, Evidence Building, and Steel Lake Maintenance. Maintenance/operation costs and replacement reserves are charged to this fund which is funded primarily through user fees allocated to the operating funds based upon the number of staff assigned to the facility.

SOURCES AND USES:

Code	Item	2006 Actual	2007 Actual	2008 Adopted	2008 Adjusted	2008 Year-end	2009 Adopted	2010 Adopted	09 Adopt- 08 Adj $ Chg	09 Adopt- 08 Adj % Chg
Revenue Summary:										
348	User Charges - M&O	$ 488,512	$ 507,506	$ 441,110	$ 483,860	$ 483,860	$ 439,628	$ 442,494	$ (44,232)	n/a
348	User Charges - Reserves	88,604	88,596	82,178	82,178	82,178	98,900	98,900	16,722	n/a
361	Interest Earnings	15,403	18,345	1,200	1,200	1,200	1,200	1,200	-	n/a
3XX	Transfer In-Gen Fund	7,740	(61,523)	-	-	-	-	-	-	n/a
3XX	Transfer In-Capital Proj.	-	755,944	-	-	-	-	-	-	n/a
36X	Misc Revenue	13,000	9,000	-	-	-	-	-	-	n/a
	Total Revenues	**$ 613,259**	**$ 1,317,868**	**$ 524,488**	**$ 567,238**	**$ 567,238**	**$ 539,728**	**$ 542,594**	**$ (27,510)**	**-4.8%**
Expenditure Summary:										
110	Salaries & Wages	38,637	35,937	24,619	24,619	24,619	25,596	27,953	977	4.0%
111/1	Temporary Help	14,286	12,200	-	-	-	-	-	-	n/a
120	Overtime	259	1,117	-	-	-	-	-	-	n/a
200	Benefits	15,905	11,089	18,026	18,026	18,026	6,197	6,706	(11,829)	-65.6%
31X	Supplies	24,172	17,700	20,964	20,964	20,964	20,964	20,964	-	0.0%
36X	Mtc Supplies	1,190	2,537	2,560	2,560	2,560	2,560	2,560	-	0.0%
3XX	Othr Opr Supplies	6,873	7,046	520	520	520	520	520	-	0.0%
41X	Professional Svcs	106,901	89,957	95,330	95,330	95,331	64,766	64,766	(30,564)	-32.1%
42/47	Utility & Comm	233,702	218,288	191,660	234,410	234,410	234,410	234,410	-	0.0%
48X	Repairs & Mtc	69,212	60,959	79,815	79,815	79,815	79,815	79,815	-	0.0%
497	Association Dues	286	249	-	-	-	-	-	-	n/a
4XX	Other Misc Exp	8,540	3,044	-	-	-	-	-	-	n/a
5XX	Intgvtl Srvs/Taxes	727	4,500	-	-	-	-	-	-	n/a
	Total Opr Expend	**$ 520,690**	**$ 464,623**	**$ 433,494**	**$ 476,244**	**$ 476,245**	**$ 434,828**	**$ 437,694**	**$ (41,416)**	**-8.7%**
Capital & One-Time Funding:										
	Capital & One-Time	29,631	112,919	-	172,387	172,387	6,000	6,000	(166,387)	(1)
	Total One-Time Exp	**$ 29,631**	**$ 112,919**	**$ -**	**$ 172,387**	**$ 172,387**	**$ 6,000**	**$ 6,000**	**$ (166,387)**	**-96.5%**
	Total Expenditures	**$ 550,321**	**$ 577,542**	**$ 433,494**	**$ 648,631**	**$ 648,632**	**$ 440,828**	**$ 443,694**	**$ (207,803)**	**-32.0%**
	Rev Over/(Under) Exp	**$ 62,938**	**$ 740,326**	**$ 90,994**	**$ (81,393)**	**$ (81,394)**	**$ 98,900**	**$ 98,900**	**$ 180,293**	**-221.5%**
	Total Revenues & Other Sources	**$ 613,259**	**$ 1,317,868**	**$ 524,488**	**$ 567,238**	**$ 567,238**	**$ 539,728**	**$ 542,594**	**$ (27,510)**	**-4.8%**
	Total Expenses & Other Uses	**$ 550,321**	**$ 577,542**	**$ 433,494**	**$ 648,631**	**$ 648,632**	**$ 440,828**	**$ 443,694**	**$ (207,803)**	**-32.0%**
	Begin Retained Earnings, 1/1	**$ 296,558**	**$ 359,496**	**$ 1,099,822**	**$ 1,099,822**	**$ 1,099,822**	**$ 1,018,428**	**$ 1,117,328**	**$ (81,394)**	**-7.4%**
	End Retained Earnings, 12/31	**$ 359,496**	**$ 1,099,822**	**$ 1,190,816**	**$ 1,018,429**	**$ 1,018,428**	**$ 1,117,328**	**$ 1,216,228**	**$ 98,899**	**9.7%**

INTRODUCTION AND OVERVIEW

I. OVERVIEW

CIP Programs

The Federal Way CIP projects are organized into four program areas: Transportation System; Parks System; Community and Municipal Facilities; and Surface Water Management System.

Definition

The City defines a CIP Project to be any project that possesses all of the following characteristics:

- Exceeds an estimated cost of $25,000,
- Involves new physical construction, reconstruction, replacement of an existing system or acquisition of land or structures, and
- Is funded by the City, in whole or in part, or involves no City funds but is the City's responsibility for implementation, such as a 100% grant-funded project.

The project budget is an estimate of the resources required to take a project from beginning to completion. The continuation of fully funded projects while affects the work load, are not repeated in the Plan document.

Maintenance and Operating Impact

In addition to providing estimated capital costs, staff is also required to assess estimated maintenance and operating expenditures. It is the City's policy that Capital Projects will not be funded without the funding for on going M&O also being identified. M&O costs are incorporated into operating budget when the construction funding is approved and the implementation of the project is ascertained.

II. CAPITAL FINANCING SOURCES

Federal Way relies on a variety of sources for financing capital investments.

1. *General Fund Savings* –The savings occur when revenue collection exceeds budget projection and/or city expenditures are less than the amount budgeted. Based on the tight operating budget projected over the next six years, we do not anticipate any substantial amount from this source.

2. *Voter-Approved Bonds* – This is an important mechanism to finance capital investments for all government entities. With super majority voter approval, Washington cities could levy additional property tax for capital purposes. The City has $136 million in non-voted bond capacity (which does not provide new revenue to pay for the bonds); $98 million in voter-approved general purpose bond capacity; and $246 million in voter- approved open space and park bond capacity as of December 31, 2008.

   Because the super-majority voter approval is difficult to obtain, only those projects with high level of community support would have a chance been funded with this source.

3. *Utility Tax* – The City levies a 7.75% utility tax to fund the Capital Investment Plan projects and associated M&O, Police and Community Safety Improvement Voter Package and General Fund ongoing operations. The 7.75% utility taxes are currently allocated as follows:

   - Police and Community Safety Improvement Voter Package - $3.33M in 2009 and $3.51M in 2010;
   - General Fund Operations Gap - $3.71M in 2009 and $3.69M in 2010;
   - Public Safety - $952K in 2009 and $1,003K in 2010;
   - Arts, Community Events & Cultural Services - $113K in 2009 and $119K in 2010;
   - Camp Kilworth M&O - $116K in 2009 and $121K in 2010;
   - Celebration Park M&O - $279K in 2009 and $293K in 2010;
   - Streets/Traffic M&O - $459K in 2009 and $452K in 2010;
   - Knutzen Family Theatre Operations - $136K in 2009 and $143K in 2010;
   - New Parks M&O - $65K in 2009 and $68K in 2010
   - Community Center Debt Service, m&o subsidy and capital reserves - $1.90M in 2009 and $2.00M in 2010;
   - Transportation CIP - $4.0M in 2009 and $1.4M in 2010;
   - Overlays - $1.4M in each year of the biennium;
   - Parks CIP - $954K in 2009 and $300K in 2010;
   - City Center - $1.0M in each year of the biennium; and
   - Approximately $65K annually for General Fund Cash/Admin Fees.

4. *REET* – The City receives a 0.5% Real Estate Excise Tax from real estate transactions in the city. This revenue is restricted by law and can only be used for capital projects that are identified in the city's Capital Investment Plan.

   Currently REET revenue is budgeted at $2.8 million in 2009 and $3.3M in 2010. Approximately $65K is needed annually for cash management and fiscal agent cost, which leaves $2.7 million in 2009 and $3.2 million in 2010 available for other capital project needs.

REET is currently allocated as follows:

- Valley Communications Debt Service - $224K in each year of the biennium;
- Unallocated CIP - $3.36M in 2009 and $1.64M in 2010;
- Parks CIP - $1.23M in 2010; and
- Transportation CIP - $200K in 2010.

5. *Grants* –Federal Way is very actively pursuing grants and has been successful in many. These include grants from federal, state, county level, and other public/private donations. As a result, grants are the single largest capital funding source over the past 10 years and are expected to contribute up to 38% of future capital investments. The majority of these anticipated grants are for transportation projects that improve the capacity or traffic flow of major corridors in the region. To a lesser degree, grants are also available for parks, facility improvements, and surface water projects.

6. *Mitigation/Impact Fee* –The City currently collects impact fees based on the State Environmental Protection Act (SEPA) for transportation, parks, and surface water management systems. This revenue source is collected and restricted for specific areas to mitigate the cumulative impacts of new growth and development in the City. The City is considering changing the impact fee for transportation and parks based on the Growth Management Act (GMA). This would allow better predictability to developers in development costs and more flexibility for the City on the location and types of projects that can be funded by the fees collected.

   The mitigation fee has not contributed significantly in past capital investments.

7. *User Fee* – This revenue source is defined as a payment of a fee for receiving public services by the person benefiting from those services. Currently only the Surface Water Utility generates sufficient user fees to support its capital program needs.

III. PLANNED INVESTMENTS

The projected investment programs for the next six years total $222.6 million, consists of: $184.5 million in transportation projects, $33.1 million in Parks Projects, and $5.0 million in Surface Water projects.

Project Prioritization

With limited existing revenue streams, the City Council established the following funding priorities for these projects.

The top priority is given to those projects leverage local resources with substantial grants.

Under this priority, the transportation projects are further refined by those projects required in the near future to meet the mandate of the Growth Management Act (Priority 1 projects), or those projects will be needed to meet the mandate in the future (priority 2 projects). Priority 3 transportation projects are those local projects that do not compete well for regional and federal grants.

Leveraging local fund is also the top priority for parks/open space projects. Following this priority, priority 2 is given to neighborhood parks, and priority 3 is for large, community wide or regional parks.

As mentioned earlier, Facilities projects are not prioritized. Surface Water projects are prioritized primarily by the importance of the project to insure property and community safety.

IV. 2009-2010 FUNDING RECOMMENDATION

The Adopted Capital Funding Plan totals $35 million in 09/10 with city's portion of project costs at $12 million.

a. *Implement $22M in Transportation improvements* over the next two years by providing over $6.3M in City capital funds ($5.4M from utility tax, $200K from REET, and $700K from gas tax) combined with over $13.3M in grants received/anticipated and $2.6M in mitigation received/anticipated and prior year funding. Importantly, these improvements will include but not be limited to $2.6M utility tax for Phase 4 of SR 99/PAC Hwy grant match. We will also dedicate $2.8M of utility tax for our asphalt overlay program.

b. *Invest $7.2M in Parks* improvements by using $2.5M City funds ($1.2M from REET and $1.3M from utility tax) combined with $3.4M in grants received/anticipated and $1.1M prior year funding. The key projects to be implemented in 2009-2010 include Camp Kilworth and Lakota Park Design and Redevelopment.

c. *Construct $2M in Surface Water Management projects.* We will continue the SWM System improvement program with $132K in grants and $1.9 in prior year funding. Proposed projects include but are not limited to Easter Lake Stormwater Improvements, Small CIP Annual Programs, West Hylebos Creek Headwaters Restoration. All SWM System projects are fully funded by grants and user fees and do not require any rate increases.

2009/2010 ADOPTED CAPITAL IMPROVEMENT PROJECTS

Fund	Project	2009	2010
301 - Downtown Redevelopment			
	Downtown Redevelopment (LIFT)	$ 1,000,000	$ 1,000,000
	Subtotal	**1,000,000**	**1,000,000**
302 - Municipal Facilities			
	Federal Way Community Center	$ 106,000	$ -
	Subtotal	**106,000**	**-**
303 - Parks			
	Annual Playground Repair & Replacement Program	150,000	150,000
	Camp Kilworth - Acquisition and Site Improvement	3,550,000	110,000
	Downtown Public Space and Pedestrian Connection	96,000	-
	Laurelwood	200,000	-
	Major Maintenance - Parks Facilities	110,000	110,000
	Planning	-	110,000
	Sacajawea Park Design and Redevelopment	110,000	1,200,000
	Lakota Park Design and Redevelopment	684,000	-
	Trail and Pedestrian Access Improvement	100,000	110,000
	Panther Lake Open Space	-	54,000
	Steel Lake Master Plan	-	110,000
	Community Gathering Spaces/Small CIP	100,000	100,000
	Subtotal	**5,100,000**	**2,054,000**
304 - Surface Water Management			
	Small CIP - Annual Program	207,000	214,000
	Joe's Creek Salmon Habitat Restoration	8,000	-
	West Hylebos Basin Land Acquisition	264,000	-
	Easter Lake Stormwater Improvement Project	753,000	-
	West Hylebos Creek Headwaters Restoration	60,000	154,000
	West Hylebos Channel Restoration (monitoring)	18,000	-
	South 336th Street Vic. Drainage Improvements	-	53,000
	SR99 Phase IV Roadway Improvements (SWM Cost Share)	-	285,000
	Subtotal	**1,310,000**	**706,000**
306 - Transportation Systems			
	Annual Transportation System Safety Improvements	350,000	350,000
	SR99 HOV Lanes Phase III	700,000	-
	South 348th St: 9th Ave South - SR99	200,000	-
	SW 312th St @ SR509	-	-
	South 320th Street @ 21st Avenue SW	30,000	-
	South 356th St @ Pacific Highway Intersection Improvements	5,040,000	-
	SR18 @ SR161 Intersection	-	-
	South 348th St @ 1st Ave South	150,000	-
	South 356th St/BPA Trail Signal	315,000	-
	City Center Access Study Phase 2	1,500,000	-
	Pacific Highway HOV Lanes Phase IV	2,650,000	9,650,000
	South 352nd St: SR99 to SR161	500,000	550,000
	Subtotal	**11,435,000**	**10,550,000**
	Total	**$18,951,000**	**$14,310,000**

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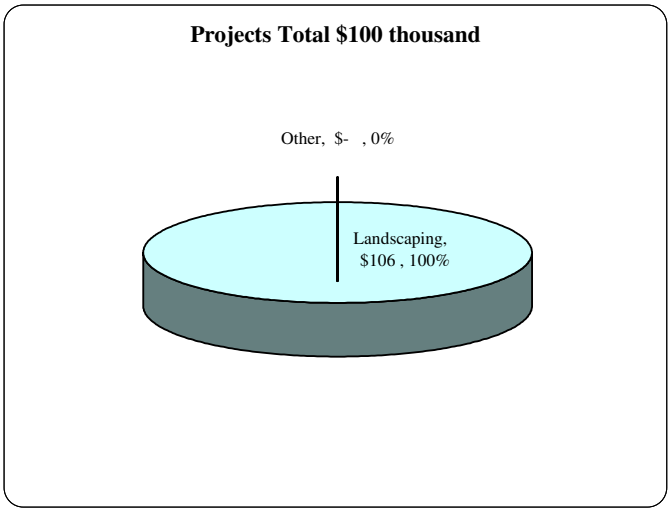
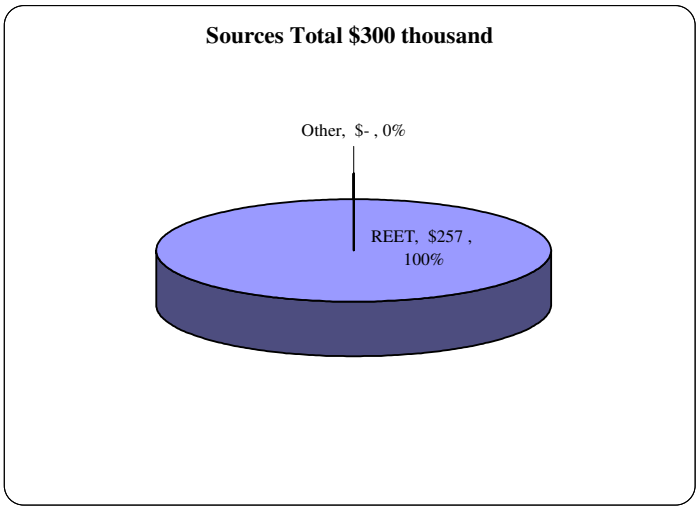
CITY OF
Federal Way

6-YEAR CAPITAL IMPROVEMENT PLAN CITY PROJECTS

(dollars in thousands)





Funding Sources By Year	L-T-D Thru 2008	Adopted 2009	Adopted 2010	Planned 2011	Planned 2012	Planned 2013	Planned 2014	Total
Real Estate Excise Tax	$ 257	$ -	$ -	$ -	$ -	$ -	$ -	$ 257
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Subtotal City Sources	$ 257	$ -	$ -	$ -	$ -	$ -	$ -	$ 257
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Total CIP Resources	$ 257	$ -	$ -	$ -	$ -	$ -	$ -	$ 257

Project By Year:

Priority	Project Name	2008 LTD	2009	2010	2011	2012	2013	2014	Total
1	City Projects: Federal Way Community Center Landscaping	-	106	-	-	-	-	-	106
Total Project Costs		$ -	$ 106	$ -	$ -	$ -	$ -	$ -	$ 106
Unfunded Needs		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Priority 1 = Projects addressing Safety and Service
Priority 2 = Projects addressing Park Plan Core Values
Priority 3 = Long Range Planning Projects

6-YEAR CAPITAL IMPROVEMENT PLAN CITY PROJECTS

Project Name:	**City Projects: Federal Way Community Center Landscaping**		
Project Number:	**1**	**Priority:**	**1**
Project Account Number:	**302-7100-105**	**Planning Area:**	**F**

Project Description: In order to expand the market for the Community rooms, the landscaping will be inhanced to attract wedding and reception business. A plan will be designed and instalation will occure at the appropreate time of the growing season.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	-				-
Construction	-	106	-	-	-	-	-	106
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-		-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ 106**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 106**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

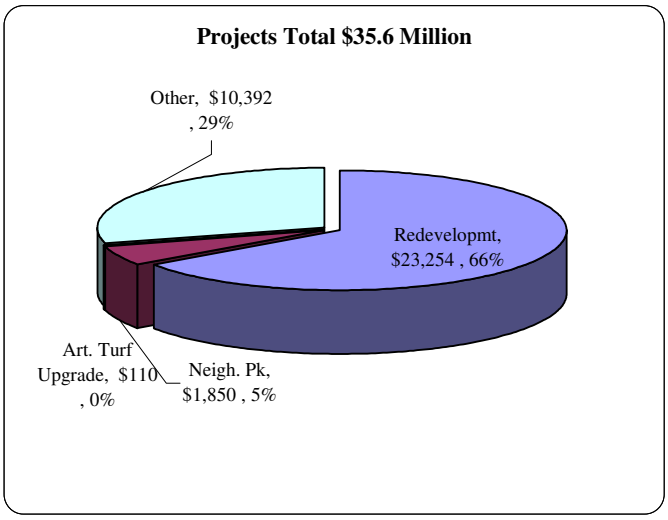
Required Resources ($1,000's)

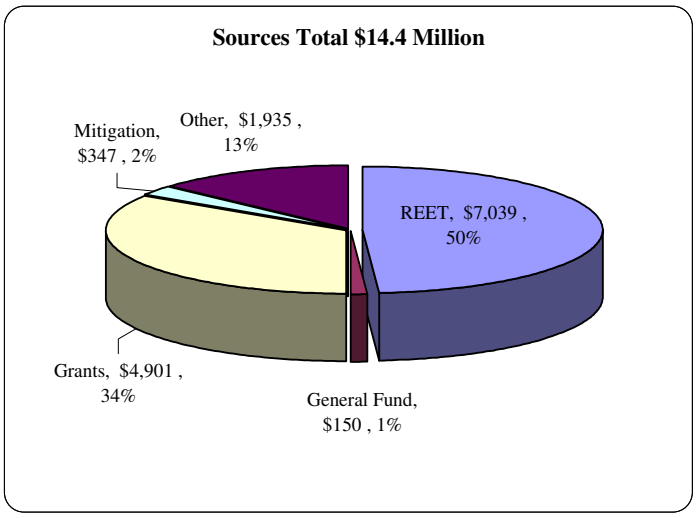
CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Real Estate Excise Tax/Prior Year Funding	$ 257	$ -	$ -	$ -	$ -	$ -	$ -	$ 257
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 257**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 257**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

(dollars in thousands)





Funding Sources By Year	L-T-D Thru 2008	Adopted 2009	Adopted 2010	Planned 2011	Planned 2012	Planned 2013	Planned 2014	Total
Real Estate Excise Tax	$ 3,935	$ -	$ 1,230	$ 376	$ 522	$ 475	$ 501	$ 7,039
Fuel Tax - Path/Trail	96	-	-	-	-	-	-	96
Utility Tax	300	954	300	-	-	-	-	1,554
GO Bond	-	-	-	-	-	-	-	-
General Fund	150	-	-	-	-	-	-	150
Misc./Transfers	285	-	-	-	-	-	-	285
Subtotal City Sources	$ 4,766	$ 954	$ 1,530	$ 376	$ 522	$ 475	$ 501	$ 9,124
Grants/Contributions Received	964	224	161	162	165	167	-	1,843
Mitigation Funds Received	126	-	54	-	-	-	-	180
Grants/Contributions Anticipated	58	3,000	-	-	-	-	-	3,058
Mitigation Funds-Anticipated	-	167	-	-	-	-	-	167
Total CIP Resources	$ 5,914	$ 4,345	$ 1,745	$ 538	$ 687	$ 642	$ 501	$ 14,372

Project By Year:

Priority	Project Name	2008 LTD	2009	2010	2011	2012	2013	2014	Total
1	Annual Playground Repair and Replacement Program	$ 290	$ 150	$ 150	$ 152	$ 152	$ 165	$ 165	$ 1,224
3	BMX/ Bike Facility Study	-	-	-	-	-	10	-	10
1	Camp Kilworth -- Acquisition and Site Improvements	36	3,550	110	1,320	-	-	-	5,016
2	Community Gathering Spaces/Small CIP	-	100	100	100	100	100	126	626
3	Downtown Public Space and Pedestrian Connections	34	96	-	-	-	-	-	130
1	Laurelwood	-	200	-	-	-	-	-	200
2	Lakota Park Design and Redevelopment	77	684	-	-	12,000	-	-	12,761
1	Major Maintenance & Improvements to Existing Park Facilities	518	110	110	110	110	110	110	1,178
3	Long Range Planning	29	-	110	-	120	-	-	259
3	Panther Lake Open Space: Feasibility Study and Master Plan	-	-	54	-	-	-	-	54
1	Sacajawea Park Design and Redevelopment	47	110	1,200	-	660	-	8,422	10,439
3	Steel Lake Master Plan	-	-	110	-	-	-	-	110
2	Trail and Pedestrian Access Improvements	3	100	110	460	220	220	220	1,333
3	Poverty Bay Master Plan	-	-	-	-	60	-	-	60
Total Project Costs		$ 1,033	$ 5,100	$ 2,054	$ 2,142	$ 13,422	$ 605	$ 9,043	$ 33,399
Unfunded Needs		$ -	$ -	$ -	$ -	$ 12,770	$ -	$ 8,419	$ 21,189

Priority 1 = Projects addressing Safety and Service
Priority 2 = Projects addressing Park Plan Core Values
Priority 3 = Long Range Planning Projects

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name: Annual Playground Repair and Replacement Program
Project Number: 1 **Priority:** 1
Project Account Number: 303-7100-132 **Planning Area:** All

Project Description:

Project funding is to replace old playgrounds and park equipment that are unsafe or in poor condition with new equipment, repair broken or vandalized equipment, and provide new playgrounds where needed.

Revenue Impact: No increase in maintenance costs will result.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	5	-	-	-	-	-	-	5
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Project Management	-	10	10	12	12	15	15	74
Equipment Acquisition	285	140	140	140	140	150	150	1,145
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 290**	**$ 150**	**$ 150**	**$ 152**	**$ 152**	**$ 165**	**$ 165**	**$ 1,224**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ 380	$ -	$ 150	$ 152	$ 152	$ 165	$ 165	$ 1,164
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	60	-	-	-	-	-	60
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 380**	**$ 60**	**$ 150**	**$ 152**	**$ 152**	**$ 165**	**$ 165**	**$ 1,224**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name:	BMX/ Bike Facility Study		
Project Number:	2	**Priority:**	3
Project Account Number:	303-7100-133	**Planning Area:**	NA

Project Description:

Conceptual planning of an off-road bike facility. May include investigation of potential sites.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	-	-	10	-	10
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10**	**$ -**	**$ 10**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ 10	$ -	$ -	$ -	$ -	$ -	$ -	$ 10
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 10**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name: Camp Kilworth -- Acquisition and Site Improvements
Project Number: 3 **Priority:** 1
Project Account Number: 303-7100-140 **Planning Area:** A

Project Description: Acquire 25 acre waterfront property from Boy Scouts of America--Pacific Harbors Council. Prepare site for public use by providing safety improvements and removing or repairing outdated or unneeded structures and facilities. Prepare master plan for long term use and accessibility to the waterfront. Grant funding has been approved for purchase.

2009 Purchase property and remove safety hazards.
2010 Prepare master plan.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ 3,000	$ -	$ -	$ -	$ -	$ -	$ 3,000
Consultant Services	36	-	100	-	-	-	-	136
Construction	-	500	-	1,200	-	-	-	1,700
Inspection	-	-	-	-	-	-	-	-
Project Management	-	50	10	120	-	-	-	180
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-		-		-	-	-	-
Total CIP Expenses	**$ 36**	**$ 3,550**	**$ 110**	**$ 1,320**	**$ -**	**$ -**	**$ -**	**$ 5,016**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Real Estate Excise Tax	$ 1,250	$ -	$ 70	$ -	$ -	$ -	$ -	$ 1,320
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	300	-	-	-	-	-	-	300
GO Bond	-	-	-	-	-	-	-	-
General Fund	150	-	-	-	-	-	-	150
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	3,000	-	-	-	-	-	3,000
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	246	-	-	-	-	-	-	246
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 1,946**	**$ 3,000**	**$ 70**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,016**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ 6	$ 8	$ 10	$ 12	$ 36
Expenditure Increase/(Decrease)	-	100	100	100	100	100	100	600
Net Impact	**$ -**	**$ 100**	**$ 100**	**$ 94**	**$ 92**	**$ 90**	**$ 88**	**$ 564**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name:	Community Gathering Spaces/Small CIP		
Project Number:	4	**Priority:**	2
Project Account Number:	303-7100-142	**Planning Area:**	All

Project Description:

Gathering spaces in neighborhood parks, and entry enhancements and other improvements in all park types will increase their usebility and draw more residents into the parks. Identified project needs include:

1. Neighborhood Park Gathering Spaces - Parks identified in the 2006 Parks, Recreation and Open Space Plan are: Alderbrook, Adelaide, Coronado, Mirror Lake, Palisades Park and others as needed.
2. Celebration Park - Athletic complex support facilities, such as covered shelters and exercise/stretching stations.
3. Park Entry Improvements - Parks identified in the 2006 Parks, Recreation and Open Space Plan are: Saghalie, Lake Grove, Heritage Woods, Wildwood and Wedgewood Parks Palisades Park and others as needed.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	10	10	10	10	10	15	65
Construction	-	80	80	80	80	80	99	499
Inspection	-	-	-	-	-	-	-	-
Project Management	-	10	10	10	10	10	12	62
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ 100**	**$ 100**	**$ 100**	**$ 100**	**$ 100**	**$ 126**	**$ 626**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Real Estate Excise Tax	$ -	$ -	$ 100	$ 100	$ 100	$ 100	$ 126	$ 526
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	100	-	-	-	-	-	100
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ 100**	**$ 100**	**$ 100**	**$ 100**	**$ 100**	**$ 126**	**$ 626**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name:	Downtown Public Space and Pedestrian Connections		
Project Number:	5	**Priority:**	3
Project Account Number:	303-7100-131	**Planning Area:**	H

Project Description:

Continue to develop concepts for public spaces in the City Core that incorporate pedestian/trail linkages within the retail/housing area and from the City Center to Celebration Park and Steel Lake Park.

Possible grant sources: CDBG and Hotel Motel Tax program.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	34	80	-	-	-	-	-	114
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Project Management	-	16	-	-	-	-	-	16
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 34**	**$ 96**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 130**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ 130		$ -	$ -	$ -	$ -	$ -	$ 130
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 130**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 130**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -							$ -
Expenditure Increase/(Decrease)	-		-	-				-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name:	Laurelwood		
Project Number:	7	**Priority:**	1
Project Account Number:	303-7100-XXX	**Planning Area:**	G

Project Description:

Laurelwood Home Owners Association wish to donate Laurelwood Open Space to the City, City Council has not taken action, but will consider asumption of the property and related clean up, maintenance, and development costs in the near future.
Estimated $500,000 for clean up cost is a place holder if council accepts. Council approved $200,000.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	-	-	-	-	-
Construction	-	200	-	-	-	-	-	200
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ 200**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	200	-	-	-	-	-	200
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ 200**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 200**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	5	5	6	6	7	7	36
Net Impact	**$ -**	**$ 5**	**$ 5**	**$ 6**	**$ 6**	**$ 7**	**$ 7**	**$ 36**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name:	Lakota Park Design and Redevelopment		
Project Number:	8	**Priority:**	2
Project Account Number:	303-7100-134	**Planning Area:**	A

Project Description:

The City and School District worked in partnership to prepare a new master plan for Lakota Park that was adopted in 2006.

Development plans include the existing park plus 12 acres of new land acquired south of the existing park. Proposed features include: Artificial turf soccer, baseball and softball fields; new parking; children's play areas; picnic shelter; trail around wetland; track with rubberized surface; volleyball courts and more.

Potential funding sources and grants: Voter approved bond issue, State IAC grant, FWSD contribution, mitigation funds and contributions from athletic organizations.

Phase I: Master Plan and Initial Cost Estimate -- Complete
Phase II: Design and Identify Funding Sources -- 2009
Phase III: Construction -- 2012

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	584	-	-	-	-	-	584
Construction	77	-	-	-	11,000	-	-	11,077
Inspection	-	-	-	-	-	-	-	-
Project Management	-	100	-	-	1,000	-	-	1,100
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 77**	**$ 684**	**$ -**	**$ -**	**$ 12,000**	**$ -**	**$ -**	**$ 12,761**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ 100	$ -	$ -	$ -	$ -	$ -	$ -	$ 100
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	374	120	-	-	-	-	494
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	167	-	-	-	-	-	167
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-			-	12,000	-	-	12,000
Total CIP Resources	**$ 100**	**$ 541**	**$ 120**	**$ -**	**$ 12,000**	**$ -**	**$ -**	**$ 12,761**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name:	Major Maintenance & Improvements to Existing Park Facilities		
Project Number:	9	**Priority:**	1
Project Account Number:	303-7100-129	**Planning Area:**	All

Project Description:

Many parks facilities are 15-30 years old and are in declining condition. The Major Maintenance program funds repair or replacement of existing facilities such as trails, athletic courts, landscaping, parking, equipment, and other necessary maintenance.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	-	-	-	-	-
Construction	418	100	100	100	100	100	100	1,018
Inspection	-	-	-	-	-	-	-	-
Project Management	-	10	10	10	10	10	10	60
Equipment Acquisition	100	-	-	-	-	-	-	100
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 518**	**$ 110**	**$ 110**	**$ 110**	**$ 110**	**$ 110**	**$ 110**	**$ 1,178**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ 422		$ 110	$ 110	$ 110	$ 110	$ 110	$ 972
Fuel Tax - Path/Trail	96	-	-	-	-	-	-	96
Utility Tax	-	110	-	-	-	-	-	110
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-		-	-	-	-	-	-
Total CIP Resources	**$ 518**	**$ 110**	**$ 110**	**$ 110**	**$ 110**	**$ 110**	**$ 110**	**$ 1,178**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name:	Long Range Planning		
Project Number:	10	**Priority:**	3
Project Account Number:	303-7100-143	**Planning Area:**	All

Project Description:

The following planning efforts and feasibility studies are proposed to support future capital project development and improve management of the City's parks and open space properties. Large open space properties include: Poverty Bay, Spring Valley, Panther Lake and others.

2012 Open Space Management Plan

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	29		110	-	110	-	-	249
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Project Management	-		-	-	10	-	-	10
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 29**	**$ -**	**$ 110**	**$ -**	**$ 120**	**$ -**	**$ -**	**$ 259**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ -	$ -	$ 110	$ -	$ -		$ -	$ 110
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	39		-	-	-	-	-	39
Unfunded Needs	-	-	-	-	110	-	-	110
Total CIP Resources	**$ 39**	**$ -**	**$ 110**	**$ -**	**$ 110**	**$ -**	**$ -**	**$ 259**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name: Panther Lake Open Space: Feasibility Study and Master Plan
Project Number: 11 **Priority:** 3
Project Account Number: 303-7100-XXX **Planning Area:** B

Project Description:

Panther Lake is an open space adjacent to the BPA Trail. It was identified in the update of the Parks, Recreation and Open Space Plan as a prime "hub" for the development of several walking routes.
The Feasibility Study and Master Plan would determine the best way to develop this site and create trail connections.

Mitigation Funds by 2011: $54,200

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	44	-	-	-	-	44
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	10	-	-	-	-	10
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ 54**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 54**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	54	-	-	-	-	54
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ -**	**$ 54**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 54**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name: Sacajawea Park Design and Redevelopment
Project Number: 12 **Priority:** 1
Project Account Number: 303-7100-138 **Planning Area:** E

Project Description:

Sacajawea Park is a community park that supports athletic use as well as passive pursuits. The park was built in the early 1970's and all athletic fields and recreation facilities on the site are in declining condition.

A new master plan was completed in 2006. Plans include artificial turf soccer, baseball and softball fields, tennis and pickleball courts, installation of a rubberized track, improved drainage, relocation and replacement of the children's play area, new restrooms, redesign of the parking areas, and redesign of the park entrances to improve security and increase the parklike nature of the site.

Phase I: Design and construct soccer field, track and drainage improvements -- 2009-10
Phase II: Design remaining facilities, identify funding sources
Phase III: Construction -- 2014

Revenue Impact: A revenue increase is expected due to additional hours of practice and game time made possible with artificial turf.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	47	100	100	-	600	-	-	847
Construction	-		1,000	-	-	-	8,422	9,422
Inspection	-	-	-	-	-	-	-	-
Project Management	-	10	100	-	60	-	-	170
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-		-	-	-	-	-	-
Total CIP Expenses	**$ 47**	**$ 110**	**$ 1,200**	**$ -**	**$ 660**	**$ -**	**$ 8,422**	**$ 10,439**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ 490	$ -	$ 690	$ -	$ -	$ -	$ -	$ 1,180
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	110	70	-	-	-	-	180
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	660	-	8,419	9,079
Total CIP Resources	**$ 490**	**$ 110**	**$ 760**	**$ -**	**$ 660**	**$ -**	**$ 8,419**	**$ 10,439**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ 10	$ 10	$ 10	$ 10	$ 10	$ 50
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ (10)**	**$ (10)**	**$ (10)**	**$ (10)**	**$ (10)**	**$ (50)**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name:	Steel Lake Master Plan		
Project Number:	13	**Priority:**	3
Project Account Number:	303-7100-XXX	**Planning Area:**	G

Project Description:

The 2006 Park Plan calls for a Master Plan for Steel Lake Park. There is a high demand for picnic facilities, parking, and swimming beache facilities. Playground equipment will need to be redesigned and replaced in the future.

Phase I: Master Plan 2010
Phase II: Design and Identify Funding Source
Phase III: Construction

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	100	-	-	-	-	100
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	10	-	-	-	-	10
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**-**	**-**	**110**	**-**	**-**	**-**	**-**	**110**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	110	-	-	-	-	110
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ -**	**$ 110**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 110**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -						$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name:	Trail and Pedestrian Access Improvements		
Project Number:	14	**Priority:**	2
Project Account Number:	303-7100-141	**Planning Area:**	All

Project Description:

Plan and implement a new city-wide Trail and Pedestrian Access Improvement Pogram. The three major program components identified for 2008-2014 are:

1. Develop trail and parks map for neighborhoods, and supporting signage.
2. Trail Master Plan - Develop plan for city-wide trail and pedestrian access improvements.
3. Design and install trail improvements and connections identified in master planning process and connecting from city trails to regional trail systems.

Voters approved the King County Prop 2 Levy annually to 2014

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	80	100	30	-	-	-	210
Construction	-	-		400	200	200	200	1,000
Inspection	-	-	-	-	-	-	-	-
Project Management	3	20	10	30	20	20	20	123
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 3**	**$ 100**	**$ 110**	**$ 460**	**$ 220**	**$ 220**	**$ 220**	**$ 1,333**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ 140	$ -	$ -	$ 14	$ 100	$ 100	$ 100	$ 454
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received/KC Levy	-	224	161	162	165	167	-	879
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 140**	**$ 224**	**$ 161**	**$ 176**	**$ 265**	**$ 267**	**$ 100**	**$ 1,333**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN PARKS

Project Name:	Poverty Bay Master Plan		
Project Number:	16	**Priority:**	3
Project Account Number:	303-7100-XXX	**Planning Area:**	A

Project Description:

Poverty Bay Open Space is a 48 acre park/open space that is heavily wooded and includes Puget Sound beach access.
Determine future use of Poverty Bay Open Space through the following phases:

Phase I: Conduct a feasibility study to determind development potential of site. Work includes and evaluation of wetlands, steep slopes and shoreline on the property.

Phase II: Prepare a master site plan, determine required permits and prepare and initial cost estimate.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	-	50	-	-	50
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	-	-	10	-	-	10
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60**	**$ -**	**$ -**	**$ 60**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

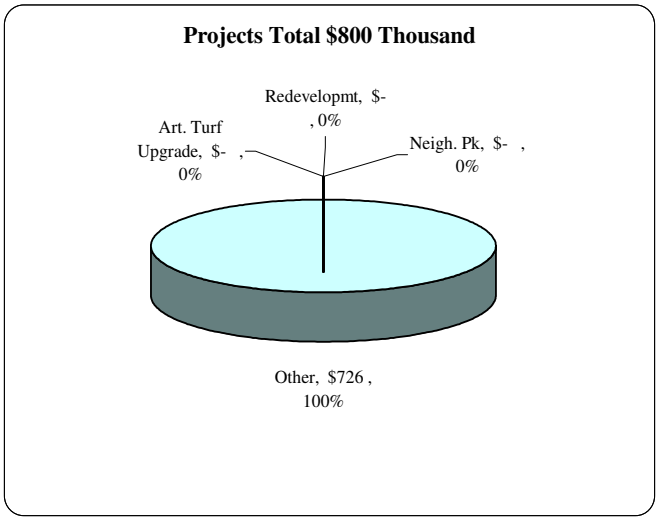
Required Resources ($1,000's)

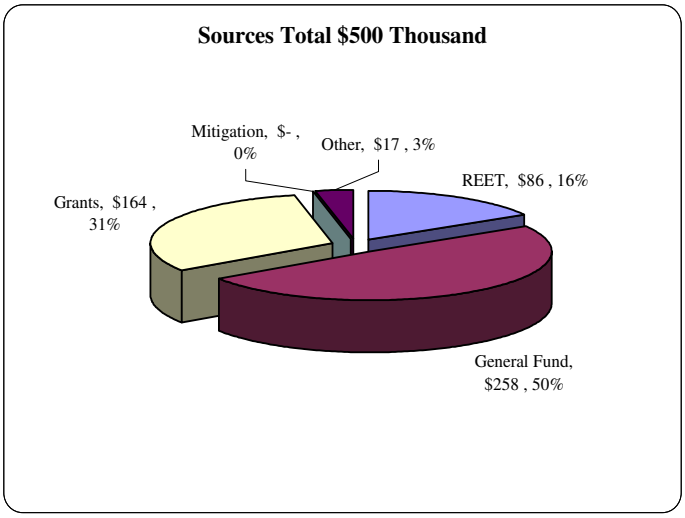
CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ -	$ -	$ -	$ -	$ 60	$ -	$ -	$ 60
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ 60**	**$ -**	**$ -**	**$ 60**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN DUMAS BAY CENTER

(dollars in thousands)





Funding Sources By Year	L-T-D Thru 2008	Adopted 2009	Adopted 2010	Planned 2011	Planned 2012	Planned 2013	Planned 2014	Total
Real Estate Excise Tax	$ -	$ -	$ -	$ 86	$ -	$ -	$ -	$ 86
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	258	-	-	-	-	-	-	258
Misc./Transfers	17	-	-	-	-	-	-	17
Subtotal City Sources	$ 275	$ -	$ -	$ 86	$ -	$ -	$ -	$ 361
Grants/Contributions Received	164	-	-	-	-	-	-	164
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Total CIP Resources	$ 439	$ -	$ -	$ 86	$ -	$ -	$ -	$ 525

Project By Year:

Priority	Project Name	2008 LTD	2009	2010	2011	2012	2013	2014	Total
1	Dumas Bay Centre: Building Assessment and Upgrade	-	-	-	150	-	-	-	150
3	Dumas Bay Centre: Site Restoration--Phase II	439	-	-	137	-	-	-	576
Total Project Costs		$ 439	$ -	$ -	$ 287	$ -	$ -	$ -	$ 726
Unfunded Needs		$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -

Priority 1 = Projects addressing Safety and Service
Priority 2 = Projects addressing Park Plan Core Values
Priority 3 = Long Range Planning Projects

6-YEAR CAPITAL IMPROVEMENT PLAN DUMAS BAY CENTER

Project Name:	**Dumas Bay Centre: Building Assessment and Upgrade**		
Project Number:	**6**	**Priority:**	**1**
Project Account Number:	**402-7200-110**	**Planning Area:**	**A**

Project Description:

Dumas Bay Centre is more than 50 years old and is experiencing problems with many systems, including mechanical, plumbing, roof, windows and more. The facility also needs to be evaluated to determine how it can best be updated to meet changing client expectations. Steps proposed include:

2009 Business and Marketing Plan
2010 Facility Assessment
2011 Facility Design

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	125				125
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Project Management	-	-	-	25	-	-	-	25
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 150**	**$ -**	**$ -**	**$ -**	**$ 150**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Real Estate Excise Tax	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN DUMAS BAY CENTER

Project Name:	**Dumas Bay Centre: Site Restoration--Phase II**		
Project Number:	**7**	**Priority:**	**3**
Project Account Number:	**402-7200-106**	**Planning Area:**	**A**

Project Description: Phase II of the Dumas Bay Center Site Restoration project includes analysis of bluff erosion, and design and construction work to stablize the bluff and provide safe access to the beach. Steps include:

2006	Feasibility Study: Bluff and Shoreline Restoration
2009	Design shoreline restoration
2012+	Construct shoreline improvements

Planning area: A

Revenue Impact: Increase in maintenance costs is being experienced as a result of Phase I landscape improvements.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	371	-	-	125	-	-	-	496
Construction	61	-	-	-	-	-	-	61
Inspection	-	-	-	-	-	-	-	-
Project Management	7	-	-	12	-	-	-	19
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 439**	**$ -**	**$ -**	**$ 137**	**$ -**	**$ -**	**$ -**	**$ 576**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

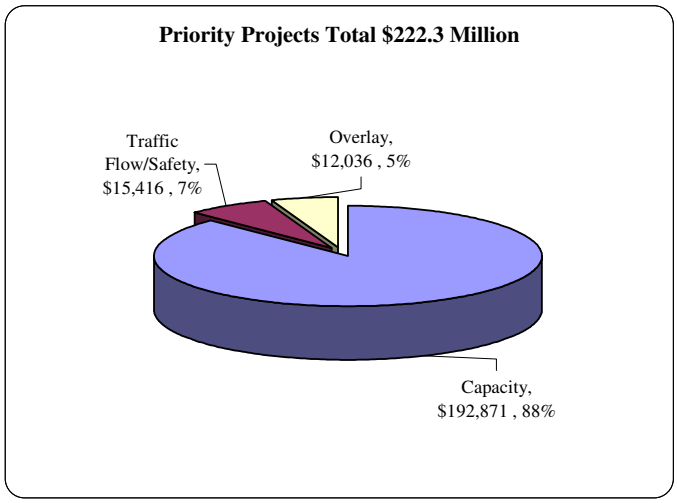
Required Resources ($1,000's)

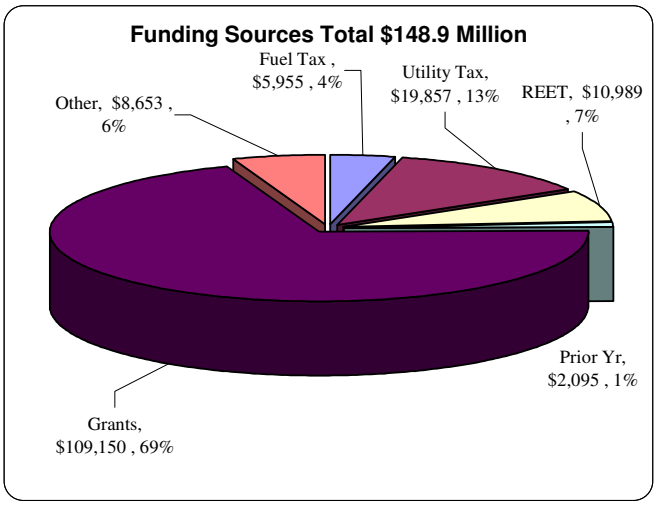
CIP Funds - Resources	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Project Total
Real Estate Excise Tax	$ -	$ -	$ -	$ 86	$ -	$ -	$ -	$ 86
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
GO Bond	-	-	-	-	-	-	-	-
General Fund	258	-	-	-	-	-	-	258
Grants/Contributions Received	164	-	-	-	-	-	-	164
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	17	-	-	-	-	-	-	17
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 439**	**$ -**	**$ -**	**$ 86**	**$ -**	**$ -**	**$ -**	**$ 525**

Impact on Operating Funds	L-T-D Thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	5	5	6	6	7	7	36
Net Impact	**$ -**	**$ 5**	**$ 5**	**$ 6**	**$ 6**	**$ 7**	**$ 7**	**$ 36**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

(dollars in thousands)





Financing Sources	2008 LTD	Adopted 2009	Adopted 2010	Planned 2011	Planned 2012	Planned 2013	Planned 2014	Total
User Fee	$ -	**$ -**	**$ -**	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	3,315	**-**	**200**	1,600	1,850	2,174	1,850	10,989
Fuel Tax	315	**902**	**902**	959	959	959	959	5,955
Utility Tax	2,747	**5,400**	**2,800**	2,415	2,165	2,165	2,165	19,857
Bond Proceeds	-	**-**	**-**	-	-	-	-	-
General Fund (project saving)	2,095	**-**	**-**	-	-	-	-	2,095
Misc./Transfers	8,557	**16**	**16**	16	16	16	16	8,653
Subtotal City Sources	$ 17,029	**$ 6,318**	**$ 3,918**	$ 4,990	$ 4,990	$ 5,314	$ 4,990	$ 47,549
Grants/Contributions Received	21,698	**7,101**	**6,135**	6,135	-	-	-	41,069
Mitigation Funds Received	5,554	**-**	**-**	-	-	-	-	5,554
Grants/Contributions Anticipated	-	**-**	**-**	7,984	9,157	23,612	20,959	61,712
Mitigation Funds-Anticipated	-	**250**	**180**	165	90	65	65	815
Total CIP Resources	$ 44,281	**$ 13,669**	**$ 10,233**	$ 19,274	$ 14,237	$ 28,991	$ 26,014	$ 156,699

Project By Year:

Project Name	2008 LTD	2009	2010	2011	2012	2013	2014	Total
Annual Overlay Program	$ -	**$ 1,968**	**$ 1,968**	$ 2,025	$ 2,025	$ 2,025	$ 2,025	$ 12,036
Annual Transportation System Safety Improvements	-	**350**	**350**	350	350	350	350	2,100
S 320th St HOV: 8th Ave So to SR 99	-	**-**	**-**	676	1,093	4,996	8,758	15,523
SR99 HOV Lanes Phase III - S 284th St to SR509	24,250	**700**	**-**	-	-	-	-	24,950
S 348th Street: 9th Avenue S - SR99	4,385	**200**	**-**	-	-	-	-	4,585
S 320th St. @ 20th Ave S.	-	**-**	**-**	-	5,760	-	-	5,760
S 320th St. @ 1st Ave S.	425	**-**	**-**	800	3,960	3,960	-	9,145
S 356th Street @ Pacific Highway Intersection Impv.	3,214	**5,040**	**-**	-	-	-	-	8,254
SR18 @ SR161 Intersection Impv	613	**-**	**-**	-	-	-	-	613
S 348th Street @ 1st Avenue S	361	**150**	**-**	1,830	1,830	-	-	4,171
S 352nd Street; SR-99 to SR-161	-	**500**	**550**	4,920	-	-	-	5,970
SW 320th Street @ 21st Avenue SW	-	**-**	**-**	4,320	-	-	-	4,320
21st Av SW Ext: SW 356th St - 22nd Av SW	438	**-**	**-**	-	-	-	-	438
SW 320th Street @ 47th Avenue SW	-	**-**	**-**	-	36	324	-	360
S 312th Street @ 28th Avenue S	-	**-**	**-**	-	540	-	-	540
S 320th Street: 1st Ave S to 8th Ave S	-	**-**	**-**	-	1,130	5,633	8,760	15,523
SW 336th Way/SW 340th Street: 26th Place SW-Hoyt Road	-	**-**	**-**	786	1,092	5,899	7,535	15,312
Pacific Highway HOV Lanes Phases IV - SR-509 to S 312th	600	**2,650**	**9,650**	7,900	-	-	-	20,800
Military Road S: Star Lake Road to S 288th Street	-	**-**	**-**	1,307	1,307	10,454	-	13,068
SW 356th Street / BPA Trail Signal	-	**315**	**-**	-	-	-	-	315
City Center Access Phase 4	-	**-**	**-**	-	3,700	8,100	8,821	20,621
S 356th Street SR 99-SR161	-	**-**	**-**	871	871	6,970	-	8,712
SW 312th Street: SR509 - 14th Ave SW	-	**-**	**-**	437	3,929	-	-	4,366
1st Ave S @ S 328th Street	-	**-**	**-**	1,800	-	-	-	1,800
10th Ave SW Impv: SW Campus Dr - SW344th St	-	**-**	**-**	262	-	1,381	6,780	8,423
S 304th Street @ 28th Ave S	-	**-**	**-**	-	2,148	-	-	2,148
City Center Access Study Phase 2	1,500	**1,500**	**-**	-	-	-	-	3,000
1st Av S: S292 -@312	-	**-**	**-**	-	-	2,640	-	2,640
City Center Access Phase 3 -- S 320th Street @ I-5	-	**-**	**-**	-	2,850	-	-	2,850
S 314th St: 20th Av S - 23rd Av S - Install new sidewalks	-	**-**	**-**	1,980	-	-	-	1,980
Total Projects	$ 35,786	**$ 13,373**	**$ 12,518**	$ 30,264	$ 32,621	$ 52,732	$ 43,029	$ 220,323
Unfunded Needs	**$ -**	**$ -**	**$ -**	**$ 10,062**	**$ 16,901**	**$ 24,323**	**$ 26,300**	**$ 77,586**
Project Impact on M&O Costs, Cumulative	**$ -**	**$ 35**	**$ 51**	**$ 55**	**$ 101**	**$ 128**	**$ 169**	**$ 169**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	Annual Asphalt Overlay Program
Project Account:	102-4400-517-595-30-XXX
Project Description & Justification:	Asphalt Overlay projects are based upon the Pavement Management System ratings. Funds for this program consist of Arterial Street Fuel Tax and Utility Tax. The resurfacing program is necessary to preserve the integrity of the existing street infrastructure and must be done prior to other capital improvements.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services/ Design	-	98	101	101	101	101	101	603
Construction	-	1,678	1,675	1,732	1,732	1,732	1,732	10,281
Inspection	-	55	55	55	55	55	55	330
Construction Management	-	65	65	65	65	65	65	390
Administrative Fee	-	72	72	72	72	72	72	432
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ 1,968**	**$ 1,968**	**$ 2,025**	**$ 2,025**	**$ 2,025**	**$ 2,025**	**$ 12,036**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	250	250	250	750
Fuel Tax	-	552	552	609	609	609	609	3,540
Utility Tax	-	1,400	1,400	1,400	1,150	1,150	1,150	7,650
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-			-	-	-	-	-
Misc./Transfers	-	16	16	16	16	16	16	96
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ 1,968**	**$ 1,968**	**$ 2,025**	**$ 2,025**	**$ 2,025**	**$ 2,025**	**$ 12,036**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: Annual Transportation System Safety Improvements
Project Account: 306-4400-001

Project Description & Justification:

Annual transportation improvement projects funded with the new 0.5 cent gas tax authorized by 2005 legislation. Projects include general street and pedestrian safety improvements such as sidewalks, signals, and removal hazards in the rights-of-way.

Maintenance costs would depend on the actual project components.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	50	50	50	50	50	50	300
Construction	-	270	270	270	270	270	270	1,620
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	30	30	30	30	30	30	180
Total CIP Expenses	**$ -**	**$ 350**	**$ 350**	**$ 350**	**$ 350**	**$ 350**	**$ 350**	**$ 2,100**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	350	350	350	350	350	350	2,100
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ 350**	**$ 350**	**$ 350**	**$ 350**	**$ 350**	**$ 350**	**$ 2,100**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-			-	-			-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: City Center Access Phase 4
Project Account: 306-4400

Project Description & Justification: Widen S 320th Street bridge over I-5 to 7 lanes with sidewalks. Re-align loop ramp and NB off-ramp.
This phase of the project is for final engineering and right of way acquisition and is listed as Phase 4A in the PSRC 2030 Regional Plan. This is one of multiple phases modifying the existing S 320th St/I-5 Interchange. This phase will add HOVlanes and sidewalks in each direction of the bridge structure, replace the loop ramp and modify ramps sections south of the interchange, and provide a Collector Distributor (CD) lane. The Construction Phase is estimated at $36.9 Million.

Benefits:

- HOV lanes promote transit ridership alleviating increased congestion and poor air quality. Additionally, the HOV lanes support the new service routes to the regional Park & Ride enhancing on time reliability to commuters.
- Loop ramp replacement removes current safety issues of the non-standard radius of the existing ramp reducing collision incidences.
- The CD lane addition removes vehicles from the interchange intersections as well as the freeway increasing free flow operations and time savings to a person's day.
- Economic development is promoted through reduced travel times and livability to the City Center.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ 2,600	$ -	$ -	$ 2,600
Consultant Services	-	-	-	-	1,100		-	1,100
Construction	-	-	-	-	-	8,100	8,821	16,921
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,700**	**$ 8,100**	**$ 8,821**	**$ 20,621**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	3,700	8,100	8,821	20,621
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,700**	**$ 8,100**	**$ 8,821**	**$ 20,621**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	S 356th Street @ Pacific Highway Intersection Impv.
Project Account:	306-4400-102
Project Description & Justification:	This project will realign the east leg of South 356th Street to line up with the west leg. South 356th Street will be widened to 2 thru-lanes and a left-turn lane westbound and 2 left-turn lanes, a thru-lane and a right-turn lane eastbound Project would maintain City's LOS standard at intersections of S356th Street and SR99. The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	100% Design Status Report january 15 2008

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ 2,014		$ -	$ -	$ -	$ -	$ -	$ 2,014
Consultant Services	1,200	-	-	-	-	-	-	1,200
Construction	-	4,200	-	-	-	-	-	4,200
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	420	-	-	-	-	-	420
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	420	-	-	-	-	-	420
Total CIP Expenses	**$ 3,214**	**$ 5,040**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,254**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	200		-	-	-	-	-	200
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	1,120	-	-	-	-	-	-	1,120
Grants/Contributions Received	378	-	-	-	-	-	-	378
Mitigation Funds Received	1,486		-	-	-	-	-	1,486
Grants/Contributions Anticipated	-	4,351	-	-	-	-	-	4,351
Mitigation Funds-Anticipated	-	50	-	-	-	-	-	50
Misc./Transfers	674		-	-	-	-	-	674
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 3,858**	**$ 4,401**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,259**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	5	5	5	5	5	5	30
Net Impact	**$ -**	**$ 5**	**$ 5**	**$ 5**	**$ 5**	**$ 5**	**$ 5**	**$ 30**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	S 320th St. @ 1st Ave S.
Project Account:	306-4400-131
Project Description & Justification:	Add 2nd NB, WB left turn lanes, WB right turn lanes, widen 1st Ave S. to 5 lanes to 316th Funding assumes 60% match from TIB. The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	Reprioritization of Funds Janauary 16 2009

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ 800	$ -	$ -	$ -	$ 800
Consultant Services	425		-	-	-	-	-	425
Construction	-	-	-		3,200	3,200	-	6,400
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-		440	440	-	880
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-		320	320	-	640
Total CIP Expenses	**$ 425**	**$ -**	**$ -**	**$ 800**	**$ 3,960**	**$ 3,960**	**$ -**	**$ 9,145**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax		-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax		-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	230	-	-	-	-	-	-	230
Grants/Contributions Anticipated	-	-	-		2,500	2,500	-	5,000
Mitigation Funds-Anticipated	-	25	25	25	25	-	-	100
Misc./Transfers	217	-	-	-	-	-	-	217
Unfunded Needs	-	-	-	800	2,798		-	3,598
Total CIP Resources	**$ 447**	**$ 25**	**$ 25**	**$ 825**	**$ 5,323**	**$ 2,500**	**$ -**	**$ 9,145**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-		6	7	13
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6**	**$ 7**	**$ 13**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	S 348th Street @ 1st Avenue S
Project Account:	306-4400-135
Project Description & Justification:	Add double-left-turn lanes on S 348th Street and southbound and westbound right-turn lanes. The intersection is currently failing the City's LOS standard. This project would maintain the LOS standard beyond 2008. Funding assumes 60% match from TIB. The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	85% Design Status Report October 2007

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition		$ 150	$ -	$ -	$ -	$ -	$ -	$ 150
Consultant Services	361		-	-	-	-	-	361
Construction	-	-	-	1,500	1,500	-	-	3,000
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	180	180	-	-	360
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	150	150	-	-	300
Total CIP Expenses	**$ 361**	**$ 150**	**$ -**	**$ 1,830**	**$ 1,830**	**$ -**	**$ -**	**$ 4,171**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	79	-	-	900	-	-	-	979
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	432	-	-	-	-	-	-	432
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund		-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	191	-	-	-	-	-	-	191
Grants/Contributions Anticipated	-	-	-	2,500	-	-	-	2,500
Mitigation Funds-Anticipated	-	25	25	25	-	-	-	75
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-		-	-	-	-
Total CIP Resources	**$ 702**	**$ 25**	**$ 25**	**$ 3,425**	**$ -**	**$ -**	**$ -**	**$ 4,177**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	3	3	3	9
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3**	**$ 3**	**$ 3**	**$ 9**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	S 348th Street: 9th Avenue S - SR99
Project Account:	306-4400-138
Project Description & Justification:	Add HOV lanes on S 348th Street between 9th Avenue S and SR99, adding raised medians and undergrounding utilities. Project also adds turn lanes at SR99 intersection. Both the intersections at SR99 and at 9th Avenue S are expected to fail the LOS standard by 2008. This project maintains LOS standards and improves safety. The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	Bid Award February 2008

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ 240		$ -	$ -	$ -	$ -	$ -	$ 240
Consultant Services	525		-	-	-	-	-	525
Construction	3,220	150		-	-	-	-	3,370
Project Management	50	-	-	-	-	-	-	50
Construction Management	350	50		-	-	-	-	400
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-			-	-	-	-	-
Total CIP Expenses	**$ 4,385**	**$ 200**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,585**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	1,000		-	-	-	-	-	1,000
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	2,385	-	-	-	-	-	-	2,385
Mitigation Funds Received	683	-	-	-	-	-	-	683
Grants/Contributions Anticipated	-			-	-	-	-	-
Mitigation Funds-Anticipated	-			-	-	-	-	-
Misc./Transfers	546	-	-	-	-	-	-	546
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 4,614**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,614**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	5	5	5	5	6	6	32
Net Impact	**$ -**	**$ 5**	**$ 5**	**$ 5**	**$ 5**	**$ 6**	**$ 6**	**$ 32**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: S 320th St. @ 20th Ave S.
Project Account: 306-4400-139

Project Description & Justification: Add 2nd EB, WB left turn lanes

The M&O is for ROW maintenance based on scope of the project.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ 74		$ -	$ 74
Consultant Services	-	-	-	-	576		-	576
Construction	-	-	-	-	5,110		-	5,110
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,760**	**$ -**	**$ -**	**$ 5,760**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-				-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	204	-	-	-	-	-	-	204
Grants/Contributions Anticipated	-	-	-	-	-			-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	5,556	-	-	5,556
Total CIP Resources	**$ 204**	**$ -**	**$ -**	**$ -**	**$ 5,556**	**$ -**	**$ -**	**$ 5,760**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	4	4
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4**	**$ 4**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	SR99 HOV Lanes Phase III - S 284th St to SR509
Project Account:	306-4400-141
Project Description & Justification:	This project reconstructs portions of and widens Pacific Highway South (SR-99) to Provide for HOV lanes, curb, gutter and sidewalk. The project modifies and interconnects existing traffic signal systems, canalization, street lighting systems, driveway access controls, and drainage system improvements. SR-99 is the major corridor between the Port of Seattle, SeaTac Airport, and the Port of Tacoma. SR-99 is adjacent to various businesses, manufacturing, industrial and retail centers along its entire length. This project6 will reduce accidents, improve The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	Bid Award April 2007

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ 4,100	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,100
Consultant Services	1,750	-	-	-	-	-	-	1,750
Construction	16,400	600		-	-	-	-	17,000
Project Management	100	-	-	-	-	-	-	100
Construction Management	1,900	100		-	-	-	-	2,000
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-			-	-	-	-	-
Total CIP Expenses	**$ 24,250**	**$ 700**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 24,950**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	975	-	-	-	-	-	-	975
Grants/Contributions Received	18,335	-	-	-	-	-	-	18,335
Mitigation Funds Received	501	-	-	-	-	-	-	501
Grants/Contributions Anticipated	-			-	-	-	-	-
Mitigation Funds-Anticipated	-			-	-	-	-	-
Misc./Transfers	5,770	-	-	-	-	-	-	5,770
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 25,581**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 25,581**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	25	25	26	26	27	27	156
Net Impact	**$ -**	**$ 25**	**$ 25**	**$ 26**	**$ 26**	**$ 27**	**$ 27**	**$ 156**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	SW 312th Street: SR509 - 14th Ave SW
Project Account:	306-4400-142
Project Description & Justification:	Widen to add left turn lanes on SW 312th Street, bike lanes, sidewalks, street lights, modify traffic signal; Install new signal at 14th Ave SW, Pedestrian safety The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-		-	437	-	-	-	437
Construction	-	-	-	-	3,929	-	-	3,929
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 437**	**$ 3,929**	**$ -**	**$ -**	**$ 4,366**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2006	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	260	293	-	-	553
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	1,015	-	-	1,015
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	178	-	-	-	-	-	-	178
Grants/Contributions Anticipated	-	-	-	-	2,620	-	-	2,620
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-			-	-	-
Total CIP Resources	**$ 178**	**$ -**	**$ -**	**$ 260**	**$ 3,928**	**$ -**	**$ -**	**$ 4,366**

Impact on Operating Funds	L-T-D thru 2006	2007	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	5	5	10
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5**	**$ 5**	**$ 10**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	S 320th St HOV: 8th Ave So to SR 99
Project Account:	306-4400-143
Project Description & Justification:	This project reconstructs portions of and widen South 320th Street to provide for HOV lanes, curb, gutter, sidewalk, and provisions for bicycles. Modifies existing traffic signal systems, street lighting systems, and drainage system improvements. To improve traffic flow, safety, and reduce accidents and delay. The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ 1,093		$ -	$ 1,093
Consultant Services	-	-	-	676		-	-	676
Construction	-	-	-	-	-	4,996	8,758	13,754
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 676**	**$ 1,093**	**$ 4,996**	**$ 8,758**	**$ 15,523**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-				-
Fuel Tax	-	-	-	-	-		-	-
Utility Tax	-	-	-	-	-	-		-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	267	-	-		-	-	-	267
Grants/Contributions Anticipated	-	-	-	406	656	2,998	5,255	9,315
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-		428	2,000	3,513	5,941
Total CIP Resources	**$ 267**	**$ -**	**$ -**	**$ 406**	**$ 1,084**	**$ 4,998**	**$ 8,768**	**$ 15,523**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	-	-	-	-	-	5	5	10
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5**	**$ 5**	**$ 10**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	10th Ave SW Impv: SW Campus Dr - SW344th St
Project Account:	306-4400-146
Project Description & Justification:	This project constructs portions of and widens 12th Avenue SW to three lanes, sidewalks, street lights. To improve traffic flow, safety, and reduce accidents and delay. The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ 131	$ -		$ -	$ 131
Consultant Services	-	-	-	131		335	376	842
Construction	-	-	-	-		1,046	6,404	7,450
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 262**	**$ -**	**$ 1,381**	**$ 6,780**	**$ 8,423**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2006	2007	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	1,381	1,600	2,981
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	1,015	1,015
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	260	-	-	-	-	-	-	260
Grants/Contributions Anticipated	-	15	15	15	15	15	15	90
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-		-				4,077	4,077
Total CIP Resources	**$ 260**	**$ 15**	**$ 15**	**$ 15**	**$ 15**	**$ 1,396**	**$ 6,707**	**$ 8,423**

Impact on Operating Funds	L-T-D thru 2006	2007	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	1st Ave S @ S 328th Street
Project Account:	306-4400-148
Project Description & Justification:	Improve access at 328th with a traffic signal and left-turn lanes or roundabout Pedestrian safety The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ 180	$ -	$ -	$ -	$ 180
Consultant Services	-	-	-	180	-	-	-	180
Construction	-	-	-	1,440	-	-	-	1,440
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 1,800**	**$ -**	**$ -**	**$ -**	**$ 1,800**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2007	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-		-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	82	-	-	-	-	-	-	82
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	1,800	-	-	-	1,800
Total CIP Resources	**$ 82**	**$ -**	**$ -**	**$ 1,800**	**$ -**	**$ -**	**$ -**	**$ 1,882**

Impact on Operating Funds	L-T-D thru 2008	2007	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	6	6	6	18
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6**	**$ 6**	**$ 6**	**$ 18**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: City Center Access Study Phase 2
Project Account: 306-4400-150

Project Description & Justification:

The City plans to eliminate critical safety risks and increase mobility by providing improvements that will modify the existing interchange of S 320th Street at Interstate 5. Phase 2 includes the Environmental Documentation, Final Access Point Decision Re Decision Report (APDR), and Preliminary Engineering. The project will not only benefit the designated urban center city core, but will address state and federal highway system issues in this vicinity. This interchange is the sole freeway access to the city center.

Benefits :

- Reduce exceedingly long delays from volumes of vehicles, freight, and buses by reducing congestion that occurs morning, midday and evening peak hours, as well as several hours during weekends.
- Congestion levels also adversely impact the environment in terms of increased motor vehicle emissions and energy consumption. The project provides significant opportunities for restoration and protection of salmon habitat in the Hylebos Creek Basin and protection of localized endangered wetlands.
- Increased mobility in access to the city with this project supports economic development and livability of Federal Way's City Center Core, a designated Urban Center.
- The project is within the State's High Accident Corridors No. 4 and No. 8. Many collisions are due to incident-related congestion resulting from spillover traffic impacts at this project location. A substantial decrease of collisions will occur by the project providing relief to the existing interchange.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	1,500	1,500		-	-	-	-	3,000
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 1,500**	**$ 1,500**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,000**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -			$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	2,200			-	-	-	-	2,200
Fuel Tax	-			-	-	-	-	-
Utility Tax	600			-	-	-	-	600
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	180	-	-	-	-	-	-	180
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	20				-	-	20
Misc./Transfers	75	-	-	-	-	-	-	75
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 3,055**	**$ 20**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,075**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	S 352nd Street; SR-99 to SR-161
Project Account:	306-4400-151
Project Description & Justification:	Extend 3-lne collector with bike lanes, sidewalks and street lights Improve retail access Funding assumes 60% match from TIB. The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ 550	$ 1,000	$ -	$ -	$ -	$ 1,550
Consultant Services	-	500	-	-	-	-	-	500
Construction	-	-	-	3,200	-	-	-	3,200
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	400	-	-	-	400
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	320	-	-	-	320
Total CIP Expenses	**$ -**	**$ 500**	**$ 550**	**$ 4,920**	**$ -**	**$ -**	**$ -**	**$ 5,970**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	200	-	-	-	-	200
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	1,000	1,400	-	-	-	-	2,400
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	47					-	-	47
Grants/Contributions Anticipated	-	-	-	3,300	-	-	-	3,300
Mitigation Funds-Anticipated	-	15	15		-	-	-	30
Misc./Transfers	-		-	-	-	-	-	-
Unfunded Needs	-	-	-		-	-	-	-
Total CIP Resources	**$ 47**	**$ 1,015**	**$ 1,615**	**$ 3,300**	**$ -**	**$ -**	**$ -**	**$ 5,977**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	5	5	5	15
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5**	**$ 5**	**$ 5**	**$ 15**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	SW 320th Street @ 21st Avenue SW
Project Account:	306-4400-152
Project Description & Justification:	Construct 2nd WB left-turn lane, install interconnect to signal at 26th Avenue SW Concurrency requirement The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ 432		$ -	$ -	$ 432
Consultant Services	-	-	-	432		-	-	432
Construction	-	-	-	3,456		-	-	3,456
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 4,320**	**$ -**	**$ -**	**$ -**	**$ 4,320**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	4,320	-	-	-	4,320
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ 4,320**	**$ -**	**$ -**	**$ -**	**$ 4,320**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -					$ -
Expenditure Increase/(Decrease)	-	-	-					-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	S 320th Street: 1st Ave S to 8th Ave S
Project Account:	306-4400-153
Project Description & Justification:	Add HOV lanes, landscaped median, street lights The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ 1,130		$ 1,130
Consultant Services	-	-	-	-	1,130		-	1,130
Construction	-	-	-	-	-	4,503	8,760	13,263
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,130**	**$ 5,633**	**$ 8,760**	**$ 15,523**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	29	-	-	-	-	-	-	29
Grants/Contributions Anticipated	-	-	-	-	678	3,380	5,256	9,314
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	423	2,253	3,504	6,180
Total CIP Resources	**$ 29**	**$ -**	**$ -**	**$ -**	**$ 1,101**	**$ 5,633**	**$ 8,760**	**$ 15,523**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: S 304th Street @ 28th Ave S
Project Account: 306-4400-154

Project Description & Justification: Add NB, R-turn lane, Signal

The M&O is for ROW maintenance based on scope of the project.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ 215	$ -	$ -	$ 215
Consultant Services	-	-	-	-	215	-	-	215
Construction	-	-	-	-	1,718	-	-	1,718
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,148**	**$ -**	**$ -**	**$ 2,148**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	2,148	-	-	2,148
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,148**	**$ -**	**$ -**	**$ 2,148**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	4	4	8
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4**	**$ 4**	**$ 8**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: City Center Access Phase 3 -- S 320th Street @ I-5
Project Account: 306-4400-156

Project Description & Justification: This phase of the project is listed as Phase 3A in the PSRC 2030 Regional Plan and is one of multiple phases modifying the existing S 320th St/I-5 Interchange. This Phase adds a 2nd L-turn lane, 3rd R-turn lane, on the SB off ramp and anticipates no right-of-way needs.

Benefits:

- 2006 Level of Service (LOS) Analysis shows LOS F and v/c 1.38 exceeding current City standards for the PM peak hour. Improvements forecast a LOS D and v/c .86 well within the Cities acceptable standards and a substantial improvement to vehicle
- Existing collision rates are primarily rear ends on I-5 due to vehicles in an extended queue overflowing onto the freeway waiting on the ramp entrance to the City. This project reduces the vehicle queuing thus reducing severity and occurrence of collisions at this location.
- Economic development is promoted through reduced travel times to the City Center.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	-	285	-	-	285
Construction	-	-	-	-	2,565	-	-	2,565
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,850**	**$ -**	**$ -**	**$ 2,850**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	440	1,237	-	-	1,677
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	1,015	-	-	-	1,015
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	158	-	-	-	-	-	-	158
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated		-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-		-	-	-
Total CIP Resources	**$ 158**	**$ -**	**$ -**	**$ 1,455**	**$ 1,237**	**$ -**	**$ -**	**$ 2,850**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	S 356th Street SR 99-SR161
Project Account:	306-4400-157
Project Description & Justification:	Widen to 5 lanes, bike lanes, sidewalks, illumination The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ 871	$ -	$ -	$ 871
Consultant Services	-	-	-	871	-	-	-	871
Construction	-	-	-	-	-	6,970	-	6,970
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 871**	**$ 871**	**$ 6,970**	**$ -**	**$ 8,712**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	24	-	-	-	-	-	-	24
Grants/Contributions Anticipated	-	-	-	523	523	4,182	-	5,228
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	324	348	2,788	-	3,460
Total CIP Resources	**$ 24**	**$ -**	**$ -**	**$ 847**	**$ 871**	**$ 6,970**	**$ -**	**$ 8,712**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	35	35
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 35**	**$ 35**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: 1st Av S: S292 -@312
Project Account: 306-4400-158

Project Description & Justification: Pave shoulders

The M&O is for ROW maintenance based on scope of the project.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ 264	$ -	$ 264
Consultant Services	-	-	-	-	-	264	-	264
Construction	-	-	-	-	-	2,112	-	2,112
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,640**	**$ -**	**$ 2,640**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	2,640	-	2,640
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,640**	**$ -**	**$ 2,640**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	1	1
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1**	**$ 1**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	Pacific Highway HOV Lanes Phases IV - SR-509 to S 312th Street
Project Account:	306-4400-159
Project Description & Justification:	This project reconstructs portions of and widen above mentioned street to provide for HOV lanes, curb, gutter, sidewalk, and provisions for bicycles. Modifies existing traffic signal systems, canalization, street lighting systems, and drainage system improvements. To improve traffic flow, safety, and reduce accidents and delay. The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	30% Design Report September 2007

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ 1,750	$ 1,750	$ -	$ -	$ -	$ -	$ 3,500
Consultant Services	600	900		-	-	-	-	1,500
Construction	-	-	6,500	6,500		-	-	13,000
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	750	750		-	-	1,500
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	650	650		-	-	1,300
Total CIP Expenses	**$ 600**	**$ 2,650**	**$ 9,650**	**$ 7,900**	**$ -**	**$ -**	**$ -**	**$ 20,800**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	550	-	-	-	-	-	-	550
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	500	3,000		-	-	-	-	3,500
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	600	2,750	6,135	6,135	-	-	-	15,620
Mitigation Funds Received	480		-	-	-	-	-	480
Grants/Contributions Anticipated	-					-	-	-
Mitigation Funds-Anticipated	-	50	50	50	-	-	-	150
Misc./Transfers	500		-	-	-	-	-	500
Unfunded Needs	-		-		-	-	-	-
Total CIP Resources	**$ 2,630**	**$ 5,800**	**$ 6,185**	**$ 6,185**	**$ -**	**$ -**	**$ -**	**$ 20,800**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-		27	27	27	81
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ 27**	**$ 27**	**$ 27**	**$ 81**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: S 312th Street @ 28th Avenue S
Project Account: 306-4400-161

Project Description & Justification: Construct SB right turn lanes

The M&O is for ROW maintenance based on scope of the project.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	-	54		-	54
Construction	-	-	-	-	486		-	486
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 540**	**$ -**	**$ -**	**$ 540**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	540	-	-	540
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ 540**	**$ -**	**$ -**	**$ 540**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: SW 356th Street / BPA Trail Signal
Project Account: 306-4400-163

Project Description & Justification: Install pedestrian signal

The M&O is for ROW maintenance based on scope of the project.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	30	-	-	-	-	-	30
Construction	-	285		-	-	-	-	285
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ 315**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 315**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	315	-	-	-	-	-	-	315
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 315**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 315**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	3	3	3	3	12
Net Impact	**$ -**	**$ -**	**$ -**	**$ 3**	**$ 3**	**$ 3**	**$ 3**	**$ 12**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: SR 99 @ S 312th St
Project Account: 306-4400-165

Project Description & Justification: Add 2nd Northbound left-turn lane
Accommodate City Center Planned Action

The M&O is for ROW maintenance based on scope of the project.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -		$ 857	$ -	$ 857
Consultant Services	-	-	-		857	-	-	857
Construction	-	-	-	-	-		6,854	6,854
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 857**	**$ 857**	**$ 6,854**	**$ 8,568**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-					-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	857	857	6,854	8,568
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ 857**	**$ 857**	**$ 6,854**	**$ 8,568**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	Military Road S: Star Lake Road to S 288th Street
Project Account:	306-4400-166
Project Description & Justification:	Widen to 5 lanes with bike lanes, sidewalks, street lights The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ 1,307		$ -	$ 1,307
Consultant Services	-	-	-	1,307		-	-	1,307
Construction	-	-	-	-	-	10,454		10,454
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 1,307**	**$ 1,307**	**$ 10,454**	**$ -**	**$ 13,068**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	784	784	6,272		7,840
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	523	523	4,182	-	5,228
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ 1,307**	**$ 1,307**	**$ 10,454**	**$ -**	**$ 13,068**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: SW 320th Street @ 47th Avenue SW
Project Account: 306-4400-167

Project Description & Justification: Install traffic signal

The M&O is for ROW maintenance based on scope of the project.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	-	36		-	36
Construction	-	-	-	-		324	-	324
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 36**	**$ 324**	**$ -**	**$ 360**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	36	324	-	360
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-		-	-	-	-
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ 36**	**$ 324**	**$ -**	**$ 360**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	4	4	8
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4**	**$ 4**	**$ 8**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: SW 336th Way/SW 340th Street: 26th Place SW-Hoyt Road
Project Account: 306-4400-168

Project Description & Justification: Widen to 5 lanes

The M&O is for ROW maintenance based on scope of the project.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ 1,092		$ -	$ 1,092
Consultant Services	-	-	-	786		-	-	786
Construction	-	-	-	-	-	5,899	7,535	13,434
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 786**	**$ 1,092**	**$ 5,899**	**$ 7,535**	**$ 15,312**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	471	655	3,539	4,521	9,186
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	315	437	2,360	3,014	6,126
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ 786**	**$ 1,092**	**$ 5,899**	**$ 7,535**	**$ 15,312**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name:	S 314th St: 20th Av S - 23rd Av S - ***Install new sidewalks***
Project Account:	306-4400-169
Project Description & Justification:	Install sidewalks on both sides of South 314th Street (Private Rd) for connectivity between South 314th Street and South 316th Street for pedestrian access to the shopping centers. The M&O is for ROW maintenance based on scope of the project.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	198	-	-	-	198
Construction	-	-	-	1,782	-	-	-	1,782
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 1,980**	**$ -**	**$ -**	**$ -**	**$ 1,980**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-		-	-	-	-
Fuel Tax	-	-	-		-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	1,980	-	-	-	1,980
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ 1,980**	**$ -**	**$ -**	**$ -**	**$ 1,980**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	5	5	5	15
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5**	**$ 5**	**$ 5**	**$ 15**

6-YEAR CAPITAL IMPROVEMENT PLAN TRANSPORTATION SYSTEMS

Project Name: 21st Ave SW @ SW 336th St
Project Account: 306-4400-170

Project Description & Justification: Add 2nd left-turn lanes on all approaches and westbound right-turn lane

The M&O is for ROW maintenance based on scope of the project.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ 1,235	$ -	$ 1,235
Consultant Services	-	-	-		825	410	-	1,235
Construction	-	-	-		-	-	9,878	9,878
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 825**	**$ 1,645**	**$ 9,878**	**$ 12,348**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

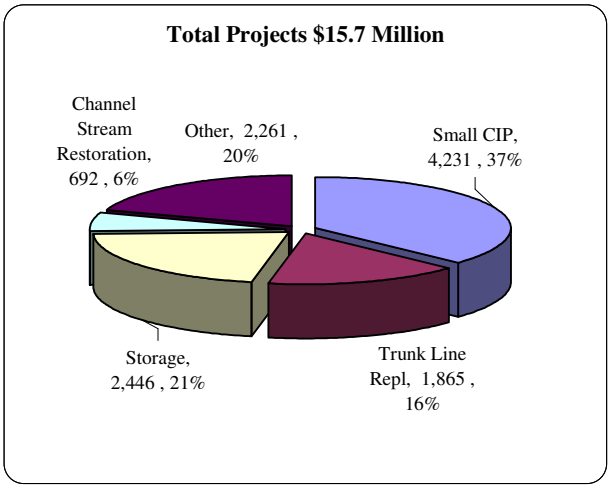
Required Resources ($1,000's)

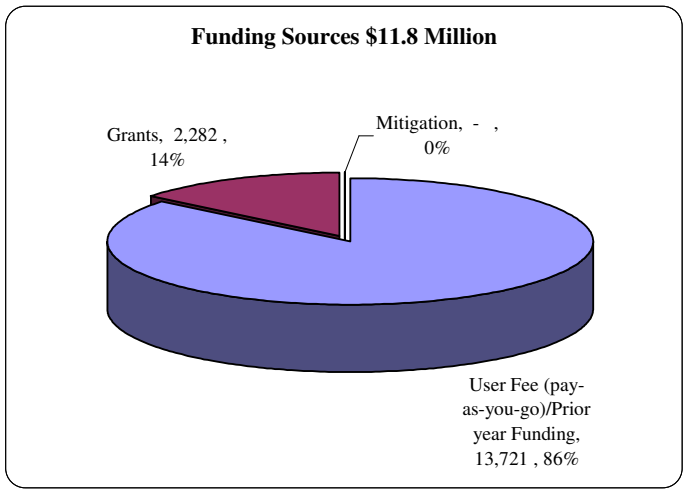
CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
User Fee (pay-as-you-go)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-		34	219	-	253
Fuel Tax	-	-	-		-	-	-	-
Utility Tax	-	-	-	-	-	1,015	-	1,015
Bond Proceeds	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	1	-	-	-	-	-	-	1
Grants/Contributions Anticipated	-	-	-	-	741	741	5,927	7,409
Mitigation Funds-Anticipated	-	50	50	50	50	50	50	300
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-				3,371	3,371
Total CIP Resources	**$ 1**	**$ 50**	**$ 50**	**$ 50**	**$ 825**	**$ 2,025**	**$ 9,348**	**$ 12,349**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-				-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

(dollars in thousands)





Sources and Uses		LTD	Appropriated 2009	Appropriated 2010	Planned 2011	Planned 2012	Planned 2013	Planned 2014	2009-2014 Total
	User Fee (pay-as-you-go)/Prior year Funding	9,510	**534**	**708**	**897**	**900**	**539**	**632**	$ 13,721
	Real Estate Excise Tax	-	-	-	-	-	-	-	-
	Fuel Tax	-	-	-	-	-	-	-	-
	Utility Tax	-	-	-	-	-	-	-	-
	Bond Proceeds	-	-	-	-	-	-	-	-
	General Fund	-	-	-	-	-	-	-	-
	Grants/Contributions Received	1,057	-	-	-	-	-	-	1,057
	Mitigation Funds Received	-	-	-	-	-	-	-	-
	Grants/Contributions Anticipated	1,093	**132**	-	-	-	-	-	1,225
	Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
	Misc./Transfers	607	-	-	-	-	-	-	607
Total CIP Resources		**$ 12,268**	**$ 666**	**$ 708**	**$ 897**	**$ 900**	**$ 539**	**$ 632**	**$ 16,611**
No.	**Project Name**								
0	Small CIP -- Annual Program	$ 2,875	**$ 207**	**$ 214**	$ 222	$ 230	$ 238	$ 246	$ 4,231
1	Joe's CreekSalmon Habitat Restoration	2,431	**8**	-	7	-	-	-	2,446
2	West Hylebos Basin Land Acquisition	920	**264**	-	-	-	-	-	1,184
8	SR 99 Phase III Roadway Improvements (SWM Cost Share)	-	-	-	-	-	-	-	-
11	Easter Lake Stormwater Improvement Project (CIP No. 304-31	158	**753**	-	-	-	-	-	911
12	S. 336th Street Vic. Drainage Improvements (3300 Block to 36	-	-	**53**	127	-	-	-	180
19	SR 99 Phase IV Roadway Improvements (SWM Cost Share)	10	-	**285**	-	-	-	-	295
20	W. Hylebos Creek Headwaters Restoration- (34600 Block to S.	-	**60**	**154**	414	-	-	-	628
21	Cold Creek S. 302nd St. Box Culvert Repair/Replacement	-	-	-	74	336	-	-	411
22	Cold Creek Stream Restoration- Headwaters to S. 302nd St. Bo	-	-	-	60	271	-	-	331
23	Cold Creek Marine Hills Culvert Repair/Replacement (S. 302nd	-	-	-	-	-	-	134	134
24	E. Branch Joes Creek Restoration- SW 325th St. to SW 338th S	-	-	-	-	-	68	252	320
25	Redondo Creek Headwaters Restoration- (1700 Block to S. 292	-	-	-	-	63	233	-	296
28	W. Hylebos Channel Restoration (Ongoing Monitoring)	819	**18**	-	-	-	-	-	837
Total Projects		**$ 7,213**	**$ 1,310**	**$ 706**	**$ 904**	**$ 900**	**$ 538**	**$ 632**	**$ 15,691**
Unfunded Needs		$ -	$ -	$ -	$ -	$ -	$ -	$ -	**$ -**
M&O Impact		$ 3	$ -	$ -	$ -	$ 3	$ 3	$ 3	$ 12

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	Small CIP -- Annual Program
Project Number:	0
Project Account:	304-3100-111-596-42
Project Description:	Includes miscellaneous small capital projects and major maintenance work to be completed by a combination of contractors and city maintenance forces. Includes costs for one-time, multi-year project to establish a formal Asset Management Program which would include hiring of a specialized consultant to develop the framework for a stormwater infrastructure asset management program and hiring a vendor to perform pipe video inspections and prepare conditional reports. Either staff or the consultant would prepare a citywide "Maintenance, Repairs and CIP Needs" summary analysis. The consultant would assist staff to setup a template for future annual GASB-34 reporting. Upon completion of the one-time project, city staff would continue this ongoing program.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-	-	-	-	-	-	-	-
Construction	2,875	207	214	222	230	238	246	4,231
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 2,875**	**$ 207**	**$ 214**	**$ 222**	**$ 230**	**$ 238**	**$ 246**	**$ 4,231**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	$ 2,845	207	241	222	230	238	246	$ 4,229
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	30	-	-	-	-	-	-	30
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 2,875**	**$ 207**	**$ 241**	**$ 222**	**$ 230**	**$ 238**	**$ 246**	**$ 4,259**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-							-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	Joe's CreekSalmon Habitat Restoration
Project Number:	1
Project Account:	304-3100-251-596-42
Project Description:	The project includes restoring/enhancing approximately 700 ft of Joe's Creek fish habitat, replacing approximately 290 linear feet of undersized stormwater conveyance pipe, and replacing/adding stormwater structures. This is a joint effort with the property owners so no acquisition costs are expected. State ($856k) and County ($250k) funding are being used to construct the project. This project was initially intended to include a detention pond but soils investigations revealed unsuitable fill driving the project costs to over $5 million. The project was scaled back to only include the stream restoration and piping replacement aspects of the original scope. State and County funding was pursued and successfully acquired. The project cost increased due to settlement of construction claim by prime, Jansen Inc.. Costs for consultant monitoring of the restoration work will continue through 2011.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	1	-	-	-	-	-	-	1
Consultant Services	1,177	8	-	7	-	-	-	1,192
Construction	1,209		-	-	-	-	-	1,209
Inspection	-		-	-	-	-	-	-
Construction Management	44		-	-	-	-	-	44
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 2,431**	**$ 8**	**$ -**	**$ 7**	**$ -**	**$ -**	**$ -**	**$ 2,446**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	1,353	-	-	-	-	-	-	1,353
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	1,093	-	-	-	-	-	-	1,093
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 2,446**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,446**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name: West Hylebos Basin Land Acquisition
Project Number: 2
Project Account: 304-3100-256-596-42

Project Description:

Utilize SWM matching funds to acquire properties in the West Hylebos Stream Corridor with King County Conservation Futures funds. This project results from grant monies originally identified for the SWM project 304-3100-250-596-42 (S. 373rd ST. restoration) and re-directed with Council approval to other properties in the basin that will result in protecting and preserving high quality habitat land. Some parcels have had SWM stream restoration activities conducted upon them in the past.

Funding:	City	KC CFT
	$400K	$320K no match required
		$400K match required
	$132k	$132k match required (T. Enticknap property)

Total land acq. funds available: $1,120,000 + anticipated CFT grant of $132 in 2009
(Expenses thru 2008 are for Kim & EK Kwon/Goldmax parcel acquisitions)

March 1, 2005 City Council meeting.

Prior Council Review/Approval:

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	918	264		-	-	-	-	1,182
Consultant Services	3	-	-	-	-	-	-	3
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 920**	**$ 264**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,184**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	400	26	-	-	-	-	-	426
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	626		-	-	-	-	-	626
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	132		-	-	-	-	132
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 1,026**	**$ 158**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,184**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	SR 99 Phase III Roadway Improvements (SWM Cost Share)
Project Number:	8
Project Account:	304-3100-257-596-42
Project Description:	As a part of the SR 99 roadway improvements project, SWM has identified improvements to the drainage system appropriate to be constructed at this time. Delay of construction to a later date will result in higher costs due to new road improvements. A planned 24-inch trunk along SR99 was upgraded to 30-inch to carry flow from Steel Lake within right of way.
Prior Council Review/Approval:	April 3, 2007 Council- Bid Award

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	-			-	-	-	-	-
Construction	-			-	-	-	-	-
Inspection	-		-	-	-	-	-	-
Construction Management	-		-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	$ -			$ -	$ -	$ -	$ -	$ -
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	150	-	-	-	-	-	-	150
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 150**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 150**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-						-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	Easter Lake Stormwater Improvement Project *(CIP No. 304-3100-260)*
Project Number:	11
Project Account:	304-3100-260-596-42
Project Description:	This project combined the "10th Ave. S. Stormwater Improvement", "S. 308th St. Lateral Drainage Intercept", and "Outlet Channel Modification" projects for cost efficiencies. Items of work include installation of 630 feet of 24-inch pipe along 10th Ave. S. between the Easter Lake outlet channel, located immediately north of S. 308th St., and the headwaters of Cold Creek, located west of S. 306th St.; installation of approximately 515 feet of 30-inch pipe along S. 308th St. between 10th Ave. S. and the 1150 block of S. 308th St.; installation of approximately 38 feet of 12-inch pipe to intercept a lateral structure at 11th Ave. S.; installation of approximately 45 feet of 24-inch pipe acrosss S. 308th St.; installation of approximately 200 feet of 24 or 30 inch pipe between S. 308th St. and the NW corner of Easter Lake; and miscellaneous pipe connections and structures to solve flooding problems at the S. 308th St. roadway sag located adjacent to Memorial Stadium and Easter Lake shorelands. Additional work includes restoration of short sections of the Easter Lake outlet and Cold Creek channels.
Prior Council Review/Approval:	7/1/08- Council approval to combine projects.

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Consultant Services	158	-	-	-	-	-	-	158
Construction	-	559	-	-	-	-	-	559
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	79	-	-	-	-	-	79
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	115	-	-	-	-	-	115
Total CIP Expenses	**$ 158**	**$ 753**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 911**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	$ 670	241	-					$ 911
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 670**	**$ 241**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 911**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	S. 336th Street Vic. Drainage Improvements (3300 Block to 3600 Block)
Project Number:	12
Project Account:	304-3100-261-596-42
Project Description:	This project will replace a severly undersized and failing 6-inch drain tile installed in the 1960's with a larger line to drain a shallow closed depression located within a residential neighborhood between 33rd Pl. S. and 35th Avenue S., approximately 150 feet north of S. 336th Street.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	$ -	$ -	$ 3		$ -	$ -	$ -	$ 3
Consultant Services	-	-	21		-	-	-	21
Construction	-	-	29	86		-	-	115
Inspection	-	-	-			-	-	-
Construction Management	-	-	-	19		-	-	19
Equipment Acquisition	-	-	-			-	-	-
Contingencies	-	-	-	22		-	-	22
Total CIP Expenses	**$ -**	**$ -**	**$ 53**	**$ 127**	**$ -**	**$ -**	**$ -**	**$ 180**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	$ 25	$ -	28	127	-	-	-	$ 180
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 25**	**$ -**	**$ 28**	**$ 127**	**$ -**	**$ -**	**$ -**	**$ 180**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Expenditure Increase/(Decrease)	-	-	-	-				-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	SR 99 Phase IV Roadway Improvements (SWM Cost Share)
Project Number:	19
Project Account:	304-3100-XXX-596-42
Project Description:	SWM staff requested for the SR99 Phase IV HOV project to replace approximately 588LF of defective 12" drainage pipe and structures located along the west side of SR99 between S.311th St. vicinity and S. 30900 block. Work would include removal of previously abandoned storm pipe in this vicinity or filling with CDF. Additionally; staff requested for the project to replace and extend an existing undersized and excessively shallow lateral along S.308th Street between SR99 and 18th Ave. South to the east. This work will upgrade the drainage in the vicinity to current standards and provide a deeper system to provide existing development with the potential to upgrade to a gravity connection to alleviate flooding at an apartment complex and a commercial development along the south side of S.308th Street.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	-	-	-	-	-	-	-	-
Consultant Services	10		-	-	-	-	-	10
Construction	-	-	216		-	-	-	216
Inspection	-	-			-	-	-	-
Construction Management	-	-	26		-	-	-	26
Equipment Acquisition	-	-			-	-	-	-
Contingencies	-	-	43		-	-	-	43
Total CIP Expenses	**$ 10**	**$ -**	**$ 285**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 295**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	10	-	285	-	-	-	-	295
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 10**	**$ -**	**$ 285**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 295**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	4	-	-	-	-	-	-	4
Net Impact	**$ 4**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	W. Hylebos Creek Headwaters Restoration- (34600 Block to S. 35200 Block)
Project Number:	20
Project Account:	304-3100-XXX-596-42
Project Description:	Remove or replace two failing, non-fish passable culverts at the 34900 block and 35100 block; create off-channel riparian habitat area south of S.348th Street; and restore/stabilize approximately 1,520 LF of degraded channel along the degraded West Branch Hylebos Creek riparian corridor between the 34600 and 35200 blocks. The project would allow fish passage upstream to a previously identified natural fish blockage at the 34900 block. Additionally; the project will allow two existing city detention pipe systems located within S.348th Street R.O.W. to function properly. The entire project work area is located on privately owned commercial parcels between the 34900 block and 34700 block. (Planning to work with developers and Lakehaven to discuss potential cost sharing options.)
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	-	-	-	-	-	-	-	-
Consultant Services	-	60	154	-	-	-	-	214
Construction	-	-		414	-	-	-	414
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ 60**	**$ 154**	**$ 414**	**$ -**	**$ -**	**$ -**	**$ 628**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	-	60	154	414	-	-	-	628
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ 60**	**$ 154**	**$ 414**	**$ -**	**$ -**	**$ -**	**$ 628**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	4	-	-	-	-	-	-	4
Net Impact	**$ 4**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	Cold Creek S. 302nd St. Box Culvert Repair/Replacement
Project Number:	21
Project Account:	304-3100-XXX-596-42
Project Description:	This project proposes to repair or replace approximately 330 feet of failing 36-inch concrete Box Culvert in the vicinity of the 600 to 700 block of S. 302nd Street to eliminate ongoing debris clogging along the rough concrete culvert floor and to restore the flow conveyance capacity. The work would require acquisition of Temporary Construction Easement and Permanent Drainage Easement from the Marine Hills Homeowners Association for the portion of work located off of R.O.W.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	-	-	-	-	-	-	-	-
Consultant Services	-	-		74	-	-	-	74
Construction	-	-	-		336	-	-	336
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 74**	**$ 336**	**$ -**	**$ -**	**$ 411**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	-	-	-	74	336	-	-	411
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ 74**	**$ 336**	**$ -**	**$ -**	**$ 411**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	4	-	-	-	-	-	-	4
Net Impact	**$ 4**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	Cold Creek Stream Restoration- Headwaters to S. 302nd St. Box Culvert
Project Number:	22
Project Account:	304-3100-XXX-596-42
Project Description:	This project proposes to stabilize two reaches of the eroding Cold Creek channel as follows: The upper reach is located between the stream headwaters west of 10th Ave. South (in the 30550 block vicinity) and the SW Dash Point Road crossing. The lower section is located between the SW Dash Point Road crossing and the intake of the S. 302nd Street Box Culvert. This work would correct a long term channel erosion problem to avoid destabilization of steep slopes along the ravine system; reduce sediment accumulations upstream of the SW Dash Point Road crossing; and repair eroded storm pipe outfalls at 8th Ave. South and 9th Place South to prevent slope failures adjacent to existing residental developments. The work would require acquisition of Temporary Construction Easements from residential parcel owners along entire reach of channel.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	-	-	-	-	-	-	-	-
Consultant Services	-	-	-	60		-	-	60
Construction	-	-	-	-	271		-	271
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ 60**	**$ 271**	**$ -**	**$ -**	**$ 331**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	-	-	-	60	271	-	-	331
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ 60**	**$ 271**	**$ -**	**$ -**	**$ 331**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	4	-	-	-	-	-	-	4
Net Impact	**$ 4**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	Cold Creek Marine Hills Culvert Repair/Replacement (S. 302nd St./650 Block vic.)
Project Number:	23
Project Account:	304-3100-XXX-596-42
Project Description:	This project proposes to repair or replace approximately 620 feet of failing 36-inch metal culvert in the vicinity of the 650 block off of S. 302nd Street within the Marine Hills Swimming Pool facility site. This work is required to reduce the chance of a pipe failure due to corrosion and to restore the flow conveyance capacity. The work would require acquisition of Temporary Construction Easement and potentially a permanent drainage easement from the Marine Hills Homeowners Assoc. depending on whether the city would assume ownership of the private system. This work should be funded by the HOA. Note that the less costly option to reline the pipe might be lost if the work is deferred much longer. Design only is scheduled in 2014 with construction in 2015.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	-	-	-	-	-	-	-	-
Consultant Services	-	-	-	-	-	-	134	134
Construction	-	-	-	-	-	-	-	-
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 134**	**$ 134**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	-	-	-	-	-	-	134	134
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 134**	**$ 134**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	4	-	-	-	-	-	-	4
Net Impact	**$ 4**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	E. Branch Joes Creek Restoration- SW 325th St. to SW 338th St.
Project Number:	24
Project Account:	304-3100-XXX-596-42
Project Description:	The project site is located between SW 338th Street and SW 325th Street. The actual work area of aproximately 2,320 feet in length is only a portion of this entire channel reach. Proposed work would include the following: Placement of granular material fill at eroded areas, with a potential geotextile liner to be installed at steep areas; placement of gravel/cobble/boulder mix to stabilize eroded areas and provide an aesthetic appearance; installation of check dams to reduce erosion; restoration and installation of supplemental native plantings at disturbed areas; and repair of eroded park trails adjacent to the stream channel. This work is required to correct a moderate stream chanel erosion problem caused by high stormwater flows within this high erosion hazard area.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	-	-	-	-	-	-	-	-
Consultant Services	-	-	-	-	-	68		68
Construction	-	-	-	-	-	-	149	149
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	25	25
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	78	78
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 68**	**$ 252**	**$ 320**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	-	-	-	-	-	68	252	320
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 68**	**$ 252**	**$ 320**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	4	-	-	-	-	-	-	4
Net Impact	**$ 4**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	Redondo Creek Headwaters Restoration- (1700 Block to S. 292nd Vic.)
Project Number:	25
Project Account:	304-3100-XXX-596-42
Project Description:	This project would restore and stabilize the eroded Redondo Creek stream channel between the headwaters at the 1700 block and approximately 200 feet easterly of 13th Avenue South. Work would include installing an HDPE liner into a corroded 36" metal culvert under the unpaved 16th Ave. South R.O.W.. The city wil request for Lakehaven Utility District to fund the culvert repair work since it appears that the culvert was installed only to allow for water and sewer crossings above the culvert.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	-	-	-	-	-	-	-	-
Consultant Services	-	-	-	-	63		-	63
Construction	-	-	-	-	-	233		233
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	-	-	-	-	-	-	-	-
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ -**	**$ -**	**$ -**	**$ -**	**$ 63**	**$ 233**	**$ -**	**$ 296**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	-	-	-	-	63	233	-	296
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	-	-	-	-	-	-	-	-
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ -**	**$ -**	**$ -**	**$ -**	**$ 63**	**$ 233**	**$ -**	**$ 296**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	4	-	-	-	-	-	-	4
Net Impact	**$ 4**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4**

6-YEAR CAPITAL IMPROVEMENT PLAN SURFACE WATER MANAGEMENT SYSTEMS

Project Name:	W. Hylebos Channel Restoration (Ongoing Monitoring)
Project Number:	28
Project Account:	304-3100-242-596-42
Project Description:	Elements of this completed project included installation of log weirs, large woody debris structures and native plantings on West Hylebos Creek in the vicinity of the Spring Valley Montessori School site and upstream reach to stabilize the eroded channel and steep ravine banks. Remaining costs through 2009 are for consultant monitoring of plant establishment and channel stability required by terms of project construction grant.
Prior Council Review/Approval:	

Projected Expenditures ($1,000's)

CIP Funds - Expenses	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Property Acquisition	-	-	-	-	-	-	-	-
Consultant Services	143	18		-	-	-	-	161
Construction	646	-	-	-	-	-	-	646
Inspection	-	-	-	-	-	-	-	-
Construction Management	-	-	-	-	-	-	-	-
Equipment Acquisition	30	-	-	-	-	-	-	30
Contingencies	-	-	-	-	-	-	-	-
Total CIP Expenses	**$ 819**	**$ 18**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 837**

L-T-D refers to Life-to-Date, or total work complete on the project before the current budget year.

Required Resources ($1,000's)

CIP Funds - Resources	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
User Fee (pay-as-you-go)/Prior year Funding	748	-	-	-	-	-	-	748
Real Estate Excise Tax	-	-	-	-	-	-	-	-
Fuel Tax - Path/Trail	-	-	-	-	-	-	-	-
Utility Tax	-	-	-	-	-	-	-	-
General Fund	-	-	-	-	-	-	-	-
Grants/Contributions Received	401	-	-	-	-	-	-	401
Mitigation Funds Received	-	-	-	-	-	-	-	-
Grants/Contributions Anticipated	-	-	-	-	-	-	-	-
Mitigation Funds-Anticipated	-	-	-	-	-	-	-	-
Misc./Transfers	-	-	-	-	-	-	-	-
Unfunded Needs	-	-	-	-	-	-	-	-
Total CIP Resources	**$ 1,149**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,149**

Impact on Operating Funds	L-T-D thru 2008	2009	2010	2011	2012	2013	2014	LTD Total
Revenue Increase/(Decrease)	-	-	-	-	-	-	-	-
Expenditure Increase/(Decrease)	-	-	-	-	-	-	-	-
Net Impact	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

PROPOSITION 1 – POLICE AND COMMUNITY SAFETY IMPROVEMENT

At the November 2006 general election, Federal Way voters approved a 1.75% tax rate increase (for a total rate of 7.75%) on all utilities. This additional utility tax is projected to raise $3.2M in 2009 and $3.4M in 2010 to fund the Police and Community Safety improvements initiative consisting of 24.5 FTEs in police, prosecution, court, code enforcement, parks maintenance and also provided related support functions including 2.1 FTEs.

The enhancement of police and community safety focused first on improving the core functions of policing: patrol, traffic, and investigations. The proposition added 18 sworn police officers and one record clerk in the Police Department. It also provided more funds for municipal court, city criminal prosecution, and jail and support services, whose workload will increase with an increased number of police officers. Finally the proposition added one additional code compliance officer, related legal support, one maintenance worker, and funding for City park security.

The proposition is an integrated strategy designed to make a substantial impact on the most essential public and community safety needs and supplements existing services.

The table below provides the ongoing cost funding these positions and related costs.

Description	FTE	Fleet	Adopted Budget - Ongoing			
			2007	2008	2009	2010
Patrol Officer	8.0	4.0	568,349	788,278	911,807	949,156
Traffic Officer	4.0	3.0	280,658	392,411	454,000	472,463
Detective	4.0	2.0	278,726	379,653	441,242	459,705
Lieutenant	2.0	-	184,166	246,134	272,279	284,151
Subtotal Sworn Positions	**18.0**	**9.0**	**1,311,899**	**1,806,476**	**2,079,328**	**2,165,475**
Records Specialist	1.0	-	48,440	64,586	63,671	66,469
PSO Conversion	(5.0)	-	(209,270)	(293,280)	-	-
Overtime	-	-	-	37,627	-	37,627
Computers & Phones	-	-	8,555	14,406	14,406	14,406
Increase Jail Services	-	-	112,500	150,000	159,000	179,670
SafeCity	-	-	-	-	38,625	39,784
Total Police	**14.0**	**9.0**	**$ 1,272,124**	**$ 1,779,815**	**$ 2,355,030**	**$ 2,503,431**
Judge	0.5	-	58,765	78,352	87,368	90,833
Court Clerk II	1.0	-	49,104	65,971	71,538	74,303
Total - Municipal Court	**1.5**	**-**	**$ 107,869**	**$ 144,323**	**$ 158,906**	**$ 165,136**
Increase Public Defender Contract	-	-	35,250	47,000	49,820	52,809
Total -City Manager	**-**	**-**	**$ 35,250**	**$ 47,000**	**$ 49,820**	**$ 52,809**
Domestic Violence Prosecutor	1.5	-	110,333	148,240	157,392	165,921
Civil Prosecutor	0.5	-	47,948	65,059	69,962	72,589
Total - Law	**2.0**	**-**	**$ 158,281**	**$ 213,299**	**$ 227,354**	**$ 238,510**
Code Compliance Officer	1.0	1.0	61,794	90,551	93,154	100,217
Total -Community Development	**1.0**	**1.0**	**$ 61,794**	**$ 90,551**	**$ 93,154**	**$ 100,217**
Maintenance Worker 1	1.0	1.0	70,807	97,838	107,562	112,046
Total - Parks & Recreation	**1.0**	**1.0**	**$ 70,807**	**$ 97,838**	**$ 107,562**	**$ 112,046**
Human Resources Support	0.5	-	31,282	41,708	40,467	46,780
Application Support Specialist	1.6	-	100,099	133,465	168,100	177,420
Total - Management Services	**2.1**	**-**	**$ 131,381**	**$ 175,173**	**$ 208,567**	**$ 224,200**
Total Prop 1	**21.6**	**11.0**	**$ 1,837,506**	**$ 2,547,999**	**$ 3,200,393**	**$ 3,396,349**

CAPITAL OUTLAY SUMMARY
(Excluding Capital Improvement Projects)

Fund	Dept	Description	2009	2010
Streets:				
	Traffic	Traffic signal equip upgrades/ accessible pedestrian signals	$ 17,600	$ 17,600
Subtotal Special Revenue Funds			**17,600**	**17,600**
Information Systems:				
	City-Wide	Replace Desktop PCs over 2 years (50/49) - use reserves	72,000	68,000
	City-Wide	Replace Laptops over 2 years (6/7) - use reserves	10,000	12,000
	Police	Replace Police MDCs over 2 years (12/12) - use reserves	55,350	55,350
	Police	Replace VRM over 2 years (8/9) - use reserves	24,000	27,000
	Police	Replace Records Server - use reserves	-	46,000
	City-Wide	Replace Servers over 2 years (2/4) - use reserves	13,000	25,000
	City-Wide	Replace Document Scanners over 2 years (1/1) - use reserves	2,300	2,700
	City-Wide	Replace Network Equipment over 2 years - use reserves	10,000	10,000
	City-Wide	Replace Fax Machines over 2 years (3/2) - use reserves	7,500	4,500
	City-Wide	Replace Printers over 2 years (5/4) - use reserves	17,500	15,250
	Police	Replace Mobile Radios over 2 years (10/10) - use reserves	35,000	35,000
	Police	Replace Portable Radios over 2 years (15/15) - use reserves	48,000	48,000
	City-Wide	Replace Miscellaneous Hardware over 2 years - use reserves	10,000	10,000
	Court	New Electronic Court Order Processing	2,400	-
	Court	New Court Document Imaging	7,920	-
		Subtotal Information Systems Fund	***314,970***	***358,800***
Fleet & Equipment:				
	Police	Replace 8 Marked Police Vehicles (2/6) - use reserves	82,611	252,320
	Police	Replace 6 Unmarked Police Vehicles (3/3) - use reserves	105,000	105,000
	Police	New Crime Prevention & Information Specialist Vehicle	28,000	-
	SWM	Replace Heavy Equipment Trailer #215 - use reserves	23,000	-
	SWM	Replace Truck #244 - use reserves	-	35,980
	PW/ST	Replace Pool Vehicle #243 - use reserves	35,578	-
	PW/ST	Replace Street Maintenance Vehicles #250, 251 - use reserves	-	86,991
		Subtotal Fleet & Equipment Fund	***274,189***	***480,291***
Building & Furnishings:				
	NCC	Improvements	12,000	12,000
	NCC	Office furniture/equipment	1,000	1,000
		Subtotal Building & Furnishings Fund	***13,000***	***13,000***
Subtotal Proprietary Funds			**602,159**	**852,091**
Grand Total Non-CIP Capital Outlay			**$ 619,759**	**$ 869,691**

2009 Salary Schedule

Class Code	Class	Grade	Current Working Title	Steps (Monthly)					
ZONE A12				**A**	**B**	**C**	**D**	**E**	**F**
1602	ARST	14	Office Technician II	2844	2972	3106	3246	3392	3602
1605	ARST	18	Admin Assistant I	3139	3280	3428	3582	3743	3975
4525	MT	21	Accounting Tech. I	3381	3533	3692	3858	4032	4282
ZONE A13				**A**	**B**	**C**	**D**	**E**	**F**
1606	ARST	24	Admin Assistant II	3641	3805	3976	4155	4342	4611
1607	ARST	24	Legal Assistant	3641	3805	3976	4155	4342	4611
9305	MT	29	IT Tech. 1 - GIS/User Support	4121	4306	4500	4703	4915	5220
9305	MT	29	IT Tech. 1 - Video Production	4121	4306	4500	4703	4915	5220
ZONE B21				**A**	**B**	**C**	**D**	**E**	**F**
5500	PS	23	Aquatics Asst. Coordinator	3553	3713	3880	4055	4237	4500
5503	PS	23	Chef/Kitchen Supervisor	3553	3713	3880	4055	4237	4500
4526	MT	24	Accounting Tech. II	3641	3805	3976	4155	4342	4611
3603	PS	24	Korean/Hispanic Commty Liaison	3641	3805	3976	4155	4342	4611
7302	MCS	26	Fleet Maintenance Coord.	3824	3996	4176	4364	4560	4843
2501	ARST	29	Domestic Violence Legal Liaison	4121	4306	4500	4703	4915	5220
2505	MT	30	Communications Specialist	4223	4413	4612	4820	5037	5349
9306	MT	32	IT Tech. 2 - User Support	4437	4637	4846	5064	5292	5620
ZONE B22				**A**	**B**	**C**	**D**	**E**	**F**
5505	PS	23	Theatre Program Specialist	3553	3713	3880	4055	4237	4500
8505	ARSS	26	Deputy City Clerk	3824	3996	4176	4364	4560	4843
2602	ARSS	29	Paralegal	4121	4306	4500	4703	4915	5220
3505	PS	30	Vol. & Neighborhood Prg. Coord.	4223	4413	4612	4820	5037	5349
6605	ARSS	31	Executive Assistant	4329	4524	4728	4941	5163	5483
2615	ARSS	31	Executive Assistant	4329	4524	4728	4941	5163	5483
ZONE B23				**A**	**B**	**C**	**D**	**E**	**F**
3501	CCS	24	Development Specialist	3641	3805	3976	4155	4342	4611
7226	PC	24	Recycling Project Manager	3641	3805	3976	4155	4342	4611
7301	CCET	28	Engineering Technician	4020	4201	4390	4588	4794	5091
7301	CCET	28	SWM Engineering Technician	4020	4201	4390	4588	4794	5091
5501	PC	30	Athletics/Fitness Coordinator	4223	4413	4612	4820	5037	5349
2201	PC	30	Economic Development Asst.	4223	4413	4612	4820	5037	5349
5501	PC	30	Facility Services Coordinator	4223	4413	4612	4820	5037	5349
5501	PC	30	Recreation Coordinator	4223	4413	4612	4820	5037	5349
3510	PC	32	CDBG Coordinator	4437	4637	4846	5064	5292	5620
7155	CCET	33	Construction Inspector	4548	4753	4967	5191	5425	5761
3151	CCET	33	Electrical Inspector	4548	4753	4967	5191	5425	5761
3152	CCET	33	Inspector/Plans Examiner	4548	4753	4967	5191	5425	5761
3154	CCET	35	Comb. Elect./Bldg. Inspector	4779	4994	5219	5454	5699	6052
3155	CCET	35	Plans Examiner	4779	4994	5219	5454	5699	6052
3136	CCET	36	Asst. Building Official	4897	5117	5347	5588	5839	6201
5232	MCS	36	Park & Facilities Supervisor	4897	5117	5347	5588	5839	6201
7230	MCS	36	Street Systems Supervisor	4897	5117	5347	5588	5839	6201
7150	CCET	36	SWM Inspector	4897	5117	5347	5588	5839	6201
7231	MCS	36	SWM Maintenance Super	4897	5117	5347	5588	5839	6201
ZONE B24/B31				**A**	**B**	**C**	**D**	**E**	**F**
6305	ARSS	25	Police Property/Evidence Cust.	3733	3901	4077	4260	4452	4728
2230	ARSS	29	Court Services Supervisor	4121	4306	4500	4703	4915	5220
6235	ARSS	29	Records Supervisor	4121	4306	4500	4703	4915	5220
3230	CCS	30	Permit Center Supervisor	4223	4413	4612	4820	5037	5349
2601	ARSS	33	Lead Paralegal	4548	4753	4967	5191	5425	5761
5502	PC	33	Recreation Coord. 2/Aquatics	4548	4753	4967	5191	5425	5761

2009 Salary Schedule

Class Code	Class	Grade	Current Working Title	Steps (Monthly)					
ZONE C41				**A**	**B**	**C**	**D**	**E**	**F**
3153	CCO	30	Code Compliance Officer	4223	4413	4612	4820	5037	5349
4210	MA	32	Financial Analyst	4437	4637	4846	5064	5292	5620
8205	MA	32	Human Resources Analyst	4437	4637	4846	5064	5292	5620
9205	MA	39	IT Analyst - Applications	5272	5509	5757	6016	6287	6677
9205	MA	39	IT Analyst - GIS	5272	5509	5757	6016	6287	6677
5233	PSV	39	Recreation Supervisor	5272	5509	5757	6016	6287	6677
ZONE C42				**A**	**B**	**C**	**D**	**E**	**F**
3202	PLNR	32	Associate Planner	4437	4637	4846	5064	5292	5620
7221	ENG	35	Engineering Plans Reviewer	4779	4994	5219	5454	5699	6052
6240	PSV	36	Community Services Supervisor	4897	5117	5347	5588	5839	6201
8206	MA	36	SR Human Resources Analyst	4897	5117	5347	5588	5839	6201
7219	NRS	36	SWM Water Quality Specialist	4897	5117	5347	5588	5839	6201
9205	MA	39	IT Analyst - Network	5272	5509	5757	6016	6287	6677
9205	MA	39	IT Analyst - Systems	5272	5509	5757	6016	6287	6677
7211	MGR	41	Emergency Management Coord.	5541	5790	6051	6323	6608	7018
ZONE C43				**A**	**B**	**C**	**D**	**E**	**F**
2217	ATTY	38	City Staff Attorney	5146	5378	5620	5873	6137	6517
5230	MGR	38	Park Planning & Dev. Coord.	5146	5378	5620	5873	6137	6517
2216	ATTY	38	Prosecutor	5146	5378	5620	5873	6137	6517
3201	PLNR	38	Senior Planner	5146	5378	5620	5873	6137	6517
7201	ENG	38	Street Systems Engineer	5146	5378	5620	5873	6137	6517
7218	ENG	38	SWM Engineer	5146	5378	5620	5873	6137	6517
8130	ARSA	40	City Clerk/Records Administrator	5404	5647	5901	6167	6445	6845
2131	ARSA	40	Court Administrator	5404	5647	5901	6167	6445	6845
7220	ENG	40	Sr. Engineering Plans Reviewer	5404	5647	5901	6167	6445	6845
7217	NRS	40	SW Quality Program Coord.	5404	5647	5901	6167	6445	6845
7210	ENG	41	Traffic Engineer	5541	5790	6051	6323	6608	7018
2215	ATTY	43	Chief Prosecutor	5821	6083	6357	6643	6942	7372
3140	MGR	44	Human Services Division Mgr.	5966	6234	6515	6808	7114	7555
6141	MGR	46	Civilian Operations Manager	6268	6550	6845	7153	7475	7938
2210	ATTY	48	Assistant City Attorney	6586	6882	7192	7516	7854	8341
2131	MGR	48	Comm. & Gov. Affairs Manager	6586	6882	7192	7516	7854	8341
ZONE C44/C51				**A**	**B**	**C**	**D**	**E**	**F**
7225	MGR	34	Solid Waste & Recycling Coord	4661	4871	5090	5319	5558	5903
4212	MAS	38	Senior Financial Analyst	5146	5378	5620	5873	6137	6517
7202	ENG	43	Senior Traffic Engineer	5821	6083	6357	6643	6942	7372
7203	ENG	43	Sr. Traffic Engineer/Trans. Planner	5821	6083	6357	6643	6942	7372
7215	ENG	43	SS Project Engineer	5821	6083	6357	6643	6942	7372
7216	ENG	43	SWM Project Engineer	5821	6083	6357	6643	6942	7372
9230	MAS	44	IT Supervisor - Apps./Databases	5966	6234	6515	6808	7114	7555
9230	MAS	44	IT Supervisor - Systs./Help Desk	5966	6234	6515	6808	7114	7555
3135	MGR	46	Building Official	6268	6550	6845	7153	7475	7938
3131	MGR	46	Planning Manager	6268	6550	6845	7153	7475	7938
5130	MGR	46	PRCS Superintendent	6268	6550	6845	7153	7475	7938
7130	MGR	48	Development Services Mgr.	6586	6882	7192	7516	7854	8341

2009 Salary Schedule

Class Code	Class	Grade	Current Working Title	Steps (Monthly)					
ZONE C45/C52				**A**	**B**	**C**	**D**	**E**	**F**
7133	MGR	50	City Traffic Engineer	6919	7230	7555	7895	8250	8762
5131	MGR	50	Parks & Facilities Manager	6919	7230	7555	7895	8250	8762
7131	MGR	50	Street Sytems Manager	6919	7230	7555	7895	8250	8762
7132	MGR	50	Surface Water Manager	6919	7230	7555	7895	8250	8762
6130	MGR	51c	Police Commander	7410	7743	8091	8455	8835	9383
ZONE D61				**A**	**B**	**C**	**D**	**E**	**F**
2121	DDIR	53	Deputy City Attorney	7453	7788	8138	8504	8887	9438
ZONE D63				**A**	**B**	**C**	**D**	**E**	**F**
7121	DDIR	52	Deputy Public Works Director	7269	7596	7938	8295	8668	9205
6121	DDIR	55d	Deputy Police Chief	8034	8396	8774	9169	9582	10176
ZONE E81				**A**	**B**	**C**	**D**	**E**	**F**
2112	DIR	58i	Economic Development Director			9640			
3120	DIR	58c	CD Director			10154			
4121	DIR	58j	Finance Director			10154			
8120	DIR	58b	Human Resources Director			10154			
9120	DIR	58f	IT Director			10154			
5120	DIR	58a	PRCS Director			10154			
ZONE E82				**A**	**B**	**C**	**D**	**E**	**F**
2120	DIR	58e	City Attorney			11057			
ZONE E83				**A**	**B**	**C**	**D**	**E**	**F**
7120	DIR	58k	Public Works Director			10350			
6120	DIR	58d	Police Chief			11282			

			City Manager	**A**	**B**	**C**	**D**	**E**	**F**
2110		61	City Manager			12669			
2111		58h	Asst. CM/Chief Operations Officer			11453			
2113		58h	Asst. CM/Chief Financial Officer			11453			
2205		24	ICMA Fellow/Intern	3641	3805	3976	4155	4342	4611
			Court	**A**	**B**	**C**	**D**	**E**	**F**
2202		58g	Judge			11218.58			
			Teamsters - Clerks	**A**	**B**	**C**	**D**	**E**	**F**
2604		c14	Court Clerk 1	2959	3084	3214	3350	3490	3742
2603		c21	Court Clerk 2	3518	3666	3822	3984	4151	4478
			Parks, Rec. & Cultural Services	**A**	**B**	**C**	**D**	**E**	**F**
5504		8	Lifeguard	2451	2561	2676	2796	2922	3103
5302		14	Lead Theatre Technician	2844	2972	3106	3246	3392	3602
			Teamsters - Maintenance	**A**	**B**	**C**	**D**	**E**	**F**
5800		m14	Custodian - Community Center	2889	3019	3155	3297	3445	3658
5801/7801/7805		m22	Maintenance Worker I	3653	3819	3989	4168	4357	4582
5802/7802/7806		m26	Maintenance Worker II	4034	4215	4405	4603	4809	5108
5803		m26	Aquatic Facility Operator	4034	4215	4405	4603	4809	5108

2009 Salary Schedule

Class Code	Class	Grade	Current Working Title	Steps (Monthly)					
			Police Department						
			Lieutenant	**A**	**B**	**C**	**D**	**E**	**F**
6230		l45	Police Lieutenant	5771	6058	6570	7132	7737	8294
			Police Support Services Assoc	**A**	**B**	**C**	**D**	**E**	**F**
6600		a18	Customer Service Specialist	3211	3344	3486	3633	3787	4061
6602		a18	Records Specialist	3211	3344	3486	3633	3787	4061
1605		a18	Administrative Assistant I	3211	3344	3486	3633	3787	4061
6310		a20	Property/Evidence Tech	3369	3512	3663	3816	3976	4262
6602		a21	Records Specialist/TRW Unit	3195	3331	3474	3619	3773	4044
6406		a21	Quartermaster	3559	3711	3869	4031	4203	4504
6407		a21	Jail Coordinator	3559	3711	3869	4031	4203	4504
6251		a27	CALEA Coordinator	4000	4169	4343	4526	4722	5059
6250		a30	Crime Analyst /Prevention Specialist	4294	4478	4666	4863	5068	5432
			Police Guild	**A**	**B**	**C**	**D**	**E**	**P3 Step**
6401		g32	Police Officer	4499	4725	5131	5563	6036	6417

CLASS KEY:

Administrative/Records Support

ARSA	Admin/Records Support Administrator
ARSS	Admin/Records Support Specialist
ARST	Admin/Records Support Technician

Code Compliance

CCO	Code Compliance Officer
CCS	Code Compliance Specialist
CCET	Code Compliance/Engineering Technician

Executive Management

DIR	Director
DDIR	Deputy Director
MGR	Manager

Law/Engineering/Planning

ATTY	Attorney
ENG	Engineer
NRS	Natural Resources Specialist
PLNR	Planner

Maintenance

MCS	Maint. Coordinator/Supervisor

Management Support

MAS	Management Analyst Supervisor
MA	Management Analyst
MT	Management Technician

Programs

PSV	Program Supervisor
PC	Program Coordintaor
PS	Program Specialist

Updated: 01/22/09

2009 FEE SCHEDULE

TYPE OF FEE	2008 Base	2008 Fee	2009 Base	2009 Adjustment 4.90%	2009 Fee
SECTION ONE. ANIMAL LICENSES.					
Pursuant to King County Fee Schedule					
SECTION TWO. ADULT ENTERTAINMENT.					
Operator License (in addition to business license)*		$525.00			$525.00
Manager or Entertainer License		$75.00			$75.00
** If the original application for license is made subsequent to June 30, the license fee for the remainder of that year shall be one-half of the annual license fee.*					
Late Penalty:					
A late penalty shall be charged on all applications for renewal of a license received later than seven (7) days after the expiration date (being December 31 of each year) of such license. The amount of penalty is calculated as a percentage of the license:					
8 - 30 days past due		25%			25%
31 - 60 days past due		50%			50%
61 and over days past due		100%			100%
SECTION THREE. BUSINESS REGISTRATION.					
General Business License:					
New Business, all categories unless otherwise identified herein		$75.00			$75.00
Business Renewal		$50.00			$50.00
Duplicate Registration (replacement)		$15.00			$15.00
Gambling:					
Business Establishments Authorized by the State Gambling Commission to Operate Social Card Games and/or expanded card room activities:					
New Business, Expansion, or Change of Ownership		$525.00			$525.00
Renewal		$125.00			$125.00
Restaurants & Taverns:					
Restaurants per RCW 66.24.400 and Taverns per RCW 66.24.330 authorized to sell spirits, beer, and wine or beer and wine only, by the drink for on-premises consumption with less than 50% in dedicated dining areas:					
New Business, Expansion, or Change of Ownership		$525.00			$525.00
Renewal		$50.00			$50.00
Adult Entertainment Establishments:					
New Business, Expansion, or Change of Ownership		$525.00			$525.00
Renewal		$125.00			$125.00
Late Penalty:					
Failure to pay any registration fee due within thirty (30) days after the day it is due shall result in a penalty of 5% on the amount of the registration fee but not less than $5, and an additional penalty of 5% or $5 whichever is higher for each succeeding month of delinquency or part thereof, not to exceed 25% of the registration fee or $25 dollars.					
SECTION FOUR. CONSTRUCTION PERMITS					
A. BUILDING					
Permit fee is based on total valuation, see table, as follows:					
NOTE: Projects containing new square footage may also be valued using the Building Valuation Data information published in the "*Building Safety*" journal. This data is updated biannually.					
$1 to $500		~~$34.00~~		4.90%	$35.50
For each additional $100 or fraction thereof up to and including $2,000:	$34, Plus	$4.50	$35.5, Plus		$4.50
For each additional $1,000 or fraction thereof up to and including $25,000:	$101.5, Plus	~~$20.50~~	$103, Plus	4.90%	$21.50
For each additional $1,000 or fraction thereof up to and including $50,000	$573, Plus	~~$14.50~~	$597.5, Plus	4.90%	$15.00
For each additional $1,000 or fraction thereof up to and including $100,000	$935.5, Plus	~~$10.00~~	$972.5, Plus	4.90%	$10.50
For each additional $1,000 or fraction thereof up to and including $500,000	$1435.5, Plus	~~$8.00~~	$1497.5, Plus	4.90%	$8.50
For each additional $1,000 or fraction thereof up to and including $1,000,000	$4635.5, Plus	~~$7.00~~	$4897.5, Plus	4.90%	$7.50
For each additional $1,000 or fraction thereof over $1,000,000	$8135.5, Plus	~~$5.50~~	$8647.5, Plus	4.90%	$6.00

Note: Additional fees will apply to a permit, as noted here:

All development permits (including building) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

All building permits are charged an SBCC surcharge. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

Some building permits require plan review. See **G. PLAN REVIEW** for details.

Some building permits require plumbing fees. See **E. PLUMBING** for details.

Some building permits require mechanical fees. See **D. MECHANICAL** for details.

Some building permits require a digitizing fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

Some building permits require an impact fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

Some building permits require a South King Fire fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

B. DEMOLITION

Permit fee is based on total project demolition valuation. See the table in **A. BUILDING** to calculate fee.

Cash bond deposit (refundable) City to collect 120 % of permit fee as a cash bond

All development permits (including demolition) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

All building permits are charged an SBCC surcharge. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.

2009 FEE SCHEDULE

TYPE OF FEE CONSTRUCTION PERMITS - CONTINUED	2008 Base	2008 Fee	2009 Base	2009 Adjustment	2009 Fee
C. ELECTRICAL					
Note: All development permits (including electrical) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.					
1. "Inspected with the service" means that a separate service inspection fee is included on the same electrical work permit.					
2. "Inspected at the same time" means all wiring is to be ready for inspection during the initial inspection trip.					
3. An "outbuilding" is a structure that serves a direct accessory function to the residence, such as a pump house, or storage building. Outbuilding does not include buildings used for commercial type occupancies or additional dwelling occupancies.					
4. Square footage is the area included within the surrounding exterior walls of a building of a building exclusive of any interior courts. (This includes any floor area in an attached garage, basement, or unfinished living space.)					
(1) Residential					
(a) Single- and two-family residential (new construction)					
First 1300 sqft.		~~$115.50~~		4.90%	$121.00
Each additional 500 sqft. or portion thereof		~~$37.00~~		4.90%	$39.00
Each outbuilding or detached garage (inspected with the service)		~~$48.50~~		4.90%	$51.00
Each outbuilding or detached garage (inspected separately)		~~$76.50~~		4.90%	$80.00
Each swimming pool (inspected with the service)		~~$76.50~~		4.90%	$80.00
Each swimming pool (inspected separately)		~~$115.00~~		4.90%	$120.50
Each hot tub, spa, or sauna (inspected with the service)		~~$48.50~~		4.90%	$51.00
Each hot tub, spa, or sauna (inspected separately)		~~$76.50~~		4.90%	$80.00
Each septic pumping system (inspected with the service)		~~$48.50~~		4.90%	$51.00
Each septic pumping system (inspected separately)		~~$76.50~~		4.90%	$80.00
(b) Multi-family residential & misc. residential structures, services & feeders (new construction)					
Ampacity					
0 to 200, Service/feeder		~~$125.50~~		4.90%	$131.50
Additional feeder		~~$37.00~~		4.90%	$39.00
201 to 400, Service/feeder		~~$155.50~~		4.90%	$163.00
Additional feeder		~~$76.50~~		4.90%	$80.00
401 to 600, Service/feeder		~~$212.50~~		4.90%	$223.00
Additional feeder		~~$106.00~~		4.90%	$111.00
601 to 800, Service/feeder		~~$272.00~~		4.90%	$285.50
Additional feeder		~~$145.50~~		4.90%	$152.50
Over 800, Service/feeder		~~$389.50~~		4.90%	$408.50
Additional feeder		~~$291.00~~		4.90%	$305.50
(c) Single or multi-family services or feeders, including circuits (altered)					
Ampacity					
0 to 200		~~$96.00~~		4.90%	$100.50
201 to 600		~~$155.50~~		4.90%	$163.00
Over 600		~~$234.00~~		4.90%	$245.50
Mast or meter repair (no alterations to the service or feeder)		~~$57.50~~		4.90%	$60.50
(d) Single or multi-family residential circuits only (no service inspection)					
Note: Altered or added circuit fees are calculated per panelboard. Total cost of the alterations in an individual panel should not exceed the cost of a complete altered service or feeder of the same rating, as shown in sub-section (c) listed above.					
Circuits, 1 to 4 (see note above)		~~$76.50~~		4.90%	$80.00
Each additional (see note above)		~~$7.50~~		4.90%	$8.00
(e) Mobile homes, modular homes, mobile home parks, and RV parks					
Service or feeder only		~~$76.50~~		4.90%	$80.00
Service and feeder		~~$125.50~~		4.90%	$131.50
(f) Mobile home park sites and RV park sites					
First site service or site feeder		~~$76.50~~		4.90%	$80.00
Each additional site service; or site feeder inspected at the same time as the first service or feeder		~~$50.00~~		4.90%	$52.50
(2) Commercial and industrial					
(a) New service or feeder & additional new feeders inspected at the same time, includes circuits.					
Ampacity					
0 to 100, Service/feeder		~~$125.50~~		4.90%	$131.50
Additional feeder		~~$76.50~~		4.90%	$80.00
101 to 200, Service/feeder		~~$155.50~~		4.90%	$163.00
Additional feeder		~~$98.00~~		4.90%	$103.00
201 to 400, Service/feeder		~~$291.00~~		4.90%	$305.50
Additional feeder		~~$115.00~~		4.90%	$120.50

2009 FEE SCHEDULE

TYPE OF FEE CONSTRUCTION PERMITS - CONTINUED	2008 Base	2008 Fee	2009 Base	2009 Adjustment	2009 Fee
C. ELECTRICAL - *Continued*					
(2) Commercial and industrial - *Continued*					
401 to 600, Service/feeder		~~$339.50~~		4.90%	$356.00
Additional feeder		~~$136.00~~		4.90%	$142.50
601 to 800, Service/feeder		~~$439.00~~		4.90%	$460.50
Additional feeder		~~$186.00~~		4.90%	$195.00
801 to 1000, Service/feeder		~~$536.00~~		4.90%	$562.50
Additional feeder		~~$224.50~~		4.90%	$235.50
Ampacity					
*Over 1000, Service/feeder		~~$584.50~~		4.90%	$613.00
Additional feeder		~~$311.50~~		4.90%	$327.00
Mast or meter maintenance or repair (no alterations to the service or feeder)		~~$106.00~~		4.90%	$111.00
***NOTE**: Services over 1000 amps, and certain health care, educational, & institutional uses require plan review. See **G. PLAN REVIEW** for details.					
(b) Altered services / feeders, NO circuits					
Ampacity					
0 to 200, Service/feeder		~~$125.50~~		4.90%	$131.50
201 to 600, Service/feeder		~~$291.00~~		4.90%	$305.50
601 to 1000, Service/feeder		~~$439.00~~		4.90%	$460.50
*Over 1000, Service/feeder		~~$489.00~~		4.90%	$513.00
***NOTE**: Services over 1000 amps, and certain health care, educational, & institutional uses require plan review. See **G. PLAN REVIEW** for details.					
(c) Circuits only. Altered/added circuits fees are calculated per panelboard. Total cost of the alterations in panel(s) should not exceed the cost of new feeder(s) of the same ampacity rating.					
Circuits, 1 to 5 (see note above)		~~$98.00~~		4.90%	$103.00
Each additional circuit (see note above)		~~$7.50~~		4.90%	$8.00
(d) Over 600 volts surcharge per permit		~~$98.00~~		4.90%	$103.00
(3) Temporary Service(s) [See WAC 296-46B-590 for information about temporary installations]					
Temporary services, temporary stage or concert productions					
Ampacity					
0 to 60, Service/feeder		~~$67.50~~		4.90%	$71.00
Additional feeder		~~$30.30~~		4.90%	$32.00
61 to 100, Service/feeder		~~$76.50~~		4.90%	$80.00
Additional feeder		~~$37.00~~		4.90%	$39.00
101 to 200, Service/feeder		~~$98.00~~		4.90%	$103.00
Additional feeder		~~$48.50~~		4.90%	$51.00
201 to 400, Service/feeder		~~$115.00~~		4.90%	$120.50
Additional feeder		~~$57.50~~		4.90%	$60.50
401 to 600, Service/feeder		~~$155.50~~		4.90%	$163.00
Additional feeder		~~$76.50~~		4.90%	$80.00
Over 600, Service/feeder		~~$175.00~~		4.90%	$183.50
Additional feeder		~~$87.50~~		4.90%	$92.00
(4) Miscellaneous equipment - commercial, industrial, and residential					
(a) A Class 2 low-voltage thermostat and its associated cable controlling a single piece of utilization equipment or a single furnace and air conditioner combination.					
First thermostat		~~$57.50~~		4.90%	$60.50
Each additional inspected at the same time as the first		~~$17.50~~		4.90%	$18.50
(b) Class 2 or 3 low-voltage system & telecommunications systems. Includes all telecommunications, installations, fire alarm, nurse call, energy management, industrial & automation, and/or lighting control systems, and similar Class 2 or 3 low-energy circuits and equipment.					
First 2500 sqft. or less		~~$67.50~~		4.90%	$71.00
Each additional 2500 sqft. or portion thereof		~~$17.50~~		4.90%	$18.50
(c) Signs and outlet lighting					
First sign (no service included)		~~$57.50~~		4.90%	$60.50
Each add'l sign inspected at the same time on the same building or structure		~~$27.00~~		4.90%	$28.50
(d) Yard pole, pedestal, or other meter loops only					
Yard pole, pedestal, or other meter loops only		~~$76.50~~		4.90%	$80.00
Meters installed remote from service equipment & inspected at the same time as other installations		~~$17.50~~		4.90%	$18.50

2009 FEE SCHEDULE

TYPE OF FEE CONSTRUCTION PERMITS - CONTINUED	2008 Base	2008 Fee	2009 Base	2009 Adjustment	2009 Fee
C. ELECTRICAL - ***Continued***					
(e) Generators. Note: For **permanently** installed generators, refer to the appropriate residential or commercial new/altered service or feeder section.					
Portable generators, permanently installed transfer equipment for portable generators		~~$96.00~~		4.90%	$100.50
(f) Annual permits					
i. Annual electrical [See WAC 296-46B-900(14)]					
For commercia/industrial location employing full-time electrical maintenance staff or having a yearly maintenance contract with a licensed electrical contractor. **Note**: All yearly maintenance contracts must detail the number of contractor electricians necessary to complete the work required under the contract. This number will be used as a basis for calculating the appropriate fee. Each inspection is based on a two-hour maximum.					
Number of inspections					
1 to 3 plant electricians……12		~~$2,760.00~~		4.90%	$2,895.00
4 to 6 plant electricians……24		~~$5,520.00~~		4.90%	$5,790.50
7 to 12 plant electricians……36		~~$8,280.00~~		4.90%	$8,685.50
13 to 25 plant electricians……52		~~$11,960.00~~		4.90%	$12,546.00
Over 25 plant electricians……52		~~$11,960.00~~		4.90%	$12,546.00
ii. Annual telecommunications [See WAC 296-46B-900(13)]					
For commercia/industrial location employing full-time telecommunications maintenance staff or having a yearly maintenance contract with a licensed electrical / telecommunications contractror.					
Two-hour minimum of inspection time		~~$230.00~~		4.90%	$241.50
Each additional hour or portion thereof, of inspection time		~~$115.00~~		4.90%	$120.50
(g) Permit requiring ditch cover inspection only					
Each 1 hour or portion thereof		~~$115.00~~		4.90%	$120.50
(h) Cover inspection for elevator / conveyance installation					
Note: This item is only available to a licensed/registered elevator contractor		~~$98.00~~		4.90%	$103.00
(i) Carnival inspections					
i. First carnival field inspection each calendar year					
Each ride and generator truck		~~$25.00~~		4.90%	$26.00
Each remote distribution equipment, concession, or gaming show		~~$8.60~~		4.90%	$9.00
If the calculated fee for the first carnival field inspection above is less than **$140.00**, the minimum inspection fee shall be		~~$145.40~~		4.90%	$152.50
ii. Subsequent carnival inspections each calendar year					
First 10 rides, concessions, generators, remote dist. equipment, or gaming shows		~~$145.40~~		4.90%	$152.50
Each additional ride, concession, generators, remote distribution equipment, or gaming shows		~~$8.60~~		4.90%	$9.00
iii. Concession(s) or ride(s) not part of a carnival					
First field inspection each year of a single concession or ride, not part of a carnival		~~$115.00~~		4.90%	$120.50
Subsequent inspection of a single concession or ride, not part of a carnival		~~$76.50~~		4.90%	$80.00
D. MECHANICAL					
Permit fee is based on total project installation valuation. See the table in **A. BUILDING** to calculate fee.					
All development permits (including mechanical) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.					
Some mechanical permits require plan review. See **G. PLAN REVIEW** for details.					
E. PLUMBING					
Note: For the purpose of this section, a sanitary plumbing outlet on or to which a plumbing fixture or appliance may be set or attached shall be construed to be a fixture. Fees for reconnection and retest of existing plumbing systems in relocated buildings shall be based on the number of plumbing fixtures involved.					
Permit fee is based on total number of fixtures as noted in Fixture Fees below:					
Permit Issuance. Per permit charge when not part of a building permit		~~$29.50~~		4.90%	$31.00
All development permits (including plumbing) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.					
Some plumbing permits require plan review. See **G. PLAN REVIEW** for details.					
Fixture fees:					
1. For each plumbing fixture of trap or set of fixtures on one trap (including water, drainage) piping and backflow protection therefore		~~$10.00~~		4.90%	$10.50
2. Rainwater systems, per drain (inside building)		~~$10.00~~		4.90%	$10.50
3. For each water heater and / or vent		~~$10.00~~		4.90%	$10.50
4. For each industrial waste pretreatment interceptor, including its trap and vent excepting interceptors functioning as fixture traps		~~$10.00~~		4.90%	$10.50
5. For installation, alteration or repair of water piping and/or water treating equipment		~~$10.00~~		4.90%	$10.50
6. For repair or alteration of drainage orient piping		~~$10.00~~		4.90%	$10.50
7. For each lawn sprinkler system or any one meter including backflow protection devi		~~$10.00~~		4.90%	$10.50
8. For vacuum breakers or backflow protective devices on tanks, vats, etc., or for installation on unprotected plumbing fixtures including necessary water piping:					
1 to 5 fixtures		~~$7.00~~		4.90%	$7.50
over 5 fixtures		$4.50		4.90%	$4.50

2009 FEE SCHEDULE

TYPE OF FEE CONSTRUCTION PERMITS - CONTINUED	2008 Base	2008 Fee	2009 Base	2009 Adjustment	2009 Fee
F. SIGN					
(1) Permanent sign.					
Permit fee is based on total project installation valuation. See the table in **A. BUILDING** to calculate fee.					
Plan review. Most sign permits require review. See **G. PLAN REVIEW** for details.					
Electrical. Electrical signs require additional fees. See **C. ELECTRICAL (4)(c)** for details.					
All development permits (including signs) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.					
Planning surcharge. Total permit fee includes a per sign planning surcharge, as follows:					
First sign		~~$40.50~~		4.90%	$42.50
Each additional sign on same application		~~$16.00~~		4.90%	$17.00
(2) Temporary sign. Note: temporary signs are by separate permit.					
Permit fee		~~$40.50~~		4.90%	$42.50
All development permits (including signs) are charged an automation fee. See **I. MISCELLANEOUS PERMIT-RELATED FEES** for details.					
G. PLAN REVIEW					
The specified plan review fees are separate from and in addition to the permit fees. The plan review fee is collected at **application submittal**.					
Building permit: 65% of the building permit fee					
Mechanical permit: 65% of the mechanical permit fee					
Plumbing permit: 65% of the plumbing permit fee					
Sign permit: 65% of the sign permit fee					
Electrical permit: 35% of the electrical work permit fee plus a plan review fee of		~~$98.00~~		4.90%	$103.00
Commercial building permits ONLY: 15% of permit fee goes to South King Fire & Rescue plan review					
Additional plan review required by changes / additions / revisions to plans, per hour or portion thereof		~~$100.00~~		4.90%	$105.00
Outside consultant plan review		Actual Costs [1]			Actual Costs [1]

[1] *Actual costs or $100.00 per hour or portion thereof, whichever is the least. Note that "actual costs" include City administrative and overhead costs.*

Note: Fire prevention system plan review fees are found in **Section Six. Fire Code-Annual Permits** fee section.

H. INSPECTIONS					
Other inspections / fees, per hour:					
1. Inspections outside of normal business hours		$70.00		4.90%	$73.50
2. Reinspection		$70.00		4.90%	$73.50
3. Weekend, holiday, and emergency call-out inspections (4-hour minimum)		$70.00		4.90%	$73.50
4. Inspections for which no fee is specifically indicated (1-hour minimum)		$70.00		4.90%	$73.50
5. Inspections performed by outside consultants		Actual Costs [2]			Actual Costs [2]

[2] *Actual costs or $100.00 per hour or portion thereof, whichever is the least. Note that "actual costs" include City administrative and overhead costs.*

I. MISCELLANEOUS PERMIT-RELATED FEES					
Adult family home facility inspection		~~$69.50~~		4.90%	$73.00
Automation (applies to all land use and development permits)		~~$5.50~~		4.90%	$6.00
Digitizing, for single-family plans not submitted in digitized form		~~$37.50~~		4.90%	$39.50
Digitizing, for commerical and multi-family plans not submitted in digitized form		~~$112.50~~		4.90%	$118.00
Impact, per single-family residential dwelling unit		~~$3,883.00~~			$4,017.00
Plus city administrative fee @ 5%		~~$194.00~~			$201.00
Impact, per multi-family residential dwelling unit		~~$1,647.00~~			$1,733.00
Plus city administrative fee @ 5%		~~$82.50~~			$86.50
Over-The-Counter (OTC) permit and review		~~$53.50~~		4.90%	$56.00
Permits, expired up to 360 days past expiration date or date of last inspection, subject to Building Official's discretion. The renewal fee is one-half the original permit fee.					
State Building Code Council (SBCC) surcharge		$4.50			$4.50
For each additional multi-family housing unit on the same permit		$2.00			$2.00

J. REFUNDS

Permit applications: The Building Official may authorize the refunding of not more than 80% of the permit plan review fees paid provided the applicant presents a written request to withdraw the application **prior** to the commencement of staff review. The automation fees are non-refundable. [**NOTE**: The Building Official does not have purview over another department or jurisdiction's fees. Please apply to them separately, if applicable.]

Issued permits: The Building Official may authorize the refunding of not more than 80% of other, non-plan review-related building permit fees paid provided the applicant presents a written request to cancel the permit **prior** to the commencement of any construction work covered by the permit and/or prior to the completion of any inspections by City staff. The automation fees are non-refundable. [**NOTE**: The Building Official does not have purview over another department or jurisdiction's fees. Please apply to them separately, if applicable.]

K. PENALTIES

Any person who shall commence any work for which a permit is required by this Code without first having obtained a permit may be required to pay double the permit fee fixed by this section for such work. Such double permit fee shall be in additional to any penalty for a violation of the provisions of this Code.

2009 FEE SCHEDULE

TYPE OF FEE	2008 Base	2008 Fee	2009 Base	2009 Adjustment	2009 Fee
SECTION FIVE. FALSE ALARMS.					
False Alarm Fee					
4th and 5th false alarms in a registration year (July 1 - June 30), each alarm		$50.00			$50.00
6th and successive false alarms in a registration year (July 1 - June 30), each alarm		$100.00			$100.00
Registration Fee		$25.00			$25.00
Late Registration Fee Penalty		$50.00			$50.00
Late False Alarm Payment Penalty		$25.00			$25.00
Appeal Hearing Cancellation Fee		$10.00			$10.00
SECTION SIX. FIRE CODE-ANNUAL PERMITS.	**Initial Appl.**		**Initial Appl.**		
Carnivals or Fairs:					
1-10 Booths/Displays	$100.00		$100.00		
11-20 Booths/Displays	$150.00		$150.00		
20 + Booths/Displays	$200.00		$200.00		
Parade Floats	$100.00		$100.00		
Temporary Membrane Structures, Tents and Canopies (per unit)	$100.00		$100.00		
Flammable or Combustible Liquids, LP-Gas, Hazardous Materials, Misc:					
Compressed Medical Gases	$120.00	$50.00	$120.00		$50.00
Generator Fuel Tanks	$120.00	$50.00	$120.00		$50.00
Hazardous Materials (Cryogens, Etc)	$200.00	$132.00	$200.00		$132.00
Install, Remove, Abandon - Residential Heating Oil Tank	$50.00		$50.00		
LP-Gas - No Dispensing (Cylinder Exchange, Heating, Pool Water Heating, Etc.)	$120.00	$50.00	$120.00		$50.00
Open Burning		No Charge			No Charge
Cryogens	$200.00	$132.00	$200.00		$132.00
Fire Hydrants and Water Control Valves		No Charge			No Charge
Dry Cleaning Plants	$120.00	~~$80.00~~	$120.00		$50.00
Places of Assembly :					
Occupant Load 50 - 299 persons	$120.00	$80.00	$120.00		$80.00
Occupant Load 300 - 999 persons	$150.00	$100.00	$150.00		$100.00
Occupant Load 1,000 or more persons	$180.00	$120.00	$180.00		$120.00
Occupant Load 50-299 & Candles/Open Flame	$210.00	$140.00	$210.00		$140.00
Occupant Load 300 - 999 & Candles/Open Flame	$240.00	$160.00	$240.00		$160.00
Occupant Load 1000+ & Candles/Open Flame	$270.00	$180.00	$270.00		$180.00
Mall covered - Annual Fee	$1,000.00	$1,000.00	$1,000.00		$1,000.00
Repair Garage Combinations:					
Repair Garage & Flammable/Combustible Liquids	$210.00	$140.00	$210.00		$140.00
Repair Garage & Hot Work	$210.00	$140.00	$210.00		$140.00
Repair Garage & Flammable/Combustible Liquids & LPG	$300.00	$200.00	$300.00		$200.00
Repair Garage & Flammable/Combustible Liquids & Hot Work	$300.00	$200.00	$300.00		$200.00
Repair Garage & Spraying/Dipping & Hot Work	$300.00	$200.00	$300.00		$200.00
Repair Garage & Flammable/Combustible Liquids & LPG & Hot Work	$390.00	$260.00	$390.00		$260.00
Repair Garage & Flammable/Combustible Liquids & Spraying/Dipping & Hot Work.	$390.00	$260.00	$390.00		$260.00
All Other Fire Code Permits - See International Fire Code Section 105	$120.00	$80.00	$120.00		$80.00
Note: Fire Department Annual Permit Fee entitles applicant to an initial inspection and one follow-up inspection.					
All Other Permits (See Uniform Fire Code Section 105.8) - Initial					
All Other Permits (See Uniform Fire Code Section 105.8) - Renewal					
Hourly Rate for Additional Inspections Required to Secure Compliance (min. 1/2 hr)		~~$70.00~~		4.90%	$73.50
Fire Department Review and Inspection of Building Permits		15% of Building ~~Permit Fee, min. $70~~			15% of Building Permit Fee, min. $73.5
Fire Prevention System Permits					
Permit Fee (based on valuation)		Per. IBC Section 108.2			Per IBC Section 108.2
Plan Review Fee		65% of FPS Permit Fee			65% of FPS Permit Fee
Note: City retains $20.00 of total fee for processing					
SECTION SEVEN. FIREWORKS.					
Public Display Permit (together with $100.00 cash bond)		$100.00			$100.00
SECTION EIGHT LAND USE.					
A. Boundary Line Adjustment		~~$837.00~~		4.90%	$878.00
Plus Fire Review @ 5%		~~$42.00~~		4.90%	$44.00
Plus Public Works Review		~~$454.00~~		4.90%	$476.00
Binding Site Plan		~~$1,271.00~~		4.90%	$1,333.50
Plus Fire Review @ 5%		~~$61.00~~		4.90%	$64.00
Plus Public Works Review		~~$803.50~~		4.90%	$843.00

2009 FEE SCHEDULE

TYPE OF FEE LAND USE - CONTINUED.	2008 Base	2008 Fee	2009 Base	2009 Adjustment	2009 Fee
Land Surface Modification		~~$1,332.50~~		4.90%	$1,398.00
Plus Per Acre		~~$14.50~~		4.90%	$15.00
Plus Public Works Review		~~$611.50~~		4.90%	$641.50
Lot Line Elimination		~~$163.50~~		4.90%	$171.50
Plat, Preliminary		~~$3,772.50~~		4.90%	$3,957.50
Plus Per Acre		~~$75.50~~		4.90%	$79.00
Plus Fire Review @ 5%		~~$188.50~~		4.90%	$197.50
Plus Public Works Review		~~$3,093.00~~		4.90%	$3,244.50
Plat, Final		~~$1,593.50~~		4.90%	$1,671.50
Plus Public Works Review		~~$1,169.00~~		4.90%	$1,226.50
Plat, Short		~~$1,271.00~~		4.90%	$1,333.50
Plus Fire Review @ 5%		~~$61.00~~		4.90%	$64.00
Plus Public Works Review		~~$803.50~~		4.90%	$843.00
Pre-Application Meeting		~~$434.50~~		4.90%	$456.00
Process I - Applications (for radio tower & antenna structures for use by amateur radio operators required by Federal Way City Code, Section 22-1047(3))		~~$163.50~~		4.90%	$171.50
Process I - Director's Approval for interpretations		N/A			N/A
Process I - Other minor site review at hourly rate		~~$70.00~~		4.90%	$73.50
Process 2 - Site Plan Review [Base Land Use Fee], Plus:		~~$1,027.50~~		4.90%	$1,078.00
over 25,000 sq.ft.		~~$327.00~~		4.90%	$343.00
over 50,000 sq.ft.		~~$572.00~~		4.90%	$600.00
over 100,000 sq.ft.		~~$818.00~~		4.90%	$858.00
Plus Fire Review @ 5%		~~$51.50~~		4.90%	$54.00
Plus Public Works Review		~~$869.00~~		4.90%	$911.50
Process 3 - Project Approval [Base Land Use Fee], Plus:		~~$1,212.00~~		4.90%	$1,271.50
over 25,000 sq.ft.		~~$327.00~~		4.90%	$343.00
over 50,000 sq.ft.		~~$572.00~~		4.90%	$600.00
over 100,000 sq.ft.		~~$816.50~~		4.90%	$856.50
Plus Fire Review @ 5%		~~$60.50~~		4.90%	$63.50
Plus Public Works Review		~~$864.50~~		4.90%	$907.00
Process 4 - Hearing Examiner's Decision, including variances [Base Land Use Fee], Plus:		~~$2,187.50~~		4.90%	$2,294.50
Plus Fire Review @ 5%		~~$109.50~~		4.90%	$115.00
Plus Public Works Review		~~$1,180.00~~		4.90%	$1,238.00
Process 4 - Residential Variance [Base Land Use Fee], Plus:		~~$816.50~~		4.90%	$856.50
Plus Fire Review @ 5%		~~$41.00~~		4.90%	$43.00
Process 5 - Quasi-Judicial Rezones [Base Land Use Fee], Plus:					
to RS Zone		~~$735.50~~		4.90%	$771.50
Plus Per Acre		~~$408.50~~		4.90%	$428.50
Maximum		~~$17,979.50~~		4.90%	$18,860.50
to RM Zone		~~$1,062.50~~		4.90%	$1,114.50
Plus Per Acre		~~$1,307.50~~		4.90%	$1,371.50
Maximum		~~$28,441.00~~		4.90%	$29,834.50
Process 5 - Comprehensive Plan Amendments [Base Land Use Fee], Plus:		~~$816.50~~		4.90%	$856.50
Plus Per Acre		~~$81.00~~		4.90%	$85.00
Public Notice Fee (for Process 3 - 6 & SEPA decisions)		~~$137.50~~		4.90%	$144.00
SEPA City Center Planned Action		~~$140.00~~		4.90%	$147.00
Plus Fire Review Fee @ 5%		$7.00		4.90%	$7.00
Plus Public Works Review		~~$140.00~~		4.90%	$147.00
SEPA Environmental Checklist Only		~~$989.50~~		4.90%	$1,038.00
Plus Fire Review Fee @ 5%		$49.50		4.90%	$49.50
Plus Public Works Review		~~$481.00~~		4.90%	$504.50
SEPA Checklist as Part of Project		~~$495.00~~		4.90%	$519.50
Plus Fire Review Fee @ 5%		$25.00		4.90%	$25.00
Plus Public Works Review		~~$240.50~~		4.90%	$252.50
SEPA Appeals		~~$114.50~~		4.90%	$120.00
Appeal of Administrative Decision*		~~$163.50~~		4.90%	$171.50
Appeal of Hearing Examiner Decision*		~~$163.50~~		4.90%	$171.50
Shoreline Permit, [Base Land Use Fee], Plus:		~~$1,458.50~~		4.90%	$1,530.00
over $15,000 value		~~$654.50~~		4.90%	$686.50

2009 FEE SCHEDULE

TYPE OF FEE	2008 Base	2008 Fee	2009 Base	2009 Adjustment	2009 Fee
LAND USE - CONTINUED.					
Shoreline Permit - ***Continued***					
over $50,000 value		~~$1,961.50~~		4.90%	$2,057.50
over $100,000 value		~~$3,596.00~~		4.90%	$3,772.00
over $500,000 value		~~$7,192.50~~		4.90%	$7,545.00
over $1,000,000 value		~~$10,787.00~~		4.90%	$11,315.50
Plus Public Works Review		~~$862.00~~		4.90%	$904.00
Shoreline Conditional Use Permit		~~$3,464.00~~		4.90%	$3,633.50
Plus Public Works Review		~~$2,092.00~~		4.90%	$2,194.50
Shoreline (Exempt Determination)		~~$81.00~~		4.90%	$85.00
Shoreline Variance		~~$2,499.00~~		4.90%	$2,621.50
Plus Public Works Review		~~$1,178.50~~		4.90%	$1,236.00
MISCELLANEOUS:					
Accessory Dwelling Units		~~$163.50~~		4.90%	$171.50
Automation fee (Applies to all Land use and Development permits)		~~$5.50~~		4.90%	$6.00
Home Occupation:					
Standard Permit		~~$40.50~~		4.90%	$42.50
In-Home Day Care Facilities:					
12 or fewer attendees		~~$40.50~~		4.90%	$42.50
Signs, First Sign		~~$40.50~~		4.90%	$42.50
Each Additional Sign / Same Application		~~$16.00~~		4.90%	$17.00
Temporary Signs		~~$40.50~~		4.90%	$42.50
Zoning Fees					
New single family		~~$52.00~~		4.90%	$54.50
Zoning inquiries		~~$52.00~~		4.90%	$54.50

Note:

1. Appeal Fee shall be reimbursed in the event the reviewing authority determines that the appellant has substantially prevailed in the appeal action.
2. The fire district administrative review fee in an amount equal to 5% of the land use fee imposed is charged and collected by the City and paid to the fire district.
3. Additional fees will be required to pay for any time spent on Land Use Applications by the Department of Public Works above the number of hours covered by the base amount allocated to Public Works for each application.

B. REFUNDS OF LAND USE FEES.

The Filing Fees as set forth in the Fee Schedule for the City are established to defray the cost of posting and processing and the proceedings in connection with a land use application. The Director of Community Development Services may authorize the refunding of not more than 80% of the total application fees paid provided the applicant presents a written request to withdraw or cancel prior to routing of the application for staff review.

SECTION NINE. MISCELLANEOUS.

Miscellaneous Permits (Land Use, Public Works & Building Permit Services):

Any public work, land use, building permits not covered by the fee schedule, if performed by employee, is based on actual hourly cost, plus benefits of 30%, plus overhead of 25%. Any private or public professional service contract needed will be billed 100%, plus 10% billing and administrative charges.

Maps, Plats, Miscellaneous		Cost + 10%			Cost + 10%
Photocopies, Black and White Per Page		$0.15			$0.15
Photocopies, Color Per Page		$0.25			$0.25
D Size Rolled Plan Copies, Per Sheet		$5.00			$5.00
E Size Rolled Plan Copies, Per Sheet		$7.00			$7.00
Audio Tape Duplication, Per Cassette		$10.00			$10.00
Video Tape Duplication, Per Tape		$25.00			$25.00
Clerk's Certification		$5.00			$5.00
Notary Public Attestation or Acknowledgment or as otherwise provided for in RCW 42.44.120		$5.00			$5.00
Facsimile Usage (incoming/outgoing) 1st Page		$3.00			$3.00
each additional page		$1.00			$1.00
Bound Printed Documents		Actual Cost			Actual Cost
GIS Map and Data Requests *:					
8 1/2 by 11 - Paper - Color		$4.00			$4.00
8 1/2 by 11 - Paper - Black & White		$3.00			$3.00
8 1/2 by 11 - Mylar - Color		$5.00			$5.00
8 1/2 by 11 - Mylar - Black & White		$4.00			$4.00
11 by 17 - Paper - Color		$5.00			$5.00
11 by 17 - Paper - Black & White		$4.00			$4.00
11 by 17 - Mylar - Color		$6.00			$6.00
11 by 17 - Mylar - Black & White		$5.00			$5.00
Up to 34 by 44 - Paper - Color		$10.00			$10.00
Up to 34 by 44 - Paper - Black & White		$7.00			$7.00
Up to 34 by 44 - Mylar - Color		$37.00			$37.00

2009 FEE SCHEDULE

TYPE OF FEE	2008 Base	2008 Fee	2009 Base	2009 Adjustment	2009 Fee
MISCELLANEOUS - CONTINUED.					
GIS Map and Data Requests - *Continued*					
Up to 34 by 44 - Mylar - Black & White		$31.00			$31.00
3½ Floppy Disk or CD ROM (per disk/CD)		$1.50			$1.50
*** Maps that require extensive processing time or require additional ink and plotting supplies will be charged at a higher rate.**					
Applicable sales tax will be added to the costs					
Staff Time to Complete Request, Per Hour		$35.00			$35.00
Computer Usage, Per Hour		$15.00			$15.00
Note: Staff time and computer usage will only be charged on requests for custom products.					
SECTION TEN. PAWNBROKER.					
Pawnbroker License		$325.00			$325.00
Secondhand Dealer License		$50.00			$50.00
Late Penalty:					
A late penalty shall be charged on all applications for renewal of a license received later than seven (7) days after the expiration date (being December 31 of each year) of such license. The amount of penalty is calculated as a percentage of the license:					
Late Penalty: - *Continued*					
8 - 30 days past due		25%			25%
31 - 60 days past due		50%			50%
61 and over days past due		100%			100%
SECTION ELEVEN. PUBLIC DANCE AND DANCE HALL.					
Annual fee		$175.00			$175.00
Annual fee after July 1		$100.00			$100.00
Per Event or Limited Permit, per day		$50.00			$50.00
Renewal late charge fee		$75.00			$75.00
Processing fee for applications received less than 30 days from the event		$75.00			$75.00
Litter control security deposit - cash or bond		$1,000.00			$1,000.00
Appeal fee		$75.00			$75.00
SECTION TWELVE. PUBLIC WORKS.					
A. Building Moving and Oversize/Overweight vehicle Permit.					
1. Building moving through City		~~$81.00~~		4.90%	$85.00
2. Building moving into or within City		~~$81.00~~		4.90%	$85.00
Pre-move inspection, the higher of actual cost or		~~$192.50~~		4.90%	$202.00
3. Oversize/overweight vehicle permit		~~$81.00~~		4.90%	$85.00
B. Street and/or Easement Vacation Application					
1-300 lineal feet		~~$790.50~~		4.90%	$829.00
every100 lineal feet thereafter, per 100 LF		~~$81.00~~		4.90%	$85.00
C. Right-of-Way Use Permit, includes 1 inspection					
1. Individual single family homeowner applications		~~$179.50~~		4.90%	$188.50
2. All other applications		~~$249.00~~		4.90%	$261.00
3. Supplement plan review fee for any and all permits, per hour		~~$65.00~~		4.90%	$68.00
4. Supplement construction inspection for any and all permits, per hour		~~$58.00~~		4.90%	$61.00
5. Inspection outside of normal business hours (at standard Inspection rate times 1.5)		$105.00			$110.50
6. Weekend, holiday, and emergency call out inspection		(4 hours minimum)			(4 hours minimum)
7. Re-inspection		$105.00			$110.50
8. Job start penalty fee		$120.00			$120.00
D. Right-of-Way Code Variance Request, plus recording fee *		~~$81.00~~		4.90%	$85.00
E. Development Review Fee.					
1. Single Family		~~$65.00~~		4.90%	$68.00
2. Short Subdivisions Construction Plans (Up to 8 hours of review time)		~~$521.00~~		4.90%	$546.50
a. Supplemental plan review/construction service fee, per hour		~~$65.00~~		4.90%	$68.00
b. Construction Inspection Fee, per hour		~~$58.00~~			$61.00
3. Subdivisions and Commercial/Industrial Developments		~~$782.00~~		4.90%	$820.50
Construction Plans (up to 12 hours of review time)					
a. Supplemental plan review/construction service fee, per hour		~~$65.00~~		4.90%	$68.00
b. Construction Inspection Fee, per hour		~~$58.00~~		4.90%	$61.00
F. Concurrency					
Trips generated:					
- If less than 10 times (4 hours)		~~$327.00~~		4.90%	$343.00
- If between 10 and 50 times (16 hours)		~~$1,503.00~~		4.90%	$1,576.50
- If between 50 and 500 times (32 hours)		~~$3,201.00~~		4.90%	$3,358.00
- If greater than 500 times (48 hours)		~~$5,289.50~~		4.90%	$5,548.50
G. Miscellaneous Public Works Permits and Services (Same fee structure under Section Nine/Miscellaneous Fees)					

*** Recording Fee per chapter 36.198.010 RCW and as amended and K.C. Code 1.12.120 and as amended**

2009 FEE SCHEDULE

TYPE OF FEE	2008 Base	2008 Fee	2009 Base	2009 Adjustment	2009 Fee
SECTION THIRTEEN RIGHT-OF-WAY ACTIVITY.					
Right of Way Activity Permit Fee		~~$40.50~~		4.90%	$42.50
SECTION FOURTEEN. TAXICABS.					
Pursuant to King County Fee Schedule					
SECTION FIFTEEN. MASSAGE/PUBLIC BATHHOUSE BUSINESSES.					
MASSAGE BUSINESSES:					
1. Massage Business		$75.00			$75.00
3. Massage Manager		$75.00			$75.00
4. Late Penalty:					
A late penalty shall be charged on all applications for renewal of a license received later than seven (7) days after the expiration date (being December 31 of each year) of such license. The amount of penalty is calculated as a percentage of the license:					
8 - 30 days past due		25%			25%
31 - 60 days past due		50%			50%
61 and over days past due		100%			100%
Proration: The entire annual license fee shall be paid for the applicable calendar year regardless of when the application for *license is made and shall not be prorated for any part of the year except that if the original application for license is made subsequent to June 30, the license fee for the remainder of that year shall be one-half of the annual license fee. Annual license renewals shall be required to be obtained and paid in full by January 31 of each respective year.*					
PUBLIC BATHHOUSE BUSINESSES:					
1. Public Bathhouse Business (in addition to business license)		$75.00			$75.00
2. Bathhouse Attendant		$75.00			$75.00
3. Bathhouse Manager		$75.00			$75.00
4. Late Penalty:					
A late penalty shall be charged on all applications for renewal of a license received later than seven (7) days after the expiration date (being December 31 of each year) of such license. The amount of penalty is calculated as a percentage of the license:					
8 - 30 days past due		25%			25%
31 - 60 days past due		50%			50%
61 and over days past due		100%			100%
Proration: The entire annual license fee shall be paid for the applicable calendar year regardless of when the application for *license is made and shall not be prorated for any part of the year except that if the original application for license is made subsequent to June 30, the license fee for the remainder of that year shall be one-half of the annual license fee. Annual license renewals shall be required to be obtained and paid in full by January 31 of each respective year.*					
SECTION SIXTEEN IMPACT MITIGATION.					
School Impact Fee:					
Single-Family Residences, per dwelling unit		~~$3,883.00~~			*$4,017.00*
Plus City Administrative Fee @ 5%		~~$194.00~~			*$201.00*
Multi-Family Residences, per dwelling unit		~~$1,647.00~~			*$1,733.00*
Plus City Administrative Fee @ 5%		~~$82.50~~			*$86.50*
SECTION SEVENTEEN. PUBLIC SAFETY.					
Case Report , 1st 10 pages		$10.00			$10.00
Traffic Accident Report, 1st 10 pages		$10.00			$10.00
Reports exceeding ten (10) pages, per page		$0.15			$0.15
Photograph Duplication (from film)		$2 per photo/ $10 minimum			$2 per photo/ $10 minimum
Videotapes, per tape		$25.00			$25.00
Digital audio and image files, on CD, per disk		$10.00			$10.00
Fingerprint Card		$10 1st/$3 each			$10 1st/$3 each
Photo ID Card		$10.00			$10.00
Concealed Pistol License - New		$60.00			$60.00
Concealed Pistol License - Renewal		$32.00			$32.00
Concealed Pistol License - Duplicate/Reissuance		$10.00			$10.00
Lamination		$5.00			$5.00
Concealed Pistol License Late Fee (if applicable)		$10.00			$10.00
Traffic School (including Police and Court costs)		$115.00			$115.00

GLOSSARY OF BUDGET TERMS

The following are definitions for common terms found in budget summary statements, as well as an explanation of financial terms, found in this budget document.

Accounting System — The total set of records and procedures, which are used to record, classify, and report information on the financial status and operations of an entity.

Accrual Basis — Accrual basis of accounting is used in proprietary (enterprise and internal service) funds. Under it, transactions are recognized when they occur. Revenues are recognized when earned and expenses are recognized when incurred. "When" cash is received or disbursed is not a determining factor.

Adjusted Budget — The budget as revised through supplemental appropriations approved by Council during the year.

Allocation — To set aside or designate funds for specific purposes. An allocation does not authorize the expenditure of funds.

Appropriation — An authorization made by the City Council which permits officials to incur obligations against and to make expenditures of governmental resources.

Arbitrage — The excess of the yield on investments acquired with gross proceeds of a bond issue over the bond yield of the issue. This excess must be rebated to the United States Treasury, and is called arbitrage rebate.

Assessed Valuation — The estimated value placed upon real and personal property by the King County Assessor as the basis for levying property taxes.

Audit — A systematic examination of resource utilization concluded in a written report. It is a test of management's internal accounting controls and is intended to:

- ascertain whether financial statement fairly present financial positions and results of operations;
- test whether transactions have been legally performed;
- identify areas for possible improvements in accounting practices and procedures;
- ascertain whether transactions have been recorded accurately and consistently;
- and ascertain the stewardship of officials responsible for governmental resources

BARS — The State of Washington prescribed Budgeting, Accounting, Reporting Systems Manual for which compliance is required for all governmental entities in the State of Washington.

Balanced Budget — State law prescribes a balanced budget is total expenditures and other uses no to exceed total resources (current revenue plus beginning fund balance). The City of Federal Way's policy further requires that ongoing expenditures do not exceed ongoing revenues. A balanced budget for Federal Way must meet both conditions.

Base Budget — Ongoing expense for personnel, contractual services, and the replacement of supplies and minor equipment required to maintain service levels previously authorized by City Council.

Beginning Fund Balance — The resources that are unspent from the previous year and are available in the subsequent fiscal year for expenditures. Since these resources are typically available due to under expenditures in the previous year or unexpected revenues, it is prudent to not utilize these resources for ongoing operational expenditures.

Benefits Employer contributions paid by the City as part of the conditions of employment. Examples include: health/dental insurance, state public employees retirement system, city retirement system, and employment security.

Biennial Budget A budget applicable to a two-year fiscal period.

Bond(Debt Instrument) A written promise to pay (debt) a specified sum of money (called principal or face value) at a specified future date (called the maturity date) along with periodic interest paid at a specified percentage of the principal (interest rate). Bonds are typically used for long-term debt to pay for specific capital expenditures.

Budget A plan of financial operation embodying an estimate of expenditures for a given period and the proposed means of financing them (revenue estimates). The term is also sometimes used to denote the officially approved expenditure ceilings under which the City and its departments operate.

Budget Amendment A change to a budget adopted in accordance with State law. A budget may be amended to increase expenditures/expenses at the fund level by ordinance without public notice or public hearing requirements, when unanticipated revenues occur or emergencies exist (RCW 35A.33.080 and 35A.33.120). The City Manager is authorized to make budget amendments between organizations of the same fund, as long as there is no change in the total budget for that fund.

Budget Calendar The schedule of key dates or milestones which the City follows in the preparation and adoption of the budget.

Budgets and Budgetary Accounting The City of Federal Way budgets its funds in accordance with Revised Code of Washington (RCW) 35A.33. In compliance with the Code, annual appropriations are adopted for the General, Special Revenue, Debt Service and Capital Projects Fund. Any unexpended appropriations lapse at the end of the fiscal year. For Governmental Funds, there is no substantial difference between budgetary basis and generally accepted accounting principles. Annual appropriated budgets are adopted at the fund level.

Budgetary Control The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Budget Document The official written statement prepared by the budget office and supporting staff, which presents the proposed budget to the City Council.

Community Development Block Grant (CDBG) Funding provided for the purpose of carrying out eligible community development and housing activities.

Capital Expenditures made to acquire, reconstruct, or construct major fixed or capital assets. A fixed asset is a tangible object of a long-term character which will continue to be held or used, such as land, buildings, machinery, furniture, and other equipment. A capital asset must exceed $1000 in cost and have an expected useful life expectancy of 12 months. For purposes of this definition, a "fixed asset" includes a group of items purchased together that will be used "for a single purpose" and which could not be used effectively by themselves.

Capital Facilities Plan (CFP) A capital facilities plan includes an inventory of existing facilities, a forecast of future needs, proposed locations, capacities for new or expanded facilities, and a financing plan. The financing plan outlines the costs, revenues and time schedules for each capital improvement project. In compliance with the Growth Management Act legislation within the State of Washington, the City is preparing such a plan.

Capital Improvement A plan for capital expenditures to be incurred each year over a period of five or more

Program (CIP)	future years setting forth each capital project, identifying the expected beginning and ending date for each project, the amount to be expended in each year, and the method of financing those expenditures.
Certificates of Participation	A certificate of participation represents a divided share of a lease that is assigned or marketed to investors. These debt instruments typically represent general obligation debt but can also be issued by enterprises.
Certificate of Deposit	A negotiable or non-negotiable receipt for monies deposited in a bank or other financial institution for a specified period at a specified interest rate.
Comprehensive Plan	A general plan that outlines growth and land use for residential, commercial, industrial, and open space areas.
Consumer Price Index (CPI)	A statistical description of price levels provided by the United States Department of Labor. The index is used as a measure of change in the cost of living.
Contingency	A budgetary reserve set aside for emergencies or unforeseen expenditures for which no other budget exists.
Cost of Living Adjustment (COLA	An increase in salaries to offset the adverse effect of inflation on compensation.
Councilmanic Bonds	Councilmanic bonds refer to bonds issued with the approval of the Council as opposed to voted bonds which must be approved by vote of the public. Councilmanic bonds must not exceed .75% of the assessed valuation.
Debt Service	Payment of interest and repayment of principal to holders of the City's debt instruments.
Deficit	(1) The excess of an entity's liabilities over its assets (see Fund Balance) (2) The excess of expenditures or expenses over revenues during a single accounting period.
Department	Basic organizational unit of City government responsible for carrying out a specific function.
Depreciation	(1) Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence. (2) That portion of the cost of a capital asset which is charged as an expense during a particular period.
Division	A group of homogenous cost centers within a department.
Designated Fund Balance	Fund balance that is not legally restricted to a specific use, but is nonetheless planned to be used for a particular purpose. For example, the General Fund has a fund balance that is designated for contingency. There is no legal restriction on the use of this fund balance, but it is budgeted to provide financial stability.
Enterprise Fund	A fund type used to account for operations that are financed or operated in a manner similar to private business enterprise where the intent of the governing body is that costs or providing goods and services be recovered primarily through user charges.
Expenditures/ Expenses	Where accounts are kept on the modified accrual basis (expenditures) or accrual basis (expenses) of accounting, the cost of goods received or services rendered whether cash payments have been made or not. Where accounts are kept on a cash basis, expenditures are recognized only when the cash payments for the above purposes are made.
Fees	A general term used for any charge for services levied by government associated with

providing a service, permitting an activity, or imposing a penalty. Major types of fees include business and non-business licenses and user charges.

Fiscal Year — A twelve (12) month period designated as the operating year by an entity. For Federal Way, the fiscal year is the same as the calendar year.

Full-Time Equivalent Position (FTE) — FTE is a measure of a position by its budgeted hours. For example, 1 FTE equals 2,080 hours and .75 FTE equals 1,566 hours.

Fund — An independent fiscal and accounting entity with a self-balancing set of accounts recording cash and/or other resources together with all related liabilities, obligations, reserves, and equities which are segregated for the purpose of carrying on specific activities or attaining certain objectives.
(See the fund divider pages for specific fund category definitions.)

Fund Balance — Difference between assets and liabilities (the equity) reported in governmental funds. Fund balances are classified as reserved or unreserved/undesignated.

> *Reserved funds*: an account used to indicate that a portion of fund equity is legally restricted for a specific purpose.
>
> *Unreserved or undesignated funds*: the funds remaining after reduction for reserved balances.

In addition, many of the special funds are themselves restricted as to use, depending on legal restrictions governing the levy of the funds they contain.

General Fund — This fund is supported by taxes, fees, and other revenues that may be used to pay the expense and liabilities of the City's general services and programs for citizens that are not separately accounted for in a special purpose fund.

General Obligation Bonds — Bonds for which the full faith and credit of the insuring government are pledged for payment.

Goal — A long-range statement of broad direction, purpose, or intent, based on the needs of the community.

Grant — A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments from state and federal governments. Grants are typically made for specified purposes.

Growth Management Act (GMA) — Legislation enacted in 1990 by the State Legislature requiring that all jurisdictions in the larger counties adopt new comprehensive plans by the end of 1993. This was enacted due to the enormous growth experienced in the State and the lack of uniform guidance for related development. This Act further specified that all plans conform to a broad set of guidelines set out by the State and that they be compatible with the guidelines of both the parent county and neighboring jurisdictions. Eight specific elements, including concurrency, are required to be included in every Comprehensive plan. Concurrency requires that infrastructure be available at the same time as new development.

Infrastructure — The underlying foundation, especially the basic installations and facilities, on which the continuance and growth of a jurisdiction depends (e.g. streets, roads, water systems)

Indebtedness — The state of owing financial resources to other financial institutions and investors.

Interfund Services — Payments for services rendered made by one City department or fund to another. Internal Service Fund billings are included in the category. These billings, however, also include equity transfers to internal service funds in support of "first time" asset acquisitions.

Interfund Transfers Contributions from one City fund to another in support of activities of the receiving fund. Loans are not included.

Intergovernment Services Services purchased from other government agencies and normally include types of services that only government agencies provide.

Internal Control A plan of organization for purchasing, accounting, and other financial activities, which, among other things, provides that:

- The duties of employees are subdivided so that no single employee handles a financial action from beginning to end.
- Proper authorizations from specific responsible officials are obtained before key steps in the processing of a transaction are completed.
- Records and procedures are arranged appropriately to facilitate effective control.

Internal Service Fund Funds used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost reimbursement basis.

Investment Securities and real estate purchased and held for the production of income in the form of interest, dividends, rentals or base payments.

Level of Service Used generally to define the existing services, programs, and facilities provided by the government for its citizens. Level of service in any given activity may be increased, decreased, or remain the same, depending on the needs, alternatives, and available resources.

Levy To impose a tax, special assessment or service charge for the support of government activities. The term most commonly refers to the real and personal property tax levy.

Levy Rate The rate at which taxes, special assessments or service charges are imposed. For example, the real and personal property tax levy is the rate at which property is taxed per $1,000 of assessed valuation. The rate is determined by calculating the ratio of the maximum amount of property tax revenue allowable under state law and the total assessed valuation within the taxing district.

Liability Debt or other legal obligations arising out of transactions in the past which must be liquidated renewed or refunded at some future date.

Long-Term Debt Debt with a maturity of more than one year after the date of issuance.

Mitigation Fees Fees paid by developers toward the cost of future improvements to City infrastructure, which improvements are required due to the additional demands generated by new development.

Modified Accrual Basis Modified Accrual Basis of accounting is used in governmental fund types (general, special revenue, debt service, and capital project funds). Under it, revenues and other financial resource increments are recognized when they become both measurable and available to finance expenditures of the current period. Expenditures are generally recognized when they are incurred (bring forth a liability).

Net Interest Cost This is the traditional method of calculating bids for new issues of municipal *(NIC)* securities. It is computed as either: (a) Dollar Cost: total scheduled coupon payments + bid discount (- bid premium), or (b) Interest Rate: total scheduled coupon payments + bid discount (- bid premium) divided by bond year dollars. Bond year dollars is the sum of the number of years each bond in an issue is scheduled to be outstanding multiplied by its par value.

Object	As used in expenditure classification, this term applies to the type of item purchased or the service obtained (as distinguished from the results obtained from expenditures). Examples are personnel services, contractual services, and materials and supplies.
Objective	A specific measurable achievement that may be accomplished within a specific time frame.
Operating Budget	An operations plan, expressed in financial terms, whereby an operating program is funded for a single year. Per state law, operating budgets lapse at year-end.
Performance Measures	A performance measure is an indicator of the attainment of an objective. It is a specific quantitative measure of work performed or services provided within an activity or program, or it may be a quantitative measure of results obtained through a program or activity.
Personnel Services	Includes total wages and benefits.
Program Activity	A broad function or a group of similar or related services/activities having a common purpose.
Proposed Budget	The City Manager's recommended budget submitted to the City Council and Public in October of each year.
Proprietary Funds	Recipients of goods or services pay directly to these funds. Revenues are recorded at the time services are provided, and all expenses incurred in earning and revenues are recorded in the same period. As a result, there is a direct cause and effect relationship between revenues and expenses in these funds.
Public Works Trust Fund Loans (PWTFL)	A state revolving loan fund that provides low interest loans to help local governments maintain or improve essential public works systems.
Rainy Day Reserve	The Rainy Day Reserves was established during the 2007/08 mid-biennium budget adjustment where Council authorized setting aside $2 million of the General fund unallocated balance to be used to offset temporary declines in General Fund revenues due to an economic downturn.
Real Estate Excise Tax (REET)	A tax levied on real estate sales and used for payment of debt and capital purposes.
Replacement Reserves	A portion of fund equity built up for specific assets for the purpose of purchasing the replacement of those assets.
Reserve	An account used to indicate that a portion of fund equity is legally restricted for a specific purpose.
Residual Equity Transfer	Nonrecurring or nonroutine interfund transfers of equity between funds.
Resources	Total dollars available for appropriations including estimated revenues, fund transfers, and beginning fund balances.
Retained Earnings	An equity account reflecting the accumulated earnings of a proprietary (internal service or enterprise) fund. In this budget document, the balance derived excludes asset depreciation expenditures. When depreciation is charged to user organizations, as in internal service funds, the cash balance remaining (ending retained earnings), therefore, represents the asset replacement reserve being accumulated.
Revenue	Income received by the City in support of a program of services to the community. It

includes such items as property taxes, fees, user charges, grants, fines and forfeits, interest income and miscellaneous revenue.

Revenue Estimate A formal estimate of how much revenue will be earned from a specific revenue source for some future period; typically a future fiscal year.

Salaries and Wages Amounts paid for personal services rendered by employees in accordance with rates, hours, terms and conditions authorized by law or stated in employment contracts. This category also includes overtime, temporary help, and car allowances.

Services and Charges Services acquired from and fees/payments made to vendors. These include printing, publications, auditing, police protection, street maintenance, public health programs, office rent, telecommunications, and social welfare programs.

Special Revenue Funds Funds that are dedicated for a specific purpose requiring an additional level of accountability and are collected in a separate account outside of the General Fund.

Standard Work Year 2,080 hours or 260 days is equivalent of one work year.

Strategic Plan A plan outlining the goals and strategies the City will focus on over the next six years.

Subsidy Financial assistance provided by one fund to another fund (e.g. General Fund subsidy of the Street Fund and Utility Tax Fund to Knutzen Family Theatre)

Supplemental Appropriation An appropriation approved by Council after the initial budget adoption. Supplemental appropriations are approved by Council during the year.

Supplies Items used to deliver services, such as office supplies, short-lived minor equipment with no material value, periodicals and books, and generic computer software.

Taxes Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include special assessments, fees, or charges for services.

Tax Rate The amount of tax stated in terms of units per $1,000 of assessed value of taxable property. The tax rate is the result of dividing the tax levied by the assessed value of the taxing district.

Transportation Improvement Program (TIP) A comprehensive program used to identify specific transportation projects for improvement to enhance local, regional, state, and federal transportation systems.

Unreserved Fund Balance The difference between fund assets and fund liabilities of governmental or similar trust funds that is available for general expenditures.

User Fees The payment of a fee for direct receipt of a public service by the person benefiting from the service.

Yield The rate earned on an investment based on the price paid for the investment, the interest earned during the period held, and the selling price or redemption value of the investment.

ACRONYM LIST

AA	Affirmative Action
AAMA	American Architectural Manufacturers Association
AARP	American Association of Retired Persons
AASHTO	American Association of State Highway and Transportation Officials
ACAD	Association of Coral Artists and Designers
ACLU	American Civil Liberties Union
ADA	Americans with Disability Act
A & E	Architecture and Engineering
AFIS	Automated Fingerprint Information System
AFSCME	American Federal, State, County, and Municipal Employees
AICP	American Institute of Certified Planners
AICPA	American Institute of Certified Public Accountants
ALEA	Aquatic Land Enhancement Account (a WA State grant fund)
AOR	Association of Oregon Recyclers
A/P	Accounts Payable
APA	American Payroll Association
APA	American Planning Association
APWA	American Public Works Association
A/R	Accounts Receivable
ARMA	Association of Records Managers and Administrators
ASCAP	American Society of Composers, Authors, and Publishers
ASCE	American Society of Civil Engineers
ASHRAE	American Society of Heating, Refrigerating and Air Conditioning Engineers
ASPA	American Society for Public Administration
ASTM	American Society for Testing & Materials
ATTUG	AT&T Users Group
AV	Assessed Valuation
AWC	Association of Washington Cities
AWRA	American Water Resource Association
BALD	Building and Land Development (King County)
BARS	Budgeting, Accounting, and Reporting System (State)
BPA	Bonneville Power Administration
BFOQ	Bona Fide Occupational Qualifications
BN/BC	Neighborhood Business and Business Community zone
CAC	Citizens Advisory Committee
CAFR	Comprehensive Annual Financial Report
CALEA	Commission on Accreditation for Law Enforcement Agencies
CAR	Citizen Action Report
CARES	Children Active in Recreation and Education Services
CBD	Central Business District (Downtown)
CCMA	City-County Communications and Marketing Association
CDBG	Community Development Block Grant
CEAW	City Engineers Association of Washington
CFN	Community Food & Nutrition Program
CFP	Capital Facilities Plan / City Facilities Preferred Plan
CFW	City of Federal Way
CHAS	Comprehensive Housing Affordability Strategy
CIAC	Civic Investment Advisory Committee
CIP	Capital Improvement Program/City Improvement Plan
CLRP	Comprehensive Long Range Plan
CLUP	Comprehensive Land Use Plan
CMA	Certified Management Accountant
CMC	Certified Municipal Clerk
COE	Corps of Engineers, U.S. Army
COG	Council of Governments
COP	Certificate of Participation

COPP	Community Outreach & Policy Planning Department
CP	Citizen Participation
CPA	Certified Public Accountant
CPI	Consumer Price Index
CPG	Coordinated Prevention Grant
CTR	Commute Trip Reduction
CUP	Conditional Use Permit
DARE	Drug Awareness Resistance Education (Police Department)
DART	Dial-A-Ride Transit (Service)
DBC	Dumas Bay Centre
DCD	Department of Community Development (State)
DHHS	Department of Health & Human Services
DNS	Determination of Non-Significance
DOE	Department of Energy (U.S.)
DOL	Department of Labor (U.S.)
DP	Data Processing
DRS	Department of Retirement Systems
DS	Determination of Significance
DV	Domestic Violence
EDC	Economic Development Council
EEO	Equal Employment Opportunity
EEOC	Equal Employment Opportunity Commission
EIS	Environmental Impact Statement
EMD	Emergency Management Division (State)
EOC	Emergency Operations Center
EPA	Environmental Protection Agency
ERP	Expert Review Panel
ESA	Endangered Species Act
ESG	Emergency Shelter Grant
ESUG	Eden Systems Users Group
ETC	Eastside Transportation Committee
ETP	Eastside Transportation Program
FAA	Federal Aviation Administration
FAUS	Federal Aid to Urban Systems
FCC	Federal Communication Commission
FEMA	Federal Emergency Management Act
FHWA	Federal Highway Administration
FIRE	Finance, Insurance and Real Estate
FLSA	Fair Labor Standards Act
FTA	Federal Transit Administration
FTE	Full Time Equivalent Employee
FWCC	Federal Way City Code
FWRSF	Federal Way Retirement System Fund
FWSD	Federal Way School District
FWZC	Federal Way Zoning Code
GAAP	Generally Accepted Accounting Principles
GAC	Government Access Channel
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association (of US & Canada)
GIS	Geographical Information System
GMA	Growth Management Act (of 1990)
GMPC	Growth Management Planning Council
GO	General Obligation - as in - "GO Bond"
GRIP	Graffiti Removal Incentive Program
GRVTAP	Green River Valley Transportation Action Plan
GSPA	Graduate School of Public Affairs (University of Washington)
HCT	High Capacity Transit
HEW	Health, Education & Welfare (U.S.)

HOA	Home Owners Association
HOV	High Occupancy Vehicle
HRIS	Human Resource Information System
HUD	Department of Housing & Urban Development (Federal)
IAC	Interagency Committee (Grant for Outdoor Recreation)
IAPMO	International Association of Plumbing & Mechanical Officials
ICBO	International Conference of Building Officials
ICMA	Institute of Certified Management Accountants
ICMA	International City Management Association
IIMC	International Institute of Municipal Clerks
IFTE	Institute for Transportation and the Environment
INPRA	International Northwest Parks and Recreation Association
INS	Immigration and Naturalization Service
IPD	Implicit Price Deflator
IPMA	International Personnel Management Association
IRS	Internal Revenue Service
ISTEA	Intermodal Surface Transportation Efficiency Act (12/91)
ITE	Institute of Transportation Engineers
JRPC	Joint Regional Policy Committee
KCC	King County Code
KCSWDM	King County Surface Water Design Manual
KCUC	King County Utility Council
KSAR	King County Sexual Assault Resource Center
LEOFF	Law Enforcement Officers and Firefighters Retirement System
LERN	Learning Resources Network
LID	Local Improvement District
LLE	Lot Line Elimination
LOS	Level of Service
LPG	Liquefied Petroleum Gas
LRHA	Low Rent Housing Authority
LTGO	Limited Tax General Obligation
M&O	Maintenance and Operations
MAB	Modified Accrual Basis
MBE	Minority Business Enterprise (Federal)
MDERT	Multi District Emergency Response Team
MDNS	Mitigated Determination of Non-Significance
METRO	Municipality of Metropolitan Seattle
MFR	Monthly Financial Report
MIS	Management Information Service - ICMA
MP	Manufacturing Park
MPS	Mitigation Payment System
MRSC	Municipal Research and Services Center (of Washington)
MVET	Motor Vehicle Excise Tax
NAES	National Association of Executive Secretaries
NAGA	National Association of Government Archivists
NAHRO	National Association of Housing and Redevelopment Officials
NCL	National Civic League
NEPA	National Environmental Policy Act
NET	Neighborhood Emergency Team
NFIP	National Flood Insurance Program
NHRMA	National Human Resources Managers Association
NIC	Net Interest Cost
NIGP	National Institute of Government Purchasing
NIMS	National Incident Management Systems
NLAAWS	Network of Local Arts Agencies of Washington State
NLC	National League of Cities
NNA	National Notary Association
NPDES	National Pollutant Discharge Elimination System

NRPA	National Recreation Park Association
NSPE	National Society of Professional Engineers
NTSP	Neighborhood Traffic Safety Program
NWCAMA	Northwest Computer Aided Mapping Association
NWOUG	Northwest Oracle Users Group
O & M	Operations and Maintenance
OMB	Office of Management & Budget (Federal)
PAA	Potential Annexation Area.
PALs	Pedestrian Accident Locations
PAS	Planning Advisory Service
PAW	Planning Association of Washington
PDA	Personal Data Assistant
PERS	Public Employees Retirement System
PHA	Public Housing Authority
PMS	Pavement Management System
PNBOA	Pacific Northwest Basketball Officials Association
PO	Purchase Order
PRCS	The Federal Way Department of Parks Recreation and Culture Services
PRIMA	Public Risk/Insurance Management Association
PSFOA	Puget Sound Finance Officers Association
PSI	Professional Secretaries International
PSLRTS	Puget Sound Light Rail Transit Society
PSNUG	Puget Sound Novell Users Group
PSRC	Puget Sound Regional Council
PTSA	Parent-Teacher-Student-Association
PWTFL	Public Works Trust Fund Loan
QFR	Quarterly Financial Report
R & D	Research & Development
RAP	Regional Arterial Plan
RAS	Road Adequacy Standard
RCW	Revised Code of Washington
R/D	Retention/Detention
REET	Real Estate Excise Tax
RFB	Request for Bid
RFP	Request for Proposal
RFQ	Request for Qualifications
RJC	Regional Justice Center
ROW	Right-of-Way
RTA	Regional Transit Authority
RTP	Regional Transit Project
RV	Recreational Vehicle
SCA	Suburban Cities Association
SCATBD	South County Area Transportation Board
SEPA	State Environment Policy Act
SKCBA	Seattle-King County Bar Association
SKCHSC	South King County Human Services Council
SKCMSC	South King County Multi-Service Center
SKCRA	South King County Referees Association
SLA	Society of Landscape Architects
SOP	Standard Operating Procedure
SOV	Single Occupancy Vehicle
SOW	Statement of Work
SPIRIT	Service, Pride, Integrity, Responsibility, Innovation, Teamwork
SPRP	Site Plan Review Process
SPS	State Public Service (property)
SR99	State Route 99
SSOW	Social Services Of Washington
SST	Streamlined Sales Tax

STP	Surface Transportation Program
SWKC	South West King County
SWM	Surface Water Management
SWMM	Storm Water Management Model
TAC	Technical Advisory Committee
TAM	Transportation Adequacy Measure
TBD	Transportation Benefit District
TCU	Transportation, Communications, Utilities
TDM	Transportation Demand Management/Traffic Demand Management
TIA	Transportation Improvement Account
TIB	Transportation Improvement Board
TIC	True Interest Cost
TIP	Transportation Improvement Plan
TMA	Transportation Management Association
TNR	Transportation Needs Report
TSM	Transportation System Management
UATA	Urban Arterial Trust Account
UAB	Urban Arterial Board
UBC	Uniform Building Code
UCADB	Uniform Code for Abatement of Dangerous Buildings
UEC	Uniform Electrical Code
UFC	Uniform Fire Code
UGB	Urban Growth Boundary
UHC	Uniform Housing Code
ULI	Urban Land Institute
UMC	Uniform Mechanical Code
UPC	Uniform Plumbing Code
URISA	Urban and Regional Information Systems Association
USDA	United States Department of Agriculture
USDOT	United States Department of Transportation
USSSA	United States Slow-Pitch Softball Association
VA	Veterans Administration
VMT	Vehicle Miles Traveled
VRM	Vehicle Radio Modem
W-2	Earnings Statement (IRS)
W-4	Withholding Statement (IRS)
W-9	Request for Taxpayer Federal Identification Number (IRS)
WABO	Washington Association of Building Officials
WAC	Washington Administrative Code
WACE	Washington Association of Code Enforcement
WCFR	Washington Citizens For Recycling
WCMA	Washington Cities Managers Association
WCPDA	Washington Cities Planning Directors Association
WCPPA	Washington Council of Public Personnel Administrators
WFOA	Washington Finance Officers Association
WLPA	Washington Lakes Protection Association
W/MBE	Woman/Minority Business Enterprise
WMCA	Washington Municipal Clerks Association
WMTA	Washington Municipal Treasurers Association
WRPA	Washington Recreation and Parks Association
WSAMA	Washington State Association of Municipal Attorneys
WSBA	Washington State Bar Association
WSCPA	Washington Society of Certified Public Accountants
WSDOE	Washington State Department of Ecology
WSDOT	Washington State Department of Transportation
WSLAA	Washington State Local Arts Agencies
WSRA	Washington State Recycling Association

DEMOGRAPHIC STATISTICS

FISCAL YEAR	POPULATION	PER CAPITA INCOME [C]	MEDIAN AGE [C]	EDUCATION LEVEL IN YEARS OF FORMAL SCHOOLING	SCHOOL ENROLLMENT (A)	UNEMPLOYMENT RATE (B)
1997	75,960	25,569	32.5	13.0	21,478	3.1%
1998	76,820	22,874	33.3	13.0	21,865	2.9%
1999	76,910	28,494	33.4	13.0	22,407	3.0%
2000	83,259	29,210	32.5	13.0	22,289	3.1%
2001	83,890	22,451	32.5	13.0	21,916	5.2%
2002	83,850	22,451	32.5	13.0	22,194	6.6%
2003	83,500	22,451	32.5	13.0	22,265	6.7%
2004	85,800	22,451	32.5	13.0	22,395	6.5%
2005	85,800	22,451	32.5	13.0	22,383	4.2%
2006	86,530	22,451	32.5	13.0	22,184	4.3%
2007	87,390	26,137	37.2	13.0	21,775	3.9%

(A) Includes public school enrollment. Kindergarten is included though not State mandated.

(B) The unemployment rates for 1994 through 1998 reflect the annual average for the City of Federal Way, which is based on census share methodology. The rates for the years 2002 and 2003 are the annual average for Seattle-Tacoma-Bellevue. The 2005-2007 rates came from the US Department of Labor, Bureau of Labor Statistics for Federa Way.

(C) Per capita income and Median age information for the years 2001- 2005 are based on 2000 U.S. Census report since these infomaiton is available for individual cities only every ten years when the census is done. 2007 info is based on 2006 US Census American Community Survey.

Sources: Data was obtained from U. S. Census Bureau, US Department of Labor, Bureau of Labor Statistics
School data was provided by the Federal Way School District.

PRINCIPAL TAXPAYERS
DECEMBER 31, 2007

Taxpayer	Type of Business	2007 Assessed Valuation	Percentage of Total Assessed Valuation (A)
Weyerhaeuser Real Estate Co.	Real Estate	$160,243,099	2.00%
Steadfast Commons Mall	Shopping Center	69,725,252	0.87%
Puget Sound Energy	Electric/Gas	60,085,917	0.75%
Harsch Investment Properties (Ross Plaza)	Shopping Center	55,530,200	0.69%
LBA Realty	Real Estate Management	49,509,700	0.62%
Qwest Corporation Inc.	Communications/Telephone	29,655,171	0.37%
Forest Cove LLC (formerly Red Mortgage Capital Inc.)		24,067,000	0.30%
Fred Meyer	Retailer / Wholesaler	21,706,392	0.27%
BRE Properties	Real Estate Management	21,364,000	0.27%
Virginia Mason Clinic	Medical Services	18,928,886	0.24%
Apple Hospitality Five Inc	Hospitality	17,297,500	0.22%
Costco	Retailer / Wholesaler	15,598,729	0.19%
Deloitte Tax LLP		14,043,600	0.18%
ANS LLC (formerly Wells Fargo)		13,780,000	0.17%
Campus Business Parks LLC	Real Estate Invest/Holding	12,863,000	0.16%
		$584,398,446	7.30%

PRINCIPAL EMPLOYERS
DECEMBER 31, 2007

Taxpayer	Type of Business	Number of Employees
FEDERAL WAY SCHOOL DIST #210	EDUCATION	3,150
WEYERHAEUSER COMPANY	LUMBER PRODUCTS	2,412
ST FRANCIS HOSPITAL	MEDICAL SERVICES	744
ENCHANTED PARKS INC	AMUSEMENT CENTER	639
US POSTAL SERVICE - BULK MAIL	POSTAL SERVICES	626
WORLD VISION INC	RELIEF AGENCY-NONPROFIT	596
CITY OF FEDERAL WAY	GOVERNMENT SERVICES	400
COSTCO WHOLESALE CORPORATION	WHOLESALE	293
VIRGINIA MASON FEDERAL WAY	MEDICAL SERVICES	235
WAL-MART STORE #2571	RETAIL	225
SEARS	RETAIL	205
HOME DEPOT #4703, THE	RETAIL	202
PRUDENTIAL NW REALTY ASSOCIATES LLC	REAL ESTATE	200
FRED MEYER	RETAIL	195
WINCO FOODS #43	RETAIL	178
CHRISTIAN FAITH CENTER	CHURCH/SCHOOL	173
DEVRY UNIVERSITY	EDUCATION	167
TARGET	RETAIL	166
UNICCO SERVICE COMPANY	MISC. SERVICES	161
LIFE CARE CENTER OF FEDERAL WAY	NURSING FACILITY	160
HALLMARK MANOR	NURSING FACILITY	160
SOUTH KING FIRE & RESCUE	PUBLIC SERVICE	152
MACY'S	RETAIL	150
CAPITAL ONE SERVICES, INC	FINANCIAL INSTITUTION	150
AAA RESIDENTIAL SERVICES INC	NURSING FACILITY	150
GARDEN TERRACE ALZHEIMER'S CENTER	NURSING FACILITY	145
LOWE'S HIW INC	RETAIL	140
AVALON CARE CENTER - FEDERAL WAY LLC	NURSING FACILITY	135
PJ POCKETS CASINO	GAMBLING CASINO	133
SAFEWAY STORE #1555	RETAIL	125
BROOKLAKE COMMUNITY CENTER	CHURCH	122
FRITO LAY	RETAIL	122
GROUP HEALTH -FW MEDICAL CENTER	MEDICAL SERVICES	120
BERGER/ABAM ENGINEERS	MICS. SERVICES	116
ALBERTSONS FOOD CENTER #460	RETAIL	110
ALBERTSON'S #496	RETAIL	110
LAKEHAVEN UTILITY DISTRICT - LAKE HAVEN CENTER	UTILITY	105
FOUNDATION HOUSE AT FEDERAL WAY	NURSING FACILITY	105
BEST BUY #372	RETAIL	105
ORIGINAL ROADHOUSE GRILL	RESTAURANT	100
OLIVE GARDEN	RESTAURANT	99
METROPOLITAN MARKET	RETAIL	99

(A) 2007 assessed valuations for taxes collected in 2007. Total 2007 assessed valuation for the City is $9,010,356,378

Source: King County Assessor - Principal Taxpayers.
City of Federal Way Business Licenses - Principal Employers - includes both full-time and part-time employees.

MISCELLANEOUS STATISTICAL INFORMATION

DECEMBER 31, 2007

TYPE OF GOVERNMENT

Council - City Manager

ORGANIZATION STRUCTURE

Legislative	Executive	Administrative
Mayor	1 City Manager	6 Department Directors
7 Councilmembers	2 Assistant City Managers	

CORPORATE INFORMATION

The City of Federal Way is a noncharter optional code City. It was incorporated as an optional code City on February 28, 1990, and is governed under the provisions of the Optional Municipal Code of the Revised Code of Washington. Optional Code City status increases the City's operating authority by extending it to the powers of all four city classifications which exist in Washington law.

LOCATION AND AREA

Federal Way, the eighth largest city in the State of Washington, encompasses an area of 22.5 square miles including annexation. It is located in South King county approximately 25 miles south of Downtown Seattle and 8 miles north of Downtown Tacoma. The community is residential commercial, with the populace employed locally in neighboring cities such as SeaTac, Kent, Tacoma, Bellevue and Seattle. The City has approximately 34,738 housing units. It is 6 miles from the Port of Tacoma and 9 miles south of SeaTac International Airport. The City is served by Interstate 5 and state highways 18, 99 and 509. Frequent Metro public bus service is available to both Seattle and Tacoma throughout Federal Way. Three express park-and-ride lots are provided.

POPULATION, REGISTERED VOTERS AND EMPLOYMENT WITHIN CITY LIMITS

The population of Federal Way is presently 88,040, of which 49,336 are registered voters. A total of 29,665 (est.) people are employed within the City limits.

NUMBER OF CITY EMPLOYEES

During the year 2007, the City employed 313 full-time salaried, 20 part-time salaried, and 96 temporary employees. There were 107 commissioned police officers and 15 union lieutenants, and no uniformed firefighters. The Teamsters Union #763 represented 25 employees of Public Works Maintenance and Parks Maintenance and 11 employees of the Municipal Court, 26 employees were represented by the PSSA (Police Support Services Association), and the Police Guild represented 107 Police Officers during 2007.

RECREATIONAL FACILITIES

32	Developed park sites covering 524.49 acres
21	Undeveloped park sites covering 543.46 acres (including open space)
33	Public tennis courts, 11 of which are owned by the City
2	Public swimming pools, one owned by the City and one owned by King County
2	Trails covering 6 miles

OTHER CITY OWNED FACILITIES

1	City Hall
1	Community Center
1	Dumas Bay Centre
1	Parks Maintenance Facility

PUBLIC EDUCATION

		ENROLLMENT COUNT								
		1999	2000	2001	2002	2003	2004	2005	2006	2007
23	Elementary Schools	12,258	12,242	11,498	11,990	9,854	9,916	9,806	9,733	9,612
7	Middle Schools (incl. Public Academy)	4,994	5,013	5,331	5,509	5,458	5,476	5,271	5,183	5,139
5	High Schools	4,529	4,557	4,415	4,316	6,625	6,650	7,004	6,954	6,720
1	Internet Academy (K-12)	626	477	672	379	328	353	302	314	304
		22,407	22,289	21,916	22,194	22,265	22,395	22,383	22,184	21,775

3,155 Staff members (including substitutes).

MISCELLANEOUS STATISTICAL INFORMATION

DECEMBER 31, 2007
(Continued)

MILES OF STREET

Streets (Center Line Miles)…..…...…….……233.84 miles

SIGNALS/STREET LIGHTS

Signals WSDOT-owned and maintained…….……..……	5
Signals City-owned and King County-maintained…	74
Street lights City-owned and maintained……	1214
Street lights City-owned and PSE-maintained…	644
Street lights PSE-owned and maintained…..….	1975

LOCAL TAXES ON BUSINESSES

Franchise Tax - Cable TV……	5.00%
Gambling Taxes:	
Bingo/Raffles……...	5.00%
Amusement/Games……	2.00%
Punchboard/Pull Tabs…….……	5.00%
Cardrooms…….……	20.00%
Local Sales Tax (Collected by the State)…….	8.80%

POLICE INFORMATION

Dispatched Call for Services

Offenses:	1999	2000	2001	2002	2003	2004	2005	2006	2007
Forcible Rape (including attempts)	53	43	49	34	50	50	55	64	48
Robbery	115	128	124	108	125	121	153	146	129
Criminal Homicide	4	7	4	4	2	0	7	1	3
Aggravated Assault	167	158	141	120	120	109	101	120	107
Vehicle Theft	808	849	1179	1206	1204	1118	1573	1,199	939
Burglary (commercial & residential)	573	533	521	677	672	759	800	753	739
Larceny	3097	3072	3516	3347	3145	3257	3786	3,230	3,159
Arson	38	36	17	29	14	23	25	26	18
Citations:									
Traffic	12,767	13,439	18,411	13,219	11,402	13,219	11,402	11,931	14,043

FIRE AND EMERGENCY MEDICAL RESPONSE INFORMATION

Fire and Emergency Medical Response information reflects the greater Federal Way area, which is served by Fire District #39.

	1999	2000	2001	2002	2003	2004	2005	2006	2007
Fire and Other Responses	2,009	2,278	1,920	3,055	3,117	2,896	3,210	865	639
Emergency Medical	6,870	7,193	7,240	7,422	8,042	8,263	8,636	11,164	11,350

BUILDING RELATED PERMITS & VALUES	1999	2000	2001	2002	2003	2004	2005	2006	2007
Building Permits	573	447	463	712	531	624	880	788	791
Estimated Value (In Millions $)	$85.8	$53.8	$69.1	$94.8	$ 64.5	$105.4	236.5	$151.1	$126.5
Other Building Related Permits	1007	1546	1693	2024	1779	1958	2705	2550	2690
Estimated Value (In Millions $)	$11.0	$1.5	$2.3	$2.5	$ 2.4	$ 2.5	$ 3.9	$ 4.2	$ 5.5

TAXABLE SALES (in millions)	1999	2000	2001	2002	2003	2004	2005	2006	2007
Retail Sales	$1,137	$1,212	$1,220	$1,298	$1,237	$1,239	$1,331	$1,471	$1,540
Real Estate Sales	$ 488	$ 430	$ 400	$ 503	$ 570	$ 616	$ 939	$988	$963